## WASHINGTON MUTUAL INC

Form 10-K/A
March 19, 2004
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# UNITED STATES SECURITIES AND EXCHANGE COMMISSION <br> WASHINGTON, D.C. 20549 

Amendment No. 1

ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 FOR THE FISCAL YEAR ENDED DECEMBER 31, 2003

Commission File Number 1-14667

## WASHINGTON MUTUAL, INC.

(Exact name of registrant as specified in its charter)


Title of each class
Name of each exchange on which registered

Common Stock
New York Stock Exchange
Securities registered pursuant to Section 12(g) of the Act:

> Title of each class

Name of each exchange on which registered

Litigation Tracking Warrants
NASDAQ
Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ý No o.

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form $10-\mathrm{K}$ or any amendment to this Form $10-\mathrm{K}$. o

Indicate by check mark whether the registrant is an accelerated filer (as defined in Rule 12b-2 of the Act). Yes ý No o.

The aggregate market value of voting stock held by non-affiliates of the registrant as of June 30, 2003:
Common Stock $\mathbf{\$ 3 7 , 3 6 2 , 5 8 6 , 7 9 3}$
${ }^{(1)}$ Does not include any value attributable to $17,100,000$ shares held in escrow.

The number of shares outstanding of the issuer's classes of common stock as of February 27, 2004:

## Common Stock 868,397,759

${ }^{(2)}$ Includes $6,000,000$ shares held in escrow.

## Documents Incorporated by Reference

Portions of the definitive proxy statement for the Annual Meeting of Shareholders to be held April 20, 2004, are incorporated by reference into Part III.

## WASHINGTON MUTUAL, INC. 2003 ANNUAL REPORT ON FORM 10-K/A TABLE OF CONTENTS

Page
PART I ..... 1
Item 1. Business ..... 1
Overview ..... 1
Business Segments ..... 1
Available Information ..... 4
Employees ..... 5
Factors That May Affect Future Results ..... 5
Taxation ..... 7
Environmental Regulation ..... 7
Regulation and Supervision ..... 8
Executive Officers ..... 12
Item 2. Properties ..... 14
Item 3. Legal Proceedings ..... 15
Item 4. Submission of Matters to a Vote of Security Holders ..... 15
PART II ..... 15
Item 5. Market for our Common Stock and Related Stockholder Matters ..... 15
Item 6. Selected Financial Data ..... 23
Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations ..... 16
Controls and Procedures ..... 16
Overview ..... 16
Critical Accounting Policies ..... 18
Recently Issued Accounting Standards ..... 21
Five-Year Summary of Selected Financial Data ..... 23
Ratios and Other Supplemental Data ..... 24
Earnings Performance from Continuing Operations ..... 25
Review of Financial Condition ..... 35
Operating Segments ..... 38
Off-Balance Sheet Activities ..... 44
Asset Quality ..... 45
Liquidity ..... 54

|  |  | Page |
| :---: | :---: | :---: |
|  | Capital Adequacy | 56 |
|  | Market Risk Management | 57 |
|  | Maturity and Repricing Information | 62 |
|  | Tax Contingency | 67 |
|  | Goodwill Litigation | 67 |
| Item 7A. | Quantitative and Qualitative Disclosures about Market Risk | 57 |
| Item 8. | Financial Statements and Supplementary Data | 70 |
| Item 9. | Changes in and Disagreements with Accountants on Accounting and Financial Disclosure | 70 |
| Item 9A. | Controls and Procedures | 16 |
| PART III |  | 70 |
| Item 10. | Directors and Executive Officers of the Registrant | 70 |
| Item 11. | Executive Compensation | 70 |
| Item 12. | Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters | 70 |
| Item 13. | Certain Relationships and Related Transactions | 70 |
| Item 14. | Principal Accounting Fees and Services | 70 |
| PART IV |  | 71 |
| Item 15. | Exhibits, Financial Statement Schedules and Reports on Form 8-K | 71 |
|  | i |  |

## Explanatory Note

Washington Mutual, Inc. ("Washington Mutual" or the "Company") is filing this Amendment No. 1 on Form 10-K/A to amend its Annual Report on Form 10-K for the year ended December 31, 2003 to correct the funds transfer pricing methodology applied to the 2001 financial results of the Company's operating segments. Such information had no effect on previously reported 2001 consolidated results of operations or any other period presented in this report.

This Amendment No. 1 on Form 10-K/A amends:

Item 7 (Management's Discussion and Analysis of Financial Condition and Results of Operations) solely to reflect the changes to segment information reported for 2001 in the tables and narrative discussion of Operating Segments on pages 40 through 44; and

Item 8 (Financial Statements and Supplementary Data) to reflect, in Notes 2 "Restatements of Financial Statements" and 25 "Operating Segments" to the Consolidated Financial Statements, the changes to segment information reported in the table for the year ended December 31, 2001 contained in Note 25, and to include the reissued report of the Company's independent auditors.

While this Amendment No. 1 also sets forth the complete text of each other item of the Company's Form 10-K for the year ended December 31, 2003, it does not change any information contained in these other items as originally filed on March 15,2004 . This Amendment No. 1 also does not reflect events that have occurred after the original filing of the Form 10-K.

## BUSINESS

## Overview

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With a history dating back to 1889 , Washington Mutual, Inc. (together with its subsidiaries, "Washington Mutual," or the "Company") is a financial services company committed to serving consumers and small- to mid-sized businesses. Based on our consolidated assets at December 31, 2003, we were the largest thrift holding company in the United States and the eighth largest among all U.S.-based bank and thrift holding companies.

## Company Growth

Our assets have grown over the last eight years primarily through the following significant acquisitions:

| Acquisition Name | Date Acquired |  | Loans |  | posits |  | ssets |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | (in millions) |  |  |  |  |  |  |
| Keystone Holdings, Inc. | Dec. 20, 1996 | \$ | 14,563 | \$ | 12,815 | \$ | 21,894 |
| Great Western Financial Corporation | July 1, 1997 |  | 32,448 |  | 27,785 |  | 43,770 |
| H.F. Ahmanson \& Company ${ }^{(1)}$ | Oct. 1, 1998 |  | 33,939 |  | 33,975 |  | 50,355 |
| Mortgage operations of The PNC Financial Services Group, Inc. ${ }^{(2)}$ | Jan. 31, 2001 |  | 3,352 |  |  |  | 7,307 |
| Bank United Corp. | Feb. 9, 2001 |  | 14,983 |  | 8,093 |  | 19,034 |
| Fleet Mortgage Corp. ${ }^{(2)}$ | June 1, 2001 |  | 4,378 |  |  |  | 7,813 |
| Dime Bancorp, Inc. | Jan. 4, 2002 |  | 21,660 |  | 15,171 |  | 31,305 |

[^0]Our mission is to become the nation's leading retailer of consumer financial services. Our strategy is to focus primarily on middle-market consumers in the largest metropolitan areas. Through advertising, branding and positioning we build customer awareness of our home lending products and encourage households to conduct business with Washington Mutual. In selected metropolitan markets, we then overlay our retail banking operations and cross-sell key products, including checking accounts, deposit accounts and home equity products. Store expansion was a priority in 2003 and will continue to be a priority in 2004. We plan to achieve our mission principally through organic growth of our retail banking franchise and by driving efficiencies in our operations.

## Business Segments

In the fourth quarter of 2003 we realigned our business segments and we now manage and report information concerning the Company's activities, operations, products and services around our two customer categories: consumers and commercial customers. Our realigned business segments are the Consumer Group and the Commercial Group. The Consumer Group separately reports information for two distinct reporting segments: the Retail Banking and Financial Services segment and the Mortgage Banking segment.

We manage interest rate risk, liquidity, capital, funding and securities held for general asset and liability management purposes on an enterprise-wide basis through our Treasury Division.

## Consumer Group

The Consumer Group offers products and services to consumers and manages activities and operations affecting consumers. The Group serves approximately 11.6 million households through multiple
distribution channels, including 1,776 retail banking stores, 432 retail home loan stores, 2,990 ATMs, 39 wholesale home loan centers, correspondent lenders, telephone call centers and online banking.

The Consumer Group's primary objectives in 2004 are to increase the number of the Group's products and services used by consumers, thus increasing profitability, and to drive efficiencies in its operations. The Group plans to achieve its objective by cross-selling products and services to its existing customers and by establishing and enlarging its customer base in selected markets.

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## Retail Banking and Financial Services

The principal activities of the Retail Banking and Financial Services segment include:

Offering a comprehensive line of deposit and other retail banking products and services to consumers;

Holding the Company's portfolio of home loans held for investment;

Managing and servicing the home equity and consumer loan portfolios; and

Providing investment advisory and brokerage services, sales of annuities, mutual fund management and other financial services.

The segment's expansion of its national retail banking franchise is an integral element of the Consumer Group's strategy for achieving its 2004 objective. In 2004, the segment plans to open approximately 250 new retail banking stores, primarily in the Tampa, Chicago and New York metropolitan areas. In 2003, the segment opened 260 stores primarily in the Chicago, Houston, Dallas and New York metropolitan areas. New retail banking stores are configured on an award-winning and innovative retail banking platform that serves customers in an open, free-flowing retail environment.

Deposit products offered by the segment include the Company's signature free checking and Platinum accounts as well as other personal checking accounts, savings accounts, money market deposit accounts and time deposit accounts. The segment also offers home equity loans and lines of credit and consumer loans. Home equity loans and lines of credit accounted for $16 \%$ of loans held in portfolio at the end of 2003, up from $11 \%$ at the end of 2002 . Home equity loans and lines of credit generally provide higher margins than home loans. As such, the Company believes they represent an attractive opportunity to grow the loan portfolio.

The segment holds loans in portfolio that are originated by the Mortgage Banking segment. Through our specialty mortgage finance program, the segment also purchases and re-underwrites loans to higher risk borrowers; such loans, while held in portfolio, are serviced by third parties.

Investment advisory and securities brokerage services are provided by approximately 600 financial consultants of WM Financial Services, Inc., a licensed broker-dealer. In addition, fixed annuities are offered to the public by approximately 1,300 licensed banking employees. The Company's mutual fund management business, WM Advisors, Inc., offers investment advisory and mutual fund distribution services and had assets under management at December 31, 2003 of $\$ 17.87$ billion.

## Mortgage Banking

The principal activities of the Mortgage Banking segment include:

Originating and servicing home loans;

Buying and selling home loans in the secondary market; and

Providing insurance-related products.

The Mortgage Banking segment's primary objectives in 2004 are to drive significant efficiencies by fully integrating the mortgage banking companies we acquired in 2001 and 2002 and to increase the

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number of the Company's products and services used by customers. The segment is transitioning to a single non-proprietary servicing platform for home loans in 2004 and is also consolidating its origination systems and loan fulfillment centers.

In 2003 Washington Mutual was a leading originator and servicer of mortgage loans and expanded its distribution channel with the opening of 93 new retail home loan centers.

Through its multiple lending channels, the segment offers a diverse set of home loan products including:

Fixed-rate home loans;

Adjustable-rate home loans (where the interest rate may be adjusted as frequently as every month);

Hybrid home loans (where the interest rate is fixed for a predetermined time period, typically 3 or 5 years, and then reprices monthly or annually, depending on the product); and

Government insured or guaranteed home loans.

Home loans are either originated or purchased and are either held in portfolio by the Retail Banking and Financial Services segment or sold by the Mortgage Banking segment to institutional investors in the secondary market or to the housing government-sponsored enterprises. In general, the Retail Banking and Financial Services segment holds in portfolio purchased loans made to higher-risk borrowers and adjustable-rate mortgages, and the Mortgage Banking segment sells fixed-rate home loans, generally to the Federal National Mortgage Association ("Fannie Mae"), a government-sponsored enterprise. As conditions warrant, the Mortgage Banking segment may securitize adjustable-rate loans into available-for-sale securities to be held by the Treasury Division as part of the Company's overall asset and liability management strategy. In the future, the segment may securitize and sell adjustable-rate loans in the secondary market as part of the Company's capital management process.

Mortgage servicing involves the administration and collection of home loan payments. The Mortgage Banking segment performs most home loan servicing activities, including the servicing of loans held in portfolio by the Retail Banking and Financial Services segment. When loans are sold into the secondary market, the Company generally retains the right to service those loans and hence retains the customer relationship. The Company intends to use these customer relationships to cross-sell additional products and services.

All loans, whether originated or purchased, are subject to the same nondiscriminatory underwriting standards. When originating home loans, the Company follows established lending policies and procedures that require consideration of an applicant's credit profile relative to the size and characteristics of the loan. When purchasing home loans, the Company normally delegates the underwriting responsibility to the correspondent lenders that originate the loans. The Company requires correspondent lenders to comply with its underwriting and appraisal standards and performs quality control procedures to ensure that compliance occurs.

The Mortgage Banking segment makes insurance products available to its customers that complement the mortgage lending process including private mortgage insurance, mortgage life insurance, flood, homeowners', earthquake and other property and casualty insurance. Other types of insurance products made available include accidental death and dismemberment, and term and whole life insurance. The Mortgage Banking segment also manages the Company's captive reinsurance activities.

See Note 25 to the Consolidated Financial Statements "Operating Segments" for financial information regarding the two operating segments of the Consumer Group and refer to Management's Discussion and Analysis "Operating Segments" for a description of the principal differences between the previous and newly aligned segment structures.

## Commercial Group

The principal activities of the Commercial Group include:

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Providing financing to developers, investors, mortgage bankers and homebuilders for the acquisition or construction of multi-family dwellings, other commercial properties and new homes;

Originating and servicing multi-family and other commercial real estate loans and either holding such loans in portfolio as part of its commercial asset management business or selling them in the secondary market;

Originating, selling and servicing home loans to higher-risk borrowers through the Company's subsidiary, Long Beach Mortgage Company; and

Offering a full array of commercial banking products and services.
The Group's primary objectives in 2004 are to improve productivity by consolidating operations and to increase market share in the highly fragmented multi-family, commercial real estate and commercial banking markets through organic growth. The Group expects to integrate approximately 80 commercial banking centers and small business centers with its existing multi-family and commercial real estate operations. Additional productivity improvements should result from centralizing servicing operations and automating and streamlining the underwriting and loan closing processes.

The multi-family lending business, which accounts for a majority of the Group's revenues, is comprised of three key activities: originating and managing loans retained in the loan portfolio, servicing loans and providing ancillary banking services to enhance customer retention. Combining these three activities into one integrated business model has allowed the Group to become a leading originator and holder of multi-family loans. The Group's multi-family lending program has a dominant market share of more than $20 \%$ in certain key cities along the west coast and is building market share on the east coast with recent office openings in Boston, Washington, D.C., and Miami.

As part of the Company's specialty mortgage finance program, the Group originates home loans to higher-risk borrowers through Long Beach Mortgage, which it then sells to secondary market participants, retaining the servicing relationship.

The Group also offers a full array of commercial banking products and services, including lines of credit, receivables and inventory financing, equipment loans, real estate financing, government-guaranteed loans, international trade financing, cash management and merchant bankcard services.

The Company completed the sale of Washington Mutual Finance Corporation, its consumer finance subsidiary, which was formerly part of the Commercial Group, on January 9, 2004. Washington Mutual Finance's operations are reported as discontinued operations elsewhere in this report on Form 10-K unless otherwise noted.

See Note 25 to the Consolidated Financial Statements "Operating Segments" for financial information regarding the Commercial Group and refer to Management's Discussion and Analysis "Operating Segments" for a description of the principal differences between the previous and newly aligned segment structures.

## Available Information

We make our annual report on Form 10-K, quarterly reports on Form 10-Q, current reports on Form 8-K, and all amendments to such reports filed pursuant to Section 13(a) or 15(d) of the Exchange Act, available free of charge on or through our website located at www.wamu.com/ir as soon as reasonably practicable after filing with the United States Securities and Exchange Commission.

The Company's Code of Conduct, which applies to all officers, directors and employees of the Company, and the Code of Ethics for Senior Financial Officers, which applies to the Company's Chief

## Employees

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At December 31, 2003, we had 63,720 employees, compared with 55,200 at December 31, 2002 and 41,901 at December 31, 2001, which included 2,346, 2,330 and 2,717 employees related to the Company's discontinued operations. During 2003, our number of employees increased substantially to accommodate the high refinancing activity in the earlier part of the year and the opening of new retail banking stores. The increase in 2002 over the same period in 2001 was primarily due to the acquisitions of Dime and HomeSide Lending, Inc., which was acquired in two transactions in 2002. We believe that we have been successful in attracting quality employees and that our employee relations are good.

## Factors That May Affect Future Results

Our Form 10-K and other documents that we file with the Securities and Exchange Commission have forward-looking statements. In addition, our senior management may make forward-looking statements orally to analysts, investors, the media and others. Forward-looking statements can be identified by the fact that they do not relate strictly to historical or current facts. They often include words such as "expects," "anticipates," "intends," "plans," "believes," "seeks," "estimates," or words of similar meaning, or future or conditional verbs such as "will," "would," "should," "could" or "may."

Forward-looking statements provide our expectations or predictions of future conditions, events or results. They are not guarantees of future performance. By their nature, forward-looking statements are subject to risks and uncertainties. These statements speak only as of the date they are made. We do not undertake to update forward-looking statements to reflect the impact of circumstances or events that arise after the date the forward-looking statements were made. There are a number of factors, many of which are beyond our control, that could cause actual conditions, events or results to differ significantly from those described in the forward-looking statements.

Some of these factors are described below.

## General business and economic conditions may significantly affect our earnings.

Our business and earnings are sensitive to general business and economic conditions. These conditions include short-term and long-term interest rates, inflation, money supply, fluctuations in both debt and equity capital markets, the strength of the U.S. economy, and of the local economies in which we conduct business. Changes in these conditions may adversely affect our business and earnings. For example, if short-term interest rates rise faster than mortgage rates, our net interest income, which is our largest component of net income, could be adversely affected. A prolonged economic downturn could increase the number of customers who become delinquent or default on their loans, or a rising interest rate environment could decrease the demand for loans. An increase in delinquencies or defaults could result in a higher level of charge-offs and provision for loan and lease losses, which could adversely affect our earnings.

In addition, our business and earnings are significantly affected by the fiscal and monetary policies of the federal government and its agencies. We are particularly affected by the policies of the Federal Reserve Board, which regulates the supply of money and credit in the United States. The Federal Reserve Board's policies directly and indirectly influence the yield on our interest-earning assets and the cost of our interest-bearing liabilities. Changes in those policies are beyond our control and difficult to predict.

## If we are unable to effectively manage the volatility of our mortgage banking business, our earnings could be adversely affected.

Changes in interest rates significantly affect the mortgage banking business. One of the principal risks of declining interest rates on the mortgage banking business is the acceleration of prepayments which reduce the fair value of our mortgage servicing rights ("MSR"). One of the ways we mitigate this risk is by purchasing financial instruments, such as fixed-rate investment securities, interest rate contracts and forward commitments to purchase mortgage-backed securities, which tend to increase in value when long-term interest rates decline. The success of this strategy, however, is dependent on management's judgments regarding the amount, type and mix of MSR risk management instruments that we select to manage the changes in fair value of our mortgage servicing asset. If this strategy is not successful, our net income could be adversely affected. Moreover, many of our interest rate and MSR risk management strategies depend on liquidity in mortgage-related financial instruments traded in the secondary market. If periods of illiquidity develop in these markets, our ability to effectively implement our MSR risk management strategies could be adversely affected. Another significant risk to the mortgage banking business is the effect of interest rates on loan volume and gain from mortgage loans. In rising interest rate environments, loan volume is generally lower and, accordingly, the overall amount of gain from mortgage loans is lower. Due to the high levels of salable fixed-rate loan volume in 2002 and 2003 that resulted from historically low mortgage interest rates, our gain from mortgage loans in 2003 and 2002 was higher than it is likely to be when mortgage interest rates rise above their historical low points for a sustained period of time. For further discussion of how interest rate risk, basis risk and MSR prepayment risk are managed, see "Market Risk Management."

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If we are unable to fully realize the operational and systems efficiencies sought to be achieved from our recently announced business segment realignment, our earnings could be adversely affected.

In the fourth quarter of 2003 we realigned our operating segment structure according to products and services that are grouped into two primary categories those offered to retail consumers and those offered to commercial customers in order to create a more highly integrated and unified retailing strategy and to streamline and simplify operations. To accomplish these goals we are eliminating redundancies throughout the organization, completing the integration of the mortgage banking companies we acquired in 2001 and 2002, transitioning to a single non-proprietary platform for the servicing of home loans, consolidating our mortgage origination systems and loan fulfillment centers and integrating call centers. We anticipate that these initiatives will result in operating efficiencies.

If we experience difficulties, such as a prolonged interruption of our service, as we realign our business segments and continue to integrate our systems and operations, including those of the acquired mortgage companies, we could experience higher than anticipated administrative costs and the loss of customers, among other things. These events could adversely affect our operations and financial condition.

## The financial services industry is highly competitive.

We are subject to significant competition in attracting and retaining deposits and making loans as well as in providing other financial services in all of our market areas. We face pricing competition for loan and deposit products. In addition, customer convenience and service capabilities, such as product lines offered and the accessibility of services are significant competitive factors.

Our most direct competition for loans comes from commercial banks, other savings institutions, national mortgage companies and government-sponsored enterprises. Our most direct competition for deposits comes from commercial banks, other savings institutions, and credit unions doing business in our market areas. As with all banking organizations, we have also experienced competition from nonbanking sources, including mutual funds, corporate and government debt securities and other investment alternatives offered within and outside of our primary market areas.

Proposals for further regulation of the financial services industry are continually being introduced in Congress. Proposals that are now receiving a great deal of attention include consumer protection initiatives relating to the Real Estate Settlement Procedures Act, predatory lending, credit reporting and privacy. The agencies regulating the financial services industry also periodically adopt changes to their regulations. It is possible that one or more legislative proposals may be adopted or regulatory changes may be made that would have an adverse effect on our business. For further discussion of the regulations of financial services, see "Regulation and Supervision."

The Federal National Mortgage Association ("FNMA" or "Fannie Mae"), the Federal Home Loan Mortgage Corporation ("FHLMC" or "Freddie Mac") and the Federal Home Loan Banks are housing government-sponsored enterprises ("GSEs") which play a powerful role in the mortgage industry. We have significant business relationships with these GSEs. Proposals are being considered in Congress and by various regulators which would affect the manner in which these GSEs conduct their business. These proposals include establishing a new independent agency to regulate GSEs, requiring GSEs to register their stock with the United States Securities and Exchange Commission, and reducing or limiting certain business benefits GSEs receive from the federal government. The enactment of any of these proposals could increase the costs incurred by, or otherwise adversely affect the business of, the GSEs, which in turn could have an adverse impact on our business. For discussion of the Federal Home Loan Bank System and the regulation of financial services, see "Regulation and Supervision."

## Taxation

## General

For federal income tax purposes, we report income and expenses using the accrual method of accounting on a calendar year basis. We are subject to federal income tax under existing provisions of the Internal Revenue Code of 1986, as amended, in generally the same manner as other corporations.

## State Income Taxation

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Many of the states in which we do business impose corporate income taxes on companies doing business in those states. The State of Washington does not currently have a corporate income tax, but has a business and occupation tax on gross receipts. Currently, the tax does not apply to interest received on loans secured by first mortgages or deeds of trust on residential properties.

## Assistance Agreement

In connection with the acquisition of Keystone Holdings, Inc. in 1996, we succeeded to the rights and obligations of Keystone Holdings and certain of its affiliates under a number of continuing agreements with the predecessor to the Federal Deposit Insurance Corporation ("FDIC"), including an Assistance Agreement. The Assistance Agreement provides, in part, for the payment to the Federal Savings \& Loan Insurance Corporation Resolution Fund over time of $75 \%$ of most of the federal tax savings and $19.5 \%$ of most of the California tax savings (in each case computed in accordance with specific provisions contained in the Assistance Agreement) attributable to the utilization of certain tax loss carryforwards. The provision for such payments is reflected in the Consolidated Financial Statements as "Income Taxes."

See Note 14 to the Consolidated Financial Statements "Income Taxes" for further discussion.

## Environmental Regulation

Our business and properties are subject to federal and state laws and regulations governing environmental matters, including the regulation of hazardous substances and wastes. For example, under
the federal Comprehensive Environmental Response, Compensation, and Liability Act and similar state laws, owners and operators of contaminated properties may be liable for the costs of cleaning up hazardous substances without regard to whether such persons actually caused the contamination. Such laws may affect us both as an owner of properties used in or held for our business, and as a secured lender on property that is found to contain hazardous substances or wastes. Our general policy is to obtain an environmental assessment prior to foreclosing on commercial property. The existence of hazardous substances or wastes on such property may cause us to elect not to foreclose on the property, thereby limiting, and in some instances precluding, our realization on such loans.

## Regulation and Supervision

The following discussion describes elements of the extensive regulatory framework applicable to savings and loan holding companies, federal savings associations and state savings banks and provides some specific information relevant to us. This regulatory framework is primarily intended for the protection of depositors, federal deposit insurance funds and the banking system as a whole rather than for the protection of shareholders and creditors.

To the extent that this section describes statutory and regulatory provisions, it is qualified in its entirety by reference to those provisions. Those statutes and regulations, as well as related policies, are subject to change by Congress, state legislatures and federal and state regulators. Changes in statutes, regulations or regulatory policies applicable to the Company, including interpretation or implementation thereof, could have a material effect on the Company's business.

## General

Washington Mutual, Inc. is a Washington state corporation. It owns two federal savings associations and one Washington state-chartered savings bank, as well as numerous nonbank subsidiaries. Because our state bank has elected to be treated as a savings association for purposes of federal holding company law, Washington Mutual, Inc. is a savings and loan holding company. As a savings and loan holding company, Washington Mutual, Inc. is subject to regulation by the Office of Thrift Supervision (the "OTS").

Our federal savings associations are subject to extensive regulation and examination by the OTS, their primary federal regulator, as well as the FDIC. Our state bank is subject to regulation and supervision by the Director of Financial Institutions of the State of Washington (the "State Director") and by the FDIC. Our nonbank financial subsidiaries are also subject to various federal and state laws and regulations.

All of our banking subsidiaries are under the common control of Washington Mutual, Inc. and are insured by the FDIC. If an insured institution fails, claims for administrative expenses of the receiver and for deposits in U.S. branches (including claims of the FDIC as subrogee of the failed institution) have priority over the claims of general unsecured creditors. In addition, the FDIC has authority to require any of our banking subsidiaries to reimburse it for losses it incurs in connection either with the failure of another of our banking subsidiaries or with the

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FDIC's provision of assistance to one of our banking subsidiaries that is in danger of failure.

## Payment of Dividends

Washington Mutual, Inc. is a legal entity separate and distinct from its banking and other subsidiaries. Its principal sources of funds are cash dividends paid by those subsidiaries, investment income, and borrowings. Federal and state laws limit the amount of dividends or other capital distributions that a banking institution, such as our federal associations and our state bank, can pay. Each of our banking subsidiaries has a policy to remain well-capitalized and, accordingly, would not pay dividends to the extent payment of the dividend would result in it not being well-capitalized. In addition, our federal associations must file a notice with the OTS at least 30 days before they can pay dividends to their parent companies.

See Note 19 to the Consolidated Financial Statements "Regulatory Capital Requirements and Dividend Restrictions" for a more detailed description of the limits on the dividends our subsidiary banks can pay.

## Capital Adequacy

Washington Mutual, Inc. is not currently subject to any regulatory capital requirements, but each of its subsidiary depository banking institutions is subject to various capital requirements. Our state bank is subject to FDIC capital requirements, while our federal associations are subject to OTS capital requirements. An institution's capital category depends upon where its capital levels are in relation to relevant capital measures, which include a risk-based capital measure, a leverage ratio capital measure, a tangible equity ratio measure, and certain other factors.

Federal law and regulations establish minimum capital standards, and under the OTS and FDIC regulations, an institution (that is not in the most highly-rated category) is required to have a leverage ratio of at least $4.00 \%$, a Tier 1 risk-based ratio of $4.00 \%$ and a total risk-based ratio of $8.00 \%$. In addition, our federal associations are required to have a tangible capital ratio of $1.50 \%$. Federal law and regulations also establish five capital categories: well-capitalized, adequately capitalized, undercapitalized, significantly undercapitalized and critically undercapitalized. An institution is treated as well-capitalized if its ratio of total capital to risk-weighted assets is $10.00 \%$ or more, its ratio of Tier 1 capital to risk-weighted assets is $6.00 \%$ or more, its leverage ratio is $5.00 \%$ or more, and it is not subject to any federal supervisory order or directive to meet a specific capital level. In order to be adequately capitalized, an institution must have a total risk-based capital ratio of not less than $8.00 \%$, a Tier 1 risk-based capital ratio of not less than $4.00 \%$, and (unless it is in the most highly-rated category) a leverage ratio of not less than $4.00 \%$. Any institution that is neither well-capitalized nor adequately capitalized will be considered undercapitalized. Any institution with a tangible equity ratio of $2.00 \%$ or less will be considered critically undercapitalized.

As of December 31, 2003 each of our banking subsidiaries met all capital requirements to which it was subject and satisfied the requirements to be treated as well-capitalized. See Note 19 to the Consolidated Financial Statements "Regulatory Capital Requirements and Dividend Restrictions" for an analysis of our regulatory capital.

## Holding Company Status and Acquisitions

Washington Mutual, Inc. is a multiple savings and loan holding company, as defined by federal law, because it owns more than one savings association. Washington Mutual, Inc. is regulated as a unitary savings and loan holding company, however, because the OTS deems our federal associations to have been acquired in supervisory transactions. Therefore, we are exempt from certain restrictions that would otherwise apply under federal law to the activities and investments of a multiple savings and loan holding company. These restrictions will apply to Washington Mutual, Inc. if any of our three banking institutions fails to meet a qualified thrift lender test established by federal law. As of December 31, 2003, the Company's three banking subsidiaries were in compliance with qualified thrift lender standards.

Washington Mutual, Inc. may not acquire control of another savings association unless the OTS approves. Washington Mutual, Inc. may not be acquired by a company, other than a bank holding company, unless the OTS approves, or by an individual unless the OTS does not object after receiving notice. Washington Mutual, Inc. may not be acquired by a bank holding company unless the Board of Governors of the Federal Reserve System (the "Federal Reserve") approves. In any case, the public must have an opportunity to comment on the proposed acquisition, and the OTS or Federal Reserve must complete an application review. Without prior approval from the OTS, Washington Mutual, Inc. may not acquire more than $5 \%$ of the voting stock of any savings institution that is not one of its subsidiaries.

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The Gramm-Leach-Bliley Act generally restricts any non-financial entity from acquiring Washington Mutual, Inc. unless such non-financial entity was, or had submitted an application to become, a savings and loan holding company as of May 4, 1999. Since Washington Mutual, Inc. was treated as a unitary savings and loan holding company prior to that date, Washington Mutual, Inc. may engage in non-financial activities and acquire non-financial subsidiaries.

## Federal Home Loan Bank System

The primary purpose of the Federal Home Loan Banks (the "FHLBs") is to provide funding to their members for making housing loans as well as for affordable housing and community development lending. The FHLBs are generally able to make advances to their member institutions at interest rates that are lower than could otherwise be obtained by such institutions. The FHLB System consists of twelve regional FHLBs; each is federally chartered but privately owned by its member institutions. The Federal Housing Finance Board ("Finance Board"), a government agency, is generally responsible for regulating the FHLB System.

One of our federal savings associations, Washington Mutual Bank, FA, currently is a member only of the San Francisco FHLB. Our state bank, Washington Mutual Bank, and our other federal association, Washington Mutual Bank fsb, are members of the Seattle FHLB.

Proposals have been made recently which would affect the operations and structure of the FHLB System. The Finance Board has proposed a regulation that would require each FHLB to register its stock with the United States Securities and Exchange Commission and provide more public disclosure. Congress is considering proposals which would establish a new regulator for the FHLB System, as well as for other housing government-sponsored entities. We cannot predict at this time which, if any, of these proposals may be adopted or what effect they would have on the business of the Company.

## Deposit Insurance

The FDIC insures the deposits of each of our banking subsidiaries to the applicable maximum in each institution, and such insurance is backed by the full faith and credit of the United States government. The FDIC administers two separate deposit insurance funds, the Bank Insurance Fund (the "BIF") and the Savings Association Insurance Fund (the "SAIF"). The BIF is a deposit insurance fund for commercial banks and some federal and state-chartered savings banks. The SAIF is a deposit insurance fund for most savings associations. Our state bank is a member of the BIF, but a substantial portion of its deposits is insured through the SAIF. Our federal associations are members of the SAIF, but a small portion of Washington Mutual Bank, FA's deposits are insured through the BIF.

The FDIC has established a risk-based system for setting deposit insurance assessments. Under the risk-based assessment system, an institution's insurance assessments vary according to the level of capital the institution holds and the degree to which it is the subject of supervisory concern. During 2003, the assessment rate for both SAIF and BIF deposits ranged from zero to $0.27 \%$ of assessable deposits. Our banking subsidiaries qualified for the lowest rate on their deposits in 2003 and paid no deposit insurance assessments.

## Affiliate Transaction Restrictions

Our three banking subsidiaries are subject to the same affiliate and insider transaction rules applicable to member banks of the Federal Reserve System as well as additional limitations imposed by the OTS. These provisions prohibit or limit a banking institution from extending credit to, or entering into certain transactions with, affiliates (such as Washington Mutual, Inc.), principal stockholders, directors and executive officers of the banking institution and its affiliates. Each of our banking subsidiaries currently is in material compliance with all of these limitations.

## Federal Reserve, Consumer and Other Regulation

Numerous regulations promulgated by the Federal Reserve Board affect the business operations of our banking subsidiaries. These include regulations relating to equal credit opportunity, electronic fund transfers, collection of checks, truth in lending, truth in savings and availability of funds.

Under Federal Reserve Board regulations, each of our banking subsidiaries is required to maintain a reserve against its transaction accounts (primarily interest-bearing and noninterest-bearing checking accounts). Because reserves must generally be maintained in cash or in noninterest-bearing accounts, the effect of the reserve requirements is to increase an institution's cost of funds.

The Gramm-Leach-Bliley Act included provisions that give consumers new protections regarding the transfer and use of their nonpublic personal information by financial institutions. In addition, states are permitted under the Gramm-Leach-Bliley Act to have their own privacy

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laws, which may offer greater protection to consumers than the Gramm-Leach-Bliley Act. Numerous states in which the Company does business have enacted such laws.

The four federal banking agencies, including our regulators, have jointly issued expanded examination and supervision guidance relating to two areas affecting our activities subprime lending and, most recently, mortgage banking and mortgage servicing rights.

The USA PATRIOT Act, which was enacted following the events of September 11, 2001, included numerous provisions designed to fight international money laundering and to block terrorist access to the U.S. financial system. We have established policies and procedures to ensure compliance with the Act's provisions, and the impact of the Act on our operations has not been material.

## Community Reinvestment Act

The Community Reinvestment Act ("CRA") requires that our banking subsidiaries ascertain and help meet the credit needs of the communities we serve, including low- to moderate-income neighborhoods, while maintaining safe and sound banking practices. We maintain a CRA file that is available for public viewing. The file includes copies of our most recent CRA Public Evaluations, descriptions of our products and services, delivery outlet information, and public comments.

In September 2001, we announced a new ten-year $\$ 375$ billion community commitment, effective January 2002. This commitment replaced prior ones made by us and the companies we acquired. As of December 31, 2003, we had exceeded our yearly targets for lending in low- to moderate-income neighborhoods and underserved market areas.

## Regulatory Enforcement

The OTS, FDIC and the State Director may take regulatory enforcement actions against any of their regulated institutions that do not operate in accordance with applicable regulations, policies and directives. Proceedings may be instituted against any banking institution, or any institution-affiliated party, such as a director, officer, employee, agent, or controlling person, who engages in unsafe and unsound practices, including violations of applicable laws and regulations. Each of the OTS, the FDIC and the State Director has authority under various circumstances to appoint a receiver or conservator for an insured institution that it regulates, to issue cease and desist orders, to obtain injunctions restraining or prohibiting unsafe or unsound practices, to revalue assets and to require the establishment of reserves. The FDIC has additional authority to terminate insurance of accounts, after notice and hearing, upon a finding that the insured institution is or has engaged in any unsafe or unsound practice that has not been corrected, is operating in an unsafe or unsound condition, or has violated any applicable law, regulation, rule, or order of, or condition imposed by the FDIC.

## Regulation of Nonbanking Affiliates

As broker-dealers registered with the Securities and Exchange Commission and as members of the National Association of Securities Dealers, Inc., our broker-dealer subsidiaries are subject to various regulations and restrictions imposed by those entities, as well as by various state authorities. As a registered investment advisor, WM Advisors is subject to various federal and state securities regulations and restrictions. Our specialty mortgage finance subsidiary is subject to various federal and state laws and regulations, including those relating to truth-in-lending, equal credit opportunity, fair credit reporting, real estate settlement procedures, debt collection practices and usury. Our insurance subsidiaries are subject to regulation by various state insurance regulators. Some of our subsidiaries are subject to various state licensing and examination requirements.

## Executive Officers

The following table sets forth certain information regarding the executive officers of Washington Mutual:

| Executive Officers | Age |  | Capacity in Which Served | Employee of <br> Company <br> Since |
| :--- | ---: | :--- | :--- | :--- |
| Kerry K. Killinger | 54 | Chairman of the Board of Directors, President and Chief <br> Executive Officer | 1983 |  |
| Thomas W. Casey | 41 | Executive Vice President and Chief Financial Officer | 2002 |  |
| Craig J. Chapman | 47 | President, Commercial Group and Chief Administrative <br> Officer | 1998 |  |


|  | Edgar Filing: WASHINGTON MUTUAL INC - Form | 10-K/A <br> Employee of <br> Company <br> Since |  |
| :--- | ---: | :--- | :--- |
| Executive Officers |  |  | Capacity in Which Served |
| Fay L. Chapman |  |  | 1997 |
| Daryl D. David | 57 | Senior Executive Vice President and General Counsel | 2000 |
| Jeremy V. Gross | 49 | Executive Vice President, Human Resources | 2001 |
| William A. Longbrake | 46 | Executive Vice President and Chief Information Officer | 1996 |
| Robert H. Miles | 61 | Vice Chair | 1999 |
| Deanna W. Oppenheimer | 47 | Senior Vice President and Controller | 1985 |
| Craig E. Tall | 45 | President, Consumer Group | 1985 |
| James G. Vanasek | 58 | Vice Chair, Corporate Development | 1999 |
|  | 60 | Executive Vice President and Chief Enterprise Risk |  |

Mr. Killinger established the Executive Committee in 1990 to facilitate and coordinate decision making by and communication among the most senior executive officers of the Company who, as a committee, determine the Company's strategic direction. The President's Council, established by Mr. Killinger in December 2002 and comprised of the Chief Financial Officer, the Chief Administrative Officer and the Group Presidents, is focused on operational efficiency, operational decision-making and strategic execution, with particular emphasis on operations and execution across business segments. The executive officers serving on these committees at December 31, 2003 are indicated below.

Mr. Killinger is Chairman, President and Chief Executive Officer of Washington Mutual. He was named President and Director in 1988, Chief Executive Officer in 1990 and Chairman in 1991. Mr. Killinger joined Washington Mutual as an Executive Vice President of Washington Mutual Bank in 1983. He has been a member of the Executive Committee since its formation in 1990.

Mr. Casey is Executive Vice President and Chief Financial Officer of Washington Mutual. As a member of the Executive Committee and the President's Council, he oversees all aspects of Washington Mutual's corporate finance, strategic planning and investor relations functions. Prior to joining Washington Mutual, Mr. Casey was with GE Capital Corp. from 1992 through 2002 where he held advising,
controllership and analyst positions prior to becoming a vice president of GE and Senior Vice President and CFO of GE Financial Assurance in 1999.

Mr. Chapman is President of the Commercial Group and Chief Administrative Officer. He is responsible for overseeing multi-family lending, commercial real estate, homebuilder finance, mortgage banker finance, Long Beach Mortgage Company, and commercial banking. As Chief Administrative Officer, Mr. Chapman oversees operational excellence, acquisition integration, corporate property services and strategic sourcing. After joining Washington Mutual in 1998 as President and Chief Executive Officer of Washington Mutual Finance Corporation, he became a member of the Executive Committee in 2001 and a member of the President's Council in 2002. Previously, Mr. Chapman served as President of AMRESCO Residential Mortgage Corporation from 1996 to 1997.

Ms. Chapman is Washington Mutual's General Counsel and has been Senior Executive Vice President since 1999. She became Executive Vice President, General Counsel and a member of the Executive Committee in 1997. Prior to joining Washington Mutual, she was a partner at the Seattle law office of Foster Pepper \& Shefelman PLLC from 1979 to 1997.

Mr. David joined Washington Mutual in 2000 as Executive Vice President, Human Resources. He is responsible for talent acquisition, organizational capabilities, leadership development and rewards and benefits. Mr. David became a member of the Executive Committee in 2001. He joined Washington Mutual from Amazon.com where he was Vice President of Strategic Growth and Human Resources from 1999 to 2000. Previously, he served as Executive Vice President and Chief Administrative Officer of Sanga International from 1998 to 1999.

Mr. Gross joined Washington Mutual in 2001 as Executive Vice President and Chief Information Officer and became a member of the Executive Committee at that time. He is responsible for directing the Company's corporate technology strategy. Mr. Gross joined Washington Mutual from Sydney, Australia-based Westpac Banking Corp. where he was Group Executive of Technology, Operations and eCommerce from 1999 to 2001. From 1992 to 1999, he was Managing Director and Chief Technology Officer at Countrywide Credit Industries.

Mr. Longbrake has been Vice Chair since 1999 and a member of the Executive Committee since 1996. He serves as the Company's primary executive liaison with regulators, legislators, industry trade organizations, and government-sponsored enterprises. Mr. Longbrake was an Executive Vice President from 1996 to 1999 and served as the Company's Chief Financial Officer from 1996 to 2002.

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Mr. Miles has been Senior Vice President and Controller since January 2001. He serves as Washington Mutual's principal accounting officer. Mr. Miles joined the Company as Senior Vice President, Corporate Tax in June 1999. Prior to joining the Company, Mr. Miles was Director, Domestic Taxes of the former BankBoston, N.A. from 1996 to 1999.

Ms. Oppenheimer is President of the Consumer Group. She is responsible for two of the Company's reporting segments, Retail Banking and Financial Services, and Mortgage Banking. Additionally, Ms. Oppenheimer oversees corporate relations and the Company's Corporate Innovation and Research Center. Ms. Oppenheimer became Executive Vice President in 1993, has been a member of the Executive Committee since its formation in 1990, and became a member of the President's Council in 2002. She has been an officer of the Company since 1985.

Mr. Tall is Vice Chair of Corporate Development. He is responsible for overseeing the Company's corporate development, including acquisitions and divestitures. He is also Chairman of Washington Mutual's Strategic Capital Fund Investment Committee. Mr. Tall became an Executive Vice President in 1987 and Vice Chair in 1999. He has been a member of the Executive Committee since its formation in 1990.

Mr. Vanasek is Executive Vice President and Chief Enterprise Risk Officer. He is responsible for overseeing credit risk management for the Company, as well as compliance, market and operational risk, internal audit and business continuity. Mr. Vanasek became a member of the Executive Committee in 2001. Prior to joining Washington Mutual in 1999, he spent eight years at the former Norwest Bank, in a variety of lending risk management positions including Chief Credit Officer.

## Properties

The Company's headquarters are located at 1201 Third Avenue, Seattle, Washington 98101. As of December 31, 2003, we conducted business in 47 states through approximately 2,913 physical distribution centers.

The Company, in a joint venture with the Seattle Art Museum, is constructing a new headquarters building in downtown Seattle. On completion of the building, the Company will own approximately 900,000 square feet and will lease from the Seattle Art Museum an additional 250,000 square feet for a period of up to 25 years. The lessor has the right to cancel the lease, in whole or in part, at any time after the tenth year of the lease. Occupancy and the term of the lease are expected to commence concurrently in 2006.

Additionally, significant facilities that we owned or leased were as follows:

| Location | Leased/Owned | Approximate Square Footage | Termination or Renewal Date ${ }^{(1)}$ |
| :---: | :---: | :---: | :---: |
| 1201 3rd Ave., Seattle, WA | Leased | 400,000 | 2006-2010 |
| 1111 3rd Ave., Seattle, WA | Leased | 249,000 | 2004-2017 |
| 1191 2nd Ave., Seattle, WA | Leased | 238,000 | 2015 |
| 999 3rd Ave., Seattle, WA | Leased | 158,000 | 2004-2006 |
| 1301 5th Ave., Seattle, WA | Leased | 130,000 | 2005-2008 |
| 1501 4th Ave., Seattle, WA | Leased | 112,000 | 2005-2010 |
| 2500 \& 2530223 rd St. SE, Bothell, WA | Leased | 106,000 | 2005-2008 |
| 18525 36th Ave. S, SeaTac, WA | Owned | 106,000 | n/a |
| Chatsworth, $\mathrm{CA}^{(2)}$ | Leased | 454,000 | 2005-2015 |
| Chatsworth, $\mathrm{CA}^{(2)}$ | Owned | 343,000 | n/a |
| Irvine, $\mathrm{CA}^{(2)}$ | Owned | 421,000 | n/a |
| Irvine, $\mathrm{CA}^{(2)}$ | Leased | 176,000 | 2004-2010 |
| Northridge, $\mathrm{CA}^{(2)}$ | Leased | 348,000 | 2005-2006 |
| Stockton, CA ${ }^{(2)}$ | Owned | 329,000 | n /a |
| 3883 Airway Drive, Santa Rosa, CA | Owned | 106,000 | n/a |
| Jacksonville, FL ${ }^{(2)}$ | Leased | 423,000 | 2004-2009 |
| 1501 Yamato Rd., Boca Raton, FL | Owned | 167,000 | n/a |
| 7301 Baymeadows Way, Jacksonville, FL | Owned | 145,000 | n/a |
| 2601 10th Ave. N., Lake Worth, FL | Owned | 102,000 | $\mathrm{n} / \mathrm{a}$ |
| Vernon Hills, IL ${ }^{(2)}$ | Leased | 419,000 | 2004-2006 |
| 3050 Highland Pkwy, Downers Grove, IL | Leased | 176,000 | 2013 |
| Houston, TX ${ }^{(2)}$ | Leased | 352,000 | 2004-2008 |


| Location | Leased/Owned | Approximate Square Footage | Termination or Renewal Date ${ }^{(1)}$ |
| :---: | :---: | :---: | :---: |
| 9601 McAllister Fwy, San Antonio, TX | Leased | 159,000 | 2005 |
| Florence, SC ${ }^{(2)}$ | Leased | 245,000 | 2005-2008 |
| 11200 W. Parkland Ave., Milwaukee, WI | Owned | 230,000 | n/a |
| 231 E. Ave., Albion, NY | Leased | 221,000 | 2009-2011 |
| EAB Plaza, Uniondale, NY | Leased | 109,000 | 2007 |

(1)

The Company has options to renew leases at most locations.
(2)

Multiple locations.

## Legal Proceedings

In the ordinary course of business, the Company and its subsidiaries are routinely defendants in or parties to a number of pending and threatened legal actions and proceedings, including actions brought on behalf of various classes of claimants. In certain of these actions and proceedings, claims for substantial monetary damages are asserted against the Company and its subsidiaries. Certain of these actions and proceedings are based on alleged violations of consumer protection, banking and other laws.

See Note 15 to the Consolidated Financial Statements "Commitments, Guarantees and Contingencies" for a further discussion of pending and threatened litigation action and proceedings against the Company.

## Submission of Matters to a Vote of Security Holders

No matters were submitted to shareholders during the fourth quarter of 2003.

## PART II

## Market for our Common Stock and Related Stockholder Matters

Our common stock trades on The New York Stock Exchange under the symbol WM. As of February 27, 2004, there were 868,397,759 shares issued and outstanding (including 6 million shares held in escrow) held by 51,293 shareholders of record. The information regarding high and low quarterly sales prices of the Company's common stock, and the quarterly cash dividends declared thereon, is set forth in this Form 10-K/A in the "Quarterly Results of Operations" table included under Supplementary Data on page 151 and is expressly incorporated herein by reference.

## MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

## Restatements of Financial Statements

During the fourth quarter of 2003, the Company concluded that the inclusion of certain components (i.e. deferred acquisition costs and claims stabilization reserves) in the cash surrender value of its bank-owned life insurance policies was incorrect. The accounting policy the Company previously used resulted in the overstatement of the cash surrender value of the policies and, accordingly, other noninterest income. This restatement also decreased other assets, and correspondingly, retained earnings by $\$ 73$ million, $\$ 38$ million and $\$ 28$ million as of December 31, 2002, 2001 and 2000. The restatement only affects periods commencing with the second quarter of 2000 when the policies were first acquired and had no tax effect. The Company has corrected its accounting for all affected prior reporting periods.

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During the first quarter of 2004 and subsequent to the original filing of the Company's Annual Report on Form 10-K, the Company corrected the funds transfer pricing methodology applied to the financial results of the Company's operating segments for the year ending December 31, 2001. The correction revises certain operating segment information, including net interest income and net income, of its operating segment results reported for that year. The corrected information is included in the operating segment tables presented herein and in Note 25 to the Consolidated Financial Statements "Operating Segments." Such information had no effect on previously reported 2001 consolidated results of operations or any other period presented in this report.

## Discontinued Operations

On November 24, 2003 the Company announced a definitive agreement to sell its subsidiary, Washington Mutual Finance Corporation, to CitiFinancial, a subsidiary of Citigroup, for approximately $\$ 1.25$ billion in cash. This sale was completed on January 9, 2004. Accordingly, Washington Mutual Finance is presented in this report as a discontinued operation with the results of operations and cash flows segregated from the Company's results of continuing operations for all periods presented on the Consolidated Statements of Income, Cash Flows and Notes to the Consolidated Financial Statements as well as the tables presented herein, unless otherwise noted. Likewise, the assets and liabilities of Washington Mutual Finance have each been combined and presented as separate captions on the Consolidated Statements of Financial Condition.

## Controls and Procedures

## Disclosure Controls and Procedures

The Company's management, under the direction of the Company's Chief Executive Officer and Chief Financial Officer, has evaluated the effectiveness of the Company's disclosure controls and procedures as of the end of the period covered by this report. Based on such evaluation, the Company's Chief Executive Officer and Chief Financial Officer have concluded that, as of the end of such period, the Company's disclosure controls and procedures are effective in recording, processing, summarizing and reporting, on a timely basis, information required to be disclosed by the Company in the reports that it files or submits under the Securities Exchange Act of 1934.

We review and evaluate the design and effectiveness of our disclosure controls and procedures on an ongoing basis and improve our controls and procedures over time and correct any deficiencies that we may discover. While we believe the present design of our disclosure controls and procedures is effective, future events affecting our business may cause us to modify our disclosure controls and procedures.

## Internal Control Over Financial Reporting

There have not been any changes in the Company's internal control over financial reporting during the fourth quarter of 2003 that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

## Overview

Net income increased to $\$ 3.88$ billion or $\$ 4.21$ per diluted share in 2003 , from $\$ 3.86$ billion or $\$ 4.02$ per diluted share in 2002, an increase of $5 \%$ on a per share basis. The increase in earnings per share was predominantly due to share repurchase activity that occurred during the year. During 2003, the Company repurchased a total of 65.9 million shares, as compared with 38.0 million shares repurchased in 2002. Largely in response to a favorable change in the federal income tax treatment of dividends and our financial performance, the Company's common stock dividend payout ratio increased from $25.92 \%$ in 2002 to $32.63 \%$ in 2003.

Net interest income declined to $\$ 7.63$ billion in 2003, a decrease of $\$ 500$ million from $\$ 8.13$ billion in 2002. This decrease was attributable to a 30 basis point decline in the net interest margin year-over-year. We expect the margin to contract further in 2004 as yields on our debt securities and loans continue to reprice downward to current market levels.

Home loan mortgage banking income was $\$ 1.97$ billion in 2003, an increase of $\$ 1.27$ billion from $\$ 707$ million in 2002. During the first part of 2003, the anemic recovery in the U.S. economy pressured home loan mortgage lending rates to historical lows. This, in turn, fueled an industry-wide mortgage refinance boom, and led to extremely high loan volume, an increase in gain from mortgage loans and high levels of noninterest-bearing custodial deposits (collected from loan payoff activity) during the first half of 2003. In the third quarter of 2003, the monthly average of the U.S. mortgage refinance index (seasonally adjusted) declined by $31 \%$, which was caused by a sharp increase in mortgage interest rates. As a result, customer preferences began to shift from fixed-rate, salable production to adjustable-rate, portfolio activity, which resulted in a decline in gain from mortgage loans and lower levels of custodial balances. Market volatility and operational issues exacerbated the decrease in

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gain from mortgage loans during the third quarter of 2003. Refinancing activity diminished further in the fourth quarter of 2003 as mortgage interest rates remained above their historical low points and thus caused gain from mortgage loans to remain well below the levels recorded during the first half of the year. The volatility in mortgage interest rates in 2003 also caused significant fluctuations in the anticipated prepayment speeds of the Company's loans serviced for others portfolio and, as a result, led to significant changes in the amortization level and the fair value of the Company's MSR. The performance of the Company's MSR risk management instruments during the year, which consist of derivative financial instruments and available-for-sale securities, mitigated the financial effects of prepayment speed volatility.

Additional strides were made in retail banking market penetration as there was a net increase of over 800,000 retail checking accounts during the year, including over 180,000 during the fourth quarter, bringing the Company's total to more than 8 million accounts. The year produced depositor and other retail banking fees of $\$ 1.82$ billion, an increase of $\$ 184$ million from $\$ 1.63$ billion in 2002. At year end, the average mature retail banking household maintained 5.59 products and services with the Company, an increase from 5.28 at year end 2002. A total of 260 new retail banking stores were opened in 2003, bringing the total number of retail banking stores nationwide to 1,776 at the end of the year. The build out of our national retail banking franchise will continue in 2004, as we expect to open approximately 250 new stores and deepen existing relationships by cross-selling additional products to customers.

Noninterest expense was $\$ 7.41$ billion, an increase of $\$ 1.22$ billion from $\$ 6.19$ billion in 2002 due to higher personnel costs to accommodate the high refinancing activity in the earlier part of the year and the opening of new retail banking stores. With the refinancing boom over, the Company announced its cost containment initiative in the fourth quarter of 2003. The Company intends to reduce expenses in those areas of operations that are not integral to the Company's planned expansion of the retail banking
franchise. The savings realized from this cost containment initiative will be used to facilitate this expansion. The recent realignment of the Company's operations into two major categories retail consumers and commercial customers will support this initiative by eliminating redundant operations and processes. The Company expects that the impact of this initiative, which is not scheduled to be completed until the middle of 2005, coupled with the costs to be incurred in 2004 from the continuing expansion of the retail banking franchise, will result in an increase in noninterest expense of no more than $5 \%$ in 2004, as compared with 2003.

Credit quality of the Company's loan portfolio improved in 2003 as the Company benefited from the strengthening U.S. economy during the latter part of the year and continued to take advantage of market opportunities to reduce specific credit risk exposures. At December 31, 2003, nonperforming assets as a percentage of total assets were 0.70 percent versus 0.93 percent at December 31, 2002. Total nonperforming assets were down $\$ 546$ million to $\$ 1.94$ billion at December 31, 2003, as compared with $\$ 2.48$ billion at December 31, 2002. The improved credit risk profile resulted in the recording of a $\$ 202$ million reversal in the allowance for loan and lease losses in the fourth quarter of 2003 and a provision for loan and lease losses of $\$ 42$ million for the year ended December 31, 2003.

In the fourth quarter of 2003, the Company entered into a definitive agreement to sell Washington Mutual Finance Corporation, a subsidiary of the Company, to CitiFinancial, a subsidiary of Citigroup, for approximately $\$ 1.25$ billion. The sale was completed on January 9 , 2004 and resulted in a pre-tax gain of approximately $\$ 660$ million, to be recorded in the first quarter of 2004.

## Critical Accounting Policies

The preparation of financial statements in accordance with accounting principles generally accepted in the United States of America requires management to make a number of judgments, estimates and assumptions that affect the reported amount of assets, liabilities, income and expenses in our Consolidated Financial Statements and accompanying notes. We believe that the judgments, estimates and assumptions used in the preparation of our Consolidated Financial Statements are appropriate given the factual circumstances as of December 31, 2003.

Various elements of our accounting policies, by their nature, are inherently subject to estimation techniques, valuation assumptions and other subjective assessments. In particular, we have identified four accounting policies that, due to the judgments, estimates and assumptions inherent in those policies, and the sensitivity of our Consolidated Financial Statements to those judgments, estimates and assumptions,
are critical to an understanding of our Consolidated Financial Statements. The table below represents information about the nature of and rationale for the Company's critical accounting estimates:

| Critical <br> Accounting <br> Policy | Consolidated <br> Statements <br> of Financial <br> Position Caption | Consolidated <br> Statements of <br> Income Caption |
| :--- | :--- | :--- |

Rate lock commitments

Other assets

Home loan mortgage banking income (expense): Gain from mortgage loans

The Company enters into commitments to originate or purchase loans whereby the interest rate on the loan is set prior to funding (rate lock commitments). The fair value of salable rate lock commitments includes the value of the anticipated retained servicing income, which is calculated using the same valuation methodologies used to value the Company's MSR, adjusted for an anticipated fallout factor for loan commitments not expected to be funded. This valuation policy has the effect of recognizing the gain from mortgage loans before the loans are sold. However, in a recently released Securities and Exchange Commission ("SEC") Staff Accounting Bulletin, the SEC ruled that the amount of the anticipated servicing income should not be included when determining the fair value of derivative interest rate lock commitments. In anticipation of this Bulletin, the Company prospectively changed its accounting policy for

See further discussion in the subsequent section of Management's Discussion and Analysis "Earnings
Performance" on page 31.

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derivative rate lock commitments on January 1, 2004. Under the new policy, the expected servicing rights that had previously been recorded at the initiation of the rate lock are not recognized until the underlying loans are sold.

Allowance for
loan and lease losses

Allowance for loan and lease losses

Provision for loan and lease losses

The allowance for loan and lease losses represents management's estimate of credit losses inherent in the Company's loan and lease portfolios as of the balance sheet date. The estimation of the allowance is based on a variety of factors, including past loan loss experience, adverse situations that have occurred but are not yet known that may affect the borrower's ability to repay, the estimated value of underlying collateral and general economic conditions. The Company's methodology for assessing the adequacy of the allowance includes the evaluation of three distinct components: the formula allowance, the specific allowance and the unallocated allowance. As the process for determining the adequacy of the allowance requires subjective and complex judgment by management about the effect of matters that are inherently uncertain, subsequent evaluations of the loan portfolio, in light of the factors then prevailing, may result in significant changes in the allowance for loan and lease losses.

The estimates and judgments are described in further detail in the subsequent section of Management's Discussion and Analysis "Asset Quality" on page 49 and in Note 1 to the Consolidated Financial Statements "Summary of Significant Accounting Policies."

Net periodic benefit cost

Other assets

Compensation and benefits

The net periodic benefit cost is actuarially determined using assumed discount rates, assumed rates of compensation increase and expected return on assets. These assumptions are ultimately determined by management. The discount rate is determined using Moody's Aa spot rate as of year end. The compensation rate is determined by reviewing the Company's salary increases each year along with reviewing industry averages. The expected long-term return on plan assets represents management's expectation of the average rate of earnings on the funds invested to provide for the benefits included in the projected benefit obligation.

The impact to compensation and benefits expense if certain assumptions are changed is discussed in the subsequent section of Management's Discussion and Analysis "Liquidity" on page 56.

Management has discussed the development and selection of these critical accounting policies with the Audit Committee of our Board of Directors. In addition, there are other complex accounting standards that require the Company to employ significant judgment in interpreting and applying certain of the principles prescribed by those standards. These judgments include, but are not limited to, the determination of whether a financial instrument or other contract meets the definition of a derivative in accordance with Statement of Financial Accounting Standards ("Statement") No. 133, Accounting for Derivative Instruments and Hedging Activities, and the applicable hedge accounting criteria. These policies and the judgments, estimates and assumptions are described in greater detail in subsequent sections of Management's Discussion and Analysis and in Note 1 to the Consolidated Financial Statements "Summary of Significant Accounting Policies."

## Recently Issued Accounting Standards

In December 2003, the Financial Accounting Standards Board ("FASB") issued Interpretation No. 46R ("FIN 46R"), Consolidation of Variable Interest Entities, an interpretation of Accounting Research Bulletin No. 51. FIN 46R is a revision to the original FIN 46 that addresses the consolidation of certain variable interest entities (e.g., non-qualified special purpose entities). The revision clarifies how variable interest

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entities should be identified and evaluated for consolidation purposes. FIN 46R must be applied no later than March 31, 2004. The Company adopted FIN 46 as of July 1, 2003. The Company is still in the process of studying and evaluating the impact of FIN 46R. However, at this time the Company does not expect the impact of FIN 46R to have a significant effect on the results of operations or financial condition.

In December 2003, the Accounting Standards Executive Committee of the AICPA issued Statement of Position No. 03-3 ("SOP 03-3"), Accounting for Certain Loans or Debt Securities Acquired in a Transfer. SOP 03-3 addresses the accounting for differences between the contractual cash flows and the cash flows expected to be collected from purchased loans or debt securities if those differences are attributable, in part, to credit quality. SOP 03-3 requires purchased loans and debt securities to be recorded initially at fair value based on the present value of the cash flows expected to be collected with no carryover of any valuation allowance previously recognized by the seller. Interest income should be recognized based on the effective yield from the cash flows expected to be collected. To the extent that the purchased loans experience subsequent deterioration in credit quality, a valuation allowance would be established for any additional cash flows that are not expected to be received. However, if more cash flows subsequently are expected to be received than originally estimated, the effective yield would be adjusted on a prospective basis. SOP 03-3 will be effective for loans and debt securities acquired after December 31, 2004. Although the Company anticipates that the implementation of SOP 03-3 will require significant loan system and
operational changes to track credit related losses on loans purchased starting in 2005, it is not expected to have a significant effect on the Consolidated Financial Statements.

In March 2004, Securities and Exchange Commission ("SEC") Staff Accounting Bulletin No. 105 was issued, which provides guidance regarding loan commitments that are accounted for as derivative instruments under FASB No. 133 (as amended), Accounting for Derivative Instruments and Hedging Activities. In this Bulletin, the SEC ruled that the amount of the expected servicing rights should not be included when determining the fair value of derivative interest rate lock commitments. This guidance must be applied to rate locks initiated after March 31, 2004. In anticipation of this Bulletin, the Company prospectively changed its accounting policy for derivative rate lock commitments on January 1, 2004. Under the new policy, the expected servicing rights that had previously been recorded at the initiation of the rate lock are not recognized until the underlying loans are sold. The impact that this new policy will have on the Company's results of operations in the first quarter of 2004 will be significantly influenced by that quarter's amount of salable rate lock volume and by the timing of when loan sales are executed. As rate lock volume is highly sensitive to changes in interest rates and the timing of loan sales may be affected by market conditions, the Company cannot provide a reliable estimate of the impact this change will have to its future results of operations.

## Five-Year Summary of Selected Financial Data

| December 31, |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| 2003 | 2002 | 2001 | 2000 | 1999 |

(in millions, except per share amounts)

| Income Statement Data (for the year ended) | $\$$ | 7,629 | $\$$ | 8,129 | $\$$ | 6,492 | $\$$ | 3,952 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Net interest income | 42 | 404 | 426 | 4,127 |  |  |  |  |
| Provision for loan and lease losses | 5,850 | 4,469 | 3,176 | 1,925 | 1,479 |  |  |  |
| Noninterest income | 7,408 | 6,188 | 4,416 | 2,970 | 2,775 |  |  |  |
| Noninterest expense | 3,880 | 3,861 | 3,104 | 1,871 | 1,817 |  |  |  |
| Net income |  |  |  |  |  |  |  |  |
| Basic earnings per common share ${ }^{(1)}$ : | 4.20 | 4.01 | 3.57 | 2.24 | 2.03 |  |  |  |
| Income from continuing operations | 0.09 | 0.08 | 0.07 | 0.09 | 0.09 |  |  |  |
| Income from discontinued operations, net |  | 4.29 | 4.09 | 3.64 | 2.33 | 2.12 |  |  |
| Net income |  |  |  |  |  |  |  |  |

December 31,

| Diluted earnings per common share ${ }^{(1)}$ : |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Income from continuing operations |  | 4.12 |  | 3.94 |  | 3.51 |  | 2.23 |  | 2.02 |
| Income from discontinued operations, net |  | 0.09 |  | 0.08 |  | 0.07 |  | 0.09 |  | 0.09 |
| Net income |  | 4.21 |  | 4.02 |  | 3.58 |  | 2.32 |  | 2.11 |
| Dividends declared per common share ${ }^{(1)}$ |  | 1.40 |  | 1.06 |  | 0.90 |  | 0.76 |  | 0.65 |
| Balance Sheet Data (at year end) |  |  |  |  |  |  |  |  |  |  |
| Securities | \$ | 36,707 | \$ | 43,905 | \$ | 58,233 | \$ | 58,547 | \$ | 60,663 |
| Loans held for sale |  | 20,343 |  | 38,782 |  | 27,574 |  | 3,404 |  | 794 |
| Loans held in portfolio |  | 175,644 |  | 143,869 |  | 126,396 |  | 115,898 |  | 110,684 |
| Mortgage servicing rights |  | 6,354 |  | 5,341 |  | 6,241 |  | 1,017 |  | 643 |
| Goodwill |  | 6,196 |  | 6,213 |  | 2,116 |  | 919 |  | 1,007 |
| Assets |  | 275,178 |  | 268,225 |  | 242,468 |  | 194,688 |  | 186,514 |
| Deposits |  | 153,181 |  | 155,516 |  | 106,946 |  | 79,384 |  | 80,940 |
| Securities sold under agreements to repurchase |  | 28,333 |  | 16,717 |  | 39,447 |  | 29,756 |  | 30,163 |
| Advances from Federal Home Loan Banks |  | 48,330 |  | 51,265 |  | 61,072 |  | 57,698 |  | 56,978 |
| Other borrowings |  | 15,483 |  | 14,712 |  | 9,925 |  | 7,734 |  | 4,207 |
| Stockholders' equity |  | 19,742 |  | 20,061 |  | 14,025 |  | 10,138 |  | 9,053 |
| Supplemental Data |  |  |  |  |  |  |  |  |  |  |
| Loan volume: |  |  |  |  |  |  |  |  |  |  |
| Home: |  |  |  |  |  |  |  |  |  |  |
| Adjustable rate | \$ | 99,899 | \$ | 84,627 | \$ | 37,224 | \$ | 37,286 | \$ | 33,114 |
| Fixed rate |  | 263,604 |  | 180,745 |  | 108,105 |  | 6,631 |  | 10,678 |
| Specialty mortgage finance ${ }^{(2)}$ |  | 20,678 |  | 14,077 |  | 10,333 |  | 7,549 |  | 5,008 |
| Total home loan volume |  | 384,181 |  | 279,449 |  | 155,662 |  | 51,466 |  | 48,800 |
| Total loan volume |  | 432,245 |  | 309,419 |  | 172,951 |  | 62,973 |  | 56,844 |
| Home loan refinancing ${ }^{(3)}$ |  | 269,442 |  | 183,788 |  | 97,555 |  | 14,853 |  | 11,792 |
| Total refinancing ${ }^{(3)}$ |  | 277,717 |  | 188,807 |  | 99,207 |  | 16,409 |  | 12,586 |

(1) Restated for all stock splits.
(2)
(3)
Includes loan refinancing entered into by both new and pre-existing customers.

## Ratios and Other Supplemental Data

Year Ended December 31,

| 2003 | 2002 | 2001 |
| :---: | :---: | :---: |

(dollars in millions, except per share amounts)

## Profitability

| Return on average assets $^{(1)}$ | $1.37 \%$ | $1.42 \%$ | $1.38 \%$ |
| :--- | :---: | :---: | :---: |
| Return on average common stockholders' equity ${ }^{(1)}$ | 18.85 | 19.34 | 23.51 |

Year Ended December 31,

|  | Year Ended December 31, |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net interest margin | 3.11 |  | 3.41 |  | 3.19 |  |
| Efficiency ratio ${ }^{(2)(3)}$ |  | 54.96 |  | 49.12 |  | 44.29 |
| Asset Quality |  |  |  |  |  |  |
| Nonaccrual loans ${ }^{(4)(5)}$ | \$ | 1,626 | \$ | 2,155 | \$ | 1,920 |
| Foreclosed assets ${ }^{(5)}$ |  | 311 |  | 328 |  | 216 |
| Total nonperforming assets ${ }^{(5)}$ |  | 1,937 |  | 2,483 |  | 2,136 |
| Nonperforming assets/total assets ${ }^{(5)}$ |  | 0.70\% |  | 0.93\% |  | 0.88\% |
| Restructured loans ${ }^{(5)}$ | \$ | 111 | \$ | 98 | \$ | 118 |
| Total nonperforming assets and restructured loans ${ }^{(5)}$ |  | 2,048 |  | 2,581 |  | 2,254 |
| Allowance for loan and lease losses ${ }^{(5)}$ |  | 1,250 |  | 1,503 |  | 1,278 |
| Allowance as a percentage of total loans held in portfolio ${ }^{(5)}$ |  | 0.71\% |  | 1.04\% |  | 1.01\% |
| Net charge-offs | \$ | 309 | \$ | 248 | \$ | 177 |
| Capital Adequacy ${ }^{(5)}$ |  |  |  |  |  |  |
| Stockholders' equity/total assets |  | 7.17\% |  | 7.48\% |  | 5.78\% |
| Tangible common equity ${ }^{(6)} /$ total tangible assets ${ }^{(6)}$ |  | 5.26 |  | 5.26 |  | 5.13 |
| Estimated total risk-based capital/risk-weighted assets ${ }^{(7)}$ |  | 10.94 |  | 11.53 |  | 12.84 |
| Per Common Share Data ${ }^{(8)}$ |  |  |  |  |  |  |
| Number of common shares outstanding at end of period (in thousands) |  | 880,986 |  | 944,047 |  | 873,089 |
| Common stock dividend payout ratio |  | 32.63\% |  | 25.92\% |  | 24.73\% |
| Book value per common share ${ }^{(5)(9)}$ | \$ | 22.56 | \$ | 21.66 | \$ | 16.40 |
| Market prices: |  |  |  |  |  |  |
| High |  | 46.55 |  | 39.45 |  | 42.69 |
| Low |  | 32.98 |  | 28.41 |  | 28.56 |
| Year end |  | 40.12 |  | 34.53 |  | 32.70 |

[^1]
## Earnings Performance from Continuing Operations

## Net Interest Income

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For 2003, net interest income was $\$ 7.63$ billion, a decrease of $\$ 500$ million, or $6 \%$, compared with 2002. The decrease resulted from contraction of the net interest margin, which declined to $3.11 \%$ for the year ended December 31, 2003 from $3.41 \%$ for the same period in 2002, as yields on loans and debt securities continued to reprice downward from the higher interest rate environment of 2002. The decline in the net interest margin was partially offset by decreases in the rates paid on interest-bearing deposits. In particular, the average rate paid on interest-bearing checking (Platinum) accounts decreased to $1.83 \%$ from $2.94 \%$ on an average balance of $\$ 57.10$ billion and $\$ 34.02$ billion for 2003 and 2002. The free funding impact of noninterest-bearing sources that resulted from high average custodial balances also partially offset the contraction in the margin for 2003 when compared with 2002. These balances, which peaked shortly after the midpoint of 2003, declined sharply during the latter part of the year as refinancing activity diminished.

For 2002, net interest income increased $\$ 1.64$ billion, or $25 \%$ compared with 2001. Most of this increase was attributable to the growth in average interest-earning assets, which increased primarily as a result of the Dime acquisition, and the expansion of the net interest margin, which increased 22 basis points during the year. The margin benefited from the full effect that the 475 basis point reduction in the Federal Funds rate in 2001 had on our wholesale borrowings, which reprice to market interest levels more quickly than our interest-earning assets. After peaking in the first quarter of 2002, the net interest margin declined throughout the remainder of that year, largely due to the downward repricing of loans and debt securities.

Interest rate contracts, including embedded derivatives, held for asset/liability interest rate risk management purposes decreased net interest income by $\$ 622$ million in 2003. Interest rate contracts, including embedded derivatives, decreased net interest income by $\$ 424$ million in 2002 and increased net interest income by $\$ 1$ million in 2001.

Certain average balances, together with the total dollar amounts of interest income and expense and the weighted average interest rates, were as follows:


|  | Year Ended December 31, |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Multi-family |  | 19,409 | 5.30 | 1,029 |  | 17,973 | 6.01 | 1,081 |  | 16,480 | 7.72 | 1,273 |
| Other real estate |  | 7,243 | 6.35 | 460 |  | 8,368 | 6.83 | 572 |  | 5,913 | 7.98 | 472 |
| Total loans secured by real estate |  | 147,114 | 5.01 | 7,374 |  | 137,012 | 6.01 | 8,238 |  | 120,994 | 7.41 | 8,964 |
| Consumer |  | 1,208 | 8.87 | 107 |  | 2,340 | 9.41 | 220 |  | 1,804 | 11.17 | 201 |
| Commercial business |  | 4,771 | 4.31 | 205 |  | 4,223 | 5.14 | 217 |  | 3,973 | 7.15 | 284 |
| Total loans held in portfolio |  | 153,093 | 5.02 | 7,686 |  | 143,575 | 6.04 | 8,675 |  | 126,771 | 7.45 | 9,449 |
| Other |  | 5,109 | 4.27 | 219 |  | 4,513 | 6.04 | 272 |  | 4,052 | 6.03 | 244 |
| Total interest-earning assets |  | 245,323 | 4.96 | 12,163 |  | 238,435 | 5.81 | 13,855 |  | 203,624 | 7.11 | 14,471 |
| Noninterest-earning assets: |  |  |  |  |  |  |  |  |  |  |  |  |
| Mortgage servicing rights |  | 5,721 |  |  |  | 6,650 |  |  |  | 5,276 |  |  |
| Goodwill |  | 6,198 |  |  |  | 5,996 |  |  |  | 1,839 |  |  |
| Other ${ }^{(6)}$ |  | 25,877 |  |  |  | 20,339 |  |  |  | 14,802 |  |  |
| Total assets | \$ | 283,119 |  |  | \$ | 271,420 |  |  | \$ | 225,541 |  |  |

(This table is continued on next page.)


#### Abstract

(1) The average balance and yield are based on average amortized cost balances. (2) Nonaccrual loans are included in the average loan amounts outstanding. (3) Interest income for loans held in portfolio includes amortization of net deferred loan origination costs of $\$ 314$ million, $\$ 246$ million and $\$ 158$ million for the years ended December 31, 2003, 2002 and 2001. (4)

Represents loans to builders for the purpose of financing the acquisition, development and construction of single-family residences for sale. (5)

Represents construction loans made directly to the intended occupant of a single-family residence. (6)

Includes assets of continuing and discontinued operations.


|  | Year Ended December 31, |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2003 |  |  |  | 2002 |  |  |  | 2001 |  |  |  |
|  |  | Average Balance | Rate | Interest Expense |  | Average Balance | Rate | Interest Expense |  |  | Rate | Interest Expense |
|  | (dollars in millions) |  |  |  |  |  |  |  |  |  |  |  |
| Liabilities |  |  |  |  |  |  |  |  |  |  |  |  |
| Interest-bearing liabilities: |  |  |  |  |  |  |  |  |  |  |  |  |
| Deposits: |  |  |  |  |  |  |  |  |  |  |  |  |
| Interest-bearing checking | \$ | 62,723 | 1.69\% \$ | \$ 1,057 | \$ | 40,338 | 2.55\% \$ | 1,028 | \$ | 7,540 | 1.58\% \$ | 119 |
| Savings accounts and money market deposit accounts |  | 28,196 | 0.93 | 263 |  | 31,529 | 1.48 | 466 |  | 35,828 | 3.17 | 1,134 |
| Time deposit accounts |  | 31,416 | 2.69 | 845 |  | 37,253 | 3.13 | 1,167 |  | 36,324 | 5.03 | 1,828 |


(7)

Includes liabilities of continuing and discontinued operations.

The dollar amounts of interest income and interest expense fluctuate depending upon changes in interest rates and upon changes in the volume of our interest-earning assets and interest-bearing liabilities. Changes attributable to (i) changes in volume (changes in average outstanding balances multiplied by the prior period's rate), (ii) changes in rate (changes in average interest rate multiplied by the prior period's volume), and (iii) changes in rate/volume (changes in rate times the change in volume) which were allocated proportionately to the changes in volume and the changes in rate and included in the relevant column below were as follows:


|  | 2003 vs. 2002 |  |  | 2002 vs. 2001 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Loans secured by real estate: |  |  |  |  |  |  |
| Home | 24 | (977) | (953) | 302 | $(1,133)$ | (831) |
| Purchased specialty mortgage finance | 102 | (82) | 20 | 142 | (105) | 37 |
| Total home loans | 126 | $(1,059)$ | (933) | 444 | $(1,238)$ | (794) |
| Home equity loans and lines of credit | 403 | (140) | 263 | 386 | (156) | 230 |
| Home construction: |  |  |  |  |  |  |
| Builder ${ }^{(1)}$ | (13) | (13) | (26) | (34) | (29) | (63) |
| Custom ${ }^{(2)}$ | 6 | (10) | (4) |  | (7) | (7) |
| Multi-family | 82 | (134) | (52) | 108 | (300) | (192) |
| Other real estate | (74) | (38) | (112) | 175 | (75) | 100 |
| Total loans secured by real estate | 530 | $(1,394)$ | (864) | 1,079 | $(1,805)$ | (726) |
| Consumer | (101) | (12) | (113) | 54 | (35) | 19 |
| Commercial business | 26 | (38) | (12) | 17 | (84) | (67) |
| Total loans held in portfolio | 455 | $(1,444)$ | (989) | 1,150 | $(1,924)$ | (774) |
| Other | 33 | (86) | (53) | 28 |  | 28 |
| Total interest income | 515 | $(2,207)$ | $(1,692)$ | 1,985 | $(2,601)$ | (616) |
| Interest Expense |  |  |  |  |  |  |
| Deposits: |  |  |  |  |  |  |
| Interest-bearing checking | 450 | (421) | 29 | 797 | 112 | 909 |
| Savings accounts and money market deposit accounts | (45) | (158) | (203) | (123) | (545) | (668) |
| Time deposit accounts | (169) | (153) | (322) | 46 | (707) | (661) |
| Total deposit expense | 236 | (732) | (496) | 720 | $(1,140)$ | (420) |
| Borrowings: |  |  |  |  |  |  |
| Federal funds purchased and commercial paper | 3 | (23) | (20) | (46) | (74) | (120) |
| Securities sold under agreements to repurchase | (304) | 45 | (259) | 186 | (579) | (393) |
| Advances from Federal Home Loan Banks | (266) | (114) | (380) | (189) | $(1,053)$ | $(1,242)$ |
| Other | 47 | (84) | (37) | 76 | (154) | (78) |
| Total borrowing expense | (520) | (176) | (696) | 27 | $(1,860)$ | $(1,833)$ |
| Total interest expense | (284) | (908) | $(1,192)$ | 747 | $(3,000)$ | $(2,253)$ |
| Net interest income | 799 | $(1,299)$ \$ | (500) | 1,238 | 399 | 1,637 |

[^2]
## Noninterest Income

Noninterest income from continuing operations consisted of the following:

|  | Year Ended December 31, |  |  |  |  |  | Percentage Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2003 |  | 2002 |  | 2001 |  | 2003/2002 | 2002/2001 |
|  | (in millions) |  |  |  |  |  |  |  |
| Home loan mortgage banking income (expense): |  |  |  |  |  |  |  |  |
| Loan servicing income (expense): |  |  |  |  |  |  |  |  |
| Loan servicing fees | \$ | 2,273 | \$ | 2,237 | \$ | 1,375 | $2 \%$ | 63\% |
| Amortization of mortgage servicing rights |  | $(3,269)$ |  | $(2,616)$ |  | $(1,054)$ | 25 | 148 |
| Mortgage servicing rights recovery (impairment) |  | 712 |  | $(3,219)$ |  | $(1,701)$ |  | 89 |
| Other, net |  | (592) |  | (271) |  | (141) | 118 | 92 |
| Net home loan servicing expense |  | (876) |  | $(3,869)$ |  | $(1,521)$ | (77) | 154 |
| Revaluation gain from derivatives |  | 338 |  | 2,517 |  |  | (87) |  |
| Net settlement income from certain interest-rate swaps |  | 543 |  | 382 |  |  | 42 |  |
| Gain from mortgage loans |  | 1,250 |  | 1,375 |  | 936 | (9) | 47 |
| Loan related income |  | 399 |  | 268 |  | 156 | 49 | 72 |
| Gain from sale of originated mortgage-backed securities |  | 320 |  | 34 |  | 117 | 841 | (71) |
| Total home loan mortgage banking income (expense) |  | 1,974 |  | 707 |  | (312) | 179 |  |
| Depositor and other retail banking fees |  | 1,818 |  | 1,634 |  | 1,290 | 11 | 27 |
| Securities fees and commissions |  | 395 |  | 362 |  | 303 | 9 | 19 |
| Insurance income |  | 188 |  | 155 |  | 71 | 21 | 118 |
| Portfolio loan related income |  | 439 |  | 349 |  | 193 | 26 | 81 |
| Gain from other available-for-sale securities |  | 676 |  | 768 |  | 600 | (12) | 28 |
| Gain (loss) on extinguishment of securities sold under agreements to repurchase |  | (129) |  | 282 |  | 621 |  | (55) |
| Other income |  | 489 |  | 212 |  | 410 | 131 | (48) |
| Total noninterest income from continuing operations | \$ | 5,850 | \$ | 4,469 | \$ | 3,176 | 31 | 41 |

## Home Loan Mortgage Banking Income (Expense)

In 2003, loan servicing fees increased slightly due to the acquisition of HomeSide Lending, Inc. ("HomeSide") in the fourth quarter of 2002, which added approximately $\$ 130$ billion to the Company's portfolio of loans serviced for others. This increase was substantially offset by a decline in the aggregate weighted average servicing fee. The weighted average servicing fee decreased from 40 basis points at December 31, 2002 to 34 basis points at December 31, 2003 primarily due to the Company's continuing process of selling a portion of the future contractual servicing cash flows to third parties. This process decreased the net MSR balance by $\$ 628$ million but had no impact on the unpaid principal balance of the loans serviced for others portfolio. Additionally, the Company has entered into loan sales and securitizations with certain government-sponsored and private enterprises in which it has retained a smaller servicing fee than is common in the industry. The smaller servicing fee leads to a lower value for the resulting MSR and greater cash income when the loans or securities are sold.

During the first half of 2003, we recorded an other than temporary MSR impairment of $\$ 1.11$ billion. The amount of the other than temporary impairment was determined by selecting an appropriate interest rate shock to estimate the amount of MSR fair value that we might expect to recover in the foreseeable

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future. To the extent that the gross carrying value of the MSR exceeded the estimated recoverable amount, that portion of the gross carrying value was written off as an other than temporary impairment. Although the writedowns had no impact on our results of operations or financial condition, they did reduce the gross carrying value of the MSR, which is used as the basis for MSR amortization. The results of similar analyses performed during the third and fourth quarters of 2003 concluded that no further recording of an other than temporary impairment was necessary.

The Company recognized a recovery of $\$ 712$ million during 2003 in its MSR impairment valuation allowance. This recovery was primarily due to an increase in mortgage rates during the second half of 2003, which decreased the expected prepayment rate on the Company's servicing portfolio. Although this decrease in expected prepayment rates and the recording of an other than temporary impairment also had the effect of lowering the amortization rate on the servicing portfolio, total amortization expense in 2003 was higher than 2002 due to the very high levels of prepayment activity that occurred during the first half of 2003, and the acquisition of HomeSide in the fourth quarter of 2002, which added approximately $\$ 1$ billion to the amortization base of the MSR. A continued decrease in long-term mortgage rates in 2002 and 2001 led to higher expected prepayment rates, which resulted in MSR impairment of $\$ 3,219$ million and $\$ 1,701$ million for 2002 and 2001. Continued high volumes of prepayment activity during 2002, coupled with the growth in the MSR portfolio, resulted in higher amortization, as compared with 2001.

The increase in other home loan servicing expense in 2003 and 2002 resulted from higher loan pool expenses due to significant refinancing activity. Loan pool expenses represent the amount of interest expense that the Company incurs for the elapsed time between the borrower payoff date and the next monthly investor pool cutoff date.

In measuring the fair value of MSR, we stratify the loans in our servicing portfolio based on loan type and coupon rate. We measure MSR impairment by estimating the fair value of each stratum. A valuation allowance for a stratum is recorded when, and in the amount by which, its fair value is less than its gross carrying value. A recovery of the valuation allowance for a stratum is recorded when its fair value exceeds its net carrying value. However, a recovery in any particular stratum cannot exceed its valuation allowance. At December 31, 2003, we stratified the loans in our servicing portfolio as follows:


The value of our MSR asset is subject to prepayment risk. Future expected net cash flows from servicing a loan in our servicing portfolio will not be realized if the loan pays off earlier than anticipated. Moreover, since most loans within our servicing portfolio do not contain penalty provisions for early payoff, we will not receive a corresponding economic benefit if the loan pays off earlier than expected. MSR represent the discounted present value of the future net cash flows we expect to receive from our servicing portfolio. Accordingly, prepayment risk subjects our MSR to impairment risk.

We estimate fair value of each MSR stratum using a discounted cash flow model. The discounted cash flow model estimates the present value of the future net cash flows of the servicing portfolio based on various factors, such as servicing costs, expected prepayment speeds and discount rates, about which management must make assumptions based on future expectations. While the Company's model estimates a value, the specific value used is based on a variety of factors, such as documented observable data and anticipated changes in market conditions. All the assumptions are based on standards used by market participants in valuing MSR. The reasonableness of management's assumptions about these factors is confirmed through quarterly independent broker surveys. Independent appraisals of the fair value of our servicing portfolio are obtained periodically, but not less frequently than annually, and are used by management to evaluate the reasonableness of the fair value conclusions.

Our methodology for estimating the fair value of MSR is highly sensitive to changes in assumptions. For example, our determination of fair value uses anticipated prepayment speeds. Actual prepayment experience may differ and any difference may have a material effect on the MSR fair value. Changes in fair value based on a variation in assumptions generally cannot be extrapolated because the relationship of the change in assumption to the change in fair value may not be linear. Thus, any measurement of MSR fair value is limited by the conditions existing and assumptions made as of a particular point in time. Those assumptions may not be appropriate if they are applied to a different point in time. Refer to "Market Risk Management" for discussion of how MSR prepayment risk is managed and to Note 1 to the Consolidated Financial Statements "Summary of Significant Accounting Policies" for further discussion of how MSR impairment is measured. For a quantitative analysis of key economic assumptions used in measuring the fair value of MSR, and a sensitivity analysis based on changes to those assumptions, see Note 7 to the Consolidated Financial Statements "Mortgage Banking Activities."

As part of its mortgage banking activities, the Company enters into commitments to originate or purchase loans whereby the interest rate on the loan is set prior to funding (rate lock commitments). Rate lock commitments on mortgage loans that are intended to be sold are considered to be derivatives. Therefore, they are recorded at fair value on the Consolidated Statements of Financial Condition with changes in fair value recorded in gain from mortgage loans on the Consolidated Statements of Income. In measuring the fair value of rate lock commitments, the amount of the expected servicing rights is included in the valuation. This value is calculated using the same methodologies as are used to value the Company's MSR, adjusted for an anticipated fallout factor for loan commitments that are not expected to be funded. When funding occurs, the value of the rate lock commitment becomes part of the cost basis of the loan. The aggregate fair value of these assets on the Consolidated Statements of Financial Condition at December 31, 2003 and 2002 was $\$ 247$ million and $\$ 961$ million.

A new SEC Staff Accounting Bulletin regarding the accounting for interest rate lock commitments will delay the Company's recognition of the value of the expected servicing rights until the loans are sold. The Company adopted and prospectively applied this new accounting guidance to all commitments for loans originated for sale that were initiated after December 31, 2003. Refer to "Recently Issued Accounting Standards" for further discussion of this Staff Accounting Bulletin.

High levels of loan refinancing activity during the first half of 2003, which occurred due to historically low long-term mortgage rates that were in effect during that period, resulted in rate lock commitment volume of $\$ 290.77$ billion for the year, compared with $\$ 236.05$ billion in 2002. Although this increase also resulted in strong levels of salable home loan volume, gain from mortgage loans in 2003 decreased by
$\$ 125$ million, or $9 \%$, from 2002. The decrease was largely the result of losses sustained during the third quarter of 2003. These losses stemmed from various market volatility and operational issues, including unhedged rate lock extensions granted to customers, a diminished level of market liquidity for certain instruments used to manage interest rate risk on rate locks and loans held for sale, and system issues that caused data interruptions during the period. The Company undertook numerous actions to correct these issues and to mitigate their financial effects, including the sale of originated mortgage-backed securities, which resulted in a gain of $\$ 258$ million in the third quarter of 2003, and the sale of other available-for-sale securities, which produced a gain of $\$ 381$ million during that period.

In accordance with regulatory guidance issued in December of 2003, the Company's buyouts of delinquent mortgages contained within Government National Mortgage Association ("GNMA") loan pools that it services must now be classified as loans on the Consolidated Statements of Financial Condition. As the Company sells most of these repurchased loans to secondary market participants, they are classified as

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loans held for sale on the Consolidated Statements of Financial Condition. Accordingly, gains that are generated from the subsequent resale of these delinquent mortgages, which had been recorded as part of other home loan mortgage banking income on the Consolidated Statements of Income in prior periods, are now classified as gain from mortgage loans. Prior periods have been restated. In one part of the Company's program, loans that have been 30 days past due for three consecutive months (referred to as "rolling 30 loans") are repurchased from GNMA and then resold in the secondary market. In the other, loans that have missed three consecutive payments are likewise purchased and resold. These loans are collectively referred to as Early Buy-Out Loans. Gain from the sale of these loans was $\$ 369$ million and $\$ 126$ million in 2003 and 2002. The Company does not have the option of repurchasing "rolling 30 loans" from pools created after January 1, 2003, but continues to make such purchases from previously created pools. Over time, we expect gains from the repurchase of "rolling 30 loans" to diminish as the pools that are eligible for repurchase are depleted.

The following tables separately present the MSR, loans held for sale and the other risk management activities included within noninterest income in 2003 and 2002.


Revaluation gain (loss) from derivatives is the earnings impact of the changes in fair value from certain derivatives where the Company either has not attempted to achieve, or has attempted but did not achieve, hedge accounting treatment under Statement No. 133. Derivatives that were used for MSR risk management purposes produced a revaluation gain of $\$ 526$ million for the year ended December 31, 2003, compared with a gain of $\$ 2,645$ million for 2002. The total notional amount of these MSR risk management derivatives at December 31, 2003 and December 31, 2002 was $\$ 65.42$ billion and $\$ 41.97$ billion with a combined net fair value of $\$ 669$ million and $\$ 3.03$ billion.

The fair value changes in loans held for sale and the offsetting changes in the derivative instruments used as fair value hedges are recorded within gain from mortgage loans when hedge accounting treatment is achieved. Loans held for sale where hedge accounting treatment is not achieved ("nonqualifying" loans held for sale) are not recorded at fair value and are instead recorded at the lower of aggregate cost or market value. Due to net decreases in the fair value of derivatives acquired to mitigate the risk of fair value changes to these nonqualifying loans, net

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losses of $\$ 188$ million and $\$ 128$ million were recognized as revaluation losses from derivatives in 2003 and 2002. A gain may be recognized when the loans are subsequently sold if the fair value of those loans is higher than the carrying amount. As of December 31, 2003, both the fair value and carrying amount of loans held for sale were $\$ 20.34$ billion, and as of December 31, 2002, the fair value was $\$ 38.84$ billion with a carrying amount of $\$ 38.78$ billion.

Net settlement income from certain interest-rate swaps consisted of receive-fixed swaps, which were used predominantly as MSR risk management derivatives. At December 31, 2003, the total notional amount of these receive-fixed swaps was $\$ 32.54$ billion, compared with $\$ 17.92$ billion at December 31, 2002.

Gain from other available-for-sale securities of $\$ 305$ million and $\$ 795$ million for the years ended December 31, 2003 and December 31, 2002 resulted from sales of mortgage-backed securities and investment securities of approximately $\$ 6.57$ billion in 2003 and $\$ 17.83$ billion in 2002, all of which were designated as MSR risk management instruments.

Loan related income increased during 2003 and 2002 primarily due to increased fees charged to our correspondent lenders and higher levels of late charges on the loans serviced for others portfolio.

## All Other Noninterest Income Analysis

The increase in depositor and other retail banking fees in 2003 and 2002 was primarily due to higher levels of checking fees that resulted from an increase in the number of noninterest-bearing checking accounts and an increase in debit card and ATM related income. The number of noninterest-bearing checking accounts at December 31, 2003 totaled approximately 6.5 million, compared with approximately 5.8 million at December 31, 2002 and 4.9 million at December 31, 2001.

Insurance income increased during 2003 and 2002 largely due to the continued growth in our captive reinsurance programs.

The growth in portfolio loan related income in 2003 and 2002 was mostly due to increased late charges on the loan portfolio and high levels of loan prepayment fees as a result of refinancing activity.

Several securities sold under agreements to repurchase ("repurchase agreements") that contained embedded pay-fixed swaps were restructured during 2003, resulting in a loss on extinguishment of repurchase agreements of $\$ 129$ million for the year. The restructured repurchase agreements also contain embedded pay-fixed swaps with the same terms, but with a lower pay rate. Gain on extinguishment of repurchase agreements decreased in 2002 compared with 2001 largely due to lower gains recognized on terminations of certain repurchase agreements with embedded interest rate floors. The gains in 2001 were recognized to partially offset MSR impairment incurred during that year. Beginning in 2002, the Company altered its MSR risk management strategy by decreasing its reliance on embedded interest rate contracts and, instead, shifted to a blend of available-for-sale securities and derivative financial instruments.

Other noninterest income increased in 2003 compared with 2002 partially due to fees paid to the Company by the Federal Home Loan Mortgage Corporation ("FHLMC" or "Freddie Mac"). The Company received $\$ 100$ million in nonrefundable fees to induce the Company to swap approximately $\$ 6$ billion of multi-family loans for $100 \%$ of the beneficial interest in those loans in the form of mortgage-backed securities issued by Freddie Mac. Since the Company has the unilateral right to collapse the securities after one year, the Company has effectively retained control over the loans. Accordingly, the assets continue to be accounted for and reported as loans. This transaction was undertaken by Freddie Mac in order to facilitate fulfilling its 2003 affordable housing goals as set by the Department of Housing and Urban Development. In addition, the Company completed the sale of the Ahmanson Ranch property to the Mountains Recreation and Conservation Authority of California for $\$ 150$ million in the fourth quarter of 2003. The sale resulted in a gain of $\$ 77$ million. During the third quarter of 2002, the Company's removal of the cash flow hedge designation on certain payor swaptions resulted in the reclassification of a $\$ 112$ million loss from accumulated other comprehensive income to other income.

## Noninterest Expense

Noninterest expense from continuing operations consisted of the following:

| Year Ended December 31, |  |  | Percentage Change |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2003 | 2002 | 2001 |  | $2003 / 2002$ |


|  | Year Ended December 31, |  |  |  |  |  | Percentage Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | (in millions) |  |  |  |  |  |  |  |
| Compensation and benefits | \$ | 3,304 | \$ | 2,813 | \$ | 1,829 | 17\% | 54\% |
| Occupancy and equipment |  | 1,592 |  | 1,136 |  | 776 | 40 | 46 |
| Telecommunications and outsourced information services |  | 554 |  | 507 |  | 436 | 9 | 16 |
| Depositor and other retail banking losses |  | 201 |  | 204 |  | 144 | (1) | 42 |
| Amortization of goodwill |  | ${ }^{(1)}$ |  | (1) |  | 134 |  | (100) |
| Amortization of other intangible assets |  | 61 |  | 67 |  | 33 | (9) | 103 |
| Advertising and promotion |  | 278 |  | 234 |  | 176 | 19 | 33 |
| Professional fees |  | 267 |  | 201 |  | 189 | 33 | 6 |
| Postage |  | 220 |  | 192 |  | 131 | 15 | 47 |
| Loan expense |  | 253 |  | 211 |  | 126 | 20 | 67 |
| Travel and training |  | 149 |  | 137 |  | 108 | 9 | 27 |
| Reinsurance expense |  | 61 |  | 51 |  | 13 | 20 | 292 |
| Other expense |  | 468 |  | 435 |  | 321 | 8 | 36 |
| Total noninterest expense from continuing operations | \$ | 7,408 | \$ | 6,188 | \$ | 4,416 | 20 | 40 |

(1)

The Company adopted Statement No. 142 on January 1, 2002, and no longer amortizes goodwill.

The increase in employee base compensation and benefits expense in 2003 over 2002 was substantially due to higher personnel costs to accommodate the high refinancing activity in the earlier part of the year and the opening of new retail banking stores. For the year, 260 new retail banking stores were opened, bringing the total number of retail banking stores nationwide to 1,776. The increase in 2002 over 2001 was primarily due to the acquisitions of Dime and HomeSide, the hiring of additional staff to support our expanding operations and an increase in incentive compensation. The number of employees was 61,374 at December 31, 2003 compared with 52,870 at December 31, 2002 and 39,184 at December 31, 2001.

The increase in occupancy and equipment expense in 2003 resulted primarily from higher equipment depreciation expense and building rent expense. These increases occurred primarily due to the completion of technology projects that were placed into service in 2003 and the expansion of the Company's distribution network. Additionally, as part of the realignment of its operating segment structure in the
fourth quarter of 2003, the Company wrote off approximately $\$ 150$ million of capitalized costs as a result of its decision to discontinue the development of a loan origination system and to migrate and consolidate its loan origination fulfillment activities onto a smaller complex of preexisting systems. The increase in occupancy and equipment expense in 2002 resulted from rent, maintenance and depreciation expense due to the acquisitions of Dime and HomeSide.

Professional fees increased in 2003 over 2002, primarily as a result of increased technology and corporate services-related projects.

The increase in loan expense in 2003 and 2002 was primarily due to higher loan closing costs and mortgage payoff expenses, which were attributable to an overall increase in loan originations, purchases and refinancing activity.

Other expense increased in 2003 primarily due to higher foreclosed asset expense, outside services, and charitable contributions. A significant portion of the increase in other expense during 2002 was due to increases in foreclosed assets expense, business taxes and office supplies.

## Review of Financial Condition

## Assets

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At December 31, 2003, our assets were $\$ 275.18$ billion, an increase of $\$ 6.95$ billion or $3 \%$ from $\$ 268.23$ billion at December 31, 2002. This increase was predominantly attributable to an increase in loans held in portfolio largely as a result of higher adjustable-rate loan production and an increase in investment securities. This increase was mostly offset by a decrease in loans held for sale and mortgage-backed securities.

## Securities

Securities consisted of the following:

|  |  | Decem | er |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | 2003 |  | 002 |
|  |  | (in mi | lio |  |
| Available-for-sale securities, total amortized cost of \$36,858 and \$42,528: |  |  |  |  |
| Mortgage-backed securities | \$ | 10,695 | \$ | 28,375 |
| Investment securities |  | 26,012 |  | 15,530 |
| Total available-for-sale securities | \$ | 36,707 | \$ | 43,905 |

Our mortgage-backed securities portfolio declined $\$ 17.68$ billion to $\$ 10.70$ billion at December 31, 2003 from $\$ 28.38$ billion at December 31, 2002. Substantially all of this decrease resulted from the sale of $\$ 12.24$ billion of mortgage-backed securities during 2003 and prepayments that occurred from refinancing activity. The Company sold mortgage-backed securities during the latter part of 2003 to mitigate the effects of market volatility and operational issues experienced in the third quarter. Our investment securities increased $\$ 10.48$ billion to $\$ 26.01$ billion at December 31, 2003 from $\$ 15.53$ billion at December 31, 2002, predominantly due to the purchase of U.S. Government and agency bonds. Refer to Note 5 to the Consolidated Financial Statements "Securities" for additional information on securities, classified by security type.

## Loans

Total loans consisted of the following:

|  | December 31, |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2003 |  | 2002 |  | 2001 |  | 2000 |  | 1999 |  |
|  | (in millions) |  |  |  |  |  |  |  |  |  |
| Loans held for sale | \$ | 20,343 | \$ | 38,782 | \$ | 27,574 | \$ | 3,404 | \$ | 794 |
| Loans held in portfolio: |  |  |  |  |  |  |  |  |  |  |
| Loans secured by real estate: |  |  |  |  |  |  |  |  |  |  |
| Home |  | 100,043 |  | 82,842 |  | 79,624 |  | 80,181 |  | 80,234 |
| Purchased specialty mortgage finance |  | 12,973 |  | 10,128 |  | 8,209 |  | 5,541 |  | 3,124 |
| Total home loans |  | 113,016 |  | 92,970 |  | 87,833 |  | 85,722 |  | 83,358 |
| Home equity loans and lines of credit |  | 27,647 |  | 16,168 |  | 7,970 |  | 5,772 |  | 4,404 |
| Home construction: |  |  |  |  |  |  |  |  |  |  |
| Builder ${ }^{(1)}$ |  | 1,052 |  | 1,017 |  | 1,623 |  | 440 |  | 338 |
| Custom ${ }^{(2)}$ |  | 1,168 |  | 932 |  | 979 |  | 991 |  | 905 |
| Multi-family ${ }^{(3)}$ |  | 20,324 |  | 18,000 |  | 15,608 |  | 15,657 |  | 15,261 |


| Other real estate ${ }^{(4)}$ | December 31, |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 6,649 |  | 7,986 |  | 6,089 |  | 3,920 |  | 3,585 |
| Total loans secured by real estate |  | 169,856 |  | 137,073 |  | 120,102 |  | 112,502 |  | 107,851 |
| Consumer |  | 1,028 |  | 1,663 |  | 2,009 |  | 1,669 |  | 1,438 |
| Commercial business |  | 4,760 |  | 5,133 |  | 4,285 |  | 1,727 |  | 1,395 |
| Total loans held in portfolio | \$ | 175,644 | \$ | 143,869 | \$ | 126,396 | \$ | 115,898 | \$ | 110,684 |

Represents loans to builders for the purpose of financing the acquisition, development and construction of single-family residences for sale.
Represents construction loans made directly to the intended occupant of a single-family residence.
Includes multi-family construction balances of $\$ 325$ million in 2003 , $\$ 491$ million in $2002, \$ 385$ million in 2001, $\$ 90$ million in 2000 , and $\$ 52$ million in 1999.
(4)

Includes other commercial real estate construction balances of $\$ 382$ million in 2003, $\$ 469$ million in 2002, $\$ 608$ million in 2001, $\$ 177$ million in 2000 and $\$ 185$ million in 1999.

During most of 2003, loans held for sale remained at elevated levels due to the high volume of fixed-rate mortgage refinancing activity, which the Company generally sells to secondary mortgage market participants. As refinancing activity subsided in the latter part of the year, loans held for sale declined sharply, ultimately resulting in a decline in the year-end spot balance, as compared with the spot balance at December 31, 2002. The increase in loans held for sale in 2002 was primarily the result of the addition of the mortgage operations through the acquisitions of Dime and HomeSide in 2002, which coincided with a period of high fixed-rate loan refinancing activity.

Our loans held in portfolio increased $\$ 31.77$ billion to $\$ 175.64$ billion at December 31, 2003 from $\$ 143.87$ billion at December 31, 2002. This increase was predominantly due to an increase in total home loans and home equity loans and lines of credit. As refinancing activity declined during the latter part of 2003, loan volume began to shift away from salable fixed-rate production and into short-term adjustable-rate mortgages, which the Company generally retains in its portfolio. In particular, the portfolio balance of U.S. Treasury-indexed short-term adjustable-rate loans increased from $\$ 39.95$ billion at September 30, 2003 to $\$ 51.49$ billion at December 31, 2003. Also contributing to home loan portfolio growth in 2003 was the retention of certain medium-term adjustable-rate mortgages originated during the third quarter of 2003. These products, also referred to as "hybrid" loans, offer fixed interest rates during their initial term, which is typically three or five years, and then convert to an adjustable rate for their remaining life. The increase in the loan portfolio in 2002 was primarily due to the Dime acquisition, partially offset by high levels of loan prepayment activity.

Home, multi-family and other commercial real estate construction loans and commercial business loans by maturity date were as follows:

|  | December 31, 2003 |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Due Within One Year |  | After One But Within Five Years |  | After <br> Five Years |  | Total |  |
|  | (in millions) |  |  |  |  |  |  |  |
| Home construction: |  |  |  |  |  |  |  |  |
| Adjustable rate | \$ | 449 | \$ | 871 | \$ | 56 | \$ | 1,376 |
| Fixed rate |  | 187 |  | 50 |  | 607 |  | 844 |
| Multi-family construction: |  |  |  |  |  |  |  |  |
| Adjustable rate |  |  |  | 244 |  | 36 |  | 280 |


| Fixed rate | December 31, 2003 |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 27 |  |  |  | 18 |  | 45 |  |
| Other commercial real estate construction: |  |  |  |  |  |  |  |  |
| Adjustable rate |  | 3 |  | 201 |  | 128 |  | 332 |
| Fixed rate |  |  |  | 34 |  | 16 |  | 50 |
| Commercial business: |  |  |  |  |  |  |  |  |
| Adjustable rate |  | 1,032 |  | 2,574 |  | 829 |  | 4,435 |
| Fixed rate |  | 5 |  | 132 |  | 188 |  | 325 |
| Total | \$ | 1,676 | \$ | 4,133 | \$ | 1,878 | \$ | 7,687 |

## Deposits

Deposits consisted of the following:

|  | December 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2003 |  | 2002 |  |
|  | (in millions) |  |  |  |
| Checking accounts: |  |  |  |  |
| Noninterest bearing | \$ | 27,906 | \$ | 35,730 |
| Interest bearing |  | 68,318 |  | 56,132 |
| Total checking accounts |  | 96,224 |  | 91,862 |
| Savings accounts |  | 11,029 |  | 10,313 |
| Money market deposit accounts |  | 17,971 |  | 19,573 |
| Time deposit accounts |  | 27,957 |  | 33,768 |
| Total deposits ${ }^{(1)}$ | \$ | 153,181 | \$ | 155,516 |

(1)

Includes custodial/escrow deposits related to loan servicing activities of $\$ 14.99$ billion as of December 31, 2003 and $\$ 25.90$ billion as of December 31, 2002. Substantially all custodial/escrow balances reside in noninterest bearing checking accounts.

Deposits decreased to $\$ 153.18$ billion at December 31, 2003 from $\$ 155.52$ billion at December 31, 2002. After remaining at extremely high levels throughout most of 2003, custodial balances declined sharply during the latter part of the year due to a marked decline in refinancing activity, which reduced the volume of loan payoffs within the servicing portfolio. Time deposit accounts decreased by $\$ 5.81$ billion from year end 2002 predominantly as a result of decreases in certificates of deposit accounts. These decreases were substantially offset by increases in interest-bearing checking (Platinum) accounts. Platinum accounts totaled $\$ 62.89$ billion at December 31, 2003, compared with $\$ 50.20$ billion at December 31, 2002. During 2003, the number of Platinum accounts increased by more than 300,000 .

Checking accounts, savings accounts and money market deposit accounts increased to $82 \%$ of total deposits at December 31, 2003, compared with $78 \%$ at year end 2002. These products generally have the benefit of lower interest costs, compared with time deposit accounts. Even though checking, savings and money market deposits are more liquid, we consider them to be the core relationship with our customers. At December 31, 2003, deposits funded $56 \%$ of total assets, compared with $58 \%$ at year end 2002.

## Borrowings

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Our borrowings predominantly take the form of repurchase agreements from financial intermediaries and advances from the Federal Home Loan Banks of Seattle, San Francisco, Dallas and New York. The exact mix of these two types of wholesale borrowings at any given time is dependent upon the market pricing of the individual borrowing sources.

Our wholesale borrowings increased by $\$ 10.19$ billion at December 31, 2003 compared with year end 2002 predominantly due to an increase in repurchase agreements and federal funds purchased, which was partially offset by a decrease in advances from FHLBs. Other borrowings increased by $\$ 771$ million during 2003 substantially due to an increase in outstanding secured lines of credit. Refer to "Liquidity" for further discussion of funding sources at December 31, 2003, compared with year end 2002.

## Operating Segments

The Company uses various methodologies, and continues to enhance those methodologies, to assign certain balance sheet and income statement items to the responsible operating segment. Methodologies that are applied to the measurement of segment profitability include: (1) a funds transfer pricing system, which matches assets and liabilities with the approximate market benchmark of the Company's cost of funds. It is based on the maturities and interest rate sensitivities of assets and liabilities and is designed to extract interest rate risk from the business units and concentrate it in the Treasury Division, where it is managed. This system measures the interest margin that is contributed by individual products, customers and organizational units; (2) a calculation of the provision for loan and lease losses based on management's current assessment of the long-term, normalized net charge-off ratio for loan products within each segment, which differs from the "losses inherent in the loan portfolio" methodology that is used to measure the allowance for loan and lease losses under accounting principles generally accepted in the United States of America. This methodology is used to provide segment management with provision information for strategic decision making; (3) the utilization of an activity-based costing approach to measure allocations of certain operating expenses that were not directly charged to the segments; (4) the allocation of goodwill and other intangible assets to the operating segments based on benefits received from each acquisition; (5) capital charges for goodwill as a component of an internal measurement of return on the goodwill allocated to the operating segment; and (6) an economic capital model which is the framework for assessing business performance on a risk-adjusted basis. Changing economic conditions, further research and new data may lead to the update of the capital allocation assumptions.

On September 30, 2003, the Company announced the realignment of its operating segment structure. As a result of this realignment, the Company's products and services are now grouped into two primary categories those marketed to retail consumers and those marketed to commercial customers. The financial information reported for the Company's operating segments is presented under this recently realigned structure. Historical periods have been restated to conform to this new presentation.

The following table presents the operating segments, under both the previous and newly aligned segment structure:

## Previous Segment Structure

Current Segment Structure

|  | Banking <br> and <br> Financial <br> Services <br> Group | Home <br> Loans and <br> Insurance <br> Services <br> Group | Specialty <br> Finance <br> Group | Retail <br> Banking <br> and <br> Financial <br> Services |
| :--- | :--- | :---: | :---: | :---: |
| Product or Service |  |  |  |  |
| Mortgage <br> Banking | Commercial <br> Group |  |  |  |
| services to consumers |  |  |  |  |


(1)

> Includes home loans purchased from correspondents.

The Consumer Group provides access to customers through a wide range of channels, which encompass a network of retail banking stores, retail and wholesale home loan centers and ATMs. Additionally, 24-hour service is provided through telephone call centers and online banking. The Consumer Group consists of two distinct operating segments for which separate financial reports are prepared: the Retail Banking and Financial Services segment, and the Mortgage Banking segment.

The Retail Banking and Financial Services segment offers a diversified set of products and financial services to individual consumers. These products and services include deposit products such as the Company's signature free checking and Platinum accounts, savings accounts, money market deposit accounts and time deposit accounts. Loan products include home loans, home equity loans and lines of credit and consumer loans. This segment also holds those home loans originated and serviced by the Mortgage Banking segment for retention in the Company's loan portfolio, and purchased subprime home loans. Financial services offered by this segment include the Company's mutual fund management business, WM Advisors, Inc., which provides investment advisory and mutual fund distribution services,
and investment advisory and securities brokerage services that are offered by WM Financial Services, Inc., a licensed broker-dealer. Fixed annuities are also offered to the public through licensed banking employees.

The Mortgage Banking segment originates and services home loans that are sold to secondary market participants and loans that are held in portfolio by the Retail Banking and Financial Services segment. Costs incurred by the Mortgage Banking segment for servicing the Company's home loan portfolio are charged to the Retail Banking and Financial Services segment. Insurance services that complement the mortgage process, such as private mortgage insurance and property and casualty insurance policies, are also offered by this segment. This segment also manages the Company's captive reinsurance activities and offers a variety of life insurance policies.

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The Commercial Group's activities are managed as one operating segment. This group's products and services include loans made to developers and investors of multi-family and other commercial real estate properties, commercial real estate loan servicing, selling commercial real estate loans to secondary market participants, mortgage banker financing and loans made to small- and mid-sized businesses. The Group also provides financing to builders for the construction of new homes. Through Long Beach Mortgage, a wholly-owned subsidiary of the Company and a component of the Company's specialty mortgage finance program, the Commercial Group originates and services home loans made to higher-risk borrowers that are sold to private and other secondary market participants.

## Consumer Group

## Retail Banking and Financial Services

|  | Year Ended December 31, |  |  |  |  |  | Percentage Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2003 |  | 2002 |  | 2001 |  | 2003/2002 | 2002/2001 |
|  | (in millions) |  |  |  |  |  |  |  |
| Condensed income statement: |  |  |  |  |  |  |  |  |
| Net interest income | \$ | 4,018 | \$ | 3,813 | \$ | 2,743 | 5\% | 39\% |
| Provision for loan and lease losses |  | 146 |  | 282 |  | 218 | (48) | 29 |
| Noninterest income |  | 2,497 |  | 2,243 |  | 1,817 | 11 | 23 |
| Inter-segment revenue |  | 179 |  | 96 |  | 62 | 86 | 55 |
| Noninterest expense |  | 3,950 |  | 3,562 |  | 2,551 | 11 | 40 |
| Income before income taxes |  | 2,598 |  | 2,308 |  | 1,853 | 13 | 25 |
| Income taxes |  | 996 |  | 880 |  | 694 | 13 | 27 |
| Net income | \$ | 1,602 | \$ | 1,428 | \$ | 1,159 | 12 | 23 |
| Performance and other data: |  |  |  |  |  |  |  |  |
| Efficiency ratio ${ }^{(1)}$ |  | 51.27\% |  | 49.79\% |  | 52.64\% | 3 | (5) |
| Average loans | \$ | 121,119 | \$ | 114,149 | \$ | 98,364 | 6 | 16 |
| Average assets |  | 133,004 |  | 125,682 |  | 107,556 | 6 | 17 |
| Average deposits |  | 125,440 |  | 112,034 |  | 81,194 | 12 | 38 |

(1)

The efficiency ratio is defined as noninterest expense, excluding a cost of capital charge on goodwill, divided by total revenue (net interest income and noninterest income).

Net income increased to $\$ 1,602$ million in 2003, compared with $\$ 1,428$ million in 2002 and $\$ 1,159$ million in 2001. Net interest income increased to $\$ 4,018$ million in 2003 from $\$ 3,813$ million in 2002 and $\$ 2,743$ million in 2001 . The increase in net interest income was the result of growth experienced in interest-bearing checking balances, predominantly consisting of Platinum accounts, which increased the amount of credits received through the funds transfer pricing process. Also contributing to the increase
was a decrease in interest rates paid to customers holding Platinum checking accounts. This increase was partially offset by a decrease in interest income received from loans, as a result of the continued downward pricing of the loan portfolio to current market levels. The overall increase in net interest income for 2002 was driven mostly by higher home equity loans and lines of credit balances.

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Noninterest income increased to $\$ 2,497$ million in 2003, compared with $\$ 2,243$ million in 2002 and $\$ 1,817$ million in 2001. These increases in noninterest income were primarily a result of an increase in depositor and other retail banking fees due to higher levels of checking fees, resulting from an increase in the number of noninterest-bearing checking accounts and an increase in debit card and ATM related income.

Noninterest expense increased to $\$ 3,950$ million in 2003, compared with $\$ 3,562$ million in 2002 and $\$ 2,551$ million in 2001. The increase in noninterest expense was primarily a result of an increase in employee base compensation and benefits expense, which was due to higher personnel costs to accommodate the opening of 260 new retail banking stores during the year. Also contributing to the increase was an increase in occupancy and equipment expense resulting from the expansion of the Company's distribution network. The increase in 2002 was primarily the result of an increase in the goodwill cost of capital allocation and an increase in higher employee compensation and benefits expense due to the Dime and HomeSide acquisitions.

Total average assets increased by $6 \%$, or $\$ 7,322$ million in 2003 and increased $17 \%$, or $\$ 18,126$ million in 2002. The increase in 2003 was substantially due to an increase in home equity loans and lines of credit and an increase in the purchased subprime portfolio. The increase in 2002 was primarily driven by an increase in home equity loans and lines of credit and home loan mortgages.

Total average deposits increased by $12 \%$, or $\$ 13,406$ million in 2003 and by $38 \%$, or $\$ 30,840$ million in 2002. These increases were substantially driven by the growth in Platinum accounts, partially offset by decreases in money market and time deposit accounts.

## Mortgage Banking

|  | Year Ended December 31, |  |  |  |  |  | Percentage Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2003 |  | 2002 |  | 2001 |  | 2003/2002 | 2002/2001 |
|  | (in millions) |  |  |  |  |  |  |  |
| Condensed income statement: |  |  |  |  |  |  |  |  |
| Net interest income | \$ | 2,462 | \$ | 1,774 | \$ | 828 | 39\% | 114\% |
| Noninterest income |  | 2,980 |  | 2,365 |  | 1,288 | 26 | 84 |
| Inter-segment expense |  | 179 |  | 96 |  | 62 | 86 | 55 |
| Noninterest expense |  | 3,105 |  | 2,293 |  | 1,134 | 35 | 102 |
| Income before income taxes |  | 2,158 |  | 1,750 |  | 920 | 23 | 90 |
| Income taxes |  | 827 |  | 655 |  | 357 | 26 | 83 |
| Net income | \$ | 1,331 | \$ | 1,095 | \$ | 563 | 22 | 94 |
| Performance and other data: |  |  |  |  |  |  |  |  |
| Efficiency ratio ${ }^{(1)}$ |  | 55.03\% |  | 51.67\% |  | 51.77\% | 7 |  |
| Average loans | \$ | 42,626 | \$ | 28,666 | \$ | 18,169 | 49 | 58 |
| Average assets |  | 69,900 |  | 48,560 |  | 26,356 | 44 | 84 |
| Average deposits |  | 27,112 |  | 13,583 |  | 7,591 | 100 | 79 |

(1)

The efficiency ratio is defined as noninterest expense, excluding a cost of capital charge on goodwill, divided by total revenue (net interest income and noninterest income).

Net income increased to $\$ 1,331$ million in 2003, compared with $\$ 1,095$ million in 2002 and $\$ 563$ million in 2001. Net interest income increased to $\$ 2,462$ million in 2003 from $\$ 1,774$ million in 2002 and $\$ 828$ million in 2001. These increases in net interest income were primarily the result of the higher levels of loans held for sale due to extremely high refinancing activity which resulted in a large increase in salable loan

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volume.

Noninterest income increased to $\$ 2,980$ million in 2003, compared with $\$ 2,365$ million in 2002 and $\$ 1,288$ million in 2001 . The increase in noninterest income was primarily due to a recovery, net of changes in risk management instruments, in the MSR impairment valuation allowance during 2003. This recovery was largely the result of an increase in mortgage rates during the second half of the year, which decreased the expected prepayment rate on the Company's servicing portfolio. The increase in 2003 was partially offset by an increase in MSR amortization. MSR amortization increased due to high levels of prepayment activity in the first half of 2003, and from the purchase of HomeSide in the fourth quarter of 2002, which increased the amortization base of the MSR. The increase in 2002 was largely due to increases in loan servicing fees, revaluation gain from derivatives and gain from other available-for-sale securities. This increase was partially offset by an increase in MSR impairment.

Noninterest expense increased to $\$ 3,105$ million in 2003, compared with $\$ 2,293$ million in 2002 and $\$ 1,134$ million in 2001 . The increase in noninterest expense was primarily the result of an increase in employee base compensation and benefits expense, which was due to higher personnel costs to accommodate the refinancing activity during the year. Also contributing to the increase was higher occupancy and equipment expense resulting from a write down of capitalized technology costs and the expansion of the Company's distribution network. The increase in 2002 was primarily driven by increases in compensation and benefits and occupancy and equipment expense related to the Dime and HomeSide acquisitions. The goodwill cost of capital charge related to the Dime acquisition also contributed to the increase in 2002 .

Total average assets increased by $44 \%$, or $\$ 21,340$ million in 2003 and increased by $84 \%$, or $\$ 22,204$ million in 2002 . These increases were primarily due to the elevated levels of loans held for sale that resulted from high levels of fixed-rate mortgage refinancing activity during 2003 and 2002, which the Company generally sells to secondary mortgage market participants. After remaining at high levels throughout much of 2003, loans held for sale sharply declined towards the latter part of the year due to a decline in refinancing activity.

Total average deposits increased by $100 \%$, or $\$ 13,529$ million in 2003 and by $79 \%$, or $\$ 5,992$ million in 2002 . These increases were substantially due to elevated levels in refinancing activity during both years, which resulted in high levels of custodial deposits from prepayment activity in the loan servicing portfolio. After remaining at high levels throughout much of 2003, custodial balances sharply declined towards the latter part of the year due to a decline in refinancing activity.

## Commercial Group

|  | Year Ended December 31, |  |  |  |  |  | Percentage Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2003 |  | 2002 |  | 2001 |  | 2003/2002 | 2002/2001 |
|  | (in millions) |  |  |  |  |  |  |  |
| Condensed income statement: |  |  |  |  |  |  |  |  |
| Net interest income | \$ | 1,323 | \$ | 1,179 | \$ | 892 | 12\% | $32 \%$ |
| Provision for loan and lease losses |  | 115 |  | 202 |  | 119 | (43) | 70 |
| Noninterest income |  | 476 |  | 508 |  | 429 | (6) | 18 |
| Noninterest expense |  | 561 |  | 514 |  | 373 | 9 | 38 |
| Income from continuing operations before income |  |  |  |  |  |  |  |  |
| Income taxes |  | 405 |  | 352 |  | 302 | 15 | 17 |
| Income from continuing operations |  | 718 |  | 619 |  | 527 | 16 | 18 |
| Income from discontinued operations, net of taxes |  | 87 |  | 72 |  | 61 | 21 | 18 |
| Net income | \$ | 805 | \$ | 691 | \$ | 588 | 16 | 18 |


|  | Year Ended December 31, |  |  |  |  |  | Percentage Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Performance and other data: |  |  |  |  |  |  |  |  |
| Efficiency ratio ${ }^{(1)}$ |  | 24.68\% |  | 23.76\% |  | 23.31\% | 4 | 2 |
| Average loans | \$ | 35,695 | \$ | 33,106 | \$ | 29,061 | 8 | 14 |
| Average assets |  | 44,376 |  | 40,171 |  | 35,176 | 10 | 14 |
| Average deposits |  | 5,407 |  | 4,014 |  | 3,855 | 35 | 4 |

(1)

The efficiency ratio is defined as noninterest expense, excluding a cost of capital charge on goodwill, divided by total revenue (net interest income and noninterest income).

Net income increased to $\$ 805$ million in 2003, compared with $\$ 691$ million in 2002 and $\$ 588$ million in 2001. Net interest income increased to $\$ 1,323$ million in 2003, from $\$ 1,179$ million in 2002 and $\$ 892$ million in 2001. These increases were mostly due to lower funding costs resulting from reduced interest rates and higher average balances of home loans held for sale and multi-family loans.

Noninterest income decreased to $\$ 476$ million in 2003, compared with $\$ 508$ million in 2002 and $\$ 429$ million in 2001. This decrease was predominantly due to lower gain from mortgage loans, partially offset by nonrefundable fees received as consideration for swapping approximately $\$ 6$ billion of multi-family loans with Freddie Mac and receiving beneficial interests in those loans in the form of mortgage-backed securities. Higher loan prepayment fees during 2003 also offset the decrease. The increase in 2002 was mostly due to higher loan related income and revaluation adjustments on residual interests in collateralized mortgage obligations.

Noninterest expense was $\$ 561$ million in 2003, compared with $\$ 514$ million in 2002 and $\$ 373$ million in 2001. A significant portion of the increase in noninterest expense was due to an increase in employee base compensation and benefits which was due to higher personnel costs to accommodate the increase in multi-family and other commercial real estate refinancing activity during the year. Also contributing to the increase was higher occupancy and equipment expense resulting from the expansion of the Company's distribution network. This increase was partially offset by lower allocated overhead expense. The increase in 2002 was mostly due to increased compensation and benefits expense and an increase in the goodwill cost of capital allocation from the Dime acquisition in 2002.

Total average assets increased by $10 \%$, or $\$ 4,205$ million in 2003 and increased $14 \%$, or $\$ 4,995$ million in 2002. The increase in average assets in 2003 was largely due to higher levels of home loans held for sale and growth in multi-family loans held in portfolio. The increase in 2002 was driven mostly by higher multi-family and other commercial real estate loans held in portfolio.

## Corporate Support/Treasury and Other

|  | Year Ended December 31, |  |  |  |  |  | Percentage Change |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2003 |  | 2002 |  | 2001 |  | 2003/2002 | 2002/2001 |  |
|  | (in millions) |  |  |  |  |  |  |  |  |
| Condensed income statement: |  |  |  |  |  |  |  |  |  |
| Net interest income (expense) | \$ | (530) | \$ | 1,068 | \$ | 1,765 |  | \% | (39)\% |
| Provision for loan and lease losses |  | 3 |  | 3 |  | 7 |  |  | (57) |
| Noninterest income (expense) |  | 649 |  | (76) |  | (74) |  |  | 3 |
| Noninterest expense |  | 635 |  | 635 |  | 610 |  |  | 4 |
| Income (loss) before income taxes |  | (519) |  | 354 |  | 1,074 |  |  | (67) |
| Income taxes (benefit) |  | (192) |  | 131 |  | 397 |  |  | (67) |
| Net income (loss) | \$ | (327) | \$ | 223 | \$ | 677 |  |  | (67) |

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Corporate Support/Treasury and Other had a net loss of $\$ 327$ million in 2003, compared with net income of $\$ 223$ million in 2002 and $\$ 677$ million in 2001. Net interest expense was $\$ 530$ million in 2003, compared with net interest income of $\$ 1,068$ million in 2002 and $\$ 1,765$ million in 2001. The decrease in net interest income was predominantly due to decreases in the average balances of available-for-sale securities resulting from sales of mortgage-backed and investment securities and prepayments of mortgage-backed securities that occurred from refinancing activity. The decrease was also attributable to the impact of the funds transfer pricing process. This decrease was partially offset by a reduction in interest expense from borrowed funds, as a result of lower interest rates and higher levels of lower-costing average deposit balances. The decrease in 2002 was primarily due to the impact of the funds transfer pricing process to the results of our Treasury operations.

Noninterest income was $\$ 649$ million in 2003, compared with noninterest expense of $\$ 76$ million in 2002 and $\$ 74$ million in 2001. The increase in 2003 was predominantly due to gain on sale of mortgage-backed and investment securities.

## Off-Balance Sheet Activities

## Asset Securitization

We transform loans into securities, which are sold to investors a process known as securitization. Securitization involves the sale of loans to a qualifying special-purpose entity ("QSPE"), typically a trust. The QSPE, in turn, issues interest-bearing securities, commonly called asset-backed securities, which are secured by future collections on the sold loans. The QSPE sells securities to investors, which entitle the investors to receive specified cash flows during the term of the security. The QSPE uses proceeds from the sale of these securities to pay the Company for the loans sold to the QSPE. These QSPEs are not consolidated within our financial statements since they satisfy the criteria established by Statement No. 140, Accounting for the Transfers and Servicing of Financial Assets and Extinguishments of Liabilities. In general, these criteria require the QSPE to be legally isolated from the transferor (the Company), be limited to permitted activities, and have defined limits on the assets it can hold and the permitted sales, exchanges or distributions of its assets.

When we sell or securitize loans, we generally retain the right to service the loans and may retain senior, subordinated, residual, and other interests, all of which are considered retained interests in the sold
or securitized assets. Retained interests may provide credit enhancement to the investors and, absent the violation of representations and warranties, generally represent the Company's maximum risk exposure associated with these transactions. Retained interests were $\$ 2.36$ billion at December 31, 2003, of which $\$ 2.34$ billion have either a AAA credit rating or are agency insured. See Note 7 to the Consolidated Financial Statements "Mortgage Banking Activities" for additional information concerning securitization transactions.

## Contractual Obligations

The following table presents, as of December 31, 2003, the Company's significant fixed and determinable contractual obligations, within the categories described below, by payment date or contractual maturity. These contractual obligations, except for the operating lease and purchase obligations, are included in the Consolidated Statements of Financial Condition. The payment amounts represent those amounts contractually due to the recipient.

| Contractual Obligations | Payments Due by Period (in millions) |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total |  | Less than 1 year |  | $\begin{aligned} & 1 \text { but less } \\ & \text { than } 3 \text { years } \end{aligned}$ |  | $\begin{aligned} & 3 \text { but less } \\ & \text { than } 5 \text { years } \end{aligned}$ |  | 5 years or more |  |
| Debt obligations ${ }^{(1)}$ | \$ | 91,558 | \$ | 58,489 | \$ | 16,101 | \$ | 11,337 | \$ | 5,631 |


|  | Payments Due by Period (in millions) |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Capital lease obligations |  | 76 |  | 10 |  | 15 |  | 12 |  | 39 |
| Operating lease obligations ${ }^{(2)}$ |  | 2,158 |  | 442 |  | 688 |  | 410 |  | 618 |
| Purchase obligations ${ }^{(3)}$ |  | 502 |  | 138 |  | 254 |  | 86 |  | 24 |
| Total contractual obligations | \$ | 94,294 | \$ | 59,079 | \$ | 17,058 | \$ | 11,845 | \$ | 6,312 |

(1)

Excludes debt obligations of $\$ 2.43$ billion from discontinued operations.
(2)

Excludes operating lease obligations of $\$ 16$ million from discontinued operations.
(3)

Purchase obligations are defined as legally binding agreements whereby the Company commits to a minimum purchase amount of $\$ 1$ million or more over a specified period of time. Estimated payments for contracts that may be terminated early without penalty are shown through the first termination date, all others are shown through the date of contract termination. Excluded from the table are purchase obligations expected to be settled in cash within 90 days of the end of the reporting period.

The Company enters into derivative contracts under which the Company is required to either receive cash or pay cash to counterparties depending on changes in interest rates. Derivative contracts are carried at fair value on the Consolidated Statements of Financial Condition with the fair value representing the net present value of expected future cash receipts or payments based on market interest rates as of the balance sheet date. The fair value of the contracts changes daily as market interest rates change. Further discussion of derivative instruments is included in Note 1 "Summary of Significant Accounting Policies" and Note 22 "Derivative Financial Instruments" to the Consolidated Financial Statements.

## Commitments, Guarantees and Contingencies

The Company may incur liabilities under certain contractual agreements contingent upon the occurrence of certain events. A discussion of these contractual agreements under which the Company may be held liable is included in Note 15 "Commitments, Guarantees and Contingencies" to the Consolidated Financial Statements. In addition, the Company has commitments and obligations under pension and other postretirement benefit plans as described in Note 21 "Employee Benefits Programs and Other Expense" to the Consolidated Financial Statements.

## Asset Ouality

## Nonaccrual Loans, Foreclosed Assets and Restructured Loans

Loans are generally placed on nonaccrual status when they are 90 days or more past due. Additionally, loans in non-homogeneous portfolios are placed on nonaccrual status prior to becoming 90 days past due
when payment in full of principal and interest is not expected. Management's classification of a loan as nonaccrual or restructured does not necessarily indicate that the principal or interest of the loan is uncollectible in whole or in part.

Nonaccrual loans and foreclosed assets ("nonperforming assets") and restructured loans from continuing operations consisted of the following:

December 31,

| 2003 | 2002 | 2001 | 2000 | 1999 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |

(dollars in millions)

[^3]
## December 31,

| Loans secured by real estate: |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Home | \$ | 736 | \$ | 1,068 | \$ | 1,010 | \$ | 509 | \$ | 572 |
| Purchased specialty mortgage finance |  | 597 |  | 438 |  | 292 |  | 127 |  | 23 |
| Total home nonaccrual loans |  | 1,333 |  | 1,506 |  | 1,302 |  | 636 |  | 595 |
| Home equity loans and lines of credit |  | 47 |  | 36 |  | 34 |  | 27 |  | 22 |
| Home construction: |  |  |  |  |  |  |  |  |  |  |
| Builder ${ }^{(1)}$ |  | 25 |  | 42 |  | 26 |  | 16 |  | 15 |
| Custom ${ }^{(2)}$ |  | 10 |  | 7 |  | 10 |  | 2 |  | 3 |
| Multi-family |  | 19 |  | 50 |  | 56 |  | 10 |  | 21 |
| Other real estate |  | 153 |  | 413 |  | 376 |  | 35 |  | 33 |
| Total nonaccrual loans secured by real estate |  | 1,587 |  | 2,054 |  | 1,804 |  | 726 |  | 689 |
| Consumer |  | 8 |  | 22 |  | 16 |  | 14 |  | 12 |
| Commercial business |  | 31 |  | 79 |  | 100 |  | 12 |  | 10 |
| Total nonaccrual loans held in portfolio |  | 1,626 |  | 2,155 |  | 1,920 |  | 752 |  | 711 |
| Foreclosed assets |  | 311 |  | 328 |  | 216 |  | 144 |  | 195 |
| Total nonperforming assets | \$ | 1,937 | \$ | 2,483 | \$ | 2,136 | \$ | 896 | \$ | 906 |
| As a percentage of total assets |  | 0.70\% |  | 0.93\% |  | 0.88\% |  | 0.46\% |  | 0.49\% |
| Restructured loans | \$ | 111 | \$ | 98 | \$ | 118 | \$ | 120 | \$ | 117 |
| Total nonperforming assets and restructured loans | \$ | 2,048 | \$ | 2,581 | \$ | 2,254 | \$ | 1,016 | \$ | 1,023 |

[^4]Home loan nonaccruals totaled $\$ 736$ million at December 31, 2003, down $31 \%$ from December 31, 2002. The Company continued its program of selling packages of nonperforming loans that it holds in portfolio. During 2003, the Company sold $\$ 619$ million of nonperforming loans that it held in portfolio, incurring $\$ 38$ million in related charge-offs. We will periodically evaluate nonperforming loan sales as part of our ongoing portfolio management strategy.

Nonaccrual loans held for sale, which are excluded from the nonaccrual balances presented above, were $\$ 66$ million, $\$ 119$ million, $\$ 123$ million, $\$ 32$ million and $\$ 30$ million at December 31, 2003, 2002, 2001, 2000 and 1999. Valuation changes on loans held for sale are reflected as gains or losses within gain from mortgage loans in noninterest income.

Purchased specialty mortgage finance nonaccrual loans totaled $\$ 597$ million at December 31, 2003, an increase of $\$ 159$ million from December 31, 2002 primarily reflecting the seasoning and growth of this loan portfolio.

Nonaccrual home equity loans and lines of credit totaled $\$ 47$ million at December 31, 2003, an increase of $\$ 11$ million from December 31, 2002. However, the percentage of nonaccruals to total loans in this portfolio totaled $0.17 \%$ at December 31, 2003, down from $0.22 \%$ at December 31, 2002.

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At December 31, 2003, other real estate loans on nonaccrual totaled $\$ 153$ million, down from $\$ 413$ million at December 31, 2002. Much of the year-to-date improvement was due to reinstatements, payoffs, transfers to foreclosed assets, and other dispositions in the commercial portfolios, including the Company's exit from the franchise-oriented finance business, which accounted for $\$ 132$ million of nonaccrual loans at December 31, 2002.

The multi-family portfolio continued to exhibit strong performance, with nonaccrual loans in this category representing $0.09 \%$ of total multi-family loans at December 31, 2003, compared with 0.28\% at December 31, 2002.

Commercial business nonaccrual loans decreased $\$ 48$ million during the year ended December 31, 2003 to $\$ 31$ million. During 2003, the Company aggressively disposed of or charged-off distressed assets in this portfolio.

At December 31, 2003, foreclosed assets were $\$ 311$ million, compared with $\$ 328$ million at December 31, 2002. The Company's foreclosed assets include residential and commercial real estate as well as a small amount of personal property. While residential secured properties increased $\$ 16$ million during 2003, declines in commercial and personal property totaled $\$ 27$ million and $\$ 5$ million.

If interest on nonaccrual loans under the original terms had been recognized, such income is estimated to have been $\$ 86$ million in 2003, $\$ 118$ million in 2002 and $\$ 92$ million in 2001.

Loans held in portfolio (exclusive of the allowance for loan and lease losses) and nonaccrual loans by geographic concentration at December 31, 2003 were as follows:


| Loans secured by real estate: |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Home | \$ | 48,447 | \$ | 172 | \$ | 6,132 | \$ | 99 | \$ | 9,736 | \$ | 85 |
| Purchased specialty mortgage finance |  | 3,102 |  | 62 |  | 362 |  | 21 |  | 1,659 |  | 79 |
| Total home loans |  | 51,549 |  | 234 |  | 6,494 |  | 120 |  | 11,395 |  | 164 |
| Home equity loans and lines of credit |  | 14,070 |  | 14 |  | 4,242 |  | 10 |  | 1,618 |  | 4 |
| Home construction: |  |  |  |  |  |  |  |  |  |  |  |  |
| Builder ${ }^{(1)}$ |  | 278 |  |  |  | 77 |  |  |  | 75 |  |  |
| Custom ${ }^{(2)}$ |  | 556 |  | 1 |  | 323 |  | 5 |  | 28 |  | 1 |
| Multi-family |  | 15,589 |  | 5 |  | 1,258 |  | 6 |  | 1,885 |  | 2 |
| Other real estate |  | 1,648 |  | 2 |  | 1,422 |  | 12 |  | 1,399 |  | 3 |
| Total loans secured by real estate |  | 83,690 |  | 256 |  | 13,816 |  | 153 |  | 16,400 |  | 174 |
| Consumer |  | 358 |  | 1 |  | 391 |  | 3 |  | 63 |  |  |
| Commercial business |  | 621 |  | 4 |  | 1,698 |  | 9 |  | 533 |  |  |
| Total loans held in portfolio (exclusive of the allowance for loan and lease losses) | \$ | 84,669 | \$ | 261 | \$ | 15,905 | \$ | 165 | \$ | 16,996 | \$ | 174 |
| Loans and nonaccrual loans as a percentage of total loans and total nonaccrual loans |  | 48\% |  | 16\% |  | 9\% |  | 10\% |  | 10\% |  | 11\% |

[^5]|  |
| :--- |

(1)

Represents loans to builders for the purpose of financing the acquisition, development and construction of single-family residences for sale.
(2)

Represents construction loans made directly to the intended occupant of a single-family residence.


| Other real estate | Other ${ }^{(3)}$ |  |  |  | Total |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 1,537 |  | 77 |  | 6,649 |  | 153 |
| Total loans secured by real estate |  | 38,924 |  | 741 |  | 169,856 |  | 1,587 |
| Consumer |  | 134 |  | 4 |  | 1,028 |  | 8 |
| Commercial business |  | 1,053 |  | 1 |  | 4,760 |  | 31 |
| Total loans held in portfolio (exclusive of the allowance for loan and lease losses) | \$ | 40,111 | \$ | 746 | \$ | 175,644 | \$ | 1,626 |
| Loans and nonaccrual loans as a percentage of total loans and total nonaccrual loans |  | 23\% |  | 46\% |  | 100\% |  | 100\% |

Represents loans to builders for the purpose of financing the acquisition, development and construction of single-family residences for sale.
Represents construction loans made directly to the intended occupant of a single-family residence.
(3)

Of this category, Illinois had the largest portfolio balance of approximately $\$ 5.24$ billion and the largest nonaccrual amount of $\$ 90$ million.

## 90 or More Days Past Due

The amount of loans held in portfolio which were 90 or more days contractually past due and still accruing interest were $\$ 46$ million, $\$ 60$ million, $\$ 86$ million, $\$ 45$ million and $\$ 60$ million at December 31, 2003, 2002, 2001, 2000 and 1999. The majority of these loans are either VA- or FHA-insured with little or no risk of loss of principal or interest.

In prior periods, our held for sale portfolio included an immaterial amount of loans which were 90 or more days contractually past due and still accruing interest. However, as a result of regulatory guidelines issued in December of 2003, delinquent mortgages contained within GNMA loan servicing pools that are repurchased or are eligible to be repurchased by the Company must be reported as loans on the Consolidated Statements of Financial Condition. As the Company sells most of these repurchased loans to secondary market participants, they are classified as loans held for sale on the Consolidated Statements of Financial Condition. Substantially all of these loans are either guaranteed or insured by agencies of the federal government and, therefore, do not expose the Company to significant risk of loss. Our held for sale portfolio contained $\$ 2.50$ billion, $\$ 3.22$ billion and $\$ 692$ million of such loans which were 90 or more days contractually past due and still accruing interest at December 31, 2003, 2002 and 2001. We did not participate in this program prior to 2001.

## Provision and Allowance for Loan and Lease Losses

The allowance for loan and lease losses represents management's estimate of credit losses inherent in the Company's loan and lease portfolios as of the balance sheet date. The estimation of the allowance is based on a variety of factors, including past loan loss experience, adverse situations that have occurred but are not yet known that may affect the borrower's ability to repay, the estimated value of underlying collateral and general economic conditions. The Company's methodology for assessing the adequacy of the allowance includes the evaluation of three distinct components: the formula allowance, the specific allowance (which includes the allowance for loans deemed to be impaired by Statement No. 114, Accounting by Creditors for Impairment of a Loan) and the unallocated allowance. The formula allowance and the specific allowance collectively represent the portion of the allowance for loan and lease losses that is allocated to the various loan portfolios. As the process for determining the adequacy of the allowance requires subjective and complex judgment by management about the effect of matters that are inherently uncertain, subsequent evaluations of the loan portfolio, in light of the factors then prevailing, may result in significant changes in the allowance for loan and lease losses.

The allowance considers losses that are inherent in loan portfolios, but have not yet been realized. Losses are recognized when (a) available information indicates that it is probable that a loss has been incurred and (b) the amount of the loss can be reasonably estimated. Generally, the Company believes that borrowers are impacted by events that result in loan default and eventual loss well in advance of a lender's knowledge of those events. The time frame between the occurrence of such events and the resulting default and loss realization is referred to as the loss emergence period. Examples of such loss-causing events for home loans are borrower job loss, divorce and medical crisis. An example for commercial real estate loans would be the loss of a major tenant.

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The formula allowance is calculated by applying loss factors against all loans in what are considered homogeneous portfolios (such as home loans, home equity loans and lines of credit, and purchased specialty mortgage finance loans). Loss factors are based on an analysis of the historical loss experience of each loan category and an assessment of portfolio trends and conditions, as well as specific risk factors impacting the loan and lease portfolios. These factors may be adjusted for external factors that, in management's judgment, affect the collectibility of the portfolio as of the evaluation date. Such external factors include, but are not limited to, the interest rate environment and housing prices.

For non-homogeneous loans such as commercial real estate, larger commercial business loans and builder home construction loans, loss factors are assigned based on risk ratings that are ascribed to the
individual loans. A specific allowance may be assigned to these loans if they have been individually determined to be impaired.

Loans, other than those included in homogeneous portfolios, are considered impaired when it is probable that we will be unable to collect all amounts past due, including interest payments. For loans that are determined to be impaired, the amount of impairment is measured by a discounted cash flow analysis, using the loan's effective interest rate, except when it is determined that the only source of repayment for the loan is the operation or liquidation of the underlying collateral. In such cases, the current fair value of the collateral, reduced by estimated disposal costs, will be used in place of discounted cash flows. In estimating the fair value of collateral, we evaluate various factors, such as occupancy and rental rates in our real estate markets and the level of obsolescence that may exist on assets acquired from commercial business loans.

Loans that are determined to be impaired are excluded from the formula allowance analysis so as not to double-count the loss exposure.

In estimating the amount of credit losses inherent in the Company's loan and lease portfolios, various assumptions are made. For example, when assessing the condition of the overall economic environment, assumptions are made regarding current economic trends and their impact on the loan and lease portfolio. In the event the national economy were to sustain a prolonged downturn, the loss factors applied to our portfolios may need to be revised, which may significantly impact the measurement of the allowance for loan and lease losses. For impaired loans that are collateral-dependent, the estimated fair value of the collateral may deviate significantly from the proceeds received when the collateral is sold. To mitigate the imprecision inherent in most estimates of expected credit losses, the allocated component of the allowance is supplemented by an unallocated component. The unallocated component reflects our judgmental assessment of the impact that various factors have on the overall measurement of credit losses. These factors include, but are not limited to, general economic and business conditions affecting the key lending areas of the Company, credit quality and collateral value trends, loan concentrations, specific industry conditions within portfolio segments, recent loss experience in particular segments of the portfolio, duration of the current business cycle, the impact of new product initiatives and other such variables for which recent historical data do not provide a high level of precision for risk evaluation, the results of regulatory examinations and findings from the Company's internal credit review function.

Refer to Note 1 to the Consolidated Financial Statements "Summary of Significant Accounting Policies" for further discussion of the Allowance for Loan and Lease Losses.

Changes in the allowance for loan and lease losses were as follows:

|  | Year Ended December 31, |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2003 |  | 2002 |  | 2001 |  | 2000 |  | 1999 |  |
|  | (dollars in millions) |  |  |  |  |  |  |  |  |  |
| Balance, beginning of year | \$ | 1,503 | \$ | 1,278 | \$ | 909 | \$ | 942 | \$ | 987 |
| Allowance transferred to loans held for sale |  | (3) |  | (31) |  |  |  | (36) |  | (1) |
| Allowance acquired through business combinations |  |  |  | 148 |  | 120 |  |  |  |  |
| Allowance for certain loan commitments |  | 17 |  | (48) |  |  |  |  |  |  |
| Provision for loan and lease losses |  | 42(1) |  | 404 |  | 426 |  | 77 |  | 67 |
|  |  | 1,559 |  | 1,751 |  | 1,455 |  | 983 | \$ | 1,053 |

Year Ended December 31,

| Loans charged off: |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Loans secured by real estate: |  |  |  |  |  |  |  |  |  |  |
| Home |  | (65) |  | (52) |  | (29) |  | (19) |  | (38) |
| Purchased specialty mortgage finance |  | (39) |  | (33) |  | (25) |  | (4) |  |  |
| Total home loan charge-offs |  | (104) |  | (85) |  | (54) |  | (23) |  | (38) |
| Home equity loans and lines of credit |  | (14) |  | (14) |  | (4) |  | (3) |  |  |
| Home construction ${ }^{(2)}$ |  | (2) |  | (1) |  |  |  | (1) |  |  |
| Multi-family |  | (5) |  | (1) |  |  |  | (2) |  | (15) |
| Other real estate |  | (97) |  | (60) |  | (35) |  | (4) |  | (24) |
| Total loans secured by real estate |  | (222) |  | (161) |  | (93) |  | (33) |  | (77) |
| Consumer |  | (69) |  | (70) |  | (51) |  | (41) |  | (46) |
| Commercial business |  | (79) |  | (73) |  | (49) |  | (9) |  | (3) |
| Total loans charged off |  | (370) |  | (304) |  | (193) |  | (83) |  | (126) |
| Recoveries of loans previously charged off: |  |  |  |  |  |  |  |  |  |  |
| Loans secured by real estate: |  |  |  |  |  |  |  |  |  |  |
| Home |  | 10 |  | 2 |  | 2 |  | 1 |  | 4 |
| Purchased specialty mortgage finance |  | 3 |  |  |  |  |  | 1 |  |  |
| Total home loan recoveries |  | 13 |  | 2 |  | 2 |  | 2 |  | 4 |
| Home equity loans and lines of credit |  | 1 |  | 1 |  | 1 |  |  |  |  |
| Multi-family |  | 1 |  | 1 |  |  |  | 1 |  | 3 |
| Other real estate |  | 17 |  | 12 |  | 3 |  | 1 |  | 4 |
| Total loans secured by real estate |  | 32 |  | 16 |  | 6 |  | 4 |  | 11 |
| Consumer |  | 15 |  | 13 |  | 4 |  | 4 |  | 3 |
| Commercial business |  | 14 |  | 27 |  | 6 |  | 1 |  | 1 |
| Total recoveries of loans previously charged off |  | 61 |  | 56 |  | 16 |  | 9 |  | 15 |
| Net charge-offs |  | (309) |  | (248) |  | (177) |  | (74) |  | (111) |
| Balance, end of year | \$ | 1,250 | \$ | 1,503 | \$ | 1,278 | \$ | 909 | \$ | 942 |
| Net charge-offs as a percentage of average loans held in $\begin{array}{lllllll}\text { portfolio } & 0.20 \% & 0.17 \% & 0.14 \% & 0.07 \% & 0.10 \%\end{array}$ |  |  |  |  |  |  |  |  |  |  |
| Allowance as a percentage of total loans held in portfolio |  | 0.71\% |  | 1.04\% |  | 1.01\% |  | 0.78\% |  | 0.85\% |

[^6]
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Charge-offs and recoveries applicable to Washington Mutual Finance Corporation are not included for the years presented in this table due to its status as a discontinued operation. Prior to this change in
status, this business unit had accounted for approximately one-third of the total net charge-offs reported by the Company in prior periods.
During 2003, there were several key events that resulted in a significant improvement in the Company's overall credit quality. First, the Company has been aggressively managing its inventory of nonperforming assets through regular sales of loans. Second, the Company sold its portfolio of franchise finance loans. Finally, the general economic conditions improved significantly in the latter part of the year.

The Company sold $\$ 619$ million of nonperforming single-family residential loans during 2003. The resulting charge-offs related to these sales were $\$ 38$ million. We believe these sales are a more efficient and effective means of dealing with potentially troubled assets than solely managing these assets through the collection and foreclosure process.

During the fourth quarter, management also achieved a significant improvement in the risk profile of its loan portfolio by entering into sales transactions to dispose of the remaining $\$ 385$ million portfolio of franchise finance loans. The transaction resulted in a net charge-off of $\$ 39$ million and a reversal in the amount of the remaining specific reserve of $\$ 82$ million.

Beginning in the second half of 2001 and continuing through 2002, the Company provisioned for loan and lease losses in amounts that were in excess of the net charge-offs incurred during those periods. Those decisions reflected management's judgment in response to declining credit quality trends observed in the Company's residential and commercial loan portfolios, growth in its nonperforming loan balance, and the general downturn of the domestic economy. Among other effects, the economic weakness triggered higher levels of unemployment and uncertain implications for real estate values in a number of markets key factors which affect the Company's estimate of inherent losses within its major loan portfolios. Beginning in 2003, signs of a stabilizing credit environment began to appear, including a favorable shift in certain economic indicators. However, a discernable, positive trend in these indicators was not evident until the release of data in the fourth quarter. This information showed significant growth in the national economy during the third quarter, complementing the ongoing trends of stable housing prices, strong residential construction rates and a continued low interest rate environment.

In response to the positive implications of these factors a growing national economy, a significant reduction in nonperforming loans (down $\$ 529$ million, or $25 \%$, for the year, including a $\$ 187$ million reduction in the fourth quarter) and the disposition of its highest risk asset portfolio in the fourth quarter the Company determined that a reduction in the overall size of the allowance was appropriate. Accordingly, a $\$ 120$ million reversal of the allowance for loan and lease losses was recorded in the fourth quarter of 2003, in addition to the reversal of the remaining franchise finance portfolio specific reserve of $\$ 82$ million.

An analysis of the allowance for loan and lease losses was as follows:
December 31,

| 2003 |  |  | 2002 |  |  | 2001 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Allowance <br> for Loan and <br> Lease <br> Losses | Allocated <br> Allowance as a \% of Loan Category | Loan <br> Category as a \% of Total Loans ${ }^{(1)}$ | Allowance <br> for Loan and Lease Losses | Allocated <br> Allowance as a \% of Loan Category | Loan as a \% of Total Loans ${ }^{(1)}$ | Allowance for Loan and Lease Losses | Allocated <br> Allowance as a \% of Loan Category | Loan <br> Category as a \% of Total Loans ${ }^{(1)}$ |

[^7]|  | December 31, |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Home | \$ | 321 | 0.32\% | 56.95\% \$ | 251 | 0.30\% | 57.58\% \$ | 290 | 0.36\% | 63.00\% |
| Purchased specialty mortgage finance |  | 84 | 0.65 | 7.39 | 169 | 1.67 | 7.04 | 97 | 1.18 | 6.49 |
| Total home loans |  | 405 | 0.36 | 64.34 | 420 | 0.45 | 64.62 | 387 | 0.44 | 69.49 |
| Home equity loans and lines of credit |  | 82 | 0.30 | 15.74 | 46 | 0.29 | 11.24 | 27 | 0.34 | 6.31 |
| Home construction: |  |  |  |  |  |  |  |  |  |  |
| Builder ${ }^{(2)}$ |  | 10 | 0.95 | 0.60 | 15 | 1.48 | 0.71 | 28 | 1.73 | 1.28 |
| Custom ${ }^{(3)}$ |  | 8 | 0.68 | 0.66 | 7 | 0.75 | 0.65 | 4 | 0.41 | 0.77 |
| Multi-family |  | 139 | 0.68 | 11.57 | 146 | 0.81 | 12.51 | 138 | 0.88 | 12.35 |
| Other real estate |  | 110 | 1.65 | 3.79 | 296 | 3.71 | 5.55 | 161 | 2.64 | 4.82 |
| Total allocated allowance secured by real estate |  | 754 | 0.44 | 96.70 | 930 | 0.68 | 95.28 | 745 | 0.62 | 95.02 |
| Consumer |  | 49 | 4.77 | 0.59 | 70 | 4.21 | 1.15 | 71 | 3.53 | 1.59 |
| Commercial business |  | 72 | 1.51 | 2.71 | 116 | 2.26 | 3.57 | 92 | 2.15 | 3.39 |
| Total allocated allowance held in portfolio |  | 875 | 0.50 | 100.00 | 1,116 | 0.78 | 100.00 | 908 | 0.72 | 100.00 |
| Unallocated allowance |  | 375 | 0.21 |  | 387 | 0.26 |  | 370 | 0.29 |  |
| Total allowance for loan and lease losses | \$ | 1,250 | 0.71\% | 100.00\% \$ | 1,503 | 1.04\% | 100.00\% \$ | 1,278 | 1.01\% | 100.00\% |

(Continued on next table.)
(1)

Excludes loans held for sale.
(2)

Represents loans to builders for the purpose of financing the acquisition, development and construction of single-family residences for sale.
(3)

Represents construction loans made directly to the intended occupant of a single-family residence.
53

| 2000 |  | 1999 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Allowance <br> for Loan <br> and <br> Lease <br> Losses | Allocated <br> Allowance <br> as a \% <br> of Loan <br> Category | Loan <br> Category <br> as a \% <br> of Total <br> Loans ${ }^{(1)}$ | Allowance <br> for Loan <br> and <br> Lease <br> Losses | Allocated <br> Allowance <br> as a \% <br> of Loan <br> Category | Loan <br> Category <br> as a \% Total <br> Loans ${ }^{(1)}$ |
|  |  |  |  |  |  |
| (dollars in millions) |  |  |  |  |  |

Specific and allocated allowances:
Loans secured by real estate:

| Home | $\$$ | 250 | $0.31 \%$ | $69.18 \%$ | $\$$ | $\%$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |


| Purchased specialty mortgage finance |  | December 31, |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 52 | 0.94 | 4.78 |  |  | 2.82 |
| Total home loans |  | 302 | 0.35 | 73.96 |  |  | 75.31 |
| Home equity loans and lines of credit |  | 20 | 0.35 | 4.98 |  |  | 3.98 |
| Home construction: |  |  |  |  |  |  |  |
| Builder ${ }^{(2)}$ |  | 4 | 0.91 | 0.38 | 5 | 1.48 | 0.30 |
| Custom ${ }^{(3)}$ |  | 3 | 0.30 | 0.86 |  |  | 0.82 |
| Multi-family |  | 138 | 0.88 | 13.51 | 59 | 0.39 | 13.79 |
| Other real estate |  | 100 | 2.55 | 3.38 |  |  | 3.24 |
| Total allocated allowance secured by real estate |  | 567 | 0.50 | 97.07 | 64 | 0.06 | $97.44$ |
| Consumer |  | 70 | 4.19 | 1.44 |  |  | 1.30 |
| Commercial business |  | 33 | 1.91 | 1.49 | 18 | 1.29 | 1.26 |
| Total allocated allowance held in portfolio |  | 670 | 0.58 | 100.00 | 82 | 0.07 | 100.00 |
| Unallocated allowance |  | 239 | 0.20 |  | 860 | 0.78 |  |
| Total allowance for loan and lease losses | \$ | 909 | 0.78\% | 100.00\% \$ | 942 | 0.85\% | 100.00\% |

(1)

Excludes loans held for sale.
(2)

Represents loans to builders for the purpose of financing the acquisition, development and construction of single-family residences for sale.
Represents construction loans made directly to the intended occupant of a single-family residence.

During 2000, in conjunction with our continued expansion of our lending activity beyond traditional home loans, management enhanced its methodology for determining the allocated components of the allowance. This enhancement resulted in an allocation of previously unallocated allowance amounts to individual loan categories.

## Liquidity

The objective of liquidity management is to ensure the Company has the continuing ability to maintain cash flows that are adequate to fund operations and meet obligations and other commitments on a timely and cost-effective basis. The Company establishes liquidity guidelines for its principal operating subsidiaries as well as for the parent holding company, Washington Mutual, Inc.

## Banking Subsidiaries

The principal sources of liquidity for our banking subsidiaries are customer deposits, wholesale borrowings, the maturity and repayment of portfolio loans, securities held in our available-for-sale portfolio and mortgage loans designated as held for sale. Among these sources, transaction deposits and wholesale borrowings from FHLB advances and repurchase agreements continue to provide the Company with a significant source of stable funding. During 2003, those sources funded $72 \%$ of average total assets. Our continuing ability to retain our transaction deposit base and to attract new deposits depends on various factors, such as customer service satisfaction levels and the competitiveness of interest rates offered on our deposit products. We expect to continue to have the necessary assets available to pledge as collateral to obtain FHLB advances and repurchase agreements to offset any potential declines in deposit balances.

In 2003, the Company's proceeds from the sales of loans held for sale were approximately $\$ 325.00$ billion. These proceeds were, in turn, used as the primary funding source for the origination and purchases of approximately $\$ 315.11$ billion of loans held for sale during the same

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period. As this cyclical pattern of sales and originations/purchases repeats itself during the course of a period, the amount of funding necessary to sustain our mortgage banking operations does not significantly affect the Company's overall level of liquidity resources.

To supplement our funding sources, our banking subsidiaries also raise funds in domestic and international capital markets. In August 2003, the Company established a new $\$ 20$ billion Global Bank Note Program for Washington Mutual Bank, FA ("WMBFA") and Washington Mutual Bank ("WMB") to issue senior and subordinated notes in the United States and in international capital markets in a variety of currencies and structures. This program replaced the $\$ 15$ billion program established in April 2001. Under this program, WMBFA will be allowed to issue up to $\$ 15$ billion in notes, of which $\$ 5$ billion can be issued as subordinated notes subject to regulatory approval. WMB will be allowed to issue up to $\$ 5$ billion in senior notes. The maximum aggregate principal amount of notes with maturities greater than 270 days from the date of issue offered by WMBFA may not exceed $\$ 7.5$ billion. At December 31, 2003, the Company had $\$ 20$ billion available for issuance under this program.

## Washington Mutual, Inc. and Non-banking Subsidiaries

Liquidity for Washington Mutual, Inc. is generated through its ability to raise funds in various capital markets and through dividends from subsidiaries, commercial paper programs and lines of credit.

Washington Mutual, Inc.'s primary funding source during 2003 was from dividends paid by our banking subsidiaries. Although we expect Washington Mutual, Inc. to continue to receive banking subsidiary dividends during 2004, various regulatory requirements related to capital adequacy and retained earnings limit the amount of dividends that can be paid by our banking subsidiaries. For more information on dividend restrictions applicable to our banking subsidiaries, refer to "Business Regulation and Supervision" and Note 19 to the Consolidated Financial Statements "Regulatory Capital Requirements and Dividend Restrictions."

In February 2003, Washington Mutual, Inc. filed a shelf registration statement with the Securities and Exchange Commission to register $\$ 2$ billion of debt securities, preferred stock and depositary shares in the United States and in international capital markets in a variety of currencies and structures. The shelf registration statement was declared effective on April 15, 2003. In November 2003, Washington Mutual, Inc. issued $\$ 1.65$ billion of fixed- and adjustable-rate debt securities. As of December 31, 2003, Washington Mutual, Inc. had $\$ 350$ million available for issuance under this shelf registration statement.

In addition, in October 2003, Washington Mutual, Inc. filed with the Securities and Exchange Commission an additional shelf registration statement under which Washington Mutual, Inc. will be permitted to issue in the United States and in international capital markets in a variety of currencies and structures up to $\$ 5$ billion of debt securities, preferred stock and depositary shares. This registration statement became effective in November 2003. At December 31, 2003, Washington Mutual, Inc. had $\$ 5$ billion available under this shelf registration.

Washington Mutual, Inc. and its non-banking subsidiaries also have various other credit facilities and agreements that are sources of liquidity, including a revolving credit facility totaling $\$ 800$ million which provides back-up for certain commercial paper programs of Washington Mutual, Inc. and Washington Mutual Finance as well as funds for general corporate purposes. At December 31, 2003, there was $\$ 333$ million available under this facility for purposes other than back-up of commercial paper. Additionally, Washington Mutual Finance had agreements to participate in a $\$ 600$ million asset-backed commercial paper conduit program. Subsequently, the Company sold Washington Mutual Finance to CitiFinancial, a subsidiary of Citigroup. The sale was closed on January 9, 2004. Washington Mutual Finance was removed from the $\$ 800$ million revolving credit facility agreement at that date and the whole
amount is now available to Washington Mutual, Inc. The $\$ 600$ million asset-backed commercial paper was paid off on the closing date. Washington Mutual Finance, now a subsidiary of Citigroup, continues to be responsible for its outstanding unsecured commercial paper and notes.

Long Beach Mortgage has revolving credit facilities with non-affiliated lenders totaling $\$ 4$ billion that are used to fund loans held for sale. At December 31, 2003, Long Beach had borrowed $\$ 2.7$ billion under these credit facilities.

The Company maintains a noncontributory cash balance defined benefit pension plan (the "Pension Plan") for substantially all eligible employees. In measuring the variables that determine the funded status of the Pension Plan, three of the more significant assumptions that must be estimated are the expected long-term rate of return on the plan's assets, the discount rate and the compensation rate increase that are used to calculate the accumulated benefit obligation. Due to the improvement in the equity market in 2003 we exceeded our long-term rate of return on plan assets of $8 \%$. Additionally, due to the extremely low interest rate environment that has existed throughout 2003, the assumed discount rate for 2003 was lower than 2002, which increased the present value of the December 31, 2003 estimated accumulated benefit obligation. The Company contributed additional funding of $\$ 85$ million to the Pension Plan during 2003, which was sufficient to prevent the recognition of a

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pension liability.

The Company has used an assumed discount rate of $6.50 \%$, an assumed rate of compensation increase of $5.50 \%$ and an expected long-term return on plan assets of $8.00 \%$ to calculate a net periodic benefit cost of $\$ 68$ million for 2003 . An assumed discount rate of $6.00 \%$ and an assumed rate of compensation increase of $5.50 \%$ were used to calculate the Company's projected benefit obligation of $\$ 1.28$ billion as of December 31, 2003. Refer to Note 21 to the Consolidated Financial Statements "Employee Benefits Programs and Other Expense" for further discussion.

The table below illustrates the potential impact of 50 basis point increases and decreases in the key assumptions outlined above to the 2004 projected net periodic benefit cost and the December 31, 2003 projected benefit obligation ( 50 basis points is equivalent to one-half of one percent). The 50 basis point increases and decreases represent the Company's estimate of the changes which may occur over a twelve month period.

|  | Projected <br> 2004 <br> Net Periodic <br> Benefit Cost <br> Impact | Basis <br> Points | Projected <br> Benefit <br> Obligation Impact |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
|  |  |  | (dollars in millions) |  |  |
| Discount rate increase | +50 | $\$$ | $(12.7)$ | $\$$ | $(84.9)$ |
| Discount rate decrease | -50 | 13.8 | 94.8 |  |  |
| Rate of compensation decrease ${ }^{(1)}$ | -50 | $(4.9)$ | $(9.6)$ |  |  |
| Return on assets increase | +50 | $(6.4)$ | $\mathrm{n} / \mathrm{a}$ |  |  |
| Return on assets decrease | -50 | 6.4 | $\mathrm{n} / \mathrm{a}$ |  |  |

(1)

Only the rate of compensation decrease is provided because, due to the current economic conditions, it is not anticipated that the assumed rate of compensation increase will be greater than $5.50 \%$.

## Capital Adequacy

Reflecting the increases in loans held in portfolio and investment securities and a decrease in stockholders' equity during 2003, the ratio of stockholders' equity to total assets decreased to $7.17 \%$ at December 31, 2003 from $7.48 \%$ at December 31, 2002.

The regulatory capital ratios of WMBFA, WMB and Washington Mutual Bank fsb ("WMBfsb") and minimum regulatory ratios to be categorized as well-capitalized were as follows:

|  | December 31, 2003 |  |  | Well-Capitalized Minimum |
| :---: | :---: | :---: | :---: | :---: |
|  | WMBFA | WMB | WMBfsb |  |
| Tier 1 capital to adjusted total assets (leverage) | 5.50\% | 5.82\% | 10.34\% | 5.00\% |
| Adjusted tier 1 capital to total risk-weighted assets | 8.72 | 9.10 | 16.36 | 6.00 |
| Total risk-based capital to total risk-weighted assets | 10.80 | 11.23 | 17.04 | 10.00 |

Our federal savings bank subsidiaries, WMBFA and WMBfsb, are also required by Office of Thrift Supervision regulations to maintain tangible capital of at least $1.50 \%$ of assets. WMBFA and WMBfsb both satisfied this requirement at December 31, 2003.

Our broker-dealer subsidiaries are also subject to capital requirements. At December 31, 2003, both of our broker-dealer subsidiaries were in compliance with their applicable capital requirements.

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During 2003, the Company repurchased 65.9 million shares of our common stock at an average price of $\$ 40.93$ as part of our share repurchase program. Effective July 15, 2003, the Company adopted a new share repurchase program approved by the Board of Directors. Under the new program, the Company is authorized to repurchase up to 100 million shares of its common stock, as conditions warrant. This Program replaces the Company's previous share repurchase program. From January 1, 2004 through February 27, 2004, the Company repurchased an additional 16.1 million shares. Management may engage in future share repurchases as liquidity conditions permit and market conditions warrant.

## Market Risk Management

Market risk is defined as the sensitivity of income, fair market values and capital to changes in interest rates, foreign currency exchange rates, commodity prices and other relevant market rates or prices. The primary market risk to which we are exposed is interest rate risk. Substantially all of our interest rate risk arises from instruments, positions and transactions entered into for purposes other than trading. They include loans, MSR, securities, deposits, borrowings, long-term debt and derivative financial instruments.

We manage interest rate risk within a consolidated enterprise risk management framework that includes an assessment of interest rate risk within our Asset/Liability Management process, which includes the measurement and management of specific portfolios (MSR and Other Mortgage Banking) discussed below. The principal objective of asset/liability management is to manage the sensitivity of net income to changing interest rates. Asset/liability management is governed by a policy reviewed and approved annually by our Board. The Board has delegated the oversight of the administration of this policy to the Finance Committee.

## Overview of Interest Rate Risk

Increases or decreases in interest rates can cause changes in net income, fluctuations in the fair value of assets and liabilities, such as MSR, investment securities and derivatives, and changes in noninterest income and noninterest expense, particularly gain from mortgage loans, loan servicing fees and the amortization of MSR. Our interest rate risk arises because assets and liabilities reprice, mature, prepay or decay at different times or in accordance with different indices as market interest rates change.

## Types of Interest Rate Risk

We are exposed to different types of interest rate risks. These include lag, repricing, basis, prepayment, lifetime cap and volatility risk.

## Lag/Repricing Risk

Lag risk results from the inherent timing difference between the repricing of adjustable-rate assets and liabilities. Repricing risk is caused by the mismatch in the maturities between assets and liabilities. For example, if our assets reprice slower than our liabilities, the effect of this timing difference, or "lag," will be favorable during a period of declining interest rates and unfavorable during a period of rising interest rates. $\mathrm{Lag} /$ repricing risk can produce short-term volatility in net interest income during periods of interest rate movements even though the effect of this lag generally balances out over time.

## Basis Risk

Basis risk occurs when assets and liabilities have similar repricing frequencies but are tied to different market interest rate indices.

## Prepayment Risk

Prepayment risk results from the ability of customers to pay off their loans prior to maturity. Generally, prepayments increase in falling interest rate environments and decrease in rising interest rate environments.

## Lifetime Cap Risk

The lifetime interest rate caps on adjustable-rate loans limits, or "caps," the interest rate at a contractually determined level. In periods of dramatically rising rates, adjustable-rate loans that have reached lifetime caps will no longer reprice upward.

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Volatility risk is the change to the fair value of an option, or a fixed income instrument containing options (such as mortgages) from changes in the implied market level of future volatility ("implied volatility"). Implied volatility is a key determinant of option value with higher volatility generally increasing option value and lower volatility generally decreasing option value. Mortgage loans generally contain embedded written options so increases in volatility generally decreases their value and decreases in volatility generally increases their value.

## MSR Risk Management

We manage potential impairment in the fair value of MSR and increased amortization levels of MSR through a comprehensive risk management program. Our intent is to offset the changes in fair value and amortization levels of MSR with changes in the fair value of risk management instruments. The risk management instruments include interest rate contracts, forward purchase commitments and available-for-sale securities.

The available-for-sale securities generally consist of fixed-rate debt securities, such as U.S. Government and agency obligations and mortgage-backed securities, including principal-only strips. The interest rate contracts typically consist of interest rate swaps, interest rate swaptions, interest rate floors and forward commitments to purchase mortgage-backed securities. These forward purchase commitments generally consist of agreements to purchase 15- and 30-year fixed-rate mortgage-backed securities. From time to time, we may choose to embed interest rate contracts into our borrowing instruments, such as repurchase agreements.

As derivatives, the interest rate swaps, interest rate swaptions, stand alone interest rate floors and forward commitments are marked-to-market through earnings. Changes in the fair value of MSR risk management instruments are recorded as components of noninterest income.

We measure on a daily basis the fair value and risk profile of the MSR and, when appropriate, adjust on a daily basis the instruments we use to manage MSR fair value changes. The fair value of MSR is primarily affected by changes in prepayments that result from shifts in mortgage rates. Changes in the behavior of how MSR risk management instruments respond to changes in interest rates vary based on the specific instrument. The difference in market indices between the MSR and the risk management instruments results in basis risk. For example, changes in the fair value of interest rate swaps are driven by shifts in interest rate swap rates while the fair value of U.S. Treasury bonds is based on changes in U.S. Treasury rates. Mortgage rates may move more or less than the rates on Treasury bonds or interest rate swaps. This could result in a change in the fair value of the MSR that differs from the change in fair value of the MSR risk management instruments.

Additionally, changes in long-term rates impact the fair value and the amortization rate of MSR. The fair value of MSR decreases and the amortization rate increases in a declining long-term interest rate environment due to the higher prepayment activity, resulting in the potential for impairment and a reduction in net loan servicing income. During periods of rising long-term interest rates, the amortization rate of MSR decreases and the fair value of MSR increases, resulting in the potential recovery of the MSR valuation allowance and an increase in net loan servicing income. The timing and amount of any potential MSR recovery cannot be predicted with absolute precision because of its dependency on the timing and magnitude of future interest rate increases and the amount of the valuation allowance within each interest rate strata of our loans serviced for others portfolio at the time of the increase.

We manage the MSR daily against our risk tolerance limits and adjust the mix of instruments used to manage MSR fair value changes as interest rates and market conditions warrant. The objective is to maintain an efficient and fairly liquid mix as well as a diverse portfolio of risk management instruments with maturity ranges that correspond well to the anticipated behavior of the MSR. The mix of instruments we use to manage MSR fair value changes is predicated, in part, on the requirement that we account for MSR at the lower of cost or market value, whereby each interest rate stratum within our servicing portfolio is recorded at the lower of its aggregate fair value or its aggregate amortized cost. This could have resulted in increases in the fair value of MSR that are not marked-to-market through earnings. The Company is poised to apply fair value hedge accounting treatment, as prescribed by Statement No. 133, to a significant portion of its mortgage servicing assets. For that portion which qualifies for hedge accounting treatment, all changes in fair value to the MSR, including situations when the fair value is higher than amortized cost, will be recorded through earnings. We believe this overall risk management strategy is the most efficient approach to managing MSR fair value risk.

We also manage the size and risk profile of the MSR asset. Depending on market conditions and our desire to expand customer relationships, we may periodically sell or purchase additional servicing. We also may structure loan sales to control the size of the MSR asset. Our net income could be adversely affected if we are unable to effectively implement, execute or manage this strategy.

## Other Mortgage Banking Risk Management

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We also manage the risks associated with our mortgage warehouse and pipeline. The mortgage warehouse consists of funded loans, which are primarily fixed-rate home mortgages to be sold in the secondary market. The pipeline consists of commitments to originate or purchase fixed-rate and, to a lesser degree, adjustable-rate home loans to be sold in the secondary market. The risk associated with the mortgage pipeline and warehouse is the potential change in interest rates between the time the customer locks in the rate on the loan and the time the loan is sold. Generally, loans in the mortgage warehouse are sold within 60 to 120 days after the initial recognition of the rate lock commitment.

We measure the risk profile of the mortgage warehouse and pipeline daily against our established risk tolerance limits. As needed to manage the warehouse and pipeline risk, we execute forward sales commitments, interest rate contracts, mortgage option contracts and interest rate futures. A forward sales
commitment protects us in a rising interest rate environment, since the sales price and delivery date are already established. A forward sales commitment is different, however, from an option contract in that we are obligated to deliver the loan to the third party on the agreed-upon future date. We also estimate the fallout factor, which represents the percentage of loans that are not expected to be funded, when determining the appropriate amount of our pipeline and warehouse risk management instruments.

## Asset/Liability Risk Management

The asset/liability risk management process oversees the aggregate risk profile of the consolidated Company. Asset/liability risk analysis combines the MSR and Other Mortgage Banking activities with substantially all the other remaining interest rate risk positions inherent in the Company's operations.

To analyze net income sensitivity, we project net income over a twelve month horizon based on parallel shifts in the yield curve. Management also employs other analyses and interest rate scenarios to evaluate interest rate risk. For example, we project net income and net interest income under a variety of interest rate scenarios, including non-parallel shifts in the yield curve and more extreme non-parallel rising and falling rate environments. These scenarios also capture the net income and net interest income sensitivity due to changes in the slope of the yield curve and changes in the spread between Treasury and LIBOR rates. Additionally, management measures the sensitivity of asset and liability fair value changes to changes in interest rates to analyze risk exposure over longer periods of time.

The projection of the sensitivity of net income requires numerous behavioral assumptions. Prepayment, decay rate (the estimated runoff of deposit accounts that do not have a stated maturity) and loan and deposit volume and mix projections are the most significant assumptions. Prepayments affect the size of the balance sheet, which impacts net interest income, and is also a major factor in the valuation of MSR. The decay rate assumptions also impact net interest income by altering the expected deposit mix and rates in various interest rate environments. The prepayment and decay rate assumptions reflect management's best estimate of future behavior. These assumptions are derived from internal and external analysis of customer behavior.

The sensitivity of new loan volume and mix to changes in market interest rate levels is also projected. Generally, we assume loan production increases in falling interest rate scenarios with an increased proportion of salable fixed-rate production. We generally assume a reduction in total loan production in rising interest rate scenarios with a shift towards a greater proportion of adjustable-rate production, which we generally hold in our loan portfolio. The gain from mortgage loans also varies under different interest rate scenarios. Normally, the gain from mortgage loans increases in falling interest rate environments primarily from high fixed-rate mortgage refinancing activity. Conversely, the gain from mortgage loans tends to decline when interest rates increase as salable loan volume declines and loan pricing becomes more competitive.

In addition to gain from mortgage loans, the sensitivity of noninterest income and expense also involves estimates. The impairment and recovery of MSR is the most significant element of sensitivity in the projection of noninterest income. Management analyzes MSR on a daily basis and adjusts the risk management instruments based on this daily analysis. The analysis also assumes that mortgage and interest rate swap spreads remain constant in all interest rate environments. Changes in these spreads could result in significant changes in projected net income sensitivity.

The other components of noninterest income and expense, such as deposit and loan fees and expenses, generally increase or decrease in conjunction with depositor and loan volumes. Loan servicing fees and the amortization of MSR are also dependent on prepayment expectations.

To manage interest rate sensitivity, management first utilizes the interest rate risk characteristics of our balance sheet assets and liabilities to offset each other as much as possible. Balance sheet products have a variety of risk profiles and sensitivities. Some of the components of our interest rate risk are countercyclical. We may adjust the amount or mix of risk management instruments based on the countercyclical behavior of our balance sheet products.

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The slope of the yield curve, current interest rate conditions and the speed of changes in interest rates affect our sensitivity to changes in interest rates. Our deposits and borrowings typically reprice faster than our mortgage loans and securities. In addition, a lag effect is inherent in our adjustable-rate loans and mortgage-backed securities indexed to the 12 -month average of the annual yields on actively traded U.S. Treasury securities adjusted to a constant maturity of one year ("MTA") and to the 11th District FHLB monthly weighted average cost of funds index ("COFI").

In periods of rising interest rates, the net interest margin normally contracts since the repricing period of liabilities is shorter than the repricing period of assets. Also, in periods of relatively high interest rates the lifetime cap feature on adjustable-rate loan products may adversely impact net interest income. Typically, the lifetime cap is 300 to 500 basis points above the fully indexed initial rate. The lifetime caps on our existing loan and mortgage-backed security portfolios would not have a material adverse effect on net interest income unless interest rates increased substantially from current levels. The net interest margin generally expands in periods of falling interest rates as borrowing costs reprice downward faster than asset yields.

When the countercyclical behavior inherent in portions of our balance sheet composition do not result in an acceptable risk profile, management utilizes investment securities and interest rate contracts to mitigate this situation. The interest rate contracts used for this purpose are classified as asset/liability risk management instruments. These contracts are often used to modify the repricing period of our interest-bearing funding sources with the intention of reducing the volatility of changes in net interest income. The types of contracts used for this purpose consist of interest rate swaps, interest rate corridors, interest rate swaptions and certain derivatives that are embedded in borrowings. We also use receive-fixed swaps as part of our asset/liability risk management strategy to help us modify the repricing characteristics of certain long-term liabilities to match those of our assets. Typically, these are swaps of long-term fixed-rate debt to a short-term adjustable-rate which more closely resembles our asset repricing characteristics.

## January 1, 2004 and January 1, 2003 Sensitivity Comparison

The table below indicates the sensitivity of net income and net interest income to interest rate movements. The comparative scenarios assume a parallel shift in the yield curve with interest rates rising 200 basis points in even quarterly increments over the twelve month periods ending December 31, 2004 and December 31, 2003 and interest rates decreasing by 50 basis points in even quarterly increments over the first six months of the twelve month periods. The net income and net interest income simulations performed for the one year period beginning January 1 , 2004 include the effects of securities that were sold during the first quarter of 2004, which had the effect of mitigating both sensitivity measurements. No other actions were taken after December 31, 2003 that would materially change the sensitivities shown in the table. The projected net income and net interest income profile may not be realized and may not be present for non-parallel shifts in the yield curve or changes in the spreads between mortgage, Treasury and LIBOR rates.

|  | Gradual Change in Rates |  |
| :---: | :---: | :---: |
|  | - 50 basis points | +200 basis points |
| Net income change for the one-year period beginning: |  |  |
| January 1, 2004 | 2.45\% | (1.96)\% |
| January 1, 2003 | 5.24 | 3.98 |
| Net interest income change for the one-year period beginning: |  |  |
| January 1, 2004 | 3.01 | (2.57) |
| January 1, 2003 | 2.32 | (5.91) |

The change in the profile of the MSR and related hedges occurred due to the substantial prepayment activity that occurred throughout 2003. This prepayment activity caused a significant decline in the weighted average rate paid on the loans underlying the MSR; which, in turn, significantly altered the risk profile of the MSR (since the rate paid on the underlying loan is a primary driver of the prepayment risk of
the loan). The higher long term rates at year end 2003 compared to year end 2002 additionally affected the risk profile of the MSR.

Net interest income sensitivity changed since year end 2002 mainly due to changes to the assumptions concerning the repricing of our Platinum checking accounts. Net income sensitivity changed primarily due to changes in the profile of the MSR and related hedge instruments.

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## Maturity and Repricing Information

We use interest rate risk management contracts and available-for-sale securities as tools to manage our interest rate risk profile. The following tables summarize the key contractual terms associated with these contracts and available-for-sale securities. Interest rate risk management contracts that are embedded within certain adjustable- and fixed-rate borrowings, while not accounted for as derivatives under Statement No. 133, have been included in the tables since they also function as interest rate risk management tools. Substantially all of the pay-fixed swaps, receive-fixed swaps, payor swaptions, floors and embedded derivatives at December 31, 2003 are indexed to three-month LIBOR.

The following estimated net fair value amounts from continuing operations have been determined by the Company using available market information and appropriate valuation methodologies:

December 31, 2003


Interest Rate Risk Management Contracts:

| Asset/Liability Risk Management |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Pay-fixed swaps: | \$ | (748) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Contractual maturity |  |  | \$ | 21,894 | \$ | 9,083 | \$ | 3,288 | \$ | 4,745 | \$ | 3,700 | \$ | 553 | \$ | 525 |
| Weighted average pay rate |  |  |  | 4.30\% |  | 3.97\% |  | 4.13\% |  | 4.38\% |  | 5.02\% |  | 5.00\% |  | 4.66\% |
| Weighted average receive rate |  |  |  | 1.18\% |  | 1.17\% |  | 1.16\% |  | 1.22\% |  | 1.17\% |  | 1.15\% |  | 1.17\% |
| Receive-fixed swaps: |  | 401 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Contractual maturity |  |  | \$ | 6,440 | \$ | 200 | \$ | 180 | \$ | 1,000 | \$ | 750 | \$ | 750 | \$ | 3,560 |
| Weighted average pay rate |  |  |  | 1.41\% |  | 1.38\% |  | 0.29\% |  | 1.18\% |  | 3.43\% |  | 1.15\% |  | 1.16\% |
| Weighted average receive rate |  |  |  | 5.44\% |  | 6.75\% |  | 5.35\% |  | 6.81\% |  | 4.91\% |  | 3.71\% |  | 5.47\% |
| Interest rate corridors: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Contractual maturity |  |  | \$ | 254 | \$ | 191 | \$ | 63 |  |  |  |  |  |  |  |  |
| Weighted average strike rate long cap |  |  |  | 7.60\% |  | 8.14\% |  | 5.94\% |  |  |  |  |  |  |  |  |
| Weighted average strike rate short cap |  |  |  | 8.98\% |  | 9.48\% |  | 7.44\% |  |  |  |  |  |  |  |  |
| Payor swaptions ${ }^{(1)}$ : |  | 1 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Contractual maturity (option) |  |  | \$ | 41 |  |  | \$ | 41 |  |  |  |  |  |  |  |  |
| Weighted average strike rate |  |  |  | 5.89\% |  |  |  | 5.89\% |  |  |  |  |  |  |  |  |
| Contractual maturity (swap) |  |  |  |  |  |  |  |  |  |  |  |  |  |  | \$ | 41 |
| Weighted average pay rate |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 5.89\% |
| Embedded pay-fixed swaps: |  | (99) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Contractual maturity |  |  | \$ | 2,500 |  |  |  |  |  |  | \$ | 2,500 |  |  |  |  |
| Weighted average pay rate |  |  |  | 4.09\% |  |  |  |  |  |  |  | 4.09\% |  |  |  |  |
| Weighted average receive rate |  |  |  | 1.16\% |  |  |  |  |  |  |  | 1.16\% |  |  |  |  |
| Embedded caps: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Contractual maturity |  |  | \$ | 500 | \$ | 500 |  |  |  |  |  |  |  |  |  |  |
| Weighted average strike rate |  |  |  | 7.75\% |  | 7.75\% |  |  |  |  |  |  |  |  |  |  |
| Embedded payor swaptions ${ }^{(1)}$ : |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Contractual maturity (option) |  |  | \$ | 500 | \$ | 500 |  |  |  |  |  |  |  |  |  |  |
| Weighted average strike rate |  |  |  | 6.21\% |  | 6.21\% |  |  |  |  |  |  |  |  |  |  |
| Contractual maturity (swap) |  |  |  |  |  |  |  |  |  |  |  |  |  |  | \$ | 500 |
| Weighted average pay rate |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 6.21\% |



(2)

These floors became effective during December 2003.
(This table is continued on the next page.)
(Continued from the previous page.)

December 31, 2003

|  |  | Maturity Range |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Net <br> Fair <br> Value | Total <br> Notional <br> Amount | 2004 | 2005 | 2006 | 2007 | 2008 | After <br> 2008 |

## Interest Rate Risk Management <br> Contracts:

| MSR Risk Management |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Receive-fixed swaps: | \$ | 201 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Contractual maturity |  |  | \$ | 30,588 | \$ | 243 | \$ | 10,500 | \$ | 500 | \$ | 1,800 | \$ | 4,135 | \$ | 13,410 |
| Weighted average pay rate |  |  |  | 1.33\% |  | 1.16\% |  | 1.35\% |  | 1.66\% |  | 2.77\% |  | 1.17\% |  | 1.17\% |
| Weighted average receive rate |  |  |  | 3.78\% |  | 5.34\% |  | 2.19\% |  | 4.18\% |  | 4.27\% |  | 3.76\% |  | 4.93\% |
| Constant maturity mortgage swaps: |  | 1 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Contractual maturity |  |  | \$ | 100 |  |  |  |  |  |  |  |  | \$ | 100 |  |  |
| Weighted average pay rate |  |  |  | 5.24\% |  |  |  |  |  |  |  |  |  | 5.24\% |  |  |
| Weighted average receive rate |  |  |  | 5.41\% |  |  |  |  |  |  |  |  |  | 5.41\% |  |  |
| Payor swaptions: |  | 226 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Contractual maturity (option) |  |  | \$ | 13,800 | \$ | 2,800 | \$ | 6,000 | \$ | 5,000 |  |  |  |  |  |  |
| Weighted average strike rate |  |  |  | 7.12\% |  | 6.66\% |  | 7.32\% |  | 7.14\% |  |  |  |  |  |  |
| Contractual maturity (swap) |  |  |  |  |  |  |  |  |  |  |  |  |  |  | \$ | 13,800 |
| Weighted average pay rate |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 7.12\% |
| Forward purchase commitments: |  | 241 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Contractual maturity |  |  | \$ | 20,935 | \$ | 20,935 |  |  |  |  |  |  |  |  |  |  |
| Weighted average price |  |  |  | 98.52 |  | 98.52 |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Total MSR risk management | \$ | 669 | \$ | 65,423 |  |  |  |  |  |  |  |  |  |  |  |  |


| Available-For-Sale Securities: <br> MSR Risk Management <br> Mortgage-backed securities ${ }^{(1)}$ : |
| :--- |
| U.S. Government and agency |
| Investment securities ${ }^{(1)}$ : |
| U.S. Government and agency |
| Total MSR risk management |

(1)
Mortgage-backed securities and investment securities mature after 2008.
64

|  | December 31, 2002 |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Net <br> Fair <br> Value | Total <br> Notional <br> Amount | 2003 | 2004 | 2005 | 2006 |

## Interest Rate Risk Management Contracts:



[^8]
(This table is continued on the next page.)
(Continued from the previous page.)

December 31, 2002

December 31, 2002

|  | Maturity Range |  |  |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Net <br> Fair <br> Value | Total <br> Notional <br> Amount | 2003 |  | 2004 | 2005 | 2006 | 2007 | After |


(2) At December 31, 2002, none of these floors were effective. These contracts became effective during May and July 2003.


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|  | December 31, 2002 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Mortgage-backed securities ${ }^{(1)}$ : |  |  |  |  |  |  |
| U.S. Government and agency | \$ | 583 | \$ | 20 | \$ | 603 |
| Investment securities ${ }^{(1)}$ : |  |  |  |  |  |  |
| U.S. Government and agency |  | 7,268 |  | 212 |  | 7,480 |
| Total MSR risk management | \$ | 7,851 | \$ | 232 | \$ | 8,083 |

(1)

Mortgage-backed securities and investment securities mature after 2007.

## Derivative Counterparty Credit Risk

Derivative financial instruments expose the Company to credit risk in the event of nonperformance by counterparties to such agreements. This risk consists primarily of the termination value of agreements where the Company is in a favorable position. Credit risk related to derivative financial instruments is considered and provided for separately from the allowance for loan and lease losses. The Company manages the credit risk associated with its various derivative agreements through counterparty credit review, counterparty exposure limits and monitoring procedures. With the exception of forward purchase
and sale commitments, the Company obtains collateral from the counterparties for amounts in excess of the exposure limits and monitors its exposure and collateral requirements on a daily basis. The fair value of collateral received from a counterparty is continually monitored and the Company may request additional collateral from counterparties or return collateral pledged as deemed appropriate. The Company's agreements generally include master netting agreements whereby the counterparties are entitled to settle their positions "net." At December 31 , 2003 and 2002, the gross positive fair value of the Company's derivative financial instruments was $\$ 1.34$ billion and $\$ 3.76$ billion. The Company's master netting agreements at December 31, 2003 and 2002 reduced the Company's derivative counterparty credit risk by $\$ 646$ million and $\$ 1.10$ billion. The Company's collateral against derivative financial instruments was $\$ 323$ million and $\$ 1.74$ billion at December 31 , 2003 and 2002.

## Tax Contingency

From 1981 through 1985, Ahmanson acquired thrift institutions in six states through Federal Savings and Loan Insurance Corporation-assisted transactions. The position was that assistance received from the Federal Savings and Loan Insurance Corporation included out-of-state branching rights valued at approximately $\$ 532$ million. Prior to December 31, 1998, Ahmanson had sold its deposit-taking businesses and abandoned such branching rights in five states, the first of which was Missouri in 1993. Our financial statements do not contain any benefit related to our determination that we are entitled to deductions for the amount of our tax bases in certain state branching rights when we sold our deposit-taking businesses in those states, thereby abandoning such branching rights. Our position is that the tax bases result from the tax treatment of property received as assistance from the Federal Savings and Loan Insurance Corporation in conjunction with Federal Savings and Loan Insurance Corporation-assisted transactions. The potential tax benefit related to these abandonments as of December 31 , 2003 could approach \$200 million.

The Internal Revenue Service has completed its examination of the Ahmanson federal income tax returns for the years 1990 through 1998. The return for 1993 included the proposed adjustment related to the abandonment of the Missouri branching rights. A tentative settlement offer has been issued by the Appeals Branch of the Internal Revenue Service. In accordance with accounting principles generally accepted in the United States of America, we do not believe it is appropriate at this time to reflect any tax benefit for this matter in our Consolidated Financial Statements.

In addition, losses have been claimed for amounts capitalized as supervisory goodwill for acquisitions made by companies we acquired. The deductions claimed for these total $\$ 1.45$ billion. Our position is that tax bases resulted from the tax treatment of property received as assistance from the Federal Savings and Loan Insurance Corporation in the same manner as branching rights, and that the tax bases became deductible losses by virtue of new regulatory standards imposed by Congress. The potential tax benefit related to these assets as of December 31 ,

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2003 could approach $\$ 550$ million.
The Internal Revenue Service has established a coordinated position and settlement guidelines in opposing the deductibility of the tax loss for supervisory goodwill. Further review by the Appeals Branch of the Internal Revenue Service is expected regarding the position and arguments for deduction of the losses incurred. In accordance with accounting principles generally accepted in the United States of America, we do not believe it is appropriate at this time to reflect any tax benefits for these matters in our Consolidated Financial Statements.

## Goodwill Litigation

On August 9, 1989, the Financial Institutions Reform, Recovery and Enforcement Act was enacted. Among other things, the Act raised the minimum capital requirements for savings institutions and required a phase-out of the amount of supervisory goodwill that could be included in satisfying certain regulatory capital requirements. The exclusion of supervisory goodwill from regulatory capital led many savings institutions to either replace the lost capital by issuing new qualifying debt or equity securities or to reduce assets.

To date, trials have been concluded and opinions have been issued in a number of actions in the United States Court of Federal Claims in which savings institutions and investors in savings institutions sought damages from the U.S. Government based on breach of contract and other theories. Generally, in cases in which these opinions on the merits have been issued by the federal claims court, either the plaintiff(s), the defendant (U.S. Government), or both the plaintiff(s) and the defendant, have opted to appeal the federal claims court's decision. Of those appeals, some are now pending before the United States Court of Appeals for the Federal Circuit and others have been decided. Generally, the appeals have resulted in the cases being remanded to the federal claims court for further trial proceedings. In one case, California Federal Bank v. United States, the plaintiff petitioned and the defendant cross petitioned the United States Supreme Court for a writ of certiorari, both of which were denied.

## Home Savings

WMBFA, as successor to Home Savings, has continued to pursue a favorable outcome in the lawsuit filed by Home Savings in September 1992 against the U.S. Government for damages from the exclusion from regulatory capital of supervisory goodwill resulting from Home Savings' acquisitions of savings institutions in Florida, Missouri, Texas, Illinois, and Ohio, and of Century Federal Savings of New York, over the period from 1981 to 1985.

In the Home Savings goodwill litigation, Home Savings and Ahmanson (the parent of Home Savings prior to its acquisition by WMBFA) alleged breaches of contract as well as certain other claims. All claims other than the breach of contract claims have been dismissed by the federal claims court, and proceedings to adjudicate the breach of contract claims were bifurcated into two stages. In the first stage of the proceedings which was concluded in May 2001, the federal claims court held the government to be liable in damages for the breaches of contract alleged by Home Savings and Ahmanson. In the second stage of the proceedings, the court sought to fix the amount of damages, if any, to which WMBFA was entitled in compensation for the breaches of contract. After holding a three-week trial in February 2003, the court on September 3, 2003 entered judgment in favor of Home Savings and Ahmanson and awarded damages of approximately $\$ 134$ million, which has not been recorded as of December 31, 2003.

The United States has sought review of this judgment of both liability and damages by the Court of Appeals. As a result of this review, the Court of Appeals could uphold the judgment of the federal claims court or could reverse part or all of the judgment resulting in a reduction in the amount of damages to which WMBFA is entitled or a determination that WMBFA is entitled to no damages. After the Court of Appeals completes its review, the government, or WMBFA, or both may seek further review by the United States Supreme Court, and WMBFA will become entitled to payment of any portion of the damages that ultimately may be affirmed only after all such appeals have been exhausted or the period of time in which appeals may be sought has expired without any appeal being filed. Moreover, the courts could hold that WMBFA is not entitled to receive interest on any principal amount of the judgment that ultimately becomes due.

## American Savings Bank, F.A.

In December 1992, American Savings Bank, Keystone Holdings and certain related parties brought a lawsuit against the U.S. Government, alleging, among other things, that in connection with the acquisition of American Savings Bank they entered into a contract with agencies of the United States and that the U.S. Government breached that contract. As a result of the Keystone acquisition, we succeeded to all of the rights of American Savings Bank, Keystone Holdings and such related parties in such litigation and will receive any recovery from the litigation.

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In connection with the Keystone acquisition, we placed 8 million shares of our common stock into an escrow. As of December 19, 2002, as a result of stock splits, there were 18 million shares in the escrow. Under the escrow arrangement, upon our receipt of net cash proceeds from a judgment in or settlement of the litigation, all or part of the escrow shares were to be released, $64.9 \%$ to investors in Keystone Holdings
or their assigns, and $35.1 \%$ to the FDIC as manager of the Federal Savings and Loan Insurance Corporation Resolution Fund or its assigns. The number of escrow shares to be released was to be equal to the case proceeds, reduced by certain tax and litigation-related costs and expenses, divided by $\$ 18.4944$. The escrow would by its terms automatically expire on December 20, 2002, absent the occurrence of certain circumstances that would extend it.

In December, 2002, we contended that these circumstances had not occurred and we notified the escrow agent that the escrow had expired. Accordingly, we instructed the escrow agent to return to us the 18 million shares of our common stock held in escrow, together with the dividends paid on those shares and the interest earned on the cash while in escrow. The Keystone Holdings' investors and the FDIC objected to such release, contending, among other matters, that the circumstances that would extend the escrow had occurred.

During much of 2003, we were in discussion with the Keystone Holdings' investors and the FDIC about a possible resolution of our disagreement relating to the escrow. In the third quarter of 2003, the FDIC agreed to sell its contingent interest in the escrow to Escrow Partners, L.P., a partnership owned by investors in Keystone Holdings. In the fourth quarter, we resolved our disagreement with Keystone Holdings and Escrow Partners by agreeing that six million shares of our common stock will remain in the escrow, together with the accumulated dividends and interest earned on the cash, under substantially the same terms as set forth in the original escrow agreement, except that the expiration date of the escrow has been extended to December 20, 2008, subject to certain limited extensions. As a result, in 2003, a total of 12 million shares of common stock were returned to us from the escrow together with $\$ 73$ million in cash. Approximately $\$ 68$ million of that cash amount represented dividends paid on the returned shares, which included $\$ 53$ million paid prior to 2003 and $\$ 15$ million paid during 2003. Also included was approximately $\$ 5$ million in interest earned on the cash while in escrow.

## Bank United Corp.

Prior to its acquisition, Bank United had a similar lawsuit against the U.S. Government. Securities representing interests in this lawsuit were issued to Bank United shareholders. These securities, called contingent payment rights certificates, are currently traded on the NASDAQ Stock Market under the symbol BNKUZ. We do not own a significant number of these securities.

## Dime Bancorp, Inc.

In January 1995, Anchor Savings Bank FSB, filed suit against the U.S. Government for unspecified damages involving supervisory goodwill related to its acquisition of eight troubled savings institutions from 1982-1985. Four of the acquisitions involved financial assistance from the U.S. Government, and four did not. The Dime Savings Bank of New York, FSB acquired Anchor Savings Bank shortly after the case was brought and Dime Savings Bank assumed the rights under the litigation against the government. Dime Bancorp distributed a Litigation Tracking Warrant (an "LTW") for each share of its common stock outstanding on December 22, 2000 to each of its shareholders on that date. In January 2002, Dime Savings Bank and Dime Bancorp merged into WMBFA and the Company. As a result of these mergers, we assumed the litigation against the government and the LTWs are now exercisable for shares of our common stock. For additional information concerning the Dime goodwill litigation and the LTWs, see the Company's Current Report on Form 8-K, dated March 12, 2003, File No. 1-14667.

In a series of decisions issued in 2002, the Court of Federal Claims granted our summary judgment motions as to contract liability with respect to the four acquisitions involving financial assistance, but granted the government's motions with respect to the four unassisted acquisitions. On September 29, 2003, the Court denied the government's motion for summary judgment with respect to the claim for the Company's lost profits, but granted the government's motion with respect to the Company's alternative claims for reliance damages and for the value of the lost supervisory goodwill. Trial on the lost profits claim is expected sometime in 2004.

## Financial Statements and Supplementary Data

For financial statements, see Index to Consolidated Financial Statements on page 73.

## Changes in and Disagreements with Accountants on Accounting and Financial Disclosure

None.

## PART III

Items $10,11,12,13$ and 14 are incorporated by reference from our definitive proxy statement issued in conjunction with our Annual Meeting of Shareholders to be held April 20, 2004, except "Equity Compensation Plans Information" of Item 12, which is disclosed below. Certain information regarding our executive officers is set forth in "Business Executive Officers."

## Equity Compensation Plans Information

The following table sets forth information regarding the Common Stock that may be issued upon the exercise of options, warrants and other rights granted to employees, directors or consultants under all of the Company's existing equity compensation plans, as of December 31, 2003.


Represents WAMU Shares Stock Option Plan grants approved by the Company's Board of Directors. Does not include stock options that were assumed in connection with the Company's acquisition of certain companies. The assumed options are for the purchase of $2,615,378$ shares of Common Stock and have a weighted-average exercise price of $\$ 17.47$ per share. In the event that any assumed option is not exercised, no further option to purchase shares of Common Stock will be issued in place of such unexercised option.

Includes $3,355,062$ shares of Common Stock remaining available for purchase under the Company's Amended and Restated 2002 Employee Stock Purchase Plan and $32,154,546$ shares of Common Stock remaining available for issuance under the 2003 Equity Incentive Plan ("2003 EIP").
(3)

The 2003 EIP provides that each of the Company's nonemployee directors who is a nonemployee director on the third Tuesday of each December receives an automatic stock option grant to purchase 5,000 shares of Common Stock (as adjusted in connection with a stock split). See Note 20 to the Consolidated Financial Statements "Stock-Based Compensation Plans and Shareholder Rights Plans."
(4)

Under the Company's 2003 EIP, the Company may grant restricted stock or stock units, including performance shares. See Note 20 to the Consolidated Financial Statements "Stock-Based Compensation Plans and Shareholder Rights Plan."
(5)

Includes shares cancelled and available for issuance under the WAMU Shares Stock Option Plans.

## Non-Shareholder Approved Plan

## WAMU Shares Stock Option Plans

From time to time, the Board of Directors approves grants of nonqualified stock options to certain groups of employees. The grants have been made pursuant to a series of plans, collectively known as "WAMU Shares." In 1997, the Board of Directors approved a plan under which eligible employees were granted nonqualified options to purchase the Company's common stock. On December 15, 1998, the

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Board adopted a new plan to grant additional nonqualified stock options to eligible employees ("1999 WAMU Shares"). On February 13, 2001, the Board adopted a third plan and granted nonqualified options to eligible employees ("2001 WAMU Shares"). On September 17, 2002, the Board amended the 2001 WAMU Shares Plan to provide for an additional grant of nonqualified options to eligible employees effective September 3, 2002. The aggregate number of shares authorized by the Board of Directors for grants under the WAMU Shares Plans was $14,511,900$. On October 16, 2002, the Board amended the 1999 WAMU Shares and the 2001 WAMU Shares plans to allow grants to a broader group of employees, including management, so that some of the authorized but unissued options could be granted to eligible employees as part of the annual grant in December 2002. Generally, eligible full-time and part-time employees on the award dates were granted options to purchase shares of Washington Mutual common stock. The exercise price for all grants is the fair market value of Washington Mutual's common stock on designated dates, and all options vest one to three years after the award date and expire five to ten years from the award date.

## PART IV

## Exhibits, Financial Statement Schedules and Reports on Form 8-K

(a)
(1) Financial Statements

See Index to Consolidated Financial Statements on page 73.
(2)

Financial Statement Schedules

All financial statement schedules are omitted because they are not applicable or not required, or because the required information is included in the Consolidated Financial Statements or the Notes thereto.
(b)

Reports on Form 8-K:
Washington Mutual filed the following reports on Form 8-K during the fourth quarter of 2003:

1. Report filed on October 21, 2003. Items included: Item 7. Exhibits, and Item 12. Results of Operations and Financial Condition. The report included a press release announcing Washington Mutual's third quarter 2003 financial results and unaudited Consolidated Financial Statements for the three and nine months ended September 30, 2003.
2. Report filed on October 27, 2003. Items included: Item 7. Financial Statements, Pro Forma Financial Information and Exhibits. The report included an Underwriting Agreement dated October 27, 2003 between Washington Mutual, Inc. and The Bank of New York, as trustee, for the Company to issue Senior Debt Securities totaling $\$ 400$ million bearing a floating rate and due on November 3, 2005, $\$ 250$ million bearing a fixed rate of $2.40 \%$ and due on November 3, 2005 and $\$ 1$ billion bearing a fixed rate of $4.00 \%$ and due January 15, 2009.
3. Report filed on November 13, 2003. Items included: Item 9. Regulation FD Disclosure. The report included a press release announcing that its Form 10-Q for the period ended September 30, 2003 contained the correction of an error in its previous accounting for certain components of bank owned life insurance.
4. Report filed on December 9, 2003. Items included: Item 7. Exhibit, and Item 9. Regulation FD Disclosure. The report included a press release giving revised earnings guidance for 2003 and 2004.
(c)

Exhibits:

The exhibits filed as part of this report and exhibits incorporated herein by reference to other documents are listed in the Index of Exhibits to this Annual Report on Form 10-K/A (pages E-1 through E-7).

## SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the Company has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized on March 19, 2004.

## WASHINGTON MUTUAL, INC.

/s/ THOMAS W. CASEY

Thomas W. Casey
Executive Vice President and Chief Financial Officer
(Principal Financial Officer)

## Financial Statements and Supplementary Data

## INDEX TO CONSOLIDATED FINANCIAL STATEMENTS

|  | Page |
| :--- | ---: |
|  |  |
| Independent Auditors' Report | 74 |
| Consolidated Statements of Income for the years ended December 31, 2003, 2002 and 2001 (Restated) | 75 |
| Consolidated Statements of Financial Condition at December 31, 2003 and 2002 (Restated) | 77 |
| Consolidated Statements of Stockholders' Equity and Comprehensive Income for the years ended <br> December 31, 2003, 2002 and 2001 (Restated) | 78 |
| Consolidated Statements of Cash Flows for the years ended December 31, 2003, 2002 and 2001 <br> (Restated) | 79 |
| Notes to Consolidated Financial Statements | 79 |
| Supplementary Data (Unaudited) | 73 |

## INDEPENDENT AUDITORS' REPORT

## To the Board of Directors and Shareholders

 of Washington Mutual, Inc.:We have audited the accompanying consolidated statements of financial condition of Washington Mutual, Inc. and subsidiaries (the Company) as of December 31, 2003 and 2002, and the related consolidated statements of income, stockholders' equity and comprehensive income, and of cash flows for each of the three years in the period ended December 31, 2003. These consolidated financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these consolidated financial statements based on our audits.

[^9]
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2003, in conformity with accounting principles generally accepted in the United States of America.

As discussed in Note 1 to the consolidated financial statements, the Company adopted Statement of Financial Accounting Standards (SFAS) No. 142, Goodwill and Other Intangible Assets, on January 1, 2002; and SFAS No. 147, Acquisitions of Certain Financial Institutions, on October 1, 2002.

As discussed in Note 2 to the consolidated financial statements, the accompanying 2002 and 2001 financial statements have been restated.

Seattle, Washington
February 16, 2004
(March 19, 2004 as to the effects of the restatement discussed in Note 2(b))

## WASHINGTON MUTUAL, INC. AND SUBSIDIARIES

## CONSOLIDATED STATEMENTS OF INCOME




See Notes to Consolidated Financial Statements.
(This table is continued from the previous page.)
Year Ended December 31,

| 2003 | (Restated) <br> 2002 | (Restated) <br> 2001 |
| :---: | :---: | :---: |

(in millions, except per share amounts)

| Discontinued Operations |  |  |  |
| :--- | ---: | ---: | ---: |
| Income from discontinued operations | 137 | 113 |  |
| Income taxes | 50 | 41 | 96 |


|  |
| :--- |
|  |
| Income from discontinued operations, net of taxes |
| Net Income |
|  |
| Net Income Attributable to Common Stock |
|  |


[^0]:    (1)

    Includes loans, deposits and assets acquired by Ahmanson from Coast Savings Financial, Inc.
    (2)

    This was an acquisition of selected assets and/or liabilities.

[^1]:    (1)

    Includes income from continuing and discontinued operations.
    (2)
    (3)

    Based on continuing operations.
    The efficiency ratio is defined as noninterest expense, excluding amortization of goodwill (applicable only to 2001), divided by total revenue (net interest income and noninterest income).
    (4) Excludes nonaccrual loans held for sale.
    (5)

    As of year end.
    (6)

    Excludes unrealized net gain/loss on available-for-sale securities and derivatives, goodwill and intangible assets, but includes MSR.
    (7) Estimate of what the total risk-based capital ratio would be if Washington Mutual, Inc. was a bank holding company that is subject to Federal Reserve Board capital requirements.
    (8)

    Restated for all stock splits
    (9)

    Excludes 6 million shares at December 31, 2003, and 18 million shares at December 31, 2002 and 2001, held in escrow.

[^2]:    (1)

    Represents loans to builders for the purpose of financing the acquisition, development and construction of single-family residences for sale. Represents construction loans made directly to the intended occupant of a single-family residence.

[^3]:    Nonperforming assets and restructured loans: Nonaccrual loans:

[^4]:    (1)

    Represents loans to builders for the purpose of financing the acquisition, development and construction of single-family residences for sale. (2)

    Represents construction loans made directly to the intended occupant of a single-family residence.

[^5]:    (1) Represents loans to builders for the purpose of financing the acquisition, development and construction of single-family residences for sale. (2) Represents construction loans made directly to the intended occupant of a single-family residence.

[^6]:    (1)

    Includes a $\$ 202$ million reversal of provision for loan and lease losses recorded in the fourth quarter.
    (2)

    Represents loans to builders for the purpose of financing the acquisition, development and construction of single-family residences for sale and construction loans made directly to the intended occupant of a single-family residence.

[^7]:    Specific and allocated
    allowances:
    Loans secured by real
    estate:

[^8]:    Interest rate corridors:

[^9]:    We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

    In our opinion, such consolidated financial statements present fairly, in all material respects, the financial position of the Company as of December 31, 2003 and 2002, and the results of its operations and its cash flows for each of the three years in the period ended December 31,

