

REEDS INC  
Form 10QSB  
May 15, 2007

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

FORM 10-QSB

(Mark One)

QUARTERLY REPORT UNDER SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended March 31, 2007

TRANSITION REPORT UNDER SECTION 13 OR 15(d) OF THE EXCHANGE ACT

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission file number

Commission file number: 000-32501

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REED'S INC.

(Exact name of registrant as specified in its charter)

Delaware  
(State of incorporation)

35-2177773  
(I.R.S. Employer Identification No.)

13000 South Spring St.      Los Angeles, Ca. 90061  
(Address of principal executive offices)      (Zip Code)

(310) 217-9400  
(Registrant's telephone number, including area code)

(Former name, former address and former fiscal year, if changed since last report)

Check whether the issuer (1) filed all reports required to be filed by Section 13 or 15(d) Exchange Act during the past 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.      Yes  No

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).  
Yes  No

APPLICABLE ONLY TO CORPORATE ISSUERS

State the number of shares outstanding of each of the issuer's classes of common equity, as of the latest practicable date:

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There were 7,153,225 shares of the registrant's common stock outstanding as of May 11, 2007.

Transitional Small Business Disclosure Format (Check one) Yes  No

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**Part I - Financial Information****Item 1. Financial Statements****REED'S, INC****CONDENSED BALANCE SHEETS**

	March 31, 2007 (Unaudited)	December 31, 2006
<b>ASSETS</b>		
<b>CURRENT ASSETS</b>		
Cash	\$ 469,643	\$ 1,638,917
Restricted cash	1,726,120	1,580,456
Inventory	1,990,554	1,511,230
Trade accounts receivable, net of allowance for doubtful accounts and returns and discounts of \$173,253 as of March 31, 2007 and December 31, 2006	1,369,389	1,183,763
Other receivables	36,461	24,811
Prepaid expenses	246,318	164,462
<b>Total Current Assets</b>	<b>5,838,485</b>	<b>6,103,639</b>
Property and equipment, net of accumulated depreciation of \$701,901 as of March 31, 2007 and \$663,251 as of December 31, 2006	1,928,137	1,795,163
<b>OTHER ASSETS</b>		
Brand names	800,201	800,201
Other intangibles, net of accumulated amortization of \$4,653 as of March 31, 2007 and \$4,467 as of December 31, 2006	13,960	14,146
Deferred costs	82,585	-
<b>Total Other Assets</b>	<b>896,746</b>	<b>814,347</b>
<b>TOTAL ASSETS</b>	<b>\$ 8,663,368</b>	<b>\$ 8,713,149</b>
<b>LIABILITIES AND STOCKHOLDERS' EQUITY</b>		
<b>CURRENT LIABILITIES</b>		
Accounts payable	\$ 1,823,811	\$ 1,695,014
Bank overdraft	224,872	-
Lines of credit	1,354,896	1,355,526
Current portion of long term debt	175,720	71,860
Accrued interest	7,818	27,998
Accrued expenses	125,741	118,301
<b>Total Current Liabilities</b>	<b>3,712,858</b>	<b>3,268,699</b>
Long term debt, less current portion	835,240	821,362

Total Liabilities	4,548,098	4,090,061
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## COMMITMENTS AND CONTINGENCIES

### STOCKHOLDERS' EQUITY

Preferred stock, \$10.00 par value, 500,000 shares authorized, 58,940 issued and outstanding at March 31, 2007 and December 31, 2006, liquidation preference of \$10.00 per share	589,402	589,402
Common stock, \$.0001 par value, 11,500,000 shares authorized, 7,143,185 shares issued and outstanding at March 31, 2007 and December 31, 2006	714	714
Additional paid in capital	9,515,242	9,535,114
Accumulated deficit	(5,990,088)	(5,502,142)
Total stockholders' equity	4,115,270	4,623,088
<b>TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY</b>	<b>\$ 8,663,368</b>	<b>\$ 8,713,149</b>

See accompanying Notes to Condensed Financial Statements

**REED'S, INC.**

**CONDENSED STATEMENTS OF OPERATIONS**  
**For the Three Months Ended March 31, 2007 and 2006**  
**(Unaudited)**

	<b>Three months ended (Unaudited)</b>	
	<b>March 31,</b>	<b>March 31,</b>
	<b>2007</b>	<b>2006</b>
<b>SALES</b>	\$ 3,012,690	\$ 1,979,272
<b>COST OF SALES</b>	2,473,068	1,688,876
<b>GROSS PROFIT</b>	539,622	290,396
<b>OPERATING EXPENSES</b>		
Selling	554,165	287,158
General & Administrative	449,343	272,228
Total Operating Expenses	1,003,508	559,386
<b>LOSS FROM OPERATIONS</b>	(463,886)	(268,990)
<b>OTHER INCOME (EXPENSE)</b>		
Interest Income	23,491	-
Interest Expense	(47,551)	(100,607)
Total Other Income (Expense)	(24,060)	(100,607)
<b>NET LOSS</b>	\$ (487,946)	\$ (369,597)
<b>LOSS PER SHARE</b> — Basic and Diluted	\$ (0.07)	\$ (0.07)
<b>WEIGHTED AVERAGE SHARES OUTSTANDING, BASIC AND DILUTED</b>	7,143,185	5,157,077

See accompanying Notes to Condensed Financial Statements

**REED'S INC.****STATEMENT OF CHANGES IN STOCKHOLDERS' EQUITY**

For the three months ended March 31, 2007 (Unaudited)

	Common Stock		Preferred Stock		Additional	Accumulated	Total
	Shares	Amount	Shares	Amount	Paid in Capital	Deficit	
Balance, January 1, 2007	7,143,185	\$ 714	58,940	\$ 589,402	\$ 9,535,114	\$ (5,502,142)	\$ 4,623,088
Public offering expenses	-	-	-	-	(45,000)	-	(45,000)
Fair value of options issued to employees	-	-	-	-	25,128	-	25,128
Net Loss for the three months ended March, 31, 2007	-	-	-	-	-	(487,946)	(487,946)
Balance, March 31, 2007	7,143,185	\$ 714	58,940	\$ 589,402	\$ 9,515,242	\$ (5,990,088)	\$ 4,115,270

See accompanying Notes to Condensed Financial Statements

## REED'S INC.

**CONDENSED STATEMENTS OF CASH FLOWS**  
**For the three months ended March 31, 2007 and 2006**  
**(Unaudited)**

	<b>Three Months Ended (Unaudited)</b>	
	<b>March 31, 2007</b>	<b>March 31, 2006</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
Net Loss	\$ (487,946)	\$ (369,597)
Adjustments to reconcile net loss to net cash used in operating activities:		
Depreciation and amortization	38,836	34,918
Fair value of options issued to employees	25,128	-
Changes in operating assets and liabilities:		
Accounts receivable	(185,626)	(207,103)
Inventory	(479,324)	(212,673)
Prepaid Expenses	(81,856)	36,303
Other receivables	(11,650)	1,200
Accounts payable	128,797	199,140
Accrued expenses	7,440	19,976
Accrued interest	(20,180)	6,408
Net cash used in operating activities	(1,066,381)	(491,428)
<b>CASH FLOWS FROM INVESTING ACTIVITIES:</b>		
Increase in restricted cash	(145,664)	-
Purchase of property and equipment	(171,624)	(19,271)
Net cash used in investing activities	(317,288)	(19,271)
<b>CASH FLOWS FROM FINANCING ACTIVITIES:</b>		
Proceeds received from long term debt borrowings	163,276	-
Increase in bank overdraft	224,872	-
Principal payments on debt	(45,538)	(28,703)
Proceeds received on sale of common stock	-	811,955
Net borrowing (payment) on lines of credit	(630)	93,993
Payment for public offering expenses	(45,000)	-
Payments for Deferred stock offering costs	-	(198,833)
Deferred costs	(82,585)	-
Net cash provided by financing activities	214,395	678,412
<b>NET (DECREASE)INCREASE IN CASH</b>	<b>(1,169,274)</b>	<b>167,713</b>
<b>CASH — Beginning of period</b>	<b>1,638,917</b>	<b>27,744</b>
<b>CASH — End of period</b>	<b>\$ 469,643</b>	<b>\$ 195,457</b>
<b>Supplemental Disclosures of Cash Flow Information</b>		
Cash paid during the period for:		
Interest	\$ 67,732	\$ 94,199



Taxes	\$	-	\$	-
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See accompanying Notes to Condensed Financial Statements



REED'S, INC.

NOTES TO CONDENSED FINANCIAL STATEMENTS  
Three Months Ended March 31, 2007 and 2006 (UNAUDITED)

1. BASIS OF PRESENTATION

The accompanying interim condensed financial statements are unaudited, but in the opinion of management of Reeds, Inc. (the Company), contain all adjustments, which include normal recurring adjustments necessary to present fairly the financial position at March 31, 2007 and the results of operations and cash flows for the three months ended March 31, 2007 and 2006. The balance sheet as of December 31, 2006 is derived from the Company's audited financial statements.

Certain information and footnote disclosures normally included in financial statements that have been prepared in accordance with generally accepted accounting principles have been condensed or omitted pursuant to the rules and regulations of the Securities and Exchange Commission, although management of the Company believes that the disclosures contained in these financial statements are adequate to make the information presented herein not misleading. For further information, refer to the financial statements and the notes thereto included in the Company's Annual Report, Form 10-KSB, as filed with the Securities and Exchange Commission on April 16, 2007.

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, disclosures of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expense during the reporting period. Actual results could differ from those estimates.

The results of operations for the three months ended March 31, 2007 are not necessarily indicative of the results of operations to be expected for the full fiscal year ending December 31, 2007.

Income (Loss) per Common Share

Basic income (loss) per share is calculated by dividing net income (loss) available to common stockholders by the weighted average number of common shares outstanding during the period. Diluted income (loss) per share is calculated assuming the issuance of common shares, if dilutive, resulting from the exercise of stock options and warrants. As the Company had a loss in the three month period ended March 31, 2007 and 2006, basic and diluted loss per share are the same because the inclusion of common share equivalents would be anti-dilutive. At March 31, 2007 and 2006, potentially dilutive securities consisted of convertible preferred stock, common stock options and warrants to acquire an aggregate of 1,461,500 and 1,276,159 shares, respectively.

Adoption of New Accounting Policy

Effective January 1, 2007, the Company adopted Financial Accounting Standards Board Interpretation No. 48, "Accounting for Uncertainty in Income Taxes ("FIN 48") —an interpretation of FASB Statement No. 109, Accounting for Income Taxes." The Interpretation addresses the determination of whether tax benefits claimed or expected to be claimed on a tax return should be recorded in the financial statements. Under FIN 48, we may recognize the tax benefit from an uncertain tax position only if it is more likely than not that the tax position will be sustained on examination by the taxing authorities, based on the technical merits of the position. The tax benefits recognized in the financial statements from such a position should be measured based on the largest benefit that has a greater than fifty percent likelihood of being realized upon ultimate settlement. FIN 48 also provides guidance on derecognition, classification, interest and penalties on income taxes, accounting in interim periods and requires increased disclosures.

At the date of adoption, and as of March 31, 2007, the Company does not have a liability for unrecognized tax benefits.

The Company files income tax returns in the U.S. federal jurisdiction and various states. The Company is subject to U.S. federal or state income tax examinations by tax authorities for five years after 2002. During the periods open to examination, the Company has net operating loss and tax credit carry forwards for U.S. federal and state tax purposes that have attributes from closed periods. Since these NOLs and tax credit carry forwards may be utilized in future periods, they remain subject to examination.

The Company's policy is to record interest and penalties on uncertain tax provisions as income tax expense. As of March 31, 2007, the Company has no accrued interest or penalties related to uncertain tax positions.

#### Recent Accounting Pronouncements

In September 2006, the FASB issued SFAS No. 157, "Fair Value Measurements," which provides enhanced guidance for using fair value to measure assets and liabilities. SFAS No. 157 provides a common definition of fair value and establishes a framework to make the measurement of fair value in generally accepted accounting principles more consistent and comparable. SFAS No. 157 also requires expanded disclosures to provide information about the extent to which fair value is used to measure assets and liabilities, the methods and assumptions used to measure fair value, and the effect of fair value measures on earnings. SFAS No. 157 is effective for financial statements issued in fiscal years beginning after November 15, 2007 and to interim periods within those fiscal years. The adoption of this SFAS has not had a material change on the Company's results of operations, financial position, or cash flows.

In February 2007, the Financial Accounting Standards Board (FASB) issued Statement of Financial Accounting Standard No. 159, "The Fair Value Option for Financial Assets and Financial Liabilities-Including an Amendment of FASB No. 115". This statement permits entities to choose to measure many financial instruments and certain other items at fair value. This statement is effective for years beginning after November 15, 2007. Management believes the adoption will not have a material impact on the Company's results of operations, financial position or cash flow.

## Concentrations

The Company's cash balances on deposit with banks are guaranteed by the Federal Deposit Insurance Corporation up to \$100,000. The Company may be exposed to risk for the amounts of funds held in one bank in excess of the insurance limit. In assessing the risk, the Company's policy is to maintain cash balances with high quality financial institutions. The Company had cash balances in excess of the \$100,000 guarantee during the three months ended March 31, 2007.

During the three months ended March 31, 2007 and 2006 the Company had two customers, which accounted for approximately 39% and 16% and 45% and 18% of sales, respectively. No other customers accounted for more than 10% of sales in either year. As of March 31, 2007, the Company had \$329,284 and \$168,720, respectively of accounts receivable from these customers.

### 2. Restricted Cash

Restricted cash consists of \$1,596,120 relating to an arrangement in effect at December 31, 2006, as previously disclosed in our 10-KSB filing and \$130,000 of the amount relates to a certificate of deposit which secures a note payable the Company originated in February 2007, in the amount of \$130,000, see Note 4. This deposit cannot be withdrawn until the note is paid in full. The note is scheduled to mature in February 2008.

### 3. Inventory

Inventory consists of the following at March 31, 2007

Raw Materials	\$ 737,650
Finished Goods	1,252,904
	\$ 1,990,554

### 4. Long term debt

In February 2007, the Company originated a note payable with a bank in the amount of \$130,000. The note matures in February 2008. The note requires 11 principal payments of \$2,167 and one final payment in February 2008 of \$106,674. The note carries a 5.50% interest rate and is secured by a certificate of deposit with the bank in the amount of \$130,000 (see Note 2). The bank may offset the certificate of deposit against the loan balance and the monies cannot be withdrawn until the loan is repaid in full.

In January and February 2007, the Company originated two car loans for \$33,276. The loans have interest rates ranging from 8.85% to 9.4%. The loans have monthly payments of approximately \$298 and \$352 and mature in 2012 and 2013.

### 5. Stock Based Compensation

The impact on our results of operations of recording stock-based compensation for the three-month period ended March 31, 2007 and 2006 was to increase selling expenses by \$25,127 and \$0, respectively. As of March 31, 2007, the Company had unvested options of 134,000, which will be reflected as compensation cost, estimated to be \$284,994, over the remaining vesting period of five years.

We calculated the fair value of each option award on the date of grant using the Black-Scholes option pricing model. The following weighted average assumptions were used for the three months ended March 31, 2007:

Risk-free interest rate	4.76%
Expected lives (in years)	5.00
Dividend yield	0%
Expected volatility	70%

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Expected volatility is based on the volatilities of public entities which are in the same industry as the Company. For purposes of determining the expected life of the option, the full contract life of the option is used. The risk-free rate for periods within the contractual life of the options is based on the U. S. Treasury yield in effect at the time of the grant.

The following table summarizes stock option activity for the three months ended March 31, 2007 :

	Shares	Weighted-Average Exercise Price	Weighted-Average Remaining Contractual Term (Years)	Aggregate Intrinsic Value
Outstanding at January 1, 2007	363,500	\$ 3.84		
Granted	49,000	\$ 3.54		—
Exercised	—	—		—
Outstanding at March 31, 2007	412,500	\$ 3.81	3.7	\$ 979,450
Exercisable	278,500	\$ 3.79	3.2	\$ 664,630

Stock options granted under our equity incentive plans generally vest over three years from the date of grant, 1/3 per year and generally expire five years from the date of grant. The weighted average exercise price of stock options granted during the period was \$3.54 per share and the related weighted average grant date fair value was \$2.18 per share.

A summary of warrant activity as March 31, 2007 and changes during the three months then ended is presented below:

	Shares	Weighted-Average Exercise Price	Weighted-Average Remaining Contractual Term (Years)	Aggregate Intrinsic Value
Outstanding at January 1, 2007	813,241	\$ 3.74		
Granted	—	—		
Exercised	—			
Forfeited or expired	—			
Outstanding at March 31, 2007	813,241	\$ 3.74	2.7	\$ 2,068,482
Exercisable at March 31, 2007	613,241	\$ 2.80	2.1	\$ 2,068,482

#### 6. Subsequent Events

Subsequent to March 31, 2007, 10,040 shares of common stock were issued. 9,600 shares of common stock were issued in accordance with the conversion privileges of certain preferred stockholders. Accordingly, 2,400 shares of preferred stock were converted to common stock. In addition, 440 shares of common stock were issued to employees as a bonus.

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

FORWARD LOOKING STATEMENTS

*Certain statements in this Quarterly Report on Form 10-QSB, or the Report, are "forward-looking statements." These forward-looking statements include, but are not limited to, statements about the plans, objectives, expectations and intentions of Reed's, Inc., a Delaware corporation (referred to in this Report as "we," "us," or "our") and other statements contained in this Report that are not historical facts. Forward-looking statements in this Report or hereafter included in other publicly available documents filed with the Securities and Exchange Commission, or the Commission, reports to our stockholders and other publicly available statements issued or released by us involve known and unknown risks, uncertainties and other factors which could cause our actual results, performance (financial or operating) or achievements to differ from the future results, performance (financial or operating) or achievements expressed or implied by such forward-looking statements. Such future results are based upon management's best estimates based upon current conditions and the most recent results of operations. When used in this Report, the words "expect," "anticipate," "intend," "plan," "believe," "seek," "estimate" and similar expressions are generally intended to identify forward-looking statements, because these forward-looking statements involve risks and uncertainties. There are important factors that could cause actual results to differ materially from those expressed or implied by these forward-looking statements, including our plans, objectives, expectations and intentions and other factors that are discussed under the section entitled "Risk Factors," in our Annual Report on Form 10-KSB for the year ended December 31, 2006.*

*The following discussion and analysis of our financial condition and results of operations should be read in conjunction with our unaudited condensed financial statements and the related notes appearing elsewhere in this Form 10-QSB.*

Overview

We develop, manufacture, market, and sell natural non-alcoholic and "New Age" beverages, candies and ice creams. "New Age Beverages" is a category that includes natural soda, fruit juices and fruit drinks, ready-to-drink teas, sports drinks, and water. We currently manufacture, market and sell six unique product lines:

- Reed's Ginger Brews,
- Virgil's Root Beer and Cream Sodas,
- China Colas,
- Reed's Ginger Juice Brews,
- Reed's Ginger Candies, and
- Reed's Ginger Ice Creams

We sell most of our products in specialty gourmet and natural food stores, supermarket chains, retail stores and restaurants in the United States and, to a lesser degree, in Canada. We primarily sell our products through a network of natural, gourmet and independent distributors. We also maintain an organization of in-house sales managers who work mainly in the stores serviced by our natural, gourmet and mainstream distributors and with our distributors. We also work with regional, independent sales representatives who maintain store and distributor relationships in a specified territory. In Southern California, we have our own direct distribution system.

Trends, Risks, Challenges, Opportunities That May or Are Currently Affecting Our Business

Our main challenges, trends, risks, and opportunities that could affect or are affecting our financial results include but are not limited to:

**Fuel Prices** - As oil prices continue to increase, our packaging, production and ingredient costs will continue to rise. We have attempted to offset the rising freight costs from fuel price increases by creatively negotiating rates and managing freight. We will continue to pursue alternative production, packaging and ingredient suppliers and options to help offset the affect of rising fuel prices on these expenses.

**Low Carbohydrate Diets and Obesity** - Our products are not geared for the low carbohydrate market. Consumer trends have reflected higher demand for lower carbohydrate products. Despite this trend, we achieved an increase in our sales growth in 2006. We monitor these trends closely and have started developing low-carbohydrate versions of some of our beverages, although we do not have any currently marketable low-carbohydrate products.

**Distribution Consolidation** - There has been a recent trend towards continued consolidation of the beverage distribution industry through mergers and acquisitions. This consolidation results in a smaller number of distributors to market our products and potentially leaves us subject to the potential of our products either being dropped by these distributors or being marketed less aggressively by these distributors. As a result, we have initiated our own direct distribution to mainstream supermarkets and natural and gourmet foods stores in Southern California and to large national retailers. Consolidation among natural foods industry distributors has not had an adverse affect on our sales.

**Consumer Demanding More Natural Foods** - The rapid growth of the natural foods industry has been fueled by the growing consumer awareness of the potential health problems due to the consumption of chemicals in the diet. Consumers are reading ingredient labels and choosing products based on them. We design products with these consumer concerns in mind. We feel this trend toward more natural products is one of the main trends behind our growth. Recently, this trend in drinks has not only shifted to products using natural ingredients, but also to products with added ingredients possessing a perceived positive function like vitamins, herbs and other nutrients. Our ginger-based products are designed with this consumer demand in mind.

**Supermarket and Natural Food Stores** - More and more supermarkets, in order to compete with the growing natural food industry, have started including natural food sections. As a result of this trend, our products are now available in mainstream supermarkets throughout the United States in natural food sections. Supermarkets can require that we spend more advertising money and they sometimes require slotting fees. We continue to work to keep these fees reasonable. Slotting fees in the natural food section of the supermarket are generally not as expensive as in other areas of the store.

**Beverage Packaging Changes** - Beverage packaging has continued to innovate, particularly for premium products. There is an increase in the sophistication with respect to beverage packaging design. While we feel that our current core brands still compete on the level of packaging, we continue to experiment with new and novel packaging designs such as the 5-liter party keg and 750 ml. champagne style bottles. We have further plans for other innovative packaging designs.

**Packaging or Raw Material Price Increases** - An increase in packaging or raw materials has caused our margins to suffer and has negatively impacted our cash flow and profitability. We continue to search for packaging and production alternatives to reduce our cost of goods.

**Cash Flow Requirements** - Our growth will depend on the availability of additional capital infusions. We have a financial history of losses and are dependent on non-banking sources of capital, which tend to be more expensive and charge higher interest rates. Any increase in costs of goods will further increase losses and will further tighten cash reserves.

**Interest Rates** - We use lines of credit as a source of capital and are negatively impacted as interest rates rise.

#### Critical Accounting Policies

Our financial statements are prepared in accordance with accounting principles generally accepted in the United States of America, or GAAP. GAAP requires us to make estimates and assumptions that affect the reported amounts in our financial statements including various allowances and reserves for accounts receivable and inventories, the estimated lives of long-lived assets and trademarks and trademark licenses, as well as claims and contingencies arising out of litigation or other transactions that occur in the normal course of business. The following summarize our most significant accounting and reporting policies and practices:

**Revenue Recognition.** Revenue is recognized on the sale of a product when the product is shipped, which is when the risk of loss transfers to our customers, and collection of the receivable is reasonably assured. A product is not shipped without an order from the customer and credit acceptance procedures performed. The allowance for returns is regularly reviewed and adjusted by management based on historical trends of returned items. Amounts paid by customers for shipping and handling costs are included in sales.

**Trademark License and Trademarks.** Trademark license and trademarks primarily represent the costs we pay for exclusive ownership of the Reed's® trademark in connection with the manufacture, sale and distribution of beverages



and water and non-beverage products. We also own the Virgil's® trademark and the China Cola® trademark. In addition, we own a number of other trademarks in the United States as well as in a number of countries around the world. We account for these items in accordance with SFAS No. 142, "Goodwill and Other Intangible Assets." Under the provisions of SFAS No. 142, we do not amortize indefinite-lived trademark licenses and trademarks.

In accordance with SFAS No. 142, we evaluate our non-amortizing trademark license and trademarks quarterly for impairment. We measure impairment by the amount that the carrying value exceeds the estimated fair value of the trademark license and trademarks. The fair value is calculated by reviewing net sales of the various beverages and applying industry multiples. Based on our quarterly impairment analysis the estimated fair values of trademark license and trademarks exceeded the carrying value and no impairments were identified during the three months ended March 31, 2007 or March 31, 2006.

Long-Lived Assets. Our management regularly reviews property, equipment and other long-lived assets, including identifiable amortizing intangibles, for possible impairment. This review occurs quarterly or more frequently if events or changes in circumstances indicate the carrying amount of the asset may not be recoverable. If there is indication of impairment of property and equipment or amortizable intangible assets, then management prepares an estimate of future cash flows (undiscounted and without interest charges) expected to result from the use of the asset and its eventual disposition. If these cash flows are less than the carrying amount of the asset, an impairment loss is recognized to write down the asset to its estimated fair value. The fair value is estimated at the present value of the future cash flows discounted at a rate commensurate with management's estimates of the business risks. Quarterly, or earlier, if there is indication of impairment of identified intangible assets not subject to amortization, management compares the estimated fair value with the carrying amount of the asset. An impairment loss is recognized to write down the intangible asset to its fair value if it is less than the carrying amount. Preparation of estimated expected future cash flows is inherently subjective and is based on management's best estimate of assumptions concerning expected future conditions. No impairments were identified during the three months ended March 31, 2007 or 2006.

Management believes that the accounting estimate related to impairment of our long lived assets, including our trademark license and trademarks, is a “critical accounting estimate” because: (1) it is highly susceptible to change from period to period because it requires management to estimate fair value, which is based on assumptions about cash flows and discount rates; and (2) the impact that recognizing an impairment would have on the assets reported on our balance sheet, as well as net income, could be material. Management’s assumptions about cash flows and discount rates require significant judgment because actual revenues and expenses have fluctuated in the past and we expect they will continue to do so.

In estimating future revenues, we use internal budgets. Internal budgets are developed based on recent revenue data for existing product lines and planned timing of future introductions of new products and their impact on our future cash flows.

Advertising. We account for advertising production costs by expensing such production costs the first time the related advertising is run.

Accounts Receivable. We evaluate the collectibility of our trade accounts receivable based on a number of factors. In circumstances where we become aware of a specific customer’s inability to meet its financial obligations to us, a specific reserve for bad debts is estimated and recorded which reduces the recognized receivable to the estimated amount our management believes will ultimately be collected. In addition to specific customer identification of potential bad debts, bad debt charges are recorded based on our historical losses and an overall assessment of past due trade accounts receivable outstanding.

Inventories. Inventories are stated at the lower of cost to purchase and/or manufacture the inventory or the current estimated market value of the inventory. We regularly review our inventory quantities on hand and record a provision for excess and obsolete inventory based primarily on our estimated forecast of product demand and/or our ability to sell the product(s) concerned and production requirements. Demand for our products can fluctuate significantly. Factors that could affect demand for our products include unanticipated changes in consumer preferences, general market conditions or other factors, which may result in cancellations of advance orders or a reduction in the rate of reorders placed by customers. Additionally, our management’s estimates of future product demand may be inaccurate, which could result in an understated or overstated provision required for excess and obsolete inventory.

Income Taxes. Current income tax expense is the amount of income taxes expected to be payable for the current year. A deferred income tax asset or liability is established for the expected future consequences of temporary differences in the financial reporting and tax bases of assets and liabilities. We consider future taxable income and ongoing, prudent, and feasible tax planning strategies, in assessing the value of our deferred tax assets. If our management determines that it is more likely than not that these assets will not be realized, we will reduce the value of these assets to their expected realizable value, thereby decreasing net income. Evaluating the value of these assets is necessarily based on our management’s judgment. If our management subsequently determined that the deferred tax assets, which had been written down, would be realized in the future, the value of the deferred tax assets would be increased, thereby increasing net income in the period when that determination was made.

## Results of Operations

### Three Months Ended March 31, 2007 Compared to Three Months Ended March 31, 2006

Net sales increased by \$1,033,418 or 52.2%, from \$1,979,272 in the first three months ended March 31, 2006 to \$3,012,690 in the first three months ended March 31, 2007. The Reed’s Ginger Brew product line increased by 37.2% from \$1,078,722 in the first three months ended March 31, 2006 to \$1,480,499 in the first three months ended March 31, 2007. Sales of our Virgil’s Root Beer 12 ounce bottles and our new Virgil’s Cream soda increased by 38.0% from

\$678,165 to \$935,675. Candy sales increased by \$51,406 or 25.0% from \$205,886 in the first three months ended March 31, 2006 to \$257,292 in the first three months ended March 31, 2007. Ice cream sales decreased by 9.7% from \$36,384 in the first three months ended March 31, 2006 to \$32,868 in the first three months ended March 31, 2007. Cost of sales increased by \$784,192 or 46.4%, from \$1,688,876 in the first three months ended March 31, 2006 to \$2,473,068 in the first three months ended March 31, 2007. As a percentage of net sales, cost of sales decreased from 85.3% in the first three months ended March 31, 2006 to 82.1% in the first three months ended March 31, 2007. Increase in costs of sales dollars was primarily due to a larger production volume and increases in exchange rate conversion (1.9%), and costs of packaging (3.6%), production co-pack (0.7%) and laboratory testing (0.1%), offset by decreases in costs of ingredients (-1.0%), production supplies by (-0.1%), production workers compensation insurance (-0.4%) due to improved pricing arrangements, and production lease expense (-0.2%) as a result of the expiration of a lease on certain equipment as to which we exercised an option to purchase the equipment for \$8,080.

Gross profit increased by \$249,226 or 85.8% from \$290,396 in the first three months ended March 31, 2006 to \$539,622 in the first three months ended March 31, 2007. As a percentage of net sales, gross profit increased from 14.7% in the first three months ended March 31, 2006 to 17.9% in the first three months ended March 31, 2007. Fuel price increases have driven costs of production and packaging. We intend to focus our attention on reducing these costs. In 2006, we were able to reduce freight expenses at a time of rapidly rising fuel costs. Currently, we are looking at alternative production plants to reduce production costs, our largest expense, and we are aggressively negotiating packaging and raw material prices.

Operating expenses increased by \$444,122 or 79.4% from \$559,386, in the first three months ended March 31, 2006 to \$1,003,508 in the first three months ended March 31, 2007. Operating expenses increased as a percentage of net sales from 28.3% in the first three months ended March 31, 2006 to 33.3% in the first three months ended March 31, 2007. The increase was primarily due to increases in repairs and maintenance (0.1%), sales salaries and commissions as a result of an increase in our sales force (3.1%), sales expenses (0.6%) and legal and accounting costs (2.2%) due to the costs associated with being a public reporting company. These increases were offset by decreases in office expenses (-0.1%), office payroll, benefits and insurance (-3.4%), bank charges (-0.4%) and utilities (-0.3%).

Interest expense decreased by \$53,056 or 52.7%, from \$100,607 in the first three months ended March 31, 2006 to \$47,551 in the first three months ended March 31, 2007. The decrease in interest expense was due to the payoff of BACC, Merrill Lynch, Sandler, Johnson and R. T. Reed Sr. loans. As a result of the foregoing, we experienced a net loss of \$487,946 or 16.2% of net sales in the first three months ended March 31, 2007 compared to \$369,597 or 18.7% in the first three months ended March 31, 2006. Accordingly, we experienced a net loss of \$(0.07) per share in each of the first three months ended March 31, 2006 and 2007. Our loss per share remained the same in the two periods, despite the rise in net loss, due to the increase in the number of our outstanding shares as a result of our initial public offering.

#### Liquidity and Capital Resources

Historically, we have financed our operations primarily through private sales of common stock, preferred stock, convertible debt, a line of credit from a financial institution, and cash generated from operations. In 2006 we completed our initial public offering which sold 2,000,000 at \$4.00 per share.

As of March 31, 2007, we had an accumulated deficit of \$5,990,088 and we had working capital of \$2,125,627, compared to working capital of \$2,834,940 as of December 31, 2006. Cash and cash equivalents were \$469,643 as of March 31, 2007, as compared to \$1,638,917 as of December 31, 2006. This decrease in our working capital and cash position was primarily attributable to our loss from operations.

Net cash used in operating activities during the three months ended March 31, 2007 was \$1,066,381 which was due primarily to our net loss of \$487,946 and net increases in our accounts receivable and inventory offset by increases in accounts payable.

We used \$317,288 of cash in investing activities as we transferred \$145,664 of cash to a restricted account, to secure the payment of a bank note payable, due in February 2008, and the purchase of vehicles, machinery and equipment and a computer system totaling \$171,624.

Net cash provided by financing activities during the three months ended March 31, 2007 was \$214,395. The primary components of that were: the payment of \$45,000 for underwriting costs associated with our 2006 initial public offering, the payment of \$82,585 for deferred costs, and long term debt repayments of \$45,538, offset by increased long term borrowings of \$163,276 and a bank overdraft of \$224,872.

As of March 31, 2007, we had outstanding borrowings of \$1,354,896 under our lines of credit agreements. We have availability under our lines of credit of approximately \$896,000.

- We have an unsecured \$50,000 line of credit with US Bank which expires in December 2009. Interest is payable monthly at the prime rate, as published in the Wall Street Journal, plus 12% per annum. Our outstanding balance was \$24,120 at March 31, 2007 and there was \$25,880 available under the line of credit. The interest rate in effect at March 31, 2007 was 9.75%.

We have a line of credit with Merrill Lynch. Robert T. Reed, Jr., our Vice President and National Sales Manager - Mainstream and a brother of our Chief Executive Officer, Christopher J. Reed, has pledged certain securities (which do not include any of our securities which are owned by Mr. Reed) in his personal securities account on deposit with Merrill Lynch as collateral for repayment of the line of credit. The amount of the line of credit is based on a percentage value of such securities. At March 31, 2007, the outstanding balance on the line of credit was \$-0-, and there was approximately \$701,000 available under the line of credit. The line of credit bears interest at a rate of 3.785% per annum plus LIBOR (9.1% as of March 31, 2007). In consideration for Mr. Reed's pledging his stock account at Merrill Lynch as collateral, we have agreed to pay Mr. Reed 5% per annum of the amount we borrow from Merrill Lynch, as a loan fee. In addition, Christopher J. Reed has pledged all of his shares of common stock to Robert T. Reed, Jr. as collateral for the shares pledged by Robert T. Reed, Jr.

We have a line of credit with California United Bank. This line of credit allows us to borrow a maximum amount of \$1,500,000. As of March 31, 2007, the amount borrowed on this line of credit was \$1,330,776. The interest rate on this line of credit is Prime, which was 8.25% at March 31, 2007. The line of credit expires in June 2008. This revolving line of credit is secured by all Company assets, except real estate. In addition, we have assigned a security interest in a deposit account at the bank. The amount of the deposit and the security interest is \$1,575,000 and may be offset by the bank against any balance on the line of credit. The deposit cannot be withdrawn during the term of the line of credit. We may terminate the line of credit arrangement at any time, without penalty. As of March 31, 2007, we had approximately \$169,000 of availability on this line of credit. During the term of this line of credit, we are required to have a minimum stockholders' equity balance of \$1,500,000.

At March 31, 2007, we did not have any material commitments for capital expenditures.

Management recognizes that operating losses negatively impact liquidity and is working on decreasing operating losses, while focusing on increasing net sales. Management believes our current cash position and lines of credit will be sufficient to enable us to meet our cash needs through at least the end of 2007. We have had a history of operating losses. We may not generate sufficient revenues from product sales in the future to achieve profitable operations. If we are not able to achieve profitable operations at some point in the future, we eventually may have insufficient working capital to maintain our operations as we presently intend to conduct them or to fund our expansion and marketing and product development plans. In addition, our losses may increase in the future as we expand our manufacturing capabilities and fund our marketing plans and product development. These losses, among other things, have had and will continue to have an adverse effect on our working capital, total assets and stockholders' equity. If we are unable to achieve profitability, the market value of our common stock will decline and there would be a material adverse effect on our financial condition.

Some or all of the elements of our expansion plan may have to be curtailed or delayed unless we are able to find alternative external sources of working capital. We would need to raise additional funds to respond to business contingencies, which may include the need to:

- fund more rapid expansion,
- fund additional marketing expenditures,
- enhance our operating infrastructure,
- respond to competitive pressures, and
- acquire other businesses.

We cannot assure you that additional financing will be available on terms favorable to us, or at all. If adequate funds are not available or if they are not available on acceptable terms, our ability to fund the growth of our operations, take advantage of opportunities, develop products or services or otherwise respond to competitive pressures, could be significantly limited.

#### Recent Accounting Pronouncements

In February 2007, the Financial Accounting Standards Board (FASB) issued Statement of Financial Accounting Standard No.159, "The Fair Value Option for Financial Assets and Financial Liabilities-Including an Amendment of FASB No. 115". This statement permits entities to choose to measure many financial instruments and certain other items at fair value. This statement is effective for years beginning after November 15, 2007. Management believes the adoption will not have a material impact on the Company's results of operations, financial position or cash flow.

In September 2006, the FASB issued SFAS No. 157, "Fair Value Measurements," which provides enhanced guidance for using fair value to measure assets and liabilities. SFAS No. 157 provides a common definition of fair value and establishes a framework to make the measurement of fair value in generally accepted accounting principles more consistent and comparable. SFAS No. 157 also requires expanded disclosures to provide information about the extent to which fair value is used to measure assets and liabilities, the methods and assumptions used to measure fair value, and the effect of fair value measures on earnings. SFAS No. 157 is effective for financial statements issued in fiscal years beginning after November 15, 2007 and to interim periods within those fiscal years. The adoption of this SFAS has not had a material change on the Company's results of operations, financial position, or cash flows.

## **Inflation**

Although management expects that our operations will be influenced by general economic conditions, we do not believe that inflation has a material effect on our results of operations.

### **Item 3. CONTROLS AND PROCEDURES**

#### **(a) Evaluation of Disclosure Controls and Procedures.**

As of March 31, 2007, we carried out an evaluation, under the supervision and with the participation of our principal executive officer and principal financial officer, of the effectiveness of the design and effectiveness of our disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended)

Based on this evaluation, our chief executive officer and chief financial officer concluded that, as of March 31, 2007, such disclosure controls and procedures were effective to ensure that information required to be disclosed by us in the reports we file or submit under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the rules and forms of the SEC, and accumulated and communicated to our management, including our chief executive officer and chief financial officer, as appropriate to allow timely decisions regarding required disclosure.

In designing and evaluating the disclosure controls and procedures, our management recognized that any controls and procedures, no matter how well designed and operated, can provide only reasonable assurance of achieving the desired control objectives and in reaching a reasonable level of assurance our management necessarily was required to apply its judgment in evaluating the cost-benefit relationship of possible controls and procedures.

#### **(b) Changes in Internal Controls.**

There were no changes in our internal controls over financial reporting during the quarter ended March 31, 2007 that materially affected, or are reasonably likely to materially affect, our internal controls over financial reporting.



**Part II**

## Item 1. Legal Proceedings

Reference is made to Item 3, part I, **Legal Proceedings**, in our Annual Report on Form 10-KSB for the year ended December 31, 2006 for descriptions of our legal proceedings.

Except as set forth in such disclosure, we believe that there are no material litigation matters at the current time. Although the results of such litigation matters and claims cannot be predicted with certainty, we believe that the final outcome of such claims and proceedings will not have a material adverse impact on our financial position, liquidity, or results of operations.

## Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

## Use of Proceeds from Initial Public Offering

On December 12, 2006, we completed the sale of 2,000,000 shares of our common stock at an offering price of \$4.00 per share in our initial public offering. The public offering resulted in gross proceeds of \$8,000,000 to us. In connection with the public offering (Registration Statement on Form SB-2, File No. 333-120451, effective date October 11, 2006), we paid aggregate commissions, concessions and non-accountable expenses to the underwriters of \$800,000, resulting in net proceeds of \$7,200,000, excluding other expenses of the public offering. From August 3, 2005 through April 7, 2006, we had issued 333,156 shares of our common stock in connection with the public offering. We sold the balance of the 2,000,000 shares in connection with the public offering (1,666,844 shares) following October 11, 2006.

None of the proceeds were paid to directors, officers, affiliates or stockholders owning 10% or more of our common stock. We used approximately \$340,000 of the proceeds to pay expenses associated with our rescission offer, as described below. This may be deemed to represent a material change from the estimated use of proceeds contained in the final prospectus relating to our initial public offering. The following table sets forth the uses of approximately \$7,524,000 of the proceeds from our initial public offering, as of March 31, 2007:

Commissions related to the public offering <sup>(1)</sup>	\$ 800,000
Other offering expenses <sup>(2)</sup>	830,000
Expenses related to the rescission offer <sup>(3)</sup>	340,000
Investment in a restricted money market account <sup>(4)</sup>	1,705,000
Payment to reduce line of credit <sup>(5)</sup>	720,000
Payment of accounts payable and current operating expenses <sup>(6)</sup>	2,298,000
Costs of hiring of additional sales personnel <sup>(7)</sup>	617,000
New product launch costs <sup>(8)</sup>	4,000
Sales delivery vehicles <sup>(9)</sup>	20,000
Brand advertising <sup>(10)</sup>	101,000
New computer system and brewery equipment <sup>(11)</sup>	89,000
<b>Total estimated proceeds used</b>	<b>\$ 7,524,000</b>

(1) This amount represents 10% of the gross proceeds of the public offering which were paid as selling commissions to the underwriters in accordance with the underwriting agreement.

(2) This amount represents costs, including legal, accounting, printing and reimbursable expenses of the underwriters associated with the public offering.

- (3) This amount represents legal and accounting expenses associated with the rescission offer.
- (4) These funds were deposited in restricted money market accounts in order to secure a line of credit with California United Bank and a note payable to City National Bank.
- (5) These funds were used to reduce our obligation on a line of credit with Merrill Lynch in order to reduce interest expense. The line of credit remains in effect and the amount remaining on the line of credit is available for our use, from time to time.
- (6) These funds were used to settle accounts payable and pay for current operating expenses.
- (7) These funds were used to pay the incremental increase of hiring new personnel and related expenses.
- (8) These funds were used to pay for the development and product design costs for new product launches.
- (9) These funds were used to purchase a new delivery vehicle related to the operations of the Brewery.
- (10) These funds were used to advertise our products.
- (11) These funds were used to purchase a new computer system and brewery equipment.

Item 3. Defaults Upon Senior Securities

Not applicable

Item 4. Submission of Matters to a Vote of Security Holders

Not applicable

Item 5. Other Information

Not applicable

Item 6. Exhibits

Exhibit Number	Description of Document
31	Officer's Certification pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
32	Officer's Certification pursuant to Section 906 of the Sarbanes-Oxley Act of 2002

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**SIGNATURE**

In accordance with requirements of the Exchange Act, the Registrant caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Reeds, Inc.

/s/ Christopher J. Reed

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Christopher J. Reed  
Chief Executive Officer, President  
and Chief Financial Officer

May 15, 2007