

Otter Tail Corp  
Form 10-Q  
November 09, 2012

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UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

FORM 10-Q

(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period September 30, 2012  
ended

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission file number 0-53713

OTTER TAIL CORPORATION  
(Exact name of registrant as specified in its charter)

Minnesota 27-0383995  
(State or other jurisdiction of (I.R.S. Employer  
incorporation or organization) Identification No.)

215 South Cascade Street, Box 496, Fergus Falls, Minnesota 56538-0496  
(Address of principal executive offices) (Zip Code)

866-410-8780  
(Registrant's telephone number, including area code)

(Former name, former address and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§ 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

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Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of “large accelerated filer,” “accelerated filer” and “smaller reporting company” in Rule 12b-2 of the Exchange Act.:

Large accelerated filer  Accelerated filer

Non-accelerated filer  Smaller reporting company   
(Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined by Rule 12b-2 of the Exchange Act). Yes  No

Indicate the number of shares outstanding of each of the issuer’s classes of Common Stock, as of the latest practicable date:

October 31, 2012 – 36,166,218 Common Shares (\$5 par value)

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OTTER TAIL CORPORATION

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## PART I. FINANCIAL INFORMATION

## Item 1. Financial Statements

Otter Tail Corporation  
Consolidated Balance Sheets  
(not audited)

| (in thousands)                                     | September<br>30,<br>2012 | December 31,<br>2011 |
|--|--------------------------|----------------------|
| <b>ASSETS</b>                                      |                          |                      |
| Current Assets                                     |                          |                      |
| Cash and Cash Equivalents                          | \$--                     | \$ 14,652            |
| Accounts Receivable:                               |                          |                      |
| Trade—Net  | 133,674                  | 116,522              |
| Other  | 5,488                    | 18,807               |
| Inventories  | 73,430                   | 77,983               |
| Deferred Income Taxes                              | 12,325                   | 12,307               |
| Accrued Utility Revenues                           | 11,029                   | 13,719               |
| Costs and Estimated Earnings in Excess of Billings | 23,900                   | 67,109               |
| Regulatory Assets                                  | 21,084                   | 27,391               |
| Other  | 17,766                   | 21,414               |
| Assets of Discontinued Operations                  | 730                      | 29,692               |
| Total Current Assets                               | 299,426                  | 399,596              |
| Investments  | 9,920                    | 11,093               |
| Other Assets                                       | 26,628                   | 26,997               |
| Goodwill   | 39,119                   | 39,406               |
| Other Intangibles—Net                              | 14,549                   | 15,286               |
| Deferred Debits                                    |                          |                      |
| Unamortized Debt Expense                           | 4,866                    | 6,458                |
| Regulatory Assets                                  | 117,537                  | 124,137              |
| Total Deferred Debits                              | 122,403                  | 130,595              |
| Plant  |                          |                      |
| Electric Plant in Service                          | 1,409,729                | 1,372,534            |
| Nonelectric Operations                             | 219,537                  | 310,320              |
| Construction Work in Progress                      | 71,017                   | 54,439               |
| Total Gross Plant                                  | 1,700,283                | 1,737,293            |
| Less Accumulated Depreciation and Amortization     | 642,402                  | 659,744              |
| Net Plant  | 1,057,881                | 1,077,549            |
| Total Assets                                       | \$1,569,926              | \$ 1,700,522         |

See accompanying notes to consolidated financial statements.



Otter Tail Corporation  
Consolidated Balance Sheets  
(not audited)

| (in thousands, except share data)  | September 30,<br>2012 | December 31,<br>2011 |
|--|-----------------------|----------------------|
| <b>LIABILITIES AND EQUITY</b>  |                       |                      |
| <b>Current Liabilities</b>   |                       |                      |
| Short-Term Debt  | \$ 12,417             | \$ --                |
| Current Maturities of Long-Term Debt   | 173                   | 3,033                |
| Accounts Payable   | 103,108               | 115,514              |
| Accrued Salaries and Wages   | 24,360                | 19,043               |
| Accrued Taxes  | 10,359                | 11,841               |
| Derivative Liabilities   | 18,869                | 18,770               |
| Other Accrued Liabilities  | 6,923                 | 5,540                |
| Liabilities of Discontinued Operations   | 164                   | 13,763               |
| <b>Total Current Liabilities</b>   | <b>176,373</b>        | <b>187,504</b>       |
| Pensions Benefit Liability   | 99,534                | 106,818              |
| Other Postretirement Benefits Liability  | 49,876                | 48,263               |
| Other Noncurrent Liabilities   | 21,806                | 19,002               |
| <b>Commitments and Contingencies (note 9)</b>  |                       |                      |
| <b>Deferred Credits</b>  |                       |                      |
| Deferred Income Taxes  | 152,340               | 177,264              |
| Deferred Tax Credits   | 31,822                | 33,182               |
| Regulatory Liabilities   | 69,396                | 69,106               |
| Other  | 449                   | 520                  |
| <b>Total Deferred Credits</b>  | <b>254,007</b>        | <b>280,072</b>       |
| <b>Capitalization</b>  |                       |                      |
| Long-Term Debt, Net of Current Maturities  | 421,725               | 471,915              |
| <b>Cumulative Preferred Shares</b>   |                       |                      |
| Authorized 1,500,000 Shares Without Par Value;                                       |                       |                      |
| Outstanding 2012 and 2011 – 155,000 Shares   | 15,500                | 15,500               |
| <b>Cumulative Preference Shares – Authorized 1,000,000 Shares Without Par Value;</b> |                       |                      |
| Outstanding - None   | --                    | --                   |
| <b>Common Shares, Par Value \$5 Per Share—Authorized, 50,000,000 Shares;</b>         |                       |                      |
| Outstanding, 2012—36,164,598 Shares; 2011—36,101,695 Shares                          | 180,823               | 180,509              |
| Premium on Common Shares   | 253,225               | 253,123              |
| Retained Earnings  | 100,198               | 141,248              |
| Accumulated Other Comprehensive Loss   | (3,141)               | (3,432)              |
| <b>Total Common Equity</b>   | <b>531,105</b>        | <b>571,448</b>       |

|                              |              |              |
|------------------------------|--------------|--------------|
| Total Capitalization         | 968,330      | 1,058,863    |
| Total Liabilities and Equity | \$ 1,569,926 | \$ 1,700,522 |

See accompanying notes to consolidated financial statements.

Otter Tail Corporation  
Consolidated Statements of Income  
(not audited)

| (in thousands, except share and per-share amounts)  | Three Months Ended<br>September 30, |            | Nine Months Ended<br>September 30, |            |
|---|-------------------------------------|------------|------------------------------------|------------|
|   | 2012                                | 2011       | 2012                               | 2011       |
| Operating Revenues  |                                     |            |                                    |            |
| Electric  | \$88,518                            | \$85,118   | \$257,365                          | \$254,622  |
| Nonelectric   | 188,625                             | 197,255    | 581,076                            | 560,197    |
| Total Operating Revenues  | 277,143                             | 282,373    | 838,441                            | 814,819    |
| Operating Expenses  |                                     |            |                                    |            |
| Production Fuel - Electric  | 20,622                              | 19,080     | 48,501                             | 55,737     |
| Purchased Power - Electric System Use   | 8,138                               | 7,488      | 34,624                             | 27,759     |
| Electric Operation and Maintenance Expenses   | 28,717                              | 27,323     | 91,137                             | 84,718     |
| Cost of Goods Sold - Nonelectric (excludes depreciation; included below)  | 158,703                             | 171,157    | 489,305                            | 490,737    |
| Other Nonelectric Expenses  | 16,438                              | 19,114     | 51,118                             | 49,204     |
| Asset Impairment Charge   | --                                  | --         | 46,005                             | --         |
| Exit and Disposal Costs – DMI Industries, Inc.  | 4,400                               | --         | 4,400                              | --         |
| Depreciation and Amortization   | 15,951                              | 17,604     | 50,122                             | 52,262     |
| Property Taxes - Electric   | 2,833                               | 2,601      | 8,120                              | 7,427      |
| Total Operating Expenses  | 255,802                             | 264,367    | 823,332                            | 767,844    |
| Operating Income  | 21,341                              | 18,006     | 15,109                             | 46,975     |
| Loss on Early Retirement of Debt  | 13,106                              | --         | 13,106                             | --         |
| Interest Charges  | 7,904                               | 8,696      | 24,997                             | 27,310     |
| Other Income  | 689                                 | 408        | 2,423                              | 1,544      |
| Income (Loss) from Continuing Operations Before Income Taxes  | 1,020                               | 9,718      | (20,571)                           | 21,209     |
| Income Tax (Benefit) Expense – Continuing Operations  | (858)                               | 2,382      | (15,054)                           | 3,535      |
| Net Income (Loss) from Continuing Operations  | 1,878                               | 7,336      | (5,517)                            | 17,674     |
| Discontinued Operations   |                                     |            |                                    |            |
| (Loss) Income - net of Income Tax (Benefit) Expense of (\$2), (\$307), \$571, and \$261 for the respective periods                | (5)                                 | (514)      | 821                                | 420        |
| (Loss) Gain on Disposition - net of Income Tax (Benefit) Expense of \$0, (\$302), (\$169), and \$3,213 for the respective periods | --                                  | (454)      | (3,544)                            | 12,798     |
| Net (Loss) Income from Discontinued Operations  | (5)                                 | (968)      | (2,723)                            | 13,218     |
| Net Income (Loss)   | 1,873                               | 6,368      | (8,240)                            | 30,892     |
| Preferred Dividend Requirements and Other Adjustments   | 183                                 | 184        | 551                                | 874        |
| Earnings Available for Common Shares  | \$1,690                             | \$6,184    | \$(8,791)                          | \$30,018   |
| Average Number of Common Shares Outstanding—Basic   | 36,061,002                          | 35,933,003 | 36,043,276                         | 35,911,993 |
| Average Number of Common Shares Outstanding—Diluted   | 36,252,765                          | 36,171,555 | 36,043,276                         | 36,150,545 |
| Basic Earnings Per Common Share:  |                                     |            |                                    |            |
| Continuing Operations   | \$0.05                              | \$0.20     | \$(0.17)                           | \$0.48     |
| Discontinued Operations   | --                                  | (0.03)     | (0.07)                             | 0.36       |
|   | \$0.05                              | \$0.17     | \$(0.24)                           | \$0.84     |



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Diluted Earnings Per Common Share:

|                                     |          |          |          |          |
|-------------------------------------|----------|----------|----------|----------|
| Continuing Operations               | \$0.05   | \$0.20   | \$(0.17  | ) \$0.47 |
| Discontinued Operations             | --       | (0.03    | ) (0.07  | ) 0.36   |
|                                     | \$0.05   | \$0.17   | \$(0.24  | ) \$0.83 |
| Dividends Declared Per Common Share | \$0.2975 | \$0.2975 | \$0.8925 | \$0.8925 |

See accompanying notes to consolidated financial statements.

Otter Tail Corporation  
Consolidated Statements of Comprehensive Income  
(not audited)

| (in thousands)   | Three Months Ended<br>September 30, |         | Nine Months Ended<br>September 30, |            |
|--|-------------------------------------|---------|------------------------------------|------------|
|  | 2012                                | 2011    | 2012                               | 2011       |
| Net Income (Loss)  | \$1,873                             | \$6,368 | \$(8,240                           | ) \$30,892 |
| Other Comprehensive Income (Loss):   |                                     |         |                                    |            |
| Unrealized Gain on Available-for-Sale Securities:  |                                     |         |                                    |            |
| Gain (Loss) Arising During Period  | 72                                  | (3      | ) 180                              | 11         |
| Income Tax Expense   | (29                                 | ) 1     | (72                                | ) (5       |
| Unrealized Gain on Available-for-Sale Securities – net-of-tax                                      | 43                                  | (2      | ) 108                              | 6          |
| Foreign Currency Translation Adjustment:   |                                     |         |                                    |            |
| Unrealized Net Change During Period  | --                                  | --      | --                                 | 303        |
| Reversal of Previously Recognized Gains Realized on the Sale of Idaho Pacific Holdings, Inc. (IPH) | --                                  | --      | --                                 | (6,068     |
| Income Tax Benefit   | --                                  | --      | --                                 | 1,788      |
| Foreign Currency Translation Adjustment – net-of-tax   | --                                  | --      | --                                 | (3,977     |
| Pension and Postretirement Benefit Plans:  |                                     |         |                                    |            |
| Actuarial Loss -- Regulatory Allocation Adjustment (ESSRP)   | --                                  | --      | --                                 | (1,621     |
| Amortization of Unrecognized Postretirement Benefit Losses and Costs                               | 101                                 | 79      | 305                                | 963        |
| Income Tax (Expense) Benefit   | (41                                 | ) (32   | ) (122                             | ) 263      |
| Pension and Postretirement Benefit Plans – net-of-tax  | 60                                  | 47      | 183                                | (395       |
| Total Other Comprehensive Income (Loss)  | 103                                 | 45      | 291                                | (4,366     |
| Total Comprehensive Income (Loss)  | \$1,976                             | \$6,413 | \$(7,949                           | ) \$26,526 |

See accompanying notes to consolidated financial statements.

Otter Tail Corporation  
Consolidated Statements of Cash Flows  
(not audited)

| (in thousands)  | Nine Months Ended<br>September 30, |             |
|---|------------------------------------|-------------|
|   | 2012                               | 2011        |
| Cash Flows from Operating Activities  |                                    |             |
| Net (Loss) Income   | \$(8,240                           | ) \$30,892  |
| Adjustments to Reconcile Net Income to Net Cash Provided by Operating Activities: |                                    |             |
| Net Loss (Gain) from Sale of Discontinued Operations                              | 3,544                              | (12,798 )   |
| Income from Discontinued Operations   | (821                               | ) (420 )    |
| Depreciation and Amortization   | 50,122                             | 52,262      |
| Asset Impairment Charge   | 46,005                             | --          |
| Premium Paid for Early Retirement of Long-Term Debt                               | 12,500                             | --          |
| Deferred Tax Credits  | (1,568                             | ) (1,834 )  |
| Deferred Income Taxes   | (3,513                             | ) 10,117    |
| Change in Deferred Debits and Other Assets  | 16,493                             | 11,976      |
| Discretionary Contribution to Pension Plan  | (10,000                            | ) --        |
| Change in Noncurrent Liabilities and Deferred Credits                             | 7,129                              | 1,690       |
| Allowance for Equity (Other) Funds Used During Construction                       | (518                               | ) (576 )    |
| Change in Derivatives Net of Regulatory Deferral                                  | 752                                | (177 )      |
| Stock Compensation Expense – Equity Awards  | 930                                | 1,760       |
| Other—Net   | 821                                | 1,107       |
| Cash (Used for) Provided by Current Assets and Current Liabilities:               |                                    |             |
| Change in Receivables   | (3,815                             | ) (36,575 ) |
| Change in Inventories   | 4,552                              | (11,866 )   |
| Change in Other Current Assets  | 43,202                             | 10,225      |
| Change in Payables and Other Current Liabilities                                  | 2,748                              | 6,472       |
| Change in Interest and Income Taxes Receivable/Payable                            | (12,263                            | ) 280       |
| Net Cash Provided by Continuing Operations  | 148,060                            | 62,535      |
| Net Cash Provided by Discontinued Operations                                      | 1,322                              | 17,837      |
| Net Cash Provided by Operating Activities   | 149,382                            | 80,372      |
| Cash Flows from Investing Activities  |                                    |             |
| Capital Expenditures  | (96,548                            | ) (60,431 ) |
| Proceeds from Disposal of Noncurrent Assets                                       | 5,478                              | 1,859       |
| Net (Increase) Decrease in Other Investments                                      | (1,385                             | ) 334       |
| Net Cash Used in Investing Activities - Continuing Operations                     | (92,455                            | ) (58,238 ) |
| Net Proceeds from Sale of Discontinued Operations                                 | 24,278                             | 84,330      |
| Net Cash Used in Investing Activities - Discontinued Operations                   | (11,705                            | ) (15,875 ) |
| Net Cash (Used in) Provided by Investing Activities                               | (79,882                            | ) 10,217    |
| Cash Flows from Financing Activities  |                                    |             |
| Change in Checks Written in Excess of Cash  | 4,402                              | (8,464 )    |
| Net Short-Term Borrowings (Repayments)  | 12,417                             | (40,415 )   |
| Payments for Retirement of Common Stock and Common Stock Issuance Expenses        | (291                               | ) (152 )    |
| Proceeds from Issuance of Long-Term Debt  | --                                 | 2,007       |
| Short-Term and Long-Term Debt Issuance Expenses                                   | (14                                | ) (1,577 )  |
| Payments for Retirement of Long-Term Debt   | (53,051                            | ) (368 )    |
| Premium Paid for Early Retirement of Long-Term Debt                               | (12,500                            | ) --        |

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|  |           |           |
|--|-----------|-----------|
| Dividends Paid and Other Distributions   | (33,033 ) | (33,011 ) |
| Net Cash Used in Financing Activities - Continuing Operations                  | (82,070 ) | (81,980 ) |
| Net Cash Used in Financing Activities - Discontinued Operations                | (1,409 )  | (1,681 )  |
| Net Cash Used in Financing Activities  | (83,479 ) | (83,661 ) |
| Net Change in Cash and Cash Equivalents - Discontinued Operations              | (673 )    | 921       |
| Effect of Foreign Exchange Rate Fluctuations on Cash – Discontinued Operations | --        | (324 )    |
| Net Change in Cash and Cash Equivalents  | (14,652 ) | 7,525     |
| Cash and Cash Equivalents at Beginning of Period                               | 14,652    | --        |
| Cash and Cash Equivalents at End of Period                                     | \$--      | \$7,525   |

See accompanying notes to consolidated financial statements.

OTTER TAIL CORPORATION

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS  
(not audited)

In the opinion of management, Otter Tail Corporation (the Company) has included all adjustments necessary for a fair presentation of the condensed consolidated financial statements for the periods presented. The condensed consolidated financial statements and notes thereto should be read in conjunction with the consolidated financial statements and notes as of and for the years ended December 31, 2011, 2010 and 2009 included in the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2011. Because of seasonal and other factors, the earnings for the three and nine month periods ended September 30, 2012 should not be taken as an indication of earnings for all or any part of the balance of the year.

The following notes are numbered to correspond to numbers of the notes included in the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2011.

1. Summary of Significant Accounting Policies

Revenue Recognition

Due to the diverse business operations of the Company, revenue recognition depends on the product produced and sold or service performed. The Company recognizes revenue when the earnings process is complete, evidenced by an agreement with the customer, there has been delivery and acceptance, and the price is fixed or determinable. In cases where significant obligations remain after delivery, revenue recognition is deferred until such obligations are fulfilled. Provisions for sales returns and warranty costs are recorded at the time of the sale based on historical information and current trends. In the case of derivative instruments, such as Otter Tail Power Company (OTP) forward energy contracts, marked-to-market and realized gains and losses are recognized on a net basis in revenue in accordance with the Financial Accounting Standards Board Accounting Standards Codification (ASC) 815, Derivatives and Hedging. Gains and losses on forward energy contracts subject to regulatory treatment, if any, are deferred and recognized on a net basis in revenue in the period realized.

For the Company's operating companies recognizing revenue on certain products when shipped, those operating companies have no further obligation to provide services related to such product. The shipping terms used in these instances are FOB shipping point.

Some of the operating businesses in the Company's Wind Energy, Manufacturing and Construction segments enter into fixed-price construction contracts. Revenues under these contracts are recognized on a percentage-of-completion basis. The method used to determine the progress of completion is based on the ratio of labor hours incurred to total estimated labor hours at the Company's wind tower manufacturer and costs incurred to total estimated costs on all other construction projects.

The Company has a standard quarterly Estimate at Completion (EAC) process in which management reviews the progress and performance of the Company's contracts accounted for under percentage-of-completion accounting. As part of this process, management reviews include, but are not limited to, any outstanding key contract matters, progress towards completion and the related program schedule, identified risks and opportunities, and the related changes in estimates of revenues and costs. The risks and opportunities include management's judgment about the ability and cost to achieve the schedule, technical requirements and other contract requirements. Management must make assumptions regarding labor productivity and availability, the complexity of the work to be performed, the availability of materials, the length of time to complete the contract, and performance by subcontractors, among other variables. Based on this analysis, any adjustments to net sales, costs of sales, and the related impact to operating

income are recorded as necessary in the period they become known. These adjustments may result from positive program performance and an increase in operating profit during the performance of individual contracts if management determines it will be successful in mitigating risks surrounding the technical, schedule, and cost aspects of those contracts or realizing related opportunities. Likewise, these adjustments may result in a decrease in operating profit if management determines it will not be successful in mitigating these risks or realizing related opportunities. Changes in estimates of net sales, costs of sales, and the related impact to operating income are recognized using a cumulative catch-up, which recognizes, in the current period, the cumulative effect of the changes on current and prior periods based on a contract's percent complete. A significant change in one or more of these estimates could affect the profitability of one or more of the Company's contracts. If a loss is indicated at a point in time during a contract, a projected loss for the entire contract is estimated and recognized.

Following are the percentages of the Company's consolidated revenues recorded under the percentage-of-completion method:

|                                   | Three Months Ended |      |               |      | Nine Months Ended |      |               |      |
|-----------------------------------|--------------------|------|---------------|------|-------------------|------|---------------|------|
|                                   | September 30,      |      | September 30, |      | September 30,     |      | September 30, |      |
|                                   | 2012               | 2011 | 2012          | 2011 | 2012              | 2011 | 2012          | 2011 |
| Percentage-of-Completion Revenues | 34.5               | 39.0 | 34.3          | 37.6 | %                 | %    | %             | %    |

The following table summarizes costs incurred and billings and estimated earnings recognized on uncompleted contracts:

| (in thousands)   | September 30, 2012 | December 31, 2011 |
|--|--------------------|-------------------|
| Costs Incurred on Uncompleted Contracts  | \$ 448,039         | \$ 583,346        |
| Less Billings to Date  | (454,803 )         | (550,070 )        |
| Plus Estimated Earnings Recognized   | 17,091             | 24,478            |
| Net Costs Incurred in Excess of Billings and Accrued Revenues on Uncompleted Contracts | \$ 10,327          | \$ 57,754         |

The following amounts are included in the Company's consolidated balance sheets. Billings in excess of costs and estimated earnings on uncompleted contracts are included in Accounts Payable.

| (in thousands)   | September 30, 2012 | December 31, 2011 |
|--|--------------------|-------------------|
| Costs and Estimated Earnings in Excess of Billings                                     | \$ 23,900          | \$ 67,109         |
| Billings in Excess of Costs and Estimated Earnings                                     | (13,573 )          | (9,355 )          |
| Net Costs Incurred in Excess of Billings and Accrued Revenues on Uncompleted Contracts | \$ 10,327          | \$ 57,754         |

Included in Costs and Estimated Earnings in Excess of Billings are the following amounts at DMI Industries, Inc. (DMI), the Company's wind tower manufacturer:

| (in thousands)  | September 30, 2012 | December 31, 2011 |
|---|--------------------|-------------------|
| Costs and Estimated Earnings in Excess of Billings on Uncompleted Contracts - DMI | \$ 17,609          | \$ 54,541         |

These amounts are related to costs incurred on wind towers in the process of completion on major contracts under which the customer is not billed until towers are completed and ready for shipment.

#### Warranty Reserves

The Company establishes reserves for estimated product warranty costs at the time revenue is recognized based on historical warranty experience and additionally for any known product warranty issues. Certain Company products carry one to fifteen year warranties. Although the Company engages in extensive product quality programs and processes, the Company's warranty obligations have been and may in the future be affected by product failure rates, repair or field replacement costs and additional development costs incurred in correcting product failures.

(in thousands)

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|  |      |       |
|--|------|-------|
| Warranty Reserve Balance, December 31, 2011          | \$   | 3,170 |
| Provision for Warranties Issued During the<br>Year   |      | 761   |
| Settlements Made During the Year                     | (880 | )     |
| Adjustments to Warranty Estimates for Prior<br>Years | (71  | )     |
| Warranty Reserve Balance, September 30, 2012         | \$   | 2,980 |

Expenses associated with remediation activities in the Wind Energy segment could be substantial. The potential exists for multiple claims based on one defect repeated throughout the production process or for claims where the cost to repair or replace the defective part is highly disproportionate to the original cost of the part. If the Company is required to cover remediation expenses in addition to regular warranty coverage, the Company could be required to accrue additional expenses and experience additional unplanned cash expenditures which could adversely affect the Company's consolidated results of operations and financial condition.



### Retainage

Accounts Receivable include the following amounts, billed under contracts by the Company's subsidiaries, that have been retained by customers pending project completion:

| (in thousands)                            | September 30,<br>2012 | December 31,<br>2011 |
|---|-----------------------|----------------------|
| Accounts Receivable Retained by Customers | \$ 13,224             | \$ 13,526            |

### Sales of Receivables

DMI previously was a party to a \$40 million receivables sales agreement whereby designated customer accounts receivable were sold to General Electric Capital Corporation (GECC) on a revolving basis. This agreement was terminated effective April 26, 2012. In compliance with guidance under ASC 860-20, Sales of Financial Assets, sales of accounts receivable are reflected as a reduction of accounts receivable in the consolidated balance sheets and the proceeds are included in the cash flows from operating activities in the consolidated statements of cash flows.

Following are the amounts of accounts receivable sold under DMI's receivables sales agreement with GECC:

| (in thousands)           | Three Months Ended<br>September 30, |          | Nine Months Ended<br>September 30, |          |
|--------------------------|-------------------------------------|----------|------------------------------------|----------|
|                          | 2012                                | 2011     | 2012                               | 2011     |
| Accounts Receivable Sold | \$-                                 | \$20,662 | \$32,115                           | \$48,802 |

### Fair Value Measurements

The Company follows ASC 820, Fair Value Measurements and Disclosures, for recurring fair value measurements. ASC 820 provides a single definition of fair value, requires enhanced disclosures about assets and liabilities measured at fair value and establishes a hierarchical framework for disclosing the observability of the inputs utilized in measuring assets and liabilities at fair value. The three levels defined by the hierarchy and examples of each level are as follows:

Level 1 – Quoted prices are available in active markets for identical assets or liabilities as of the reported date. The types of assets and liabilities included in Level 1 are highly liquid and actively traded instruments with quoted prices, such as equities listed by the New York Stock Exchange and commodity derivative contracts listed on the New York Mercantile Exchange.

Level 2 – Pricing inputs are other than quoted prices in active markets, but are either directly or indirectly observable as of the reported date. The types of assets and liabilities included in Level 2 are typically either comparable to actively traded securities or contracts, such as treasury securities with pricing interpolated from recent trades of similar securities, or priced with models using highly observable inputs, such as commodity options priced using observable forward prices and volatilities.

Level 3 – Significant inputs to pricing have little or no observability as of the reporting date. The types of assets and liabilities included in Level 3 are those with inputs requiring significant management judgment or estimation and may include complex and subjective models and forecasts.

Fair values for OTP's forward energy contracts as of September 30, 2012, included in level 3 of the fair value hierarchy in the table below are based on prices indexed to observable prices at an active trading hub for contracts with delivery points that are not at the active trading hub.



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The following tables present, for each of these hierarchy levels, the Company's assets and liabilities that are measured at fair value on a recurring basis as of September 30, 2012 and December 31, 2011:

| September 30, 2012 (in thousands)                                    | Level 1         | Level 2          | Level 3          |
|--|-----------------|------------------|------------------|
| <b>Assets:</b>   |                 |                  |                  |
| <b>Current Assets – Other:</b>                                       |                 |                  |                  |
| Forward Energy Contracts   | \$ --           | \$ 977           | \$ 1,242         |
| Forward Gasoline Purchase Contracts                                  |                 | 192              |                  |
| Money Market Fund - Escrow Account IPH Sale                          | 1,500           |                  |                  |
| Money Market and Mutual Funds - Nonqualified Retirement Savings Plan | 110             |                  |                  |
| <b>Investments:</b>  |                 |                  |                  |
| Corporate Debt Securities – Held by Captive Insurance Company        |                 | 8,028            |                  |
| U.S. Government Debt Securities – Held by Captive Insurance Company  |                 | 1,312            |                  |
| <b>Other Assets:</b>   |                 |                  |                  |
| Money Market and Mutual Funds - Nonqualified Retirement Savings Plan | 107             |                  |                  |
| Equity Securities - Nonqualified Retirement Savings Plan             | 129             |                  |                  |
| <b>Total Assets</b>  | <b>\$ 1,846</b> | <b>\$ 10,509</b> | <b>\$ 1,242</b>  |
| <b>Liabilities:</b>  |                 |                  |                  |
| <b>Derivative Liabilities:</b>                                       |                 |                  |                  |
| Forward Energy Contracts   | \$ --           | \$ 3,413         | \$ 15,456        |
| <b>Total Liabilities</b>   | <b>\$ --</b>    | <b>\$ 3,413</b>  | <b>\$ 15,456</b> |

In 2012, the Company's investments in forward gasoline contracts and U.S. government debt securities were moved to level 2 of the fair value hierarchy and the regulatory assets and liabilities are no longer included in the fair value table.

| December 31, 2011 (in thousands)                                     | Level 1 | Level 2  | Level 3 |
|--|---------|----------|---------|
| <b>Assets:</b>   |         |          |         |
| <b>Current Assets – Other:</b>                                       |         |          |         |
| Forward Energy Contracts   | \$ --   | \$ 3,803 |         |
| Forward Gasoline Purchase Contracts                                  | 9       |          |         |
| Money Market Fund - Escrow Account IPH Sale                          | 1,500   |          |         |
| Money Market and Mutual Funds - Nonqualified Retirement Savings Plan | 110     |          |         |
| <b>Regulatory Assets – Current:</b>                                  |         |          |         |
| Deferred Mark-to-Market Losses on Forward Energy Contracts           |         | 5,208    |         |
| <b>Investments:</b>  |         |          |         |
| Corporate Debt Securities – Held by Captive Insurance Company        |         | 8,083    |         |
| U.S. Government Debt Securities – Held by Captive Insurance Company  | 707     |          |         |
| Money Market Fund - Escrow Account IPH Sale                          | 1,501   |          |         |
| <b>Other Assets:</b>   |         |          |         |
| Money Market and Mutual Funds - Nonqualified Retirement Savings Plan | 254     |          |         |

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Regulatory Assets – Deferred:

Deferred Mark-to-Market Losses on Forward Energy Contracts 10,749

Total Assets \$ 4,081 \$ 27,843

Liabilities:

Derivative Liabilities - Forward Energy Contracts \$ -- \$ 18,770

Regulatory Liabilities – Current:

Deferred Mark-to-Market Gains on Forward Energy Contracts 96

Total Liabilities \$ -- \$ 18,866

## Inventories

Inventories consist of the following:

| (in thousands)                     | September 30,<br>2012 | December 31,<br>2011 |
|------------------------------------|-----------------------|----------------------|
| Finished Goods                     | \$ 20,306             | \$ 21,373            |
| Work in Process                    | 11,302                | 11,951               |
| Raw Material, Fuel and<br>Supplies | 41,822                | 44,659               |
| Total Inventories                  | \$ 73,430             | \$ 77,983            |

## Asset Impairment Charge

The Company entered into a nonbinding letter of interest in June 2012 with Trinity Industries, Inc. (Trinity), based in Dallas, Texas, to sell the fixed assets of DMI for \$20 million, with the Company retaining DMI's net working capital—approximately \$66 million on June 30, 2012. On September 6, 2012 the Company entered into definitive agreements with Trinity to sell the fixed assets of DMI for \$20 million. The agreed on price for the fixed assets is an indicator of the fair value of the assets under level 2 of the ASC fair value hierarchy and also is considered an indication of a decrease in the market value of the assets being sold. This decrease in market value has been significantly impacted by the severe decline in market conditions in the wind energy industry. The Federal Production Tax Credit (PTC) for investments in renewable energy resources is expected to expire at the end of 2012. DMI has no tower orders for 2013 given the expected expiration of the PTC. These factors resulted in DMI recording a nonrecurring fair value adjustment of its long-lived assets to the indicated market price of \$20 million and a noncash asset impairment charge of \$45.6 million (\$27.5 million net-of-tax benefits), or \$0.76 per share, in June 2012 broken down as follows:

| (in thousands)                                  |           |
|---|-----------|
| Long-Lived Assets                               | \$ 90,846 |
| Accumulated Depreciation –<br>Long-Lived Assets | (45,561)  |
| Goodwill  | 288       |
| Total Asset Impairment Charges                  | \$ 45,573 |

The sale of the Fort Erie fixed assets closed on September 6, 2012, the West Fargo transaction closed on October 31, 2012 and the Tulsa transaction is expected to close on November 30, 2012. Under the terms of the definitive agreements, DMI must complete its current backlog of towers ordered for delivery in 2012 before each closing can occur. Under these circumstances, accounting rules require that DMI's assets and results of operations continue to be reported as continuing operations. However, on completion of all remaining tower orders, DMI's assets will be considered available for immediate sale and the Company expects DMI's results and any remaining assets will be reported under discontinued operations at the end of 2012.

## Goodwill and Other Intangible Assets

The following table summarizes changes to goodwill by business segment during 2012:

| (in thousands) | Gross<br>Balance<br>December<br>31,<br>2011 | Accumulated<br>Impairments | Balance (net<br>of<br>impairments)<br>December<br>31,<br>2011 | Adjustments<br>to Goodwill<br>in 2012 | Balance (net<br>of<br>impairments)<br>September<br>30,<br>2012 |
|----------------|---|----------------------------|---|---------------------------------------|--|
|                |   |                            |   |                                       |  |

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|               |           |              |           |           |           |
|---------------|-----------|--------------|-----------|-----------|-----------|
| Electric      | \$ 240    | \$ (240 )    | \$ --     | \$ --     | \$ --     |
| Wind Energy   | 288       | --           | 288       | (288 )    | --        |
| Manufacturing | 24,445    | (12,259 )    | 12,186    | --        | 12,186    |
| Construction  | 7,630     | --           | 7,630     | 1         | 7,631     |
| Plastics      | 19,302    | --           | 19,302    | --        | 19,302    |
| Total         | \$ 51,905 | \$ (12,499 ) | \$ 39,406 | \$ (287 ) | \$ 39,119 |

## Other Intangible Assets

The following table summarizes the components of the Company's intangible assets at September 30, 2012 and December 31, 2011:

|   | Gross<br>Carrying<br>Amount | Accumulated<br>Amortization | Net Carrying<br>Amount | Amortization<br>Periods |
|---|-----------------------------|-----------------------------|------------------------|-------------------------|
| September 30, 2012 (in thousands)           |                             |                             |                        |                         |
| Amortizable Intangible Assets:              |                             |                             |                        |                         |
| Customer Relationships                      | \$ 16,811                   | \$ 3,873                    | \$ 12,938              | 15 – 25 years           |
| Other Intangible Assets Including Contracts | 1,092                       | 581                         | 511                    | 5 – 30 years            |
| Total                                       | \$ 17,903                   | \$ 4,454                    | \$ 13,449              |                         |
| Indefinite-lived Intangible Assets:         |                             |                             |                        |                         |
| Trade Name                                  | \$ 1,100                    | --                          | \$ 1,100               |                         |
| December 31, 2011 (in thousands)            |                             |                             |                        |                         |
| Amortizable Intangible Assets:              |                             |                             |                        |                         |
| Customer Relationships                      | \$ 16,811                   | \$ 3,236                    | \$ 13,575              | 15 – 25 years           |
| Covenants Not to Compete                    | 713                         | 709                         | 4                      | 3 – 5 years             |
| Other Intangible Assets Including Contracts | 1,092                       | 485                         | 607                    | 5 – 30 years            |
| Total                                       | \$ 18,616                   | \$ 4,430                    | \$ 14,186              |                         |
| Indefinite-lived Intangible Assets:         |                             |                             |                        |                         |
| Trade Name                                  | \$ 1,100                    | --                          | \$ 1,100               |                         |

The amortization expense for these intangible assets was:

| (in thousands)                           | Three Months Ended    |                       | Nine Months Ended     |                       |
|--|-----------------------|-----------------------|-----------------------|-----------------------|
|  | September 30,<br>2012 | September 30,<br>2011 | September 30,<br>2012 | September 30,<br>2011 |
| Amortization Expense – Intangible Assets | \$244                 | \$215                 | \$737                 | \$657                 |

The estimated annual amortization expense for these intangible assets for the next five years is:

| (in thousands)                                     | 2012  | 2013  | 2014  | 2015  | 2016  |
|--|-------|-------|-------|-------|-------|
| Estimated Amortization Expense – Intangible Assets | \$981 | \$977 | \$977 | \$977 | \$945 |

## Supplemental Disclosures of Cash Flow Information

| (in thousands)   | As of September 30, |         |
|--|---------------------|---------|
|  | 2012                | 2011    |
| Noncash Investing Activities:  |                     |         |
| Accounts Payable Outstanding Related to Capital Additions <sup>1</sup> | \$5,979             | \$2,878 |

<sup>1</sup>Amounts are included in cash used for capital expenditures in subsequent periods when payables are settled.

## Reclassifications and Changes to Presentation

The Company's consolidated statements of income for the three and nine month periods ended September 30, 2011 and consolidated statement of cash flows for the nine months ended September 30, 2011 reflect the reclassifications of the operating results and cash flows of E.W. Wylie Corporation (Wylie), DMS Health Technologies, Inc. (DMS), and Aviva Sports, Inc. (Aviva), a wholly owned subsidiary of ShoreMaster, Inc. (ShoreMaster), to discontinued operations

as a result of the December 2011 sale of Wylie, the January 2012 sale of Aviva and the February 2012 sale of DMS. The reclassifications had no impact on the Company's total consolidated net income or cash flows for the three or nine month periods ended September 30, 2011.



## 2. Segment Information

The Company's businesses have been classified into five reportable segments to be consistent with its business strategy and the reporting and review process used by the Company's chief operating decision makers. These businesses sell products and provide services to customers primarily in the United States. The five segments are: Electric, Wind Energy, Manufacturing, Construction and Plastics.

Electric includes the production, transmission, distribution and sale of electric energy in Minnesota, North Dakota and South Dakota by OTP. In addition, OTP is an active wholesale participant in the Midwest Independent Transmission System Operator (MISO) markets. OTP's operations have been the Company's primary business since 1907. Additionally, the electric segment includes Otter Tail Energy Services Company (OTESCO), which provides technical and engineering services.

Wind Energy consists of DMI, a steel fabrication company primarily involved in the production of wind towers sold in the United States and Canada, with manufacturing facilities in North Dakota and Oklahoma. The Company will discontinue the production of wind towers and expects to complete the sale of DMI's production facilities and exit the wind tower production business in the fourth quarter of 2012.

Manufacturing consists of businesses in the following manufacturing activities: contract machining, metal parts stamping and fabrication, and production of waterfront equipment, material and handling trays and horticultural containers. These businesses have manufacturing facilities in Florida, Illinois and Minnesota and sell products primarily in the United States.

Construction consists of businesses involved in industrial electric contracting and construction of fiber optic and electric distribution systems, water, wastewater and HVAC systems primarily in the central United States.

Plastics consists of businesses producing polyvinyl chloride (PVC) pipe in the upper Midwest and Southwest regions of the United States.

OTP and OTESCO are wholly owned subsidiaries of the Company. All of the Company's other businesses are owned by its wholly owned subsidiary, Varistar Corporation (Varistar).

The Company's corporate operating costs include items such as corporate staff and overhead costs, the results of the Company's captive insurance company and other items excluded from the measurement of operating segment performance. Corporate assets consist primarily of cash, prepaid expenses, investments and fixed assets. Corporate is not an operating segment. Rather, it is added to operating segment totals to reconcile to totals on the Company's consolidated financial statements.

The Company had one customer within the Wind Energy segment that accounted for 10.8% of the Company's consolidated revenues in 2011. All of the Company's long-lived assets are located within the United States.

The following table presents the percent of consolidated sales revenue by country:

|                          | Three Months Ended |   |               |   | Nine Months Ended |   |               |   |
|--------------------------|--------------------|---|---------------|---|-------------------|---|---------------|---|
|                          | September 30,      |   | September 30, |   | September 30,     |   | September 30, |   |
|                          | 2012               | % | 2011          | % | 2012              | % | 2011          | % |
| United States of America | 98.1               | % | 98.2          | % | 97.8              | % | 98.3          | % |
| Canada                   | 1.0                | % | 1.3           | % | 1.4               | % | 1.4           | % |
| All Other Countries      | 0.9                | % | 0.5           | % | 0.8               | % | 0.3           | % |



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The Company evaluates the performance of its business segments and allocates resources to them based on earnings contribution and return on total invested capital. Information for the business segments for the three and nine month periods ended September 30, 2012 and total assets by business segment as of September 30, 2012 and December 31, 2011 are presented in the following tables:

Operating Revenue

| (in thousands)                                      | Three Months Ended |            | Nine Months Ended |            |
|---|--------------------|------------|-------------------|------------|
|   | September 30,      |            | September 30,     |            |
|   | 2012               | 2011       | 2012              | 2011       |
| Electric  | \$ 88,564          | \$ 85,172  | \$ 257,530        | \$ 254,799 |
| Wind Energy   | 55,025             | 52,595     | 169,745           | 154,608    |
| Manufacturing                                       | 53,567             | 55,625     | 183,142           | 168,306    |
| Construction  | 37,931             | 53,247     | 111,482           | 139,895    |
| Plastics  | 42,217             | 36,231     | 118,582           | 99,082     |
| Corporate Revenues and<br>Intersegment Eliminations | (161 )             | (497 )     | (2,040 )          | (1,871 )   |
| Total   | \$ 277,143         | \$ 282,373 | \$ 838,441        | \$ 814,819 |

Interest Expense

| (in thousands)                             | Three Months Ended |          | Nine Months Ended |           |
|--|--------------------|----------|-------------------|-----------|
|  | September 30,      |          | September 30,     |           |
|  | 2012               | 2011     | 2012              | 2011      |
| Electric                                   | \$ 4,880           | \$ 4,796 | \$ 14,493         | \$ 14,874 |
| Wind Energy                                | 1,499              | 1,775    | 4,813             | 5,334     |
| Manufacturing                              | 1,279              | 1,229    | 3,968             | 3,695     |
| Construction                               | 305                | 251      | 868               | 698       |
| Plastics                                   | 342                | 411      | 1,034             | 1,176     |
| Corporate and Intersegment<br>Eliminations | (401 )             | 234      | (179 )            | 1,533     |
| Total                                      | \$ 7,904           | \$ 8,696 | \$ 24,997         | \$ 27,310 |

Income Taxes

| (in thousands) | Three Months Ended |          | Nine Months Ended |          |
|----------------|--------------------|----------|-------------------|----------|
|                | September 30,      |          | September 30,     |          |
|                | 2012               | 2011     | 2012              | 2011     |
| Electric       | \$ 2,995           | \$ 3,364 | \$ 3,817          | \$ 5,972 |
| Wind Energy    | (114 )             | (383 )   | (16,081 )         | (4,106 ) |
| Manufacturing  | 574                | 780      | 3,701             | 4,132    |
| Construction   | (879 )             | (115 )   | (4,819 )          | (195 )   |
| Plastics       | 2,216              | 1,295    | 7,113             | 3,198    |
| Corporate      | (5,650 )           | (2,559 ) | (8,785 )          | (5,466 ) |
| Total          | \$ (858 )          | \$ 2,382 | \$ (15,054 )      | \$ 3,535 |

Earnings Available for Common Shares

| Three Months Ended | Nine Months Ended |
|--------------------|-------------------|
|--------------------|-------------------|

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| (in thousands)          | September 30, |           | September 30, |           |
|-------------------------|---------------|-----------|---------------|-----------|
|                         | 2012          | 2011      | 2012          | 2011      |
| Electric                | \$ 10,206     | \$ 10,900 | \$ 26,413     | \$ 29,428 |
| Wind Energy             | (2,974 )      | (2,770 )  | (28,597 )     | (15,568 ) |
| Manufacturing           | 833           | 1,366     | 5,464         | 6,793     |
| Construction            | (1,325 )      | (179 )    | (7,252 )      | (320 )    |
| Plastics                | 3,309         | 1,970     | 10,629        | 4,908     |
| Corporate               | (8,354 )      | (4,135 )  | (12,725 )     | (8,119 )  |
| Discontinued Operations | (5 )          | (968 )    | (2,723 )      | 12,896    |
| Total                   | \$ 1,690      | \$ 6,184  | \$ (8,791 )   | \$ 30,018 |

## Identifiable Assets

| (in thousands)          | September 30,<br>2012 | December 31,<br>2011 |
|-------------------------|-----------------------|----------------------|
| Electric                | \$ 1,179,472          | \$ 1,170,449         |
| Wind Energy             | 47,610                | 149,234              |
| Manufacturing           | 149,715               | 154,908              |
| Construction            | 67,342                | 69,453               |
| Plastics                | 86,445                | 72,200               |
| Corporate               | 38,612                | 54,586               |
| Discontinued Operations | 730                   | 29,692               |
| Total                   | \$ 1,569,926          | \$ 1,700,522         |

## 3. Rate and Regulatory Matters

## Minnesota

2010 General Rate Case Filing—OTP filed a general rate case on April 2, 2010 requesting an 8.01% base rate increase as well as a 3.8% interim rate increase. On May 27, 2010, the Minnesota Public Utilities Commission (MPUC) issued an order accepting the filing, suspending rates, and approving the interim rate increase, as requested, to be effective with customer usage on and after June 1, 2010. The MPUC held a hearing to decide on the issues in the rate case on March 25, 2011 and issued a written order on April 25, 2011. The MPUC authorized a revenue increase of approximately \$5.0 million, or 3.76% in base rate revenues, excluding the effect of moving recovery of wind investments to base rates. The MPUC's written order included: (1) recovery of Big Stone II costs over five years, (2) moving recovery of wind farm assets from rider recovery to base rate recovery, (3) transfer of a portion of Minnesota Conservation Improvement Program (MNCIP) costs from rider recovery to base rate recovery, (4) transfer of the investment in two transmission lines from rider recovery to base rate recovery, and (5) changing the mechanism for providing customers with a credit for margins earned on asset-based wholesale sales of electricity from a credit to base rates to a credit to the Minnesota Fuel Clause Adjustment. Final rates went into effect October 1, 2011. The overall increase to customers was approximately 1.6% compared to the authorized interim rate increase of 3.8%, which resulted in an interim rate refund to Minnesota retail electric customers of approximately \$3.9 million in the fourth quarter of 2011. Pursuant to the order, OTP's allowed rate of return on rate base increased from 8.33% to 8.61% and its allowed rate of return on equity increased from 10.43% to 10.74%. OTP's authorized rates of return are based on a capital structure of 48.28% long term debt and 51.72% common equity.

Renewable Energy Standards, Conservation, Renewable Resource Riders—Minnesota has a renewable energy standard which requires OTP to generate or procure sufficient renewable generation such that the following percentages of total retail electric sales to Minnesota customers come from qualifying renewable sources: 12% by 2012; 17% by 2016; 20% by 2020 and 25% by 2025. Under certain circumstances and after consideration of costs and reliability issues, the MPUC may modify or delay implementation of the standards. OTP has acquired renewable resources and expects to acquire additional renewable resources in order to maintain compliance with the Minnesota renewable energy standard. OTP's compliance with the Minnesota renewable energy standard will be measured through the Midwest Renewable Energy Tracking System.

Under the Next Generation Energy Act of 2007, an automatic adjustment mechanism was established to allow Minnesota electric utilities to recover investments and costs incurred to satisfy the requirements of the renewable energy standard. The MPUC is authorized to approve a rate schedule rider to enable utilities to recover the costs of qualifying renewable energy projects that supply renewable energy to Minnesota customers. Cost recovery for qualifying renewable energy projects can be authorized outside of a rate case proceeding, provided that such

renewable projects have received previous MPUC approval. Renewable resource costs eligible for recovery may include return on investment, depreciation, operation and maintenance costs, taxes, renewable energy delivery costs and other related expenses.

The MPUC issued an order on January 12, 2010 finding OTP's Luverne Wind Farm project eligible for cost recovery through the Minnesota Renewable Resource Adjustment (MNRRA). The 2010 annual MNRRA cost recovery filing was made on December 31, 2009 with a requested effective date of April 1, 2010. The MPUC approved OTP's petition for a 2010 MNRRA in the third quarter of 2010 with implementation effective September 1, 2010. The 2010 MNRRA was in place from September 1, 2010 through September 30, 2011 with a recovery of \$17.0 million.

The recovery of MNRRA costs was moved to base rates as of October 1, 2011 under the MPUC's April 25, 2011 general rate case order with the exception of the remaining balance of the MNRRA regulatory asset. OTP has a regulatory asset of \$1.4 million for revenues that are eligible for recovery through the MNRRA rider that have not been billed to Minnesota customers as of September 30, 2012. A request for an updated rate to be effective October 1, 2012 was initially filed on June 28, 2012, followed by a revised filing on July 25, 2012. The filing, which is still under review, included a request to extend the period of the new rate for 18 months, which would reduce the current balance of unrecovered costs to zero.

**Transmission Cost Recovery (TCR) Rider**—In addition to the MNRRA rider, the Minnesota Public Utilities Act provides a similar mechanism for automatic adjustment outside of a general rate proceeding to recover the costs of new transmission facilities that have been previously approved by the MPUC in a Certificate of Need (CON) proceeding, certified by the MPUC as a Minnesota priority transmission project, made to transmit the electricity generated from renewable generation sources ultimately used to provide service to the utility's retail customers, or exempt from the requirement to obtain a Minnesota CON. Such TCR riders allow a return on investment at the level approved in a utility's last general rate case. Additionally, following approval of the rate schedule, the MPUC may approve annual rate adjustments filed pursuant to the rate schedule.

OTP requested recovery of its transmission investments being recovered through its Minnesota TCR rider rate as part of its general rate case filed on April 2, 2010. In its April 25, 2011 general rate case order, the MPUC approved the transfer of transmission costs currently being recovered through OTP's Minnesota TCR rider to recovery in base rates. Final rates went into effect on October 1, 2011. The Company will continue to utilize the rider cost recovery mechanism until the remaining balance of the current transmission projects has been collected as well as to recover costs associated with approved regional projects. OTP filed a request for an update to its Minnesota TCR rider on October 5, 2010. The update to OTP's Minnesota TCR rider, approved by the MPUC on March 26, 2012, went into effect April 1, 2012.

In this TCR rider update, the MNPUC addressed how to handle utility investments in transmission facilities that qualify for regional cost allocation under the MISO tariff. MISO regional cost allocation allows OTP to recover some of the costs of its transmission investment from the other MISO utilities. The MPUC considered two possible approaches to recovery of OTP's transmission investments in excess of amounts allocated back to its retail load-serving obligations: (1) a split method in which OTP's Minnesota retail customers would be responsible only for the investment allocated back to OTP through the MISO tariff, or (2) an all-in method in which OTP's retail customers would be responsible for the entire investment OTP made with an offsetting credit for revenues received from other MISO utilities under the MISO tariff. The MPUC approved using the all-in method on March 26, 2012.

On May 24, 2012 OTP filed a petition with the MPUC to seek a determination of eligibility for the inclusion of twelve additional transmission related projects in subsequent Minnesota TCR rider filings. On August 22, 2012 the Minnesota Department of Commerce (MNDOC) filed comments and on August 24, 2012 the Minnesota Office of the Attorney General filed comments. OTP filed reply comments on September 25, 2012. If approval is obtained to include additional projects in the rider, investment in the approved projects will be included in the next annual Minnesota TCR rider rate update filings and recovery of the investment will begin through the TCR rider rates if subsequently approved by the MPUC. Updated costs associated with existing projects within the Minnesota TCR rider will also be included in the next annual rider rate update filing. OTP has a regulatory liability of \$0.3 million for revenues that are subject to refund through the Minnesota TCR rider that have been billed to Minnesota customers as of September 30, 2012.

**Conservation Improvement Programs**—Under Minnesota law, every regulated public utility that furnishes electric service must make annual investments and expenditures in energy conservation improvements, or make a contribution to the state's energy and conservation account, in an amount equal to at least 1.5% of its gross operating revenues from

service provided in Minnesota. The Next Generation Energy Act of 2007, passed by the Minnesota legislature in May 2007, transitions from a conservation spending goal to a conservation energy savings goal. On July 1, 2010 OTP filed its plan for 2011-2013. MNDOC may require a utility to make investments and expenditures in energy conservation improvements whenever it finds that the improvement will result in energy savings at a total cost to the utility less than the cost to the utility to produce or purchase an equivalent amount of a new supply of energy. Such MNDOC orders can be appealed to the MPUC. Investments made pursuant to such orders generally are recoverable costs in rate cases, even though ownership of the improvement may belong to the property owner rather than the utility. OTP recovers conservation related costs not included in base rates under the MNCIP through the use of an annual recovery mechanism approved by the MPUC.



A written order was issued by the MPUC on January 11, 2012 approving the recovery of \$3.5 million for the 2010 MNCIP financial incentives. Beginning in January 2012, OTP's MNCIP Conservation Cost Recovery Adjustment (CCRA) increased from 3.0% to 3.8% for all Minnesota retail electric customers. On March 30, 2012 OTP submitted its annual 2011 financial incentive filing request for \$2.6 million. On October 16, 2012 MNDOC recommended that the MPUC approve OTP's 2011 financial incentive of \$2.6 million.

Starting with the next surcharge rate to be charged to MNCIP customers, OTP expects the method used for charging the CCRA to change from a percentage of a customer's bill to an amount per kilowatt-hour (kwh) consumed. The per-kwh cost allocation method has been the principle method approved by the MNPUC for other electric utilities in Minnesota. Under this method, conservation costs are allocated equally to each unit of energy sold and all OTP Minnesota customers would pay the same conservation surcharge rate for each kwh consumed. OTP's proposed surcharge under the per-kwh method is equivalent to 3.1% of total retail revenues collected from Minnesota customers.

OTP has a regulatory asset of \$5.5 million for allowable costs and financial incentives that are eligible for recovery through the MNCIP rider that have not been billed to Minnesota customers as of September 30, 2012. OTP recognized revenue for Minnesota conservation costs and incentives earned totaling \$1.5 million and \$4.8 million, respectively, in the three and nine month periods ended September 30, 2012, compared with \$1.1 million and \$5.9 million, respectively, in the three and nine month periods ended September 30, 2011.

#### North Dakota

**Renewable Resource Cost Recovery Rider**—The 2010 North Dakota Renewable Resource Adjustment (NDRRA) was in place for the period of September 1, 2010 through March 31, 2012 with a recovery of \$15.6 million. On December 29, 2011 OTP submitted its annual update to the renewable rider with an April 1, 2012 effective date. OTP's request for an updated NDRRA was approved by the North Dakota Public Service Commission (NDPSC) on March 21, 2012 and went into effect April 1, 2012. The 2011 NDRRA has an expected recovery of \$10.1 million over the period April 1, 2012 through March 31, 2013. OTP has a regulatory asset of \$1.9 million for revenues that are eligible for recovery through the NDRRA rider that have not been billed to North Dakota customers as of September 30, 2012.

**Transmission Cost Recovery Rider**—North Dakota law provides a mechanism for automatic adjustment outside of a general rate proceeding to recover jurisdictional capital and operating costs incurred by a public utility for new or modified electric transmission facilities. OTP filed a request for an initial North Dakota TCR rider with the NDPSC on April 29, 2011. On April 25, 2012 the NDPSC approved the use of the split method of cost recovery for the North Dakota TCR rider and the rider rate to be effective May 1, 2012. On August 31, 2012, OTP filed its annual update to the North Dakota TCR rider rate to reflect updated cost information associated with projects currently in the rider, as well as proposing to include costs associated with ten additional projects for recovery within the rider. OTP is proposing the new rate to be effective January 1, 2013. OTP has a regulatory asset of \$0.6 million for revenues that are eligible for recovery through the North Dakota TCR rider that have not been billed to North Dakota customers as of September 30, 2012.

#### South Dakota

**2010 General Rate Case Filing**—On August 20, 2010 OTP filed a general rate case with the South Dakota Public Utilities Commission (SDPUC) requesting an overall revenue increase of approximately \$2.8 million, or just under 10.0%, which includes, among other things, recovery of investments and expenses related to renewable resources. On September 28, 2010 the SDPUC suspended OTP's proposed rates for a period of 180 days to allow time to review OTP's proposal. On January 19, 2011 OTP submitted a proposal to use current rate design to implement an interim rate in South Dakota to be effective on and after February 17, 2011. On January 26, 2011 OTP submitted an amended

proposal to use a lower interim rate increase than originally proposed. At its February 1, 2011 meeting, the SDPUC approved OTP's request to implement interim rates using current rate design and the lower interim increase to be effective on and after February 17, 2011. On April 21, 2011, the SDPUC issued its written order approving an overall final revenue increase of approximately \$643,000 (2.32%) and an overall rate of return on rate base of 8.50% for the interim rates and final rates. Final rates were effective with bills rendered on and after June 1, 2011.

Transmission Cost Recovery Rider—South Dakota law provides a mechanism for automatic adjustment outside of a general rate proceeding to recover jurisdictional capital and operating costs incurred by a public utility for new or modified electric transmission facilities. OTP submitted a request for an initial South Dakota TCR rider to the SDPUC on November 5, 2010. The South Dakota TCR was approved by the SDPUC and implemented on December 1, 2011. On September 4, 2012, OTP filed its annual update to the South Dakota TCR rider rate with a proposed effective date of January 1, 2013. OTP has a regulatory liability of \$0.1 million for revenues that are subject to refund through the South Dakota TCR rider that have been billed to South Dakota customers as of September 30, 2012.

#### Federal

Wholesale power sales and transmission rates are subject to the jurisdiction of the Federal Energy Regulatory Commission (FERC) under the Federal Power Act of 1935, as amended. The FERC is an independent agency, with jurisdiction over rates for wholesale electricity sales, transmission and sale of electric energy in interstate commerce, interconnection of facilities, and accounting policies and practices. Filed rates are effective after a one day suspension period, subject to ultimate approval by the FERC.

Effective January 1, 2010, the FERC authorized OTP's implementation of a forward looking formula transmission rate under the MISO Open Access Transmission, Energy and Operating Reserve Markets Tariff (MISO Tariff). OTP was also authorized by the FERC to recover: (1) in its formula rate 100% of prudently incurred Construction Work in Progress (CWIP) in rate base and (2) 100% of prudently incurred costs of transmission facilities that are cancelled or abandoned for reasons beyond OTP's control (Abandoned Plant Recovery), as determined by the FERC subsequent to abandonment, specifically for three regional transmission CapX2020 projects that OTP is investing in, including the Fargo project, Bemidji project and Brookings project.

On December 16, 2010, FERC approved the cost allocation for a new classification of projects in MISO called Multi-Value Projects (MVP). MVPs are designed to enable the region to comply with energy policy mandates and to address reliability and economic issues affecting multiple transmission zones within the MISO region. The cost allocation is designed to ensure that the costs of transmission projects with regional benefits are properly assigned to those who benefit. On October 20, 2011, FERC reaffirmed the MVP cost allocation on Rehearing. The MVP cost allocation is currently being challenged at the United States Court of Appeals, Seventh Circuit.

Effective January 1, 2012, the FERC authorized OTP to recover 100% CWIP and Abandoned Plant Recovery on two projects approved by MISO as MVP's in MISO's 2011 Transmission Expansion Plan: the Big Stone South – Brookings MVP and the Ellendale – Big Stone South MVP.

The Big Stone South – Brookings Project—OTP is jointly developing this project with Xcel Energy. MISO approved this project as an MVP under the MISO Tariff in December 2011. A Notice of Intent to Construct Facilities (NICF) was filed with the SDPUC on February 29, 2012. A portion of this line is anticipated to use previously obtained Big Stone II transmission route permits and easements and is expected to be in service in 2017. On July 31, 2012 the SDPUC approved the transfer of the Big Stone II transmission route permits to OTP. OTP expects to file, in the fourth quarter of 2012 or first quarter of 2013, a request with the SDPUC for recertification of a portion of the line route that was approved as part of the Big Stone II transmission development. OTP and Xcel Energy expect to make a joint route permit filing in the second quarter of 2013 for the remaining portion of the project.

The Ellendale – Big Stone South Project—OTP is jointly developing this project with Montana-Dakota Utilities Co., a Division of MDU Resources Group, Inc. (MDU). MISO approved this project as an MVP under the MISO Tariff in December 2011. OTP and MDU jointly filed an NICF with the SDPUC in March of 2012. This project will require regulatory approval from both the SDPUC and the NDPS. Route permits are expected to be filed with the respective commissions in the third quarter of 2013.

Capacity Expansion 2020 (CapX2020)

CapX2020 is a joint initiative of eleven investor-owned, cooperative, and municipal utilities in Minnesota and the surrounding region to upgrade and expand the electric transmission grid to ensure continued reliable and affordable service. The CapX2020 companies identified four major transmission projects for the region: (1) the Fargo–Monticello 345 kiloVolt (kV) Project (the Fargo Project), (2) the Brookings–Southeast Twin Cities 345 kV Project (the Brookings Project), (3) the Bemidji–Grand Rapids 230 kV Project (the Bemidji Project), and (4) the Twin Cities–LaCrosse 345 kV Project. OTP is an investor in the Fargo Project, the Brookings Project and the Bemidji Project. Recovery of OTP’s CapX2020 transmission investments will be through the MISO Tariff (the Brookings Project as an MVP) and Minnesota, North Dakota and South Dakota TCR Riders.

The Fargo Project—The Monticello to St. Cloud portion of the Fargo Project was placed into service on December 21, 2011.

The MPUC approved a route permit for the St. Cloud to Fargo portion of the Fargo Project on June 24, 2011. The agreements for Phase 2, which consists of the line section between St. Cloud and Alexandria, Minnesota, were signed by all of the participants on August 3, 2011. Construction on Phase 2 began in November 2011 and is expected to be completed in the fourth quarter of 2013.

A combined North Dakota Certificate of Corridor Compatibility and route permit application was submitted to the NDPSC on October 3, 2011 and was approved on September 12, 2012. The project owners executed project agreements for Phase 3 on September 28, 2012. An appeal of the North Dakota route permit and a motion for stay of the NDPUC order was filed with the North Dakota District Court on October 12, 2012 by the City of Oxbow and several landowners. The in-service date for the entire project is expected to be 2015; however, this is conditioned on a dismissal of the route permit appeal and motion for stay.

The Brookings Project—The MPUC approved the final line segment route permit for the Brookings Project on February 3, 2011. OTP executed project agreements with co-owners on January 13, 2012. The NDPSC approved the request for an Advanced Determination of Prudence (ADP) on November 10, 2011. The South Dakota route permit was approved by the SDPUC in June 2011. The MISO granted unconditional approval of the Brookings Project as an MVP under the MISO Tariff in December 2011. This project will be placed in service in segments with the earliest segment being placed in service in the summer of 2013 and the last segment placed in service during the first quarter of 2015.

The Bemidji Project—OTP serves as the lead utility for the Bemidji Project. The MPUC approved the CON for this project on July 9, 2009. A route permit application was approved by the MPUC on October 28, 2010. The joint state and federal Environmental Impact Statement was published by federal agencies on September 7, 2010, and the project's Transmission Capacity Exchange Agreement was accepted and approved by the FERC in the third quarter of 2010. On March 25, 2011, the Leech Lake Band of Ojibwe (LLBO) submitted a petition to the MPUC, requesting the revocation or suspension of the project's route permit. The request is based on the LLBO's allegation that it has jurisdiction to require the project to obtain its permission to cross through the historical boundaries of the Leech Lake Reservation. The owners of the Bemidji Project, including OTP, filed reply comments in opposition to the LLBO's request. On April 25, 2011, the Bemidji Project owners filed a declaratory judgment in the U.S. District Court for Minnesota against the LLBO seeking a judgment that no consent from the LLBO is required for the project to run through the LLBO reservation boundaries since the project is located exclusively on non LLBO lands. On August 6, 2012 a Consent Order Approving Stipulation for Entry of Consent Decree was issued in federal court, which enjoins the LLBO from interfering with the construction, operation, maintenance or repair of the transmission line. In conjunction with the stipulated agreement, the tribal court dismissed the LLBO's action and the LLBO has withdrawn its petition to the MPUC. The dispute between the LLBO and the Bemidji Project is now resolved as the parties have agreed on a confidential settlement. The Bemidji-Grand Rapids transmission line was fully energized and put into service on September 17, 2012.

#### Big Stone Air Quality Control System

The South Dakota Department of Environment and Natural Resources (DENR) determined that the Big Stone Plant is subject to Best Available Retrofit Technology (BART) requirements of the Clean Air Act (CAA), based on air dispersion modeling indicating that Big Stone's emissions reasonably contribute to visibility impairment in national parks and wilderness areas in Minnesota, North Dakota, South Dakota and Michigan. Under the U.S. Environmental Protection Agency's (EPA) regional haze regulations, South Dakota developed and submitted its implementation plan and associated implementation rules to the EPA on January 21, 2011. The DENR and EPA have agreed on non-substantive rule revisions, which were adopted by the Board of Minerals and Environment and became effective

on September 19, 2011.

South Dakota developed and submitted its revised implementation plan and associated implementation rules to EPA on September 19, 2011. Under the South Dakota implementation plan, and its implementing rules, the Big Stone Plant must install and operate a new BART compliant air quality control system to reduce emissions as expeditiously as practicable, but no later than five years after the EPA's approval of South Dakota's implementation plan. On March 29, 2012 the EPA took final action to approve South Dakota's Regional Haze State Implementation Plan (SIP), finding that South Dakota's SIP submittal met all applicable regional haze regulations. The EPA's final approval of the SIP was effective on May 29, 2012.

On January 14, 2011 OTP filed a petition asking the MPUC for ADP for the design, construction and operation of the BART compliant air quality control system at Big Stone Plant attributable to serving OTP's Minnesota customers. On December 20, 2011 the MPUC granted OTP's petition for ADP for the Big Stone Plant Air Quality Control System (AQCS). The MPUC written order was issued on January 23, 2012.

OTP filed an application for an ADP with the NDPSC on May 20, 2011, and the NDPSC approved OTP's request for an ADP on May 9, 2012.

On March 30, 2012 OTP requested approval from the SDPUC for an Environmental Cost Recovery Rider (ECRR) to recover costs associated with the Big Stone Plant AQCS, with a proposed effective date of October 1, 2012. Information requests for this filing continue and OTP is currently awaiting SDPUC action. This rider is designed to recover the revenue requirements plus carrying charges of the Big Stone AQCS project while under construction as well as after completion of the project until placed into base rates through the filing of a rate case. For the initial period of October 1, 2012 through September 30, 2013, OTP is requesting revenue requirement recovery on expenditures incurred for the Big Stone Plant AQCS. OTP anticipates the effective date of this ECRR will be changed to January 1, 2013.

#### 4. Regulatory Assets and Liabilities

As a regulated entity, OTP accounts for the financial effects of regulation in accordance with ASC 980, Regulated Operations. This accounting standard allows for the recording of a regulatory asset or liability for costs that will be collected or refunded in the future as required under regulation. The following table indicates the amount of regulatory assets and liabilities recorded on the Company's consolidated balance sheet:

| (in thousands)   | September 30, 2012 |           |           | Remaining<br>Recovery/<br>Refund<br>Period |
|--|--------------------|-----------|-----------|--|
|  | Current            | Long-Term | Total     |  |
| <b>Regulatory Assets:</b>  |                    |           |           |  |
| Unrecognized Transition Obligation, Prior Service Costs and Actuarial Losses on Pensions and Other Postretirement Benefits | \$ 7,047           | \$ 90,046 | \$ 97,093 | see notes                                  |
| Deferred Marked-to-Market Losses   | 6,722              | 11,170    | 17,892    | 75 months                                  |
| Conservation Improvement Program Accrued Revenues & Incentives   | 1,211              | 4,282     | 5,493     | 21 months                                  |
| Accumulated ARO Accretion/Depreciation Adjustment  | --                 | 4,015     | 4,015     | asset lives<br>240<br>months               |
| Debt Reacquisition Premiums  | 270                | 2,046     | 2,316     |  |
| Big Stone II Unrecovered Project Costs – Minnesota   | 518                | 1,753     | 2,271     | 48 months                                  |
| North Dakota Renewable Resource Rider Accrued Revenues   | 852                | 1,009     | 1,861     | 18 months                                  |
| Deferred Income Taxes  | --                 | 1,836     | 1,836     | asset lives                                |
| Minnesota Renewable Resource Rider Accrued Revenues  | 784                | 579       | 1,363     | 18 months                                  |
| Big Stone II Unrecovered Project Costs – North Dakota  | 1,254              | --        | 1,254     | 10 months                                  |
| Accrued Cost-of-Energy Revenues  | 1,101              | --        | 1,101     | 12 months                                  |

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|  |           |            |            |             |
|--|-----------|------------|------------|-------------|
| Big Stone II Unrecovered Project Costs – South Dakota            | 100       | 736        | 836        | 100 months  |
| North Dakota Transmission Rider Accrued Revenues                 | 614       | --         | 614        | 12 months   |
| General Rate Case Recoverable Expenses                           | 431       | 24         | 455        | 16 months   |
| Deferred Holding Company Formation Costs                         | 55        | 41         | 96         | 21 months   |
| MISO Schedule 26 Transmission Cost Recovery Rider True-up        | 63        | --         | 63         | 3 months    |
| MISO Schedule 16 and 17 Deferred Administrative Costs - ND       | 62        | --         | 62         | 2 months    |
| Total Regulatory Assets  | \$ 21,084 | \$ 117,537 | \$ 138,621 |             |
| Regulatory Liabilities:  |           |            |            |             |
| Accumulated Reserve for Estimated Removal Costs – Net of Salvage | \$ --     | \$ 65,272  | \$ 65,272  | asset lives |
| Deferred Income Taxes  | --        | 2,752      | 2,752      | asset lives |
| Deferred Marked-to-Market Gains                                  | 24        | 1,259      | 1,283      | 72 months   |
| Minnesota Transmission Rider Accrued Refund                      | 273       | --         | 273        | 12 months   |
| Deferred Gain on Sale of Utility Property – Minnesota Portion    | 6         | 113        | 119        | 255 months  |
| South Dakota – Nonasset-Based Margin Sharing Excess              | 64        | --         | 64         | 3 months    |
| South Dakota Transmission Rider Accrued Refund                   | 61        | --         | 61         | 3 months    |
| Total Regulatory Liabilities                                     | \$ 428    | \$ 69,396  | \$ 69,824  |             |
| Net Regulatory Asset Position                                    | \$ 20,656 | \$ 48,141  | \$ 68,797  |             |



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| (in thousands)   | December 31, 2011 |                   |                   | Remaining Recovery/<br>Refund<br>Period |
|--|-------------------|-------------------|-------------------|---|
|  | Current           | Long-Term         | Total             |   |
| <b>Regulatory Assets:</b>  |                   |                   |                   |   |
| Unrecognized Transition Obligation, Prior Service Costs and Actuarial Losses on Pensions and Other Postretirement Benefits | \$ 6,304          | \$ 96,074         | \$ 102,378        | see notes                               |
| Deferred Marked-to-Market Losses   | 5,208             | 10,749            | 15,957            | 44 months                               |
| Conservation Improvement Program Accrued Revenues & Incentives   | 5,234             | 2,208             | 7,442             | 18 months                               |
| Accrued Cost-of-Energy Revenue   | 4,043             | --                | 4,043             | 12 months                               |
| Accumulated ARO Accretion/Depreciation Adjustment  | --                | 3,662             | 3,662             | asset lives                             |
| Minnesota Renewable Resource Rider Accrued Revenues  | 1,461             | 1,306             | 2,767             | 33 months                               |
| Big Stone II Unrecovered Project Costs – Minnesota   | 495               | 2,144             | 2,639             | 57 months<br>249                        |
| Debt Reacquisition Premiums  | 280               | 2,246             | 2,526             | months                                  |
| Deferred Income Taxes  | --                | 2,382             | 2,382             | asset lives                             |
| Big Stone II Unrecovered Project Costs – North Dakota  | 1,340             | 862               | 2,202             | 19 months                               |
| North Dakota Renewable Resource Rider Accrued Revenues   | 785               | 1,325             | 2,110             | 24 months                               |
| General Rate Case Recoverable Expenses   | 721               | 285               | 1,006             | 25 months                               |
| Big Stone II Unrecovered Project Costs – South Dakota  | 100               | 811               | 911               | 109<br>months                           |
| North Dakota Transmission Rider Accrued Revenue  | 518               | --                | 518               | 12 months                               |
| MISO Schedule 16 and 17 Deferred Administrative Costs - ND   | 343               | --                | 343               | 11 months                               |
| MISO Schedule 26 Transmission Cost Recovery Rider True-up  | 252               | --                | 252               | 12 months                               |
| Deferred Holding Company Formation Costs   | 55                | 83                | 138               | 30 months                               |
| South Dakota – Asset-Based Margin Sharing Shortfall  | 138               | --                | 138               | 2 months                                |
| South Dakota Transmission Rider Accrued Revenues   | 114               | --                | 114               | 12 months                               |
| <b>Total Regulatory Assets</b>   | <b>\$ 27,391</b>  | <b>\$ 124,137</b> | <b>\$ 151,528</b> |   |
| <b>Regulatory Liabilities:</b>   |                   |                   |                   |   |
| Accumulated Reserve for Estimated Removal Costs – Net of Salvage   | \$ --             | \$ 65,610         | \$ 65,610         | asset lives                             |
| Deferred Income Taxes  | --                | 3,379             | 3,379             | asset lives                             |
| Deferred Gain on Sale of Utility Property – Minnesota Portion  | 6                 | 117               | 123               | 264<br>months                           |
| Deferred Marked-to-Market Gains  | 96                | --                | 96                | 12 months                               |
| South Dakota – Nonasset-Based Margin Sharing Excess  | 54                | --                | 54                | 12 months                               |

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|   |           |           |           |           |
|---|-----------|-----------|-----------|-----------|
| Minnesota Transmission Rider Accrued Refund | 28        | --        | 28        | see notes |
| Total Regulatory Liabilities                | \$ 184    | \$ 69,106 | \$ 69,290 |           |
| Net Regulatory Asset Position               | \$ 27,207 | \$ 55,031 | \$ 82,238 |           |

The regulatory asset related to the unrecognized transition obligation, prior service costs and actuarial losses on pensions and other postretirement benefits represents benefit costs and actuarial losses subject to recovery through rates as they are expensed over the remaining service lives of active employees included in the plans. These unrecognized benefit costs and actuarial losses are required to be recognized as components of Accumulated Other Comprehensive Income in equity under ASC 715, Compensation—Retirement Benefits, but are eligible for treatment as regulatory assets based on their probable recovery in future retail electric rates.

All Deferred Marked-to-Market Gains and Losses recorded as of September 30, 2012 are related to forward purchases of energy scheduled for delivery through December 2018.

Conservation Improvement Program Accrued Revenues & Incentives represent mandated conservation expenditures and incentives recoverable through retail electric rates.

The Accumulated Asset Retirement Obligation (ARO) Accretion/Depreciation Adjustment will accrete and be amortized over the lives of property with asset retirement obligations.

Debt Reacquisition Premiums are being recovered from OTP customers over the remaining original lives of the reacquired debt issues, the longest of which is 240 months.

Big Stone II Unrecovered Project Costs – Minnesota are the Minnesota share of costs incurred by OTP related to its participation in the abandoned Big Stone II generation project.

North Dakota Renewable Resource Rider Accrued Revenues relate to revenues earned on qualifying renewable resource costs incurred to serve North Dakota customers that have not been billed to North Dakota customers as of September 30, 2012.

The regulatory assets and liabilities related to Deferred Income Taxes result from changes in statutory tax rates accounted for in accordance with ASC 740, Income Taxes.

Minnesota Renewable Resource Rider Accrued Revenues relate to revenues earned on qualifying 2008 through September 30, 2012 renewable resource costs incurred to serve Minnesota customers that have not been billed to Minnesota customers as of September 30, 2012.

Big Stone II Unrecovered Project Costs – North Dakota are the North Dakota share of costs incurred by OTP related to its participation in the abandoned Big Stone II generation project.

Big Stone II Unrecovered Project Costs – South Dakota are the South Dakota share of costs incurred by OTP related to its participation in the abandoned Big Stone II generation project. OTP will be allowed to earn a return on the amount subject to recovery over a ten-year recovery period. Therefore, the South Dakota settlement amount is not discounted.

North Dakota Transmission Rider Accrued Revenues relate to revenues earned on qualifying transmission system facility and net operating costs incurred to serve North Dakota customers that have not been billed to North Dakota customers as of September 30, 2012.

General Rate Case Recoverable Expenses relate to expenses incurred during rate case proceedings that are eligible for recovery.

MISO Schedule 26 Transmission Cost Recovery Rider True-up relates to the Minnesota jurisdictional portion of MISO Schedule 26 for regional transmission cost recovery that was included in the calculation of the Minnesota Transmission Rider and subsequently adjusted to reflect actual billing amounts in the schedule.

The Accumulated Reserve for Estimated Removal Costs – Net of Salvage is reduced as actual removal costs, net of salvage revenues, are incurred.

The Minnesota Transmission Rider Accrued Refund relates to revenues billed for qualifying transmission system facilities and operating costs incurred to serve Minnesota customers net of transmission revenues that are refundable to Minnesota customers as of September 30, 2012.

South Dakota – Nonasset-Based Margin Sharing Excess represents 25% of OTP's South Dakota share of actual profit margins on nonasset-based wholesale sales of electricity. The excess margins accumulated annually will be subject to refund through future retail rate adjustments in South Dakota in the following year.

The South Dakota Transmission Rider Accrued Refund relates to revenues billed for qualifying transmission system facilities and operating costs incurred to serve South Dakota customers net of transmission revenues that are refundable to South Dakota customers as of September 30, 2012.

If for any reason, OTP ceases to meet the criteria for application of guidance under ASC 980 for all or part of its operations, the regulatory assets and liabilities that no longer meet such criteria would be removed from the consolidated balance sheet and included in the consolidated statement of income as an extraordinary expense or income item in the period in which the application of guidance under ASC 980 ceases.



## 5. Forward Contracts Classified as Derivatives

## Electricity Contracts

All of OTP's wholesale purchases and sales of energy under forward contracts that do not meet the definition of capacity contracts are considered derivatives subject to mark-to-market accounting. OTP's objective in entering into forward contracts for the purchase and sale of energy is to optimize the use of its generating and transmission facilities and leverage its knowledge of wholesale energy markets in the region to maximize financial returns for the benefit of both its customers and shareholders. OTP's intent in entering into certain of these contracts is to settle them through the physical delivery of energy when physically possible and economically feasible. OTP also enters into certain contracts for trading purposes with the intent to profit from fluctuations in market prices through the timing of purchases and sales.

The market prices used to value OTP's forward contracts for the purchases and sales of electricity and electricity generating capacity are determined by survey of counterparties or brokers used by OTP's power services' personnel responsible for contract pricing, as well as prices gathered from daily settlement prices published by the Intercontinental Exchange and CME Globex. For certain contracts, prices at illiquid trading points are based on a basis spread between that trading point and more liquid trading hub prices. These basis spreads are determined based on available market price information and the use of forward price curve models. The fair value measurements of these forward energy contracts fall into level 2 and level 3 of the fair value hierarchy set forth in ASC 820, Fair Value Measurement.

The following tables show the effect of marking to market forward contracts for the purchase and sale of electricity and the location and fair value amounts of the related derivatives reported on the Company's consolidated balance sheets as of September 30, 2012 and December 31, 2011, and the change in the Company's consolidated balance sheet position from December 31, 2011 to September 30, 2012 and December 31, 2010 to September 30, 2011:

| (in thousands)  | September 30,<br>2012 | December 31,<br>2011 |
|---|-----------------------|----------------------|
| Other Current Asset – Derivative Asset                          | \$ 2,219              | \$ 3,803             |
| Regulatory Asset – Current Deferred Marked-to-Market Loss       | 6,722                 | 5,208                |
| Regulatory Asset – Long-Term Deferred Marked-to-Market Loss     | 11,170                | 10,749               |
| Total Assets  | 20,111                | 19,760               |
| Derivative Liability  | (18,869 )             | (18,770 )            |
| Regulatory Liability – Current Deferred Marked-to-Market Gain   | (24 )                 | (96 )                |
| Regulatory Liability – Long-Term Deferred Marked-to-Market Gain | (1,259 )              | --                   |
| Total Liabilities   | (20,152 )             | (18,866 )            |
| Fair Value Adjustments Included in Earnings                     | \$ (41 )              | \$ 894               |

  

| (in thousands)  | Year-to-Date<br>September 30,<br>2012 | Year-to-Date<br>September 30,<br>2011 |
|---|---------------------------------------|---------------------------------------|
| Cumulative Fair Value Adjustments Included in Earnings - Beginning of Year                              | \$ 894                                | \$ 763                                |
| Less: Amounts Realized on Settlement of Contracts Entered into in Prior Periods                         | (781 )                                | (253 )                                |
| Changes in Fair Value of Contracts Entered into in Prior Periods  | (33 )                                 | (86 )                                 |
| Cumulative Fair Value Adjustments in Earnings of Contracts Entered into in Prior Years at End of Period | 80                                    | 424                                   |
| Changes in Fair Value of Contracts Entered into in Current Period                                       | (121 )                                | 550                                   |

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Cumulative Fair Value Adjustments Included in Earnings - End of Period \$ (41 ) \$ 974

The recognized but unrealized net (losses) and gains on the forward energy and capacity purchases and sales marked to market on September 30, 2012 are expected to be realized on settlement as scheduled over the following periods in the amounts listed:

| (in thousands)  | 4th Qtr<br>2012 | 1st Qtr<br>2013 | Total    |
|-----------------|-----------------|-----------------|----------|
| Net (Loss) Gain | \$ (44 )        | \$ 3            | \$ (41 ) |

The following realized and unrealized net (losses) and gains on forward energy contracts are included in electric operating revenues on the Company's consolidated statements of income:

| (in thousands)  | Three Months Ended |        | Nine Months Ended |        |
|---|--------------------|--------|-------------------|--------|
|   | September 30,      |        | September 30,     |        |
|   | 2012               | 2011   | 2012              | 2011   |
| Net Gains (Losses) on Forward Electric Energy Contracts | \$ (274 )          | \$ 456 | \$ (130 )         | \$ 587 |

OTP has credit risk associated with the nonperformance or nonpayment by counterparties to its forward energy and capacity purchases and sales agreements. The Company has established guidelines and limits to manage credit risk associated with wholesale power and capacity purchases and sales. Specific limits are determined by a counterparty's financial strength.

The following table provides information on OTP's credit risk exposure on delivered and marked-to-market forward contracts as of September 30, 2012 and December 31, 2011:

| (in thousands)                                 | September 30, 2012 |                | December 31, 2011 |                |
|--|--------------------|----------------|-------------------|----------------|
|  | Exposure           | Counterparties | Exposure          | Counterparties |
| Net Credit Risk on Forward Energy Contracts    | \$322              | 7              | \$1,677           | 10             |
| Net Credit Risk to Single Largest Counterparty | \$195              |                | \$737             |                |

OTP had a net credit risk exposure to seven counterparties with investment grade credit ratings. OTP had no exposure at September 30, 2012 or December 31, 2011 to counterparties with credit ratings below investment grade. Counterparties with investment grade credit ratings have minimum credit ratings of BBB- (Standard & Poor's), Baa3 (Moody's) or BBB- (Fitch). The credit risk exposures include net amounts due to OTP on receivables/payables from completed transactions billed and unbilled plus marked-to-market gains/losses on forward contracts for the purchase and sale of electricity scheduled for delivery subsequent to the reporting date. Individual counterparty exposures are offset according to legally enforceable netting arrangements.

The following table provides a breakdown of OTP's credit risk standing on forward energy contracts in marked-to-market loss positions as of September 30, 2012 and December 31, 2011:

|  | September 30, 2012 | December 31, 2011 |
|--|--------------------|-------------------|
| Current Liability – Marked-to-Market Loss (in thousands)   |                    |                   |
| Loss Contracts Covered by Deposited Funds or Letters of Credit   | \$ 2,000           | \$ 3,423          |
| Contracts Requiring Cash Deposits if OTP's Credit Falls Below Investment Grade <sup>1</sup>  | 16,869             | 15,347            |
| Loss Contracts with No Ratings Triggers or Deposit Requirements  | --                 | --                |
| Total Current Liability – Marked-to-Market Loss  | \$ 18,869          | \$ 18,770         |
| <sup>1</sup> Certain OTP derivative energy contracts contain provisions that require an investment grade credit rating from each of the major credit rating agencies on OTP's debt. If OTP's debt ratings were to fall below investment grade, the counterparties to these forward energy contracts could request the immediate deposit of cash to cover contracts in net liability positions. |                    |                   |
| Contracts Requiring Cash Deposits if OTP's Credit Falls Below Investment Grade   | \$ 16,869          | \$ 15,347         |
| Offsetting Gains with Counterparties under Master Netting Agreements   | (2,107 )           | (3,471 )          |
| Reporting Date Deposit Requirement if Credit Risk Feature Triggered  | \$ 14,762          | \$ 11,876         |





## 6. Common Shares and Earnings Per Share

## Common Shares

Following is a reconciliation of the Company's common shares outstanding from December 31, 2011 through September 30, 2012:

|  |            |
|--|------------|
| Common Shares Outstanding, December 31, 2011           | 36,101,695 |
| Issuances:   |            |
| Restricted Stock Issued to Employees                   | 24,500     |
| Restricted Stock Issued to Nonemployee Directors       | 24,000     |
| Vesting of Restricted Stock Units                      | 21,300     |
| Retirements:   |            |
| Shares Withheld for Individual Income Tax Requirements | (5,072 )   |
| Forfeiture of Unvested Restricted Stock                | (1,825 )   |
| Common Shares Outstanding, September 30, 2012          | 36,164,598 |

## Earnings Per Share

Basic earnings per common share are calculated by dividing earnings available for common shares by the weighted average number of common shares outstanding during the period. Diluted earnings per common share are calculated by adjusting outstanding shares, assuming conversion of all potentially dilutive stock options. Stock options with exercise prices greater than the market price are excluded from the calculation of diluted earnings per common share. Nonvested restricted shares granted to the Company's directors and employees are considered dilutive for the purpose of calculating diluted earnings per share but are considered contingently returnable and not outstanding for the purpose of calculating basic earnings per share. Underlying shares related to nonvested restricted stock units granted to employees are considered dilutive for the purpose of calculating diluted earnings per share. Shares expected to be awarded for stock performance awards granted to executive officers are considered dilutive for the purpose of calculating diluted earnings per share.

Excluded from the calculation of diluted earnings per share are the following outstanding stock options which had exercise prices greater than the average market prices:

| Three Months Ended<br>September 30, | Options<br>Outstanding | Range of Exercise<br>Prices |
|-------------------------------------|------------------------|-----------------------------|
| 2012                                | 92,497                 | \$24.93 – \$27.25           |
| 2011                                | 170,960                | \$24.93 – \$31.34           |
|                                     |                        |                             |
| Nine Months Ended September<br>30,  | Options<br>Outstanding | Range of Exercise<br>Prices |
| 2012                                | 92,497                 | \$24.93 – \$27.25           |
| 2011                                | 170,960                | \$24.93 – \$31.34           |

## 7. Share-Based Payments

The Company has five share-based payment programs.

Stock Incentive Awards

On April 16, 2012 the Company's Board of Directors granted the following stock incentive awards to the Company's non-employee directors, executive officers and key employees under the 1999 Stock Incentive Plan, as amended:

| Award   | Shares/Units<br>Granted | Grant-Date<br>Fair Value<br>per Share | Vesting                               |
|---|-------------------------|---------------------------------------|---------------------------------------|
| Restricted Stock Granted to Nonemployee Directors         | 24,000                  | \$21.32                               | 25% per year through April 8,<br>2016 |
| Restricted Stock Granted to Executive Officers            | 24,500                  | \$21.32                               | 25% per year through April 8,<br>2016 |
| Stock Performance Awards Granted to Executive<br>Officers | 80,800                  | \$21.75                               | December 31, 2014                     |
| Restricted Stock Units Granted to Employees               | 12,800                  | \$17.14                               | 100% on April 8, 2016                 |

The restricted shares granted to the Company's nonemployee directors and executive officers are eligible for full dividend and voting rights. Restricted shares not vested and dividends on those restricted shares are subject to forfeiture under the terms of the restricted stock award agreement. The grant date fair value of each share of restricted stock was the average of the high and low market price per share on the date of grant.

Under the performance share awards, the Company's executive officers could earn up to an aggregate of 161,600 common shares based on the Company's total shareholder return relative to the total shareholder return of the companies that comprise the Edison Electric Institute Index over the performance measurement period of January 1, 2012 through December 31, 2014. The aggregate target share award is 80,800 shares. Actual payment may range from zero to 200% of the target amount. The executive officers have no voting or dividend rights related to these shares until the shares, if any, are issued at the end of the performance period. The grant date fair value of the target amount of common shares projected to be awarded was determined under a Monte Carlo simulation valuation method. The terms of these awards are such that the entire award will be classified and accounted for as a liability, as required under ASC 718, and will be measured over the performance period based on the fair value of the award at the end of each reporting period subsequent to the grant date.

The grant date fair value of each restricted stock unit was based on the market value of one share of the Company's common stock on the grant date, discounted for the value of the dividend exclusion over the four-year vesting period.

As of September 30, 2012 the remaining unrecognized compensation expense related to stock-based compensation was approximately \$3.7 million (before income taxes) which will be amortized over a weighted-average period of 2.5 years.

Compensation expense recognized under the Company's stock-based payment programs are presented in the table below:

| (in thousands)   | Three Months Ended<br>September 30, |          | Nine Months Ended<br>September 30, |          |
|--|-------------------------------------|----------|------------------------------------|----------|
|  | 2012                                | 2011     | 2012                               | 2011     |
| Employee Stock Purchase Plan (15% discount)            | \$ 31                               | \$ 51    | \$ 119                             | \$ 185   |
| Restricted Stock Granted to Directors                  | 139                                 | 185      | 413                                | 571      |
| Restricted Stock Granted to Employees                  | 87                                  | 511      | 232                                | 759      |
| Restricted Stock Units Granted to Employees            | 60                                  | 92       | 165                                | 244      |
| Stock Performance Awards Granted to Executive Officers | 146                                 | 1,766    | 439                                | 1,766    |
| Totals   | \$ 463                              | \$ 2,605 | \$ 1,368                           | \$ 3,525 |

#### 8. Retained Earnings Restriction

The Company's Restated Articles of Incorporation, as amended, contain provisions that limit the amount of dividends that may be paid to common shareholders by the amount of any declared but unpaid dividends to holders of the Company's cumulative preferred shares. Under these provisions none of the Company's retained earnings were restricted at September 30, 2012.

#### 9. Commitments and Contingencies

#### Construction and Other Purchase Commitments

At December 31, 2011 OTP had commitments under contracts in connection with construction programs aggregating approximately \$41.0 million for 2012. OTP's share of additional commitments under contracts entered into in 2012 related to CapX2020 transmission projects, the Big Stone AQCS project, a water handling project at Coyote Station, and future purchases of equipment increased its total construction and other purchase commitments as of September 30, 2012 by \$16.5 million for the remainder of 2012, \$25.3 million for 2013, \$5.2 million for 2014 and \$19.9 million for 2015.

#### Electric Utility Capacity and Energy Requirements and Coal and Delivery Contracts

OTP has commitments for capacity and energy requirements under agreements extending through 2032. In the third quarter of 2012, OTP entered into an agreement for the purchase of additional energy to meet its future energy requirements for the years 2016 through 2018, resulting in an increase in commitments for the purchase of energy totaling \$27.0 million.

OTP's current coal purchase agreements under contracts expire in 2012 and 2016. In the third quarter of 2012, OTP, as operating agent, accepted proposals to provide a portion of Big Stone Plant's coal requirements for the years 2013-2016. The agreement for the purchase of the coal is expected to be signed in the fourth quarter of 2012.

In October 2012, the Coyote Station Co-Owners, OTP included, entered into a lignite sales agreement (LSA) with Coyote Creek Mining Company, L.L.C. (CCMC), a subsidiary of The North American Coal Corporation, for the purchase of coal to meet the coal supply requirements of Coyote Station for the period beginning in May 2016 and ending in December 2040. The price per ton to be paid by the Coyote Station Co-Owners under the LSA will reflect the cost of production, along with an agreed profit and capital charge. OTP's commitment under the LSA for its share of the coal anticipated to be delivered over the life of the contract is estimated to be approximately \$710 million. The LSA provides for the Coyote Station Co-Owners to purchase the membership interests in CCMC in the event of certain early termination events and also at the end of the term of the LSA.

#### Contingencies

Contingencies, by their nature, relate to uncertainties that require the Company's management to exercise judgment both in assessing the likelihood a liability has been incurred as well as in estimating the amount of potential loss. The most significant contingencies impacting the Company's consolidated financial statements are those related to product warranty, environmental remediation, litigation matters, possible liquidated damages and the resolution of matters related to open tax years. Should all of these items result in a liabilities being incurred, the loss could be as high as \$8.0 million. Additionally, the Company may become subject to significant claims of which its management is unaware, or the claims of which its management is aware may result in the Company incurring a significantly greater liability than it anticipates.

#### Other

The Company is a party to litigation arising in the normal course of business. The Company regularly analyzes current information and, as necessary, provides accruals for liabilities that are probable of occurring and that can be reasonably estimated. The Company believes the effect on its consolidated results of operations, financial position and cash flows, if any, for the disposition of all matters pending as of September 30, 2012 will not be material.

#### 10. Short-Term and Long-Term Borrowings

The following table presents the status of the Company's and OTP's lines of credit as of September 30, 2012 and December 31, 2011:

| (in thousands)                          | Line Limit | In Use on<br>September<br>30,<br>2012 | Restricted due<br>to<br>Outstanding<br>Letters of<br>Credit | Available on<br>September<br>30,<br>2012 | Available on<br>December<br>31,<br>2011 |
|---|------------|---------------------------------------|---|--|---|
| Otter Tail Corporation Credit Agreement | \$200,000  | \$ --                                 | \$ 733  | \$ 199,267                               | \$ 198,776                              |
| OTP Credit Agreement                    | 170,000    | 12,417                                | 3,050   | 154,533                                  | 165,950                                 |
| Total                                   | \$370,000  | \$ 12,417                             | \$ 3,783  | \$ 353,800                               | \$ 364,726                              |

On October 29, 2012 the Company and OTP renewed and extended the Otter Tail Corporation Credit Agreement and the OTP Credit Agreement, both for five-year terms. (See Note 18 to consolidated financial statements for more information.)

#### Long-Term Debt Retirements

In April 2012, ShoreMaster exercised a purchase option on a building it had been leasing under a capital lease and paid off the remaining \$2.8 million balance of its lease obligation.

On July 13, 2012 the Company prepaid in full its outstanding \$50 million, 8.89% Senior Unsecured Note due November 30, 2017 (the Cascade Note) issued pursuant to the Note Purchase Agreement dated as of February 23, 2007, as amended, between the Company and Cascade Investment, L.L.C. (Cascade). Immediately before the prepayment, the Cascade Note bore interest at 8.89% annually. The price paid by the Company to prepay the Cascade Note was \$63,031,000, which included the principal amount of the Cascade Note plus accrued interest of \$531,000 and a negotiated prepayment premium of \$12,500,000. The Company used funds available under the Otter Tail Corporation Credit Agreement for the prepayment. This early retirement reflects the Company's desire to lower its long-term debt outstanding given its recent divestitures. On repayment, \$606,000 in unamortized debt expense related to this note was immediately recognized as expense along with the \$12,500,000 negotiated prepayment premium, which, in total, reduced diluted earnings per share by \$0.22 in the nine months ended September 30, 2012. Cascade owned approximately 9.6% of the Company's outstanding common stock as of December 31, 2011.

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In the third quarter of 2012, \$25,000 of Grant County, South Dakota Pollution Control Refunding Revenue Bonds 4.65%, due September 1, 2017, and \$35,000 of Mercer County, North Dakota Pollution Control Refunding Revenue Bonds 4.85%, due September 1, 2022, were redeemed for estate settlement purposes.

The following tables provide a breakdown of the Company's consolidated short-term and long-term debt outstanding as of September 30, 2012 and December 31, 2011:

|  | OTP       | Varistar | Otter Tail Corporation | Otter Tail Corporation Consolidated |
|--|-----------|----------|------------------------|-------------------------------------|
| September 30, 2012 (in thousands)  |           |          |                        |                                     |
| Short-Term Debt  | \$12,417  | \$--     | \$ --                  | \$ 12,417                           |
| Long-Term Debt:  |           |          |                        |                                     |
| 9.000% Notes, due December 15, 2016  |           |          | \$ 100,000             | \$ 100,000                          |
| Senior Unsecured Notes 5.95%, Series A, due August 20, 2017  | \$33,000  |          |                        | 33,000                              |
| Grant County, South Dakota Pollution Control Refunding Revenue Bonds 4.65%, due September 1, 2017  | 5,065     |          |                        | 5,065                               |
| Senior Unsecured Note 8.89%, due November 30, 2017 <sup>1</sup>                                    |           |          | --                     | --                                  |
| Senior Unsecured Notes 4.63%, due December 1, 2021   | 140,000   |          |                        | 140,000                             |
| Senior Unsecured Notes 6.15%, Series B, due August 20, 2022  | 30,000    |          |                        | 30,000                              |
| Mercer County, North Dakota Pollution Control Refunding Revenue Bonds 4.85%, due September 1, 2022 | 20,070    |          |                        | 20,070                              |
| Senior Unsecured Notes 6.37%, Series C, due August 20, 2027  | 42,000    |          |                        | 42,000                              |
| Senior Unsecured Notes 6.47%, Series D, due August 20, 2037  | 50,000    |          |                        | 50,000                              |
| Other Obligations - Various up to 3.95% at September 30, 2012                                      |           |          | 1,767                  | 1,767                               |
| Total  | \$320,135 | \$--     | \$ 101,767             | \$ 421,902                          |
| Less: Current Maturities   | --        | --       | 173                    | 173                                 |
| Unamortized Debt Discount  | --        | --       | 4                      | 4                                   |
| Total Long-Term Debt   | \$320,135 | \$--     | \$ 101,590             | \$ 421,725                          |
| Total Short-Term and Long-Term Debt (with current maturities)                                      | \$332,552 | \$--     | \$ 101,763             | \$ 434,315                          |
| 1Repaid in full on July 13, 2012.  |           |          |                        |                                     |

|   | OTP      | Varistar | Otter Tail Corporation | Otter Tail Corporation Consolidated |
|---|----------|----------|------------------------|-------------------------------------|
| December 31, 2011 (in thousands)                            |          |          |                        |                                     |
| Short-Term Debt   | \$--     | \$--     | \$ --                  | \$ --                               |
| Long-Term Debt:   |          |          |                        |                                     |
| 9.000% Notes, due December 15, 2016                         |          |          | \$ 100,000             | \$ 100,000                          |
| Senior Unsecured Notes 5.95%, Series A, due August 20, 2017 | \$33,000 |          |                        | 33,000                              |
| Grant County, South Dakota Pollution Control                | 5,090    |          |                        | 5,090                               |

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|  |           |         |            |            |
|--|-----------|---------|------------|------------|
| Refunding Revenue Bonds 4.65%, due September 1, 2017   |           |         |            |            |
| Senior Unsecured Note 8.89%, due November 30, 2017   |           |         | 50,000     | 50,000     |
| Senior Unsecured Notes 4.63%, due December 1, 2021   | 140,000   |         |            | 140,000    |
| Senior Unsecured Notes 6.15%, Series B, due August 20, 2022  | 30,000    |         |            | 30,000     |
| Mercer County, North Dakota Pollution Control Refunding Revenue Bonds 4.85%, due September 1, 2022 | 20,105    |         |            | 20,105     |
| Senior Unsecured Notes 6.37%, Series C, due August 20, 2027  | 42,000    |         |            | 42,000     |
| Senior Unsecured Notes 6.47%, Series D, due August 20, 2037  | 50,000    |         |            | 50,000     |
| Other Obligations - Various up to 3.95% at December 31, 2011                                       |           | \$2,868 | 1,889      | 4,757      |
| Total  | \$320,195 | \$2,868 | \$ 151,889 | \$ 474,952 |
| Less: Current Maturities   | --        | 2,868   | 165        | 3,033      |
| Unamortized Debt Discount  | --        | --      | 4          | 4          |
| Total Long-Term Debt   | \$320,195 | \$--    | \$ 151,720 | \$ 471,915 |
| Total Short-Term and Long-Term Debt (with current maturities)                                      | \$320,195 | \$2,868 | \$ 151,885 | \$ 474,948 |



## 12. Pension Plan and Other Postretirement Benefits

Pension Plan—Components of net periodic pension benefit cost of the Company's noncontributory funded pension plan are as follows:

| (in thousands)                                | Three Months Ended |          | Nine Months Ended |           |
|---|--------------------|----------|-------------------|-----------|
|   | September 30,      |          | September 30,     |           |
|   | 2012               | 2011     | 2012              | 2011      |
| Service Cost—Benefit Earned During the Period | \$ 1,271           | \$ 961   | \$ 3,813          | \$ 3,311  |
| Interest Cost on Projected Benefit Obligation | 3,116              | 3,150    | 9,349             | 9,500     |
| Expected Return on Assets                     | (3,608 )           | (3,530 ) | (10,823 )         | (10,605 ) |
| Amortization of Prior-Service Cost            | 103                | 125      | 307               | 325       |
| Amortization of Net Actuarial Loss            | 1,260              | 663      | 3,780             | 1,963     |
| Net Periodic Pension Cost                     | \$ 2,142           | \$ 1,369 | \$ 6,426          | \$ 4,494  |

Cash flows—The Company had a minimum pension plan funding requirement of \$3,015,000 as of December 31, 2011, and made a discretionary plan contribution of \$10,000,000 in January 2012. The Company is not required to make, and has not made, any additional contributions in 2012. The Company did not make a contribution to its pension plan in the nine months ended September 30, 2011.

Executive Survivor and Supplemental Retirement Plan—Components of net periodic pension benefit cost of the Company's unfunded, nonqualified benefit plan for executive officers and certain key management employees are as follows:

| (in thousands)                                | Three Months Ended |        | Nine Months Ended |          |
|---|--------------------|--------|-------------------|----------|
|   | September 30,      |        | September 30,     |          |
|   | 2012               | 2011   | 2012              | 2011     |
| Service Cost—Benefit Earned During the Period | \$ 11              | \$ 20  | \$ 34             | \$ 61    |
| Interest Cost on Projected Benefit Obligation | 370                | 407    | 1,109             | 1,223    |
| Amortization of Prior-Service Cost            | 18                 | 18     | 55                | 55       |
| Amortization of Net Actuarial Loss            | 82                 | 62     | 245               | 184      |
| Net Periodic Pension Cost                     | \$ 481             | \$ 507 | \$ 1,443          | \$ 1,523 |

Postretirement Benefits—Components of net periodic postretirement benefit cost for health insurance and life insurance benefits for retired OTP and corporate employees are as follows:

| (in thousands)                                | Three Months Ended |        | Nine Months Ended |          |
|---|--------------------|--------|-------------------|----------|
|   | September 30,      |        | September 30,     |          |
|   | 2012               | 2011   | 2012              | 2011     |
| Service Cost—Benefit Earned During the Period | \$ 449             | \$ 425 | \$ 1,349          | \$ 1,275 |
| Interest Cost on Projected Benefit Obligation | 875                | 850    | 2,625             | 2,550    |
| Amortization of Transition Obligation         | 187                | 187    | 561               | 561      |

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|  |          |          |          |          |
|--|----------|----------|----------|----------|
| Amortization of Prior-Service Cost         | 53       | 50       | 158      | 150      |
| Amortization of Net Actuarial Loss         | 379      | 213      | 1,138    | 639      |
| Effect of Medicare Part D Expected Subsidy | (509 )   | (525 )   | (1,529 ) | (1,575 ) |
| Net Periodic Postretirement Benefit Cost   | \$ 1,434 | \$ 1,200 | \$ 4,302 | \$ 3,600 |

13. Fair Value of Financial Instruments

The following methods and assumptions were used to estimate the fair value of each class of financial instruments for which it is practicable to estimate that value:

Cash and Cash Equivalents—The carrying amount approximates fair value because of the short-term maturity of those instruments.

Long-Term Debt—The fair value of the Company’s long-term debt is estimated based on the current market indications of rates available to the Company for the issuance of debt. The fair value measurements of the Company’s long-term debt issues fall into level 2 of the fair value hierarchy set forth in ASC 820, Fair Value Measurement.

| (in thousands)                                | September 30, 2012 |              | December 31, 2011 |              |
|---|--------------------|--------------|-------------------|--------------|
|   | Carrying Amount    | Fair Value   | Carrying Amount   | Fair Value   |
| Cash and Cash Equivalents                     | \$--               | \$--         | \$14,652          | \$14,652     |
| Long-Term Debt (including current maturities) | \$(421,898 )       | \$(492,431 ) | \$(474,948 )      | \$(528,074 ) |

#### 15. Income Tax Expense – Continuing Operations

The following table provides a reconciliation of income tax expense calculated at the net composite federal and state statutory rate on income from continuing operations before income taxes and income tax expense for continuing operations reported on the Company’s consolidated statements of income for the three and nine month periods ended September 30, 2012 and 2011:

| (in thousands)  | Three Months Ended |                    | Nine Months Ended  |                    |
|---|--------------------|--------------------|--------------------|--------------------|
|   | September 30, 2012 | September 30, 2011 | September 30, 2012 | September 30, 2011 |
| Income (Loss) Before Income Taxes – Continuing Operations   | \$1,020            | \$9,718            | \$(20,571 )        | \$21,209           |
| Add Back Canadian Losses not Subject to Income Tax Benefits   | 3,072              | 2,174              | 4,440              | 8,954              |
| Income (Loss) Before Income Taxes – Continuing Operations, Subject to Taxes                                 | 4,092              | 11,892             | (16,131 )          | 30,163             |
| Income Tax Expense (Benefit) Computed at the Company’s Net Composite Federal and State Statutory Rate (39%) | 1,596              | 4,638              | (6,291 )           | 11,764             |
| Increases (Decreases) in Tax from:  |                    |                    |                    |                    |
| Federal Production Tax Credits  | (1,239 )           | (1,394 )           | (5,057 )           | (5,299 )           |
| Accrual (Reversal) of Interest on Cost Capitalization Audit Issue   | --                 | 275                | (676 )             | 275                |
| North Dakota Wind Tax Credit Amortization – Net of Federal Taxes  | (297 )             | (220 )             | (668 )             | (775 )             |
| Medicare Part D Subsidy   | (196 )             | (165 )             | (587 )             | (526 )             |
| Employee Stock Ownership Plan Dividend Deduction  | (190 )             | (192 )             | (571 )             | (576 )             |
| Canadian Revenue Authority Audit Settlement   | --                 | --                 | --                 | 156                |
| Investment Tax Credit   | (180 )             | (214 )             | (540 )             | (641 )             |
| Corporate Owned Life Insurance  | (118 )             | 85                 | (503 )             | (181 )             |
| Section 199 - Domestic Production Activities Deduction  | --                 | (178 )             | --                 | (573 )             |
| Other Items – Net   | (234 )             | (253 )             | (161 )             | (89 )              |
| Income Tax (Benefit) Expense – Continuing Operations  | \$(858 )           | \$2,382            | \$(15,054 )        | \$3,535            |
| Effective Income Tax Rate – Continuing Operations   | (84.1 )%           | 24.5 %             | 73.2 %             | 16.7 %             |

The following table summarizes the activity related to our unrecognized tax benefits:

(in thousands) 2012

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|   |           |
|---|-----------|
| Balance on January 1                                  | \$ 12,138 |
| Increases Related to Tax<br>Positions for Prior Years | --        |
| Uncertain Positions Resolved<br>During Year           | (8,354 )  |
| Balance on September 30                               | \$ 3,784  |

The balance of unrecognized tax benefits as of September 30, 2012 would not reduce our effective tax rate if recognized. The total amount of unrecognized tax benefits as of September 30, 2012 is not expected to change significantly within the next three months. The Company classifies interest and penalties on tax uncertainties as components of the provision for income taxes in its consolidated statement of income. No interest is accrued on tax uncertainties as of September 30, 2012.

## 17. Discontinued Operations

On May 6, 2011, the Company completed the sale of IPH for approximately \$87.0 million in cash, including \$3.0 million deposited in an escrow account, of which \$1.5 million was released to the Company in May 2012. In the second half of 2011, the IPH sales proceeds were reduced by \$1.2 million related to a purchase price adjustment. On December 29, 2011 the Company completed the sale of Wylie, its trucking business, for approximately \$25.0 million in cash. On January 18, 2012 the Company sold the assets of Aviva for \$0.3 million in cash. On February 29, 2012 the Company sold DMS for \$28.3 million in cash. Following are summary presentations of the results of discontinued operations for three and nine month periods ended September 30, 2012 and 2011:

| (in thousands)                                 | For the Three Months<br>Ended September 30, |           | For the Nine Months<br>Ended September 30, |            |
|--|---|-----------|--|------------|
|  | 2012  | 2011      | 2012                                       | 2011       |
| Operating Revenues                             | \$ --                                       | \$ 33,385 | \$ 16,352                                  | \$ 132,845 |
| Operating Expenses                             | 7   | 34,255    | 14,935                                     | 133,598    |
| Operating (Loss) Income                        | (7 )  | (870 )    | 1,417                                      | (753 )     |
| Interest Charges                               | --  | 12        | 147  | 43         |
| Other Income                                   | --  | 61        | 122  | 1,477      |
| Income Tax (Benefit)<br>Expense                | (2 )  | (307 )    | 571  | 261        |
| Net (Loss) Income from<br>Operations           | (5 )  | (514 )    | 821  | 420        |
| (Loss) Gain on Disposition<br>Before Taxes     | --  | (756 )    | (3,713 )                                   | 16,011     |
| Income Tax (Benefit)<br>Expense on Disposition | --  | (302 )    | (169 )                                     | 3,213      |
| Net (Loss) Gain on<br>Disposition              | --  | (454 )    | (3,544 )                                   | 12,798     |
| Net (Loss) Income                              | \$ (5 )                                     | \$ (968 ) | \$ (2,723 )                                | \$ 13,218  |

Following are summary presentations of the major components of assets and liabilities of discontinued operations as of September 30, 2012 and December 31, 2011:

| (in thousands)                         | September 30,<br>2012 | December 31,<br>2011 |
|--|-----------------------|----------------------|
| Current Assets                         | \$ 730                | \$ 29,320            |
| Net Plant                              | --                    | 372                  |
| Assets of Discontinued Operations      | \$ 730                | \$ 29,692            |
| Current Liabilities                    | \$ 164                | \$ 14,740            |
| Deferred Income Taxes                  | --                    | (1,811 )             |
| Deferred Credits - Other               | --                    | 119                  |
| Long-Term Debt                         | --                    | 715                  |
| Liabilities of Discontinued Operations | \$ 164                | \$ 13,763            |

## 18. Subsequent Event

## Stock Incentive Awards

On October 1, 2012 the Company's Board of Directors granted the following stock incentive awards to an executive officer and key employees under the 1999 Stock Incentive Plan, as amended:

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| Award   | Shares/Units<br>Granted | Grant-Date<br>Fair Value<br>per Share | Vesting                                   |
|---|-------------------------|---------------------------------------|---|
| Restricted Stock Granted to Executive Officer | 1,620                   | \$23.93                               | 25% on April 8th of each year 2013 – 2016 |
| Restricted Stock Units Granted to Employees   | 3,000                   | \$19.87                               | 100% on April 8, 2016                     |

The restricted shares granted to the Company's executive officer are eligible for full dividend and voting rights. Restricted shares not vested and dividends on those restricted shares are subject to forfeiture under the terms of the restricted stock award agreement. The grant date fair value of each share of restricted stock was the average of the high and low market price per share on the date of grant.

The grant date fair value of each restricted stock unit was based on the market value of one share of the Company's common stock on the grant date, discounted for the value of the dividend exclusion over the 42-month vesting period.

#### Line of Credit Agreements

On October 29, 2012 the Company entered into a Third Amended and Restated Credit Agreement (the Otter Tail Corporation Credit Agreement) with the Banks named therein, which is an unsecured \$150 million revolving credit facility that the Company can draw on to refinance certain indebtedness and support the operations of the Company and its subsidiaries. The Otter Tail Corporation Credit Agreement amends and restates the Company's Second Amended and Restated Credit Agreement dated as of May 4, 2010, which was set to expire on May 4, 2013, and provided for a \$200 million line of credit. Borrowings under the Otter Tail Corporation Credit Agreement currently bear interest at LIBOR plus 1.75%, subject to adjustment based on the Company's senior unsecured credit ratings. The interest rate being charged under the Second Amended and Restated Credit Agreement prior to the renewal was LIBOR plus 3.25%. Under the Otter Tail Corporation Credit Agreement, the Company is required to pay the Banks' commitment fees based on the average daily unused amount available to be drawn under the revolving credit facility. The Otter Tail Corporation Credit Agreement is set to expire on October 29, 2017. The Otter Tail Corporation Credit Agreement contains a number of restrictions on the Company and its material subsidiaries, including restrictions on the Company's and its material subsidiaries' ability to merge, sell assets, make investments, create or incur liens on assets, guarantee the obligations of certain other parties and engage in transactions with related parties. The Otter Tail Corporation Credit Agreement also contains affirmative covenants and events of default. It does not include provisions for the termination of the agreement or the acceleration of repayment of amounts outstanding due to changes in the Company's credit ratings. The Company's obligations under the Otter Tail Corporation Credit Agreement are guaranteed by certain of the Company's material subsidiaries. Outstanding letters of credit issued by the Company under the Otter Tail Corporation Credit Agreement can reduce the amount available for borrowing under the line by up to \$40 million. The Otter Tail Corporation Credit Agreement has an accordion feature whereby the line can be increased to \$250 million on the terms and subject to the conditions described in the Otter Tail Corporation Credit Agreement.

On October 29, 2012 OTP entered into a Second Amended and Restated Credit Agreement (the OTP Credit Agreement) with the Banks named therein. The OTP Credit Agreement amends and restates the \$170 million OTP Credit Agreement dated as of March 3, 2011, which was set to expire on March 3, 2016. The OTP Credit Agreement provides for a \$170 million line of credit that may be increased to \$250 million on the terms and subject to the conditions described in the OTP Credit Agreement. The OTP Credit Agreement is an unsecured revolving credit facility that OTP can draw on to support the working capital needs and other capital requirements of its operations, including letters of credit in an aggregate amount not to exceed \$50 million outstanding at any time. Borrowings under the OTP Credit Agreement currently bear interest at LIBOR plus 1.25%, subject to adjustment based on the ratings of OTP's senior unsecured debt. The interest rate being charged under the OTP Credit Agreement prior to the renewal was LIBOR plus 1.5%. Under the OTP Credit Agreement, OTP is required to pay the Banks' commitment fees based on the average daily unused amount available to be drawn under the revolving credit facility. The OTP Credit Agreement is set to expire on October 29, 2017. The OTP Credit Agreement contains a number of restrictions on the business of OTP, including restrictions on its ability to merge, sell assets, make investments, create or incur liens on assets, guarantee the obligations of any other party, and engage in transactions with related parties. The OTP Credit Agreement also contains affirmative covenants and events of default. The OTP Credit Agreement does not include provisions for the termination of the agreement or the acceleration of repayment of amounts outstanding due to changes in OTP's credit ratings. OTP's obligations under the OTP Credit Agreement are not guaranteed by any other party.

The following table presents the status of the Company's and OTP's renewed and extended lines of credit as of October 31, 2012:

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| (in thousands)                          | Line Limit | In Use On<br>October 31,<br>2012 | Restricted due to<br>Outstanding<br>Letters<br>of Credit | Available on<br>October 31,<br>2012 |
|---|------------|----------------------------------|--|-------------------------------------|
| Otter Tail Corporation Credit Agreement | \$ 150,000 | \$ --                            | \$ 733   | \$ 149,267                          |
| OTP Credit Agreement                    | 170,000    | 5,464                            | 3,175  | 161,361                             |
| Total                                   | \$320,000  | \$ 5,464                         | \$ 3,908   | \$ 310,628                          |

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## Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

## RESULTS OF OPERATIONS

Following is an analysis of our operating results by business segment for the three and nine month periods ended September 30, 2012 and 2011, followed by a discussion of changes in our consolidated financial position during the nine months ended September 30, 2012 and our business outlook for the remainder of 2012.

## Comparison of the Three Months Ended September 30, 2012 and 2011

Consolidated operating revenues were \$277.1 million for the three months ended September 30, 2012 compared to \$282.4 million for the three months ended September 30, 2011. Operating income was \$21.3 million for the three months ended September 30, 2012 compared to operating income of \$18.0 million for the three months ended September 30, 2011. The Company recorded diluted earnings per share from continuing operations of \$0.05 for the three months ended September 30, 2012 compared to \$0.20 for the three months ended September 30, 2011 and total diluted earnings per share of \$0.05 for the three months ended September 30, 2012 compared to \$0.17 for the three months ended September 30, 2011.

Intersegment Eliminations—Amounts presented in the segment tables that follow for operating revenues, cost of goods sold and other nonelectric operating expenses for the three month periods ended September 30, 2012 and 2011 will not agree with amounts presented in the consolidated statements of income due to the elimination of intersegment transactions. The amounts of intersegment eliminations by income statement line item are listed below:

| Intersegment Eliminations<br>(in thousands) | Three Months Ended<br>September 30, 2012 | Three Months Ended<br>September 30, 2011 |
|---|--|--|
| Operating Revenues:                         |  |  |
| Electric                                    | \$ 46                                    | \$ 54                                    |
| Nonelectric                                 | 115                                      | 443                                      |
| Cost of Goods Sold                          | 148                                      | 461                                      |
| Other Nonelectric Expenses                  | 13                                       | 36                                       |

## Electric

| (in thousands)                           | Three Months Ended<br>September 30, |           | Change    | %<br>Change |
|--|-------------------------------------|-----------|-----------|-------------|
|  | 2012                                | 2011      |           |             |
| Retail Sales Revenue                     | \$ 74,622                           | \$ 73,766 | \$ 856    | 1.2         |
| Wholesale Revenue – Company Generation   | 5,347                               | 6,107     | (760 )    | (12.4 )     |
| Net Revenue – Energy Trading Activity    | 241                                 | 592       | (351 )    | (59.3 )     |
| Other Revenue                            | 8,354                               | 4,707     | 3,647     | 77.5        |
| Total Operating Revenues                 | \$ 88,564                           | \$ 85,172 | \$ 3,392  | 4.0         |
| Production Fuel                          | 20,622                              | 19,080    | 1,542     | 8.1         |
| Purchased Power – System Use             | 8,138                               | 7,488     | 650       | 8.7         |
| Other Operation and Maintenance Expenses | 28,717                              | 27,323    | 1,394     | 5.1         |
| Depreciation and Amortization            | 10,504                              | 10,046    | 458       | 4.6         |
| Property Taxes                           | 2,833                               | 2,601     | 232       | 8.9         |
| Operating Income                         | \$ 17,750                           | \$ 18,634 | \$ (884 ) | (4.7 )      |

## Three Months Ended

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| Electric kwh Sales (in thousands)               | September 30, |         | Change | %<br>Change |
|---|---------------|---------|--------|-------------|
|   | 2012          | 2011    |        |             |
| Retail kilowatt-hour (kwh) Sales                | 1,002,921     | 965,414 | 37,507 | 3.9         |
| Wholesale kwh Sales – Company<br>Generation     | 170,589       | 168,579 | 2,010  | 1.2         |
| Wholesale kwh Sales – Purchased Power<br>Resold | 15,202        | 13,877  | 1,325  | 9.5         |

The \$0.9 million increase in retail sales revenue reflects the following:

a \$1.4 million increase in revenues related to a 3.9% increase in retail kwh sales, mainly to commercial customers,

a \$1.4 million increase in revenue for the recovery of fuel and purchased power costs incurred to serve retail customers related to the increase in retail kwh sales,

a \$0.5 million increase in transmission cost recovery rider revenues as a result of increased investment in transmission assets,

offset by:

a \$2.4 million decrease in revenue mainly related to rate design changes implemented in October 2011, in conjunction with Otter Tail Power Company's (OTP) 2010 Minnesota general rate case, that shifted recovery of a portion of annual revenue requirements from summer to winter, reducing the amount of a seasonal rate differential in effect prior to October 2011.

Wholesale electric revenues from company-owned generation decreased \$0.8 million as a result of a 13.5% decrease in the price per kwh sold.

Other electric operating revenues increased \$3.6 million, as a result of a \$2.3 million increase in transmission tariff revenues, mainly related to recovery of CapX2020 transmission project investments, and a \$1.1 million increase in revenue from shared use of transmission facilities with another regional transmission provider under an integrated transmission agreement.

Fuel costs increased \$1.5 million as a result of a 6.9% increase in kwhs generated from OTP's steam-powered and combustion turbine generators, mainly at the Big Stone Plant, combined with a 1.1% increase in the cost of fuel per kwh generated. The cost of purchased power for retail sales increased \$0.7 million as a result of a 33.5% increase in kwhs purchased, partially offset by an 18.6% decrease in the cost per kwh purchased.

Electric operating and maintenance expenses increased \$1.4 million due to a \$0.9 million increase in transmission service charges related to investments in transmission facilities by Midwest Independent Transmission System Operator (MISO) member companies, and a \$0.5 million increase in labor and benefit expenses mainly due to increases in pension and retirement health benefit costs resulting from a reduction in the discount rate related to projected benefit obligations.

The \$0.5 million increase in Electric segment depreciation expense is mainly related to 2011 transmission plant additions. The \$0.2 million increase in property taxes is due to higher taxes on electric distribution property and increased investments in transmission and distribution property.

#### Wind Energy

| (in thousands)     | Three Months Ended |           |          | Change | % Change |
|--------------------|--------------------|-----------|----------|--------|----------|
|                    | September 30,      |           |          |        |          |
|                    | 2012               | 2011      |          |        |          |
| Revenues           | \$ 55,025          | \$ 52,595 | \$ 2,430 |        | 4.6      |
| Cost of Goods Sold | 49,326             | 48,945    | 381      |        | 0.8      |
|                    | 2,182              | 2,294     | (112 )   |        | (4.9 )   |

|                               |             |             |           |         |
|-------------------------------|-------------|-------------|-----------|---------|
| Operating Expenses            |             |             |           |         |
| Exit and Disposal Costs - DMI | 4,400       | --          | 4,400     | --      |
| Depreciation and Amortization | 742         | 2,822       | (2,080 )  | (73.7 ) |
| Operating Loss                | \$ (1,625 ) | \$ (1,466 ) | \$ (159 ) | (10.8 ) |

Revenues at DMI Industries Inc.'s (DMI) U.S. plants increased \$9.4 million as a result of higher revenue per tower offset slightly by fewer towers produced on a quarter over quarter basis, while cost of goods sold increased by \$8.0 million at those locations. Revenues and cost of goods sold at DMI's Canadian plant were down \$7.0 million and \$7.6 million, respectively, as a result of idling the plant in the fourth quarter of 2011 due to a reduction in tower orders. A decrease in operating expenses at DMI's idled Canadian plant of \$0.7 million was mostly offset by a \$0.6 million increase in expenses related to selling DMI's fixed assets. Exit and Disposal Costs - DMI include \$3.6 million in employee termination benefits and \$0.8 million in costs to terminate a wind tower production contract. Depreciation expense decreased mainly as a result of DMI writing down its assets by \$45.6 million to an indicated market value of \$20.0 million in the second quarter of 2012.

## Manufacturing

| (in thousands)                | Three Months Ended |           |             | %<br>Change |
|-------------------------------|--------------------|-----------|-------------|-------------|
|                               | September 30,      |           | Change      |             |
|                               | 2012               | 2011      |             |             |
| Operating Revenues            | \$ 53,567          | \$ 55,625 | \$ (2,058 ) | (3.7 )      |
| Cost of Goods Sold            | 41,835             | 42,977    | (1,142 )    | (2.7 )      |
| Operating Expenses            | 5,797              | 6,049     | (252 )      | (4.2 )      |
| Depreciation and Amortization | 3,270              | 3,228     | 42          | 1.3         |
| Operating Income              | \$ 2,665           | \$ 3,371  | \$ (706 )   | (20.9 )     |

The decrease in revenues in our Manufacturing segment relates to the following:

Revenues at BTD Manufacturing, Inc. (BTD), our metal parts stamping and fabrication company, decreased \$0.5 million due to a reduction in sales to energy related customers and less revenue from scrap-metal sales as a result of lower prices due to reduced demand for steel.

Revenues at T.O. Plastics, Inc. (T.O. Plastics), our manufacturer of thermoformed plastic and horticultural products, decreased by \$0.2 million.

Revenues at ShoreMaster, Inc. (ShoreMaster), our waterfront equipment business, decreased \$1.4 million mainly due mainly to a decrease in sales of commercial products.

The decrease in cost of goods sold in our Manufacturing segment relates to the following:

Cost of goods sold at BTD decreased \$0.4 million mainly as a result of decreased material costs related to lower steel prices and reduction in tooling costs for new products.

Cost of goods sold at T.O. Plastics decreased \$0.6 million mainly as a result of improved productivity and efficiencies and more selective bidding practices, but also due to a decrease in costs associated with the decrease in sales.

Cost of goods sold at ShoreMaster decreased \$0.1 million.

The decrease in operating expenses in our Manufacturing segment is due to the following:

Operating expenses at BTD decreased \$0.4 million due to reductions in incentive compensation and promotional expenses.

Operating expenses at T.O. Plastics were unchanged between the quarters.

Operating expenses at ShoreMaster increased \$0.1 million between the quarters.



## Construction

| (in thousands)                | Three Months Ended<br>September 30, |           | Change       | %<br>Change |
|-------------------------------|-------------------------------------|-----------|--------------|-------------|
|                               | 2012                                | 2011      |              |             |
| Operating Revenues            | \$ 37,931                           | \$ 53,247 | \$ (15,316 ) | (28.8 )     |
| Cost of Goods Sold            | 36,184                              | 49,740    | (13,556 )    | (27.3 )     |
| Operating Expenses            | 3,105                               | 3,063     | 42           | 1.4         |
| Depreciation and Amortization | 550                                 | 523       | 27           | 5.2         |
| Operating Loss                | \$ (1,908 )                         | \$ (79 )  | \$ (1,829 )  | --          |

The decrease in revenues in our Construction segment relates to the following:

Revenues at Foley Company, a mechanical and prime contractor on industrial projects, decreased \$20.1 million due to a decrease in work volume and the effect of cost overruns on estimated revenues recognized under percentage-of-completion accounting.

Revenues at Aevenia, Inc. (Aevenia), our electrical design and construction services company, increased \$4.8 million mainly as a result of an increase in electrical transmission, distribution and substation work in the oil patch region of western North Dakota.

The decrease in cost of goods sold in our Construction segment relates to the following:

Cost of goods sold at Foley Company decreased \$16.3 million. The decrease reflects reductions in material and subcontractor costs due to a decrease in work volume, partially offset by the recognition of additional costs of \$3.1 million in the third quarter of 2012 and \$1.6 million in the third quarter of 2011, resulting from increases in estimated costs on certain projects in excess of previous period estimates under percentage-of-completion accounting.

Cost of goods sold at Aevenia increased \$2.8 million as a result of the increase in electrical transmission, distribution and substation work. Improved performance resulted in an increase gross margin between the quarters at Aevenia.

## Plastics

| (in thousands)                | Three Months Ended<br>September 30, |           | Change   | %<br>Change |
|-------------------------------|-------------------------------------|-----------|----------|-------------|
|                               | 2012                                | 2011      |          |             |
| Operating Revenues            | \$ 42,217                           | \$ 36,231 | \$ 5,986 | 16.5        |
| Cost of Goods Sold            | 31,506                              | 29,956    | 1,550    | 5.2         |
| Operating Expenses            | 2,869                               | 1,757     | 1,112    | 63.3        |
| Depreciation and Amortization | 764                                 | 850       | (86 )    | (10.1 )     |

|                     |          |          |          |      |
|---------------------|----------|----------|----------|------|
| Operating<br>Income | \$ 7,078 | \$ 3,668 | \$ 3,410 | 93.0 |
|---------------------|----------|----------|----------|------|

Operating revenues for the Plastics segment increased as result of a 21.4% increase in pounds of polyvinyl chloride (PVC) pipe sold, partially offset by a 4.0% decrease in the price per pound of pipe sold. The increase in pounds sold is primarily due to increased demand for PVC pipe across the markets this segment served compared to last year's third quarter. The increase in costs of goods sold was related to the increase in pounds of pipe sold, but was mitigated by a 13.4% decrease in the cost per pound of PVC pipe sold as a result of a reduction in resin costs between the quarters. The increase in operating expenses in the Plastics segment is due to increased employee incentives related to improved operating results.



## Corporate

Corporate includes items such as corporate staff and overhead costs, the results of our captive insurance company and other items excluded from the measurement of operating segment performance. Corporate is not an operating segment. Rather it is added to operating segment totals to reconcile to totals on our consolidated statements of income.

| (in thousands)                | Three Months Ended |          |             | % Change |
|-------------------------------|--------------------|----------|-------------|----------|
|                               | September 30,      |          |             |          |
|                               | 2012               | 2011     | Change      |          |
| Operating Expenses            | \$ 2,498           | \$ 5,987 | \$ (3,489 ) | (58.3 )  |
| Depreciation and Amortization | 121                | 135      | (14 )       | (10.4 )  |

The decrease in corporate operating expenses is mainly related to the incurrence of termination benefits associated with the resignation of our former chief executive officer in the third quarter of 2011.

## Loss on Early Retirement of Debt

On July 13, 2012 we prepaid in full our outstanding \$50 million, 8.89% Senior Unsecured Note due November 30, 2017 (the Cascade Note). The price to prepay the Cascade Note was \$63,031,000, which included the principal amount of the Cascade Note plus accrued interest of \$531,000 and a negotiated prepayment premium of \$12,500,000. On repayment, \$606,000 in unamortized debt expense related to this note was immediately recognized as expense along with the \$12,500,000 negotiated prepayment premium. The \$13,106,000 (\$7,864,000 net-of-tax) loss on early retirement of debt had a negative impact on third quarter 2012 diluted earnings per share of \$0.22.

## Interest Charges

Interest charges decreased \$0.8 million in the third quarter of 2012 compared with the third quarter of 2011, mainly as a result of the early retirement of the Cascade Note on July 13, 2012.

## Income Taxes – Continuing Operations

Income tax benefit - continuing operations was \$0.9 million in the three months ended September 30, 2012 compared with income tax expense - continuing operations of \$2.4 million for the three months ended September 30, 2011. The following table provides a reconciliation of income tax expense calculated at the Company's net composite federal and state statutory rate on income from continuing operations before income taxes and income tax expense for continuing operations reported on the Company's consolidated statements of income for the three month periods ended September 30, 2012 and 2011:

| (in thousands)  | Three Months Ended |          |
|---|--------------------|----------|
|   | September 30,      |          |
|   | 2012               | 2011     |
| Income Before Income Taxes – Continuing Operations  | \$ 1,020           | \$ 9,718 |
| Add Back Canadian Losses not Subject to Income Tax Benefits                                       | 3,072              | 2,174    |
| Income Before Income Taxes – Continuing Operations, Subject to Taxes                              | 4,092              | 11,892   |
| Income Tax Expense Computed at the Company's Net Composite Federal and State Statutory Rate (39%) | 1,596              | 4,638    |
| Increases (Decreases) in Tax from:  |                    |          |
| Federal Production Tax Credits (PTCs)   | (1,239 )           | (1,394 ) |
| North Dakota Wind Tax Credit Amortization – Net of Federal Taxes                                  | (297 )             | (220 )   |

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|  |          |         |
|--|----------|---------|
| Medicare Part D Subsidy                                | (196 )   | (165 )  |
| Employee Stock Ownership Plan Dividend Deduction       | (190 )   | (192 )  |
| Investment Tax Credit                                  | (180 )   | (214 )  |
| Corporate Owned Life Insurance                         | (118 )   | 85      |
| Section 199 - Domestic Production Activities Deduction | --       | (178 )  |
| Accrual of Interest on Cost Capitalization Audit Issue | --       | 275     |
| Other Items – Net                                      | (234 )   | (253 )  |
| Income Tax (Benefit) Expense – Continuing Operations   | \$(858 ) | \$2,382 |
| Effective Income Tax Rate – Continuing Operations      | (84.1 )% | 24.5 %  |

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Due to cumulative losses in the Canadian operations of DMI, we have no tax liability from taxable income in Canada to offset with income tax benefits on losses, therefore, we record no tax benefit related to the losses of our Canadian operations. Federal PTCs are recognized as wind energy is generated based on a per kwh rate prescribed in applicable federal statutes. North Dakota wind energy credits are based on dollars invested in qualifying facilities and are being recognized on a straight-line basis over 25 years.

#### Discontinued Operations

In the second quarter of 2011, we sold Idaho Pacific Holdings, Inc. (IPH), our food ingredient processing company, and in the fourth quarter of 2011 we sold E.W. Wylie Corporation (Wylie), our trucking business. On January 18, 2012 ShoreMaster completed the sale of the assets of its wholly owned subsidiary, Aviva Sports, Inc. (Aviva), and on February 29, 2012 we completed the sale of DMS Health Technologies Inc. (DMS), our health services business. The financial position, results of operations and cash flows of IPH, Wylie, Aviva and DMS are reported as discontinued operations in our consolidated financial statements. Following are summary presentations of the results of discontinued operations for the three months ended September 30, 2012 and 2011:

| (in thousands)                    | For the Three Months<br>Ended September 30, |           |
|-----------------------------------|---|-----------|
|                                   | 2012  | 2011      |
| Operating Revenues                | \$ --                                       | \$ 33,385 |
| Operating Expenses                | 7   | 34,255    |
| Operating Loss                    | (7 )  | (870 )    |
| Interest Charges                  | --  | 12        |
| Other Income                      | --  | 61        |
| Income Tax Benefit                | (2 )  | (307 )    |
| Net Loss from Operations          | (5 )  | (514 )    |
| Loss on Disposition Before Taxes  | --  | (756 )    |
| Income Tax Benefit on Disposition | --  | (302 )    |
| Net Loss on Disposition           | --  | (454 )    |
| Net Loss                          | \$ (5 )                                     | \$ (968 ) |

#### Comparison of the Nine Months Ended September 30, 2012 and 2011

Consolidated operating revenues were \$838.4 million for the nine months ended September 30, 2012 compared to \$814.8 million for the nine months ended September 30, 2011. Operating income was \$15.1 million for the nine months ended September 30, 2012 compared to operating income of \$47.0 million for the nine months ended September 30, 2011. The Company recorded diluted earnings per share from continuing operations of (\$0.17) for the nine months ended September 30, 2012 compared to \$0.47 for the nine months ended September 30, 2011 and total diluted earnings per share of (\$0.24) for the nine months ended September 30, 2012 compared to \$0.83 for the nine months ended September 30, 2011.

**Asset Impairment Charge**—We entered into a nonbinding letter of interest in June 2012 to sell the fixed assets of DMI for \$20 million, while retaining DMI's net working capital—approximately \$66 million on June 30, 2012. The market value for DMI's assets has been significantly impacted by reduced demand for wind towers due to adverse market conditions affecting the industry, including uncertainty regarding renewal or extension of the Federal Production Tax Credit (PTC) for investments in renewable energy resources, which is set to expire at the end of 2012. Based on our second quarter 2012 decision to divest DMI's assets and the price for the fixed assets agreed to in the nonbinding letter of interest, DMI recorded a noncash asset impairment charge of \$45.6 million (\$27.5 million net-of-tax), or \$0.76 per share, in the second quarter of 2012 broken down as follows:

(in thousands)

|  |    |          |
|--|----|----------|
| Long-Lived Assets                            | \$ | 90,846   |
| Accumulated Depreciation – Long-lived Assets |    | (45,561) |
| Goodwill                                     |    | 288      |
| Total Asset Impairment Charge                | \$ | 45,573   |

We entered into a definitive agreement to sell DMI's fixed assets in September 2012. The sale of DMI's Canadian and West Fargo assets were completed in September 2012 and October 2012, respectively, and the sale of DMI's Tulsa assets is expected to be completed in November 2012. Under the terms of the definitive agreement, DMI must complete its current backlog of towers ordered for delivery in 2012 before final closing can occur. Under these circumstances, accounting rules require that DMI's assets and results of operations continue to be reported as continuing operations. However, on completion of all remaining tower orders, DMI's assets will be considered available for immediate sale and we expect DMI's results and any remaining assets will be reported as discontinued operations at the end of 2012.

Intersegment Eliminations—Amounts presented in the segment tables that follow for operating revenues, cost of goods sold and other nonelectric operating expenses for the nine month periods ended September 30, 2012 and 2011 will not agree with amounts presented in the consolidated statements of income due to the elimination of intersegment transactions. The amounts of intersegment eliminations by income statement line item are listed below:

| Intersegment Eliminations (in thousands) | Nine Months Ended September 30, 2012 | Nine Months Ended September 30, 2011 |
|--|--------------------------------------|--------------------------------------|
| Operating Revenues:                      |                                      |                                      |
| Electric                                 | \$ 165                               | \$ 177                               |
| Nonelectric                              | 1,875                                | 1,694                                |
| Cost of Goods Sold                       | 1,923                                | 1,561                                |
| Other Nonelectric Expenses               | 117                                  | 310                                  |

Electric

| (in thousands)                           | Nine Months Ended September 30, |            | Change      | % Change |
|--|---------------------------------|------------|-------------|----------|
|  | 2012                            | 2011       |             |          |
| Retail Sales Revenue                     | \$ 224,763                      | \$ 224,371 | \$ 392      | 0.2      |
| Wholesale Revenue – Company Generation   | 9,454                           | 12,406     | (2,952 )    | (23.8 )  |
| Net Revenue – Energy Trading Activity    | 1,214                           | 1,570      | (356 )      | (22.7 )  |
| Other Revenue                            | 22,099                          | 16,452     | 5,647       | 34.3     |
| Total Operating Revenues                 | \$ 257,530                      | \$ 254,799 | \$ 2,731    | 1.1      |
| Production Fuel                          | 48,501                          | 55,737     | (7,236 )    | (13.0 )  |
| Purchased Power – System Use             | 34,624                          | 27,759     | 6,865       | 24.7     |
| Other Operation and Maintenance Expenses | 91,137                          | 84,718     | 6,419       | 7.6      |
| Asset Impairment Charge                  | 432                             | --         | 432         | --       |
| Depreciation and Amortization            | 31,351                          | 30,105     | 1,246       | 4.1      |
| Property Taxes                           | 8,120                           | 7,427      | 693         | 9.3      |
| Operating Income                         | \$ 43,365                       | \$ 49,053  | \$ (5,688 ) | (11.6 )  |

| Electric kwh Sales (in thousands)            | Nine Months Ended September 30, |           | Change    | % Change |
|--|---------------------------------|-----------|-----------|----------|
|  | 2012                            | 2011      |           |          |
| Retail kwh Sales                             | 3,115,055                       | 3,223,064 | (108,009) | (3.4 )   |
| Wholesale kwh Sales – Company Generation     | 337,344                         | 414,635   | (77,291 ) | (18.6 )  |
| Wholesale kwh Sales – Purchased Power Resold | 80,234                          | 106,610   | (26,376 ) | (24.7 )  |

The \$0.4 million increase in retail sales revenue reflects the following:

a \$2.6 million increase in transmission costs recovery rider revenue as a result of increased investment in transmission assets,

a \$2.3 million increase in revenue mainly related to rate design changes implemented in Minnesota in October 2011 on finalization of OTP's 2010 general rate case, and

a \$1.8 million revenue reduction in the first half of 2011 related to accruing a refund for a portion of revenues collected under interim rates in 2010 during OTP's most recent Minnesota rate case,

offset by:

a \$4.5 million decrease in revenue, mainly due to a 3.4% reduction in retail kwh sales resulting from significantly milder weather in the first half of 2012 as heating degree days were down 27.8% compared with the first half of 2011,

a \$1.1 million reduction in accrued conservation program cost recovery revenue related to the timing of the recognition of conservation costs and incentives recovered through the Minnesota Conservation Improvement Program surcharge, and

a \$0.7 million decrease in revenue related to the recovery of fuel and purchased power costs.

Wholesale electric revenue from company-owned generation decreased \$3.0 million as a result of an 18.6% decrease in wholesale kwh sales. Lower wholesale demand due to milder weather in the first half of 2012 drove wholesale prices down, reducing opportunities to sell competitively in wholesale markets. Additionally, OTP's plant availability was reduced in the second quarter of 2012 as Coyote Station, OTP's lowest fuel-cost plant, was shut down for seven weeks of scheduled maintenance and Big Stone Plant had a 10-day spring maintenance outage, resulting in a 17.1% reduction in kwhs generated from OTP's steam-powered and combustion turbine generators between the periods.

Other electric operating revenue increased \$5.6 million mainly as a result of increases in transmission tariff revenues, related to recovery of CapX2020 transmission project investments.

Fuel costs decreased \$7.2 million as a result of the 17.1% decrease in kwhs generated from OTP's steam-powered and combustion turbine generators, partially offset by a 5.0% increase in the cost of fuel per kwh generated. Generation levels decreased in response to lower demand due to mild weather in the first half of 2012 and because of scheduled plant maintenance outages. The cost of purchased power for retail sales increased \$6.9 million as a result of a 52.4% increase in kwhs purchased, partially offset by an 18.2% decrease in the cost per kwh purchased. The increase in kwhs purchased was mainly due to the reduced availability of OTP's steam-powered generators in the first half of 2012.

Electric operating and maintenance expenses increased \$6.4 million due to the following:

a \$2.5 million increase in labor and benefit expenses mainly due to increases in pension and retirement health benefit costs resulting from a reduction in the discount rate related to projected benefit obligations,

a \$2.5 million increase in MISO transmission service charges, mainly MISO Schedule 26 charges related to increased investment in transmission facilities by MISO member companies,

a \$1.1 million increase in maintenance expenses at Coyote Station related to its second quarter 2012 seven-week scheduled major maintenance shutdown,

a \$0.7 million increase in maintenance costs at Big Stone Plant, and

a \$0.7 million increase in vegetation management expenses,

offset by:

a \$1.1 million reduction in incurred conservation program costs, commensurate with a reduction in accrued revenues related to the future recovery of those costs.

Otter Tail Energy Services Company (OTESCO) recorded an additional \$0.4 million asset impairment charge related to its wind farm development rights at its Sheridan Ridge and Stutsman County sites in North Dakota as a potential sale of the rights did not occur as expected in the first quarter of 2012. The \$1.2 million increase in Electric segment depreciation expense is related to 2011 property additions, mainly transmission assets. The \$0.7 million increase in property taxes is due to higher taxes on electric distribution property along with increased investments in transmission and distribution property.



## Wind Energy

| (in thousands)                | Nine Months Ended |              |              | % Change |
|-------------------------------|-------------------|--------------|--------------|----------|
|                               | September 30,     |              |              |          |
|                               | 2012              | 2011         | Change       |          |
| Revenues                      | \$ 169,745        | \$ 154,608   | \$ 15,137    | 9.8      |
| Cost of Goods Sold            | 148,900           | 152,841      | (3,941 )     | (2.6 )   |
| Operating Expenses            | 5,969             | 7,888        | (1,919 )     | (24.3 )  |
| Asset Impairment Charge       | 45,573            | --           | 45,573       | --       |
| Exit and Disposal Costs - DMI | 4,400             | --           | 4,400        | --       |
| Depreciation and Amortization | 4,897             | 8,132        | (3,235 )     | (39.8 )  |
| Operating Loss                | \$ (39,994 )      | \$ (14,253 ) | \$ (25,741 ) | (180.6 ) |

Revenues at DMI's U.S. plants increased \$42.5 million due to an 8.5% increase in towers produced and higher revenue per tower produced at those facilities, while cost of goods sold increased by only \$27.7 million at those locations as a result of productivity improvements, cost controls and the implementation of quality control measures that eliminated the need for outsourced quality assurance staffing. Revenues and cost of goods sold at DMI's Canadian plant were down \$27.4 million and \$31.6 million, respectively, as a result of the idling of plant in the fourth quarter of 2011 due to a reduction in tower orders. DMI's operating expenses decreased \$1.9 million at its idled Canadian plant. As described above, DMI recorded a noncash asset impairment charge of \$45.6 million in the second quarter of 2012 as a result of writing down its fixed assets to an indicated market value of \$20.0 million. Exit and Disposal Costs - DMI includes \$3.6 million in employee termination benefits and \$0.8 million in costs to terminate a wind tower production contract. Depreciation expense decreased as a result of the impairment of assets in Canada in 2011 and the impairment of the value of fixed assets in the second quarter of 2012.

## Manufacturing

| (in thousands)                | Nine Months Ended |            |             | % Change |
|-------------------------------|-------------------|------------|-------------|----------|
|                               | September 30,     |            |             |          |
|                               | 2012              | 2011       | Change      |          |
| Operating Revenues            | \$ 183,142        | \$ 168,306 | \$ 14,836   | 8.8      |
| Cost of Goods Sold            | 140,749           | 127,424    | 13,325      | 10.5     |
| Operating Expenses            | 19,688            | 16,648     | 3,040       | 18.3     |
| Depreciation and Amortization | 9,685             | 9,630      | 55          | 0.6      |
| Operating Income              | \$ 13,020         | \$ 14,604  | \$ (1,584 ) | (10.8 )  |

The increase in revenues in our Manufacturing segment relates to the following:

Revenues at BTD increased \$18.5 million as a result of higher sales volume due to improved customer demand.

Revenues at T.O. Plastics increased \$1.1 million due to increased sales of industrial and medical packaging products.

Revenues at ShoreMaster decreased \$4.8 million, reflecting a \$5.5 million decrease in commercial sales, partially offset by a \$0.7 million increase in residential sales.

The increase in cost of goods sold in our Manufacturing segment relates to the following:

Cost of goods sold at BTD increased \$15.0 million as a result of increased sales volume.

Cost of goods sold at T.O. Plastics increased \$0.9 million as a result of costs associated with the increase in sales of industrial and medical packaging products, offset by a \$1.1 million decrease in costs related to improved productivity and efficiencies and more selective bidding practices.

Cost of goods sold at ShoreMaster decreased \$1.5 million as a result of a \$2.3 million decrease in costs related to the reduction in commercial sales, offset by \$0.8 million in severance and relocation costs incurred in 2012 related to shutting down ShoreMaster's commercial production operations in Camdenton, Missouri and moving parts and equipment to its Fergus Falls, Minnesota and St. Augustine, Florida locations.

The increase in operating expenses in our Manufacturing segment is due to the following:

Operating expenses at BTD increased \$1.6 million mainly due to increased benefit expenses related to employee incentives, but also due to increased salary and benefit expenses related to workforce expansion and increases in expenditures for contracted services and insurance.

Operating expenses at T.O. Plastics decreased \$0.2 million between the periods, mainly due to decreases in labor and benefit expenses.

Operating expenses at ShoreMaster increased \$1.6 million, reflecting a \$0.6 million increase in expenses for outside professional services, a first quarter 2011 expense reduction of \$0.7 million from the collection of a receivable written off as uncollectible prior to 2011, and a \$0.2 million gain on a first quarter 2011 asset sale.

| Construction                     |              |            |              |         |
|----------------------------------|--------------|------------|--------------|---------|
| Nine Months Ended                |              |            |              |         |
| September 30,                    |              |            |              |         |
| (in thousands)                   | 2012         | 2011       | Change       | %       |
|                                  |              |            | Change       | Change  |
| Operating Revenues               | \$ 111,482   | \$ 139,895 | \$ (28,413 ) | (20.3 ) |
| Cost of Goods Sold               | 111,869      | 129,137    | (17,268 )    | (13.4 ) |
| Operating Expenses               | 9,415        | 9,184      | 231          | 2.5     |
| Depreciation and<br>Amortization | 1,454        | 1,463      | (9 )         | (0.6 )  |
| Operating (Loss) Income          | \$ (11,256 ) | \$ 111     | \$ (11,367 ) | --      |

The decrease in revenues in our Construction segment relates to the following:

Revenues at Foley Company decreased \$42.6 million, due to a decrease in work volume and the effect of cost overruns on estimated revenues recognized under percentage-of-completion accounting.

Revenues at Aevenia increased \$14.2 million between the periods as a result an increase in electrical transmission, distribution and substation work in the oil patch region of western North Dakota, which was facilitated, in part, by better weather and improved access to construction sites in the first half of 2012 compared with the first half of 2011.

The decrease in cost of goods sold in our Construction segment relates to the following:

Cost of goods sold at Foley Company decreased \$27.6 million. The decrease reflects reductions in material and subcontractor costs due to a decrease in work volume between periods, partially offset by the recognition of additional costs of \$11.3 million in the nine months ended September 30, 2012 and \$1.9 million in the nine months ended September 30, 2011, resulting from increases in estimated costs on certain projects in excess of previous period estimates under percentage-of-completion accounting.

Cost of goods sold at Aevenia increased \$10.3 million between the periods as a result of the increase in electrical transmission, distribution and substation work.

The increase in operating expenses in our Construction segment mainly reflects increases in outside service expenses at Foley.



## Plastics

| (in thousands)                | Nine Months Ended |           |           | %      |
|-------------------------------|-------------------|-----------|-----------|--------|
|                               | September 30,     |           |           |        |
|                               | 2012              | 2011      | Change    | Change |
| Operating Revenues            | \$ 118,582        | \$ 99,082 | \$ 19,500 | 19.7   |
| Cost of Goods Sold            | 89,710            | 82,896    | 6,814     | 8.2    |
| Operating Expenses            | 6,560             | 4,414     | 2,146     | 48.6   |
| Depreciation and Amortization | 2,362             | 2,517     | (155 )    | (6.2 ) |
| Operating Income              | \$ 19,950         | \$ 9,255  | \$ 10,695 | 115.6  |

Operating revenues for the Plastics segment increased as result of a 14.4% increase in pounds of PVC pipe sold combined with a 4.6% increase in the price per pound of pipe sold. The increase in pounds sold is primarily due to increased demand for PVC pipe across the markets this segment served. The increase in costs of goods sold was related to the increase in pounds of pipe sold partially offset by a 5.4% decrease in the cost per pound of PVC pipe sold. The increase in operating expenses in the Plastics segment is mainly due to increased employee incentives related to improved operating results, but also reflects increases in salaries and commissions related to the increase in sales volume.

## Corporate

Corporate includes items such as corporate staff and overhead costs, the results of our captive insurance company and other items excluded from the measurement of operating segment performance. Corporate is not an operating segment. Rather it is added to operating segment totals to reconcile to totals on our consolidated statements of income.

| (in thousands)                | Nine Months Ended |        |             | %       |
|-------------------------------|-------------------|--------|-------------|---------|
|                               | September 30,     |        |             |         |
|                               | 2012              | 2011   | Change      | Change  |
| Operating Expenses            | \$ 9,603          | 11,380 | \$ (1,777 ) | (15.6 ) |
| Depreciation and Amortization | 373               | 415    | (42 )       | (10.1 ) |

The decrease in corporate operating expenses reflects the incurrence of termination benefits associated with the resignation of our former chief executive officer in the third quarter of 2011, partially offset by higher employee benefit costs and increased costs for outside services in 2012.

## Loss on Early Retirement of Debt

On July 13, 2012 we prepaid in full the \$50 million Cascade Note. The price to prepay the Cascade Note was \$63,031,000, which included the principal amount of the Cascade Note plus accrued interest of \$531,000 and a negotiated prepayment premium of \$12,500,000. On repayment, \$606,000 in unamortized debt expense related to this note was immediately recognized as expense along with the \$12,500,000 negotiated prepayment premium. The \$13,106,000 (\$7,864,000 net-of-tax) loss on early retirement of debt had a negative impact on third quarter 2012 diluted earnings per share of \$0.22.

## Interest Charges

Interest charges decreased \$2.3 million in the first nine months of 2012 compared with the first nine months of 2011, mainly as a result of a decrease in the average daily balance of short-term debt outstanding between the periods and as a result of the early retirement of the Cascade Note on July 13, 2012.

#### Other Income

The increase in other income of \$0.9 million in the nine months ended September 30, 2012 compared with the nine months ended September 30, 2011 includes a \$0.5 million increase in the cash surrender value of corporate-owned life insurance policies, a \$0.2 million decrease in foreign currency transaction losses in the Canadian operations of DMI and a \$0.2 increase in other miscellaneous revenues at OTP.

## Income Taxes – Continuing Operations

Income tax benefit - continuing operations was \$15.1 million for the nine months ended September 30, 2012 compared with income tax expense - continuing operations of \$3.5 million for the nine months ended September 30, 2011. The following table provides a reconciliation of income tax (benefit) expense calculated at the Company's net composite federal and state statutory rate on (loss) income from continuing operations before income taxes and income tax (benefit) expense for continuing operations reported on the Company's consolidated statements of income for the nine month periods ended September 30, 2012 and 2011:

| (in thousands)  | Nine Months Ended<br>September 30, |          |
|---|------------------------------------|----------|
|   | 2012                               | 2011     |
| (Loss) Income Before Income Taxes – Continuing Operations   | \$(20,571 )                        | \$21,209 |
| Add Back Canadian Losses not Subject to Income Tax Benefits   | 4,440                              | 8,954    |
| (Loss) Income Before Income Taxes – Continuing Operations, Subject to Taxes                                 | (16,131 )                          | 30,163   |
| Income Tax (Benefit) Expense Computed at the Company's Net Composite Federal and State Statutory Rate (39%) | (6,291 )                           | 11,764   |
| Increases (Decreases) in Tax from:  |                                    |          |
| Federal PTCs  | (5,057 )                           | (5,299 ) |
| (Reversal) Accrual of Interest on Cost Capitalization Audit Issue   | (676 )                             | 275      |
| North Dakota Wind Tax Credit Amortization – Net of Federal Taxes  | (668 )                             | (775 )   |
| Medicare Part D Subsidy   | (587 )                             | (526 )   |
| Employee Stock Ownership Plan Dividend Deduction  | (571 )                             | (576 )   |
| Canadian Revenue Authority Audit Settlement   | --                                 | 156      |
| Investment Tax Credit   | (540 )                             | (641 )   |
| Corporate Owned Life Insurance  | (503 )                             | (181 )   |
| Section 199 - Domestic Production Activities Deduction  | --                                 | (573 )   |
| Other Items - Net   | (161 )                             | (89 )    |
| Income Tax (Benefit) Expense – Continuing Operations  | \$(15,054 )                        | \$3,535  |
| Effective Income Tax Rate – Continuing Operations   | 73.2 %                             | 16.7 %   |

Due to cumulative losses in the Canadian operations of DMI, we have no tax liability from taxable income in Canada to offset with income tax benefits on losses, therefore, we record no tax benefit related to the losses of our Canadian operations. Federal PTCs are recognized as wind energy is generated based on a per kwh rate prescribed in applicable federal statutes. North Dakota wind energy credits are based on dollars invested in qualifying facilities and are being recognized on a straight-line basis over 25 years.

## Discontinued Operations

In the second quarter of 2011, we sold IPH, our food ingredient processing company, and in the fourth quarter of 2011 we sold Wylie, our trucking business. On January 18, 2012 ShoreMaster completed the sale of the assets of its wholly owned subsidiary, Aviva, and on February 29, 2012 we completed the sale of DMS, our health services business. The financial position, results of operations, and cash flows of IPH, Wylie, Aviva and DMS are reported as discontinued operations in our consolidated financial statements. Following are summary presentations of the results of discontinued operations for the nine months ended September 30, 2012 and 2011:

| (in thousands) | For the Nine Months<br>Ended September 30, |      |
|----------------|--|------|
|                | 2012                                       | 2011 |

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|   |             |            |
|---|-------------|------------|
| Operating Revenues                          | \$ 16,352   | \$ 132,845 |
| Operating Expenses                          | 14,935      | 133,598    |
| Operating Income (Loss)                     | 1,417       | (753 )     |
| Interest Charges                            | 147         | 43         |
| Other Income                                | 122         | 1,477      |
| Income Tax Expense                          | 571         | 261        |
| Net Income from Operations                  | 821         | 420        |
| (Loss) Gain on Disposition Before Taxes     | (3,713 )    | 16,011     |
| Income Tax (Benefit) Expense on Disposition | (169 )      | 3,213      |
| Net (Loss) Gain on Disposition              | (3,544 )    | 12,798     |
| Net (Loss) Income                           | \$ (2,723 ) | \$ 13,218  |



## FINANCIAL POSITION

The following table presents the status of our lines of credit as of September 30, 2012 and December 31, 2011:

| (in thousands)                          | Line Limit | In Use on<br>September<br>30,<br>2012 | Restricted due<br>to<br>Outstanding<br>Letters of<br>Credit | Available on<br>September<br>30,<br>2012 | Available on<br>December<br>31,<br>2011 |
|---|------------|---------------------------------------|---|--|---|
| Otter Tail Corporation Credit Agreement | \$200,000  | \$ --                                 | \$ 733  | \$ 199,267                               | \$ 198,776                              |
| OTP Credit Agreement                    | 170,000    | 12,417                                | 3,050   | 154,533                                  | 165,950                                 |
| Total                                   | \$370,000  | \$ 12,417                             | \$ 3,783  | \$ 353,800                               | \$ 364,726                              |

On October 29, 2012 we renewed and extended the Otter Tail Corporation Credit Agreement and the OTP Credit Agreement. Additional information regarding the renewed and extended agreements, and balances as of October 31, 2012, are provided below.

We believe we have the necessary liquidity to effectively conduct business operations for an extended period. Our balance sheet is strong and we are in compliance with our debt covenants. Financial flexibility is provided by operating cash flows, unused lines of credit, strong financial coverages, investment grade credit ratings and alternative financing arrangements such as leasing.

We believe our financial condition is strong and our cash, other liquid assets, operating cash flows, existing lines of credit, access to capital markets and borrowing ability because of investment-grade credit ratings, when taken together, provide adequate resources to fund ongoing operating requirements and future capital expenditures related to expansion of existing businesses and development of new projects. On May 11, 2012 we filed a shelf registration statement with the Securities and Exchange Commission under which we may offer for sale, from time to time, either separately or together in any combination, equity, debt or other securities described in the shelf registration statement. On May 14, 2012 we entered into a Distribution Agreement with J.P. Morgan Securities (JPMS) under which we may offer and sell our common shares from time to time through JPMS, as our distribution agent, up to an aggregate sales price of \$75 million. Equity or debt financing will be required in the period 2012 through 2016 given the expansion plans related to our Electric segment to fund construction of new rate base investments, in the event we decide to reduce borrowings under our lines of credit or refund or retire early any of our presently outstanding debt or cumulative preferred shares, to complete acquisitions or for other corporate purposes. Also, our operating cash flow and access to capital markets can be impacted by macroeconomic factors outside our control. In addition, our borrowing costs can be impacted by changing interest rates on short-term and long-term debt and ratings assigned to us by independent rating agencies, which in part are based on certain credit measures such as interest coverage and leverage ratios.

Our common stock dividend payments have exceeded our net (losses) income in each of the last four years. The determination of the amount of future cash dividends to be declared and paid will depend on, among other things, our financial condition, improvement in earnings per share to levels in excess of the indicated annual dividend per share of \$1.19, cash flows from operations, the level of our capital expenditures, restrictions under our credit facilities and our future business prospects. The decision to declare a quarterly dividend is reviewed quarterly by the Board of Directors.

Cash provided by operating activities from continuing operations was \$148.1 million for the nine months ended September 30, 2012 compared with \$62.5 million for the nine months ended September 30, 2011. The \$85.6 million

increase in cash provided by operating activities from continuing operations reflects a \$65.9 million increase in cash from working capital between the periods, a \$46.0 million noncash asset impairment charges in 2012 offset by a decrease in net income from continuing operations of \$23.2 million between the periods. The increase in cash from working capital is mainly due to the monetization of \$49.9 million of DMI's net working capital in the third quarter of 2012 as DMI works toward completion and delivery of its final wind tower orders and winds down operations.

Net cash used in investing activities of continuing operations was \$92.5 million for the nine months ended September 30, 2012 compared to \$58.2 million for the nine months ended September 30, 2011. An increase in cash used for capital expenditures at the electric utility of \$41.1 million, mainly related to expenditures for CapX2020 transmission line construction projects, was partially offset by decreases in cash used for capital expenditures of \$3.0 million at DMI and \$1.7 million at T.O. Plastics. Proceeds from the sale of noncurrent assets for the nine months ended September 30, 2012 includes \$2.8 million from the sale of DMI's fixed assets in Canada in September 2012. Net proceeds from the sale of discontinued operations of \$24.3 million for the nine months ended September 30, 2012 reflect proceeds, net of selling costs, of \$24.0 million from the sale of DMS and \$0.3 million from the sale of Aviva's assets. Net cash used in investing activities of discontinued operations of \$11.7 million in the first nine months of 2012 reflects cash used by DMS to purchase assets held under operating leases. Net cash used in investing activities of discontinued operations of \$15.9 million in the first nine months of 2011 mainly reflects cash used by DMS to purchase assets held under operating leases.

Net cash used in financing activities from continuing operations increased \$0.1 million in the nine months ended September 30, 2012 compared with the nine months ended September 30, 2011. A net increase in short-term borrowings and checks issued in excess of cash of \$65.7 million between the periods was offset by an increase in cash used for the repayment of debt of \$65.2 million between the periods. Cash used for the repayment of debt in the first nine months of 2012 included \$50 million for the July 13, 2012 early retirement of the Cascade Note due November 30, 2017, plus a prepayment premium \$12.5 million. ShoreMaster paid \$2.8 million to buy out a capital lease in the second quarter of 2012.

Our contractual obligations reported in the table on page 54 of our Annual Report on Form 10-K for the year ended December 31, 2011 have increased by \$804 million. Obligations for Capacity and Energy Requirements have increased by \$9 million in 2016 and \$18 million in the years beyond 2016 related to an energy purchase agreement entered into by OTP in the third quarter of 2012. Obligations for the purchase of coal have increased by \$14 million in 2016 and \$696 million in the years beyond 2016 related to an agreement entered into in October 2012 for the purchase of Coyote Station's coal requirements for the period beginning in May 2016 and ending in December 2040. The agreement provides for the Co-Owners of Coyote Station to purchase the mine that is the source of the coal in the event of certain early termination events and also at the end of the term of the coal purchase agreement. Other Purchase Obligations have increased by \$16 million for 2012, \$31 million for 2013 and 2014, and \$20 million for 2015 and 2016 for contracts related to the construction of CapX2020 transmission projects, a new air quality control system at Big Stone Plant in South Dakota, a water handling project at Coyote Station in North Dakota, and future purchases of equipment.

On October 29, 2012 we entered into a Third Amended and Restated Credit Agreement (the Otter Tail Corporation Credit Agreement) with the Banks named therein, which is an unsecured \$150 million revolving credit facility that we can draw on to refinance certain indebtedness and support our operations and the operations of our subsidiaries. The Otter Tail Corporation Credit Agreement amends and restates our Second Amended and Restated Credit Agreement dated as of May 4, 2010, which was set to expire on May 4, 2013, and provided for a \$200 million line of credit. Borrowings under the Otter Tail Corporation Credit Agreement currently bear interest at LIBOR plus 1.75%, subject to adjustment based on our senior unsecured credit ratings. The interest being charged under the Second Amended and Restated Credit Agreement prior to the renewal was LIBOR plus 3.25%. Under the Otter Tail Corporation Credit Agreement, we are required to pay the Banks' commitment fees based on the average daily unused amount available to be drawn under the revolving credit facility. The Otter Tail Corporation Credit Agreement is set to expire on October 29, 2017. The Otter Tail Corporation Credit Agreement contains a number of restrictions on us and our material subsidiaries, including restrictions on our and their ability to merge, sell assets, make investments, create or incur liens on assets, guarantee the obligations of certain other parties and engage in transactions with related parties. The Otter Tail Corporation Credit Agreement also contains affirmative covenants and events of default. It does not include provisions for the termination of the agreement or the acceleration of repayment of amounts outstanding due to

changes in our credit ratings. Our obligations under the Otter Tail Corporation Credit Agreement are guaranteed by certain of our material subsidiaries. Outstanding letters of credit issued by us under the Otter Tail Corporation Credit Agreement can reduce the amount available for borrowing under the line by up to \$40 million. The Otter Tail Corporation Credit Agreement has an accordion feature whereby the line can be increased to \$250 million on the terms and subject to the conditions described in the Otter Tail Corporation Credit Agreement.

On October 29, 2012 OTP entered into a Second Amended and Restated Credit Agreement (the OTP Credit Agreement) with the Banks named therein. The OTP Credit Agreement amends and restates the \$170 million OTP Credit Agreement dated as of March 3, 2011, which was set to expire on March 3, 2016. The OTP Credit Agreement provides for a \$170 million line of credit that may be increased to \$250 million on the terms and subject to the conditions described in the OTP Credit Agreement. The OTP Credit Agreement is an unsecured revolving credit facility that OTP can draw on to support the working capital needs and other capital requirements of its operations, including letters of credit in an aggregate amount not to exceed \$50 million outstanding at any time. Borrowings under the OTP Credit Agreement currently bear interest at LIBOR plus 1.25%, subject to adjustment based on the ratings of OTP's senior unsecured debt. The interest being charged under the OTP Credit Agreement prior to the renewal was LIBOR plus 1.5%. Under the OTP Credit Agreement, OTP is required to pay the Banks' commitment fees based on the average daily unused amount available to be drawn under the revolving credit facility. The OTP Credit Agreement is set to expire on October 29, 2017. The OTP Credit Agreement contains a number of restrictions on the business of OTP, including restrictions on its ability to merge, sell assets, make investments, create or incur liens on assets, guarantee the obligations of any other party, and engage in transactions with related parties. The OTP Credit Agreement also contains affirmative covenants and events of default. The OTP Credit Agreement does not include provisions for the termination of the agreement or the acceleration of repayment of amounts outstanding due to changes in OTP's credit ratings. OTP's obligations under the OTP Credit Agreement are not guaranteed by any other party.

The following table presents the status of our lines of credit as of October 31, 2012:

| (in thousands)                          | Line Limit | In Use on<br>October<br>31,<br>2012 | Restricted due<br>to<br>Outstanding<br>Letters of<br>Credit | Available on<br>October 31,<br>2012 |
|---|------------|-------------------------------------|---|-------------------------------------|
| Otter Tail Corporation Credit Agreement | \$150,000  | \$--                                | \$ 733  | \$ 149,267                          |
| OTP Credit Agreement                    | 170,000    | 5,464                               | 3,175   | 161,361                             |
| Total                                   | \$320,000  | \$5,464                             | \$ 3,908  | \$ 310,628                          |

In April 2012, ShoreMaster exercised a purchase option on a building it had been leasing under a capital lease and paid off the remaining \$2.8 million balance of its lease obligation.

On July 13, 2012 we prepaid in full our outstanding \$50 million, 8.89% Senior Unsecured Note due November 30, 2017 (the Cascade Note) issued pursuant to the Note Purchase Agreement dated as of February 23, 2007, as amended, between us and Cascade Investment, L.L.C. (Cascade). Immediately before the prepayment, the Cascade Note bore interest at 8.89% annually. The price paid by us to prepay the Cascade Note was \$63,031,000, which included the principal amount of the Cascade Note plus accrued interest of \$531,000 and a negotiated prepayment premium of \$12,500,000. We used funds available under the Credit Agreement for the prepayment. This early retirement reflects our desire to lower our long-term debt outstanding given our recent divestitures and our anticipated divestiture of DMI. This retirement of debt strengthens our consolidated capital structure and will positively affect future years' earnings by lowering interest costs. On repayment, \$606,000 in unamortized debt expense related to this note was immediately recognized as expense along with the \$12,500,000 prepayment premium, which will reduce diluted earnings per share by \$0.22 in 2012. Cascade owned approximately 9.6% of our outstanding common stock as of December 31, 2011.

On December 1, 2011 OTP issued \$140 million aggregate principal amount of its 4.63% Senior Unsecured Notes due December 1, 2021 (the 2021 Notes) pursuant to a note purchase agreement dated July 29, 2011 (2011 Note Purchase Agreement) between OTP and the purchasers named therein. OTP used a portion of the proceeds of the 2021 Notes to

retire \$90 million aggregate principal amount of its 6.63% Senior Notes due December 1, 2011 and \$10.4 million aggregate principal amount of its pollution control refunding revenue bonds due December 1, 2012. The remaining proceeds of the 2021 Notes were used to repay short-term debt of OTP which was issued to fund capital expenditures, to pay fees and expenses related to the debt issuance and to fund a \$10 million contribution to our pension plan in January 2012.

On December 4, 2009 we issued \$100 million of our 9.000% notes due 2016 under the indenture (for unsecured debt securities) dated as of November 1, 1997, as amended by a first supplemental indenture dated as of July 1, 2009, between us and U.S. Bank National Association (formerly First Trust National Association), as trustee. The notes are senior unsecured indebtedness and bear interest at 9.000% per year, payable semi-annually in arrears on June 15 and December 15 of each year. The entire principal amount of the notes, unless previously redeemed or otherwise repaid, will mature and become due and payable on December 15, 2016.

The note purchase agreement relating to OTP's \$155 million senior unsecured notes issued in four series consisting of \$33 million aggregate principal amount of 5.95% Senior Unsecured Notes, Series A, due 2017; \$30 million aggregate principal amount of 6.15% Senior Unsecured Notes, Series B, due 2022; \$42 million aggregate principal amount of 6.37% Senior Unsecured Notes, Series C, due 2027; and \$50 million aggregate principal amount of 6.47% Senior Unsecured Notes, Series D, due 2037, as amended (the 2007 Note Purchase Agreement) and the 2011 Note Purchase Agreement each states that the applicable obligor may prepay all or any part of the notes issued thereunder (in an amount not less than 10% of the aggregate principal amount of the notes then outstanding in the case of a partial prepayment) at 100% of the principal amount prepaid, together with accrued interest and a make-whole amount. The 2011 Note Purchase Agreement states in the event of a transfer of utility assets put event, the noteholders thereunder have the right to require the applicable obligor to repurchase the notes held by them in full, together with accrued interest and a make-whole amount, on the terms and conditions specified in the respective note purchase agreements. The 2007 Note Purchase Agreement and the 2011 Note Purchase Agreement each also states that OTP must offer to prepay all of the outstanding notes issued thereunder at 100% of the principal amount together with unpaid accrued interest in the event of a change of control of OTP. The 2007 Note Purchase Agreement and the 2011 Note Purchase Agreement each contain a number of restrictions on the applicable obligor and its subsidiaries. These include restrictions on the obligor's ability and the ability of the obligor's subsidiaries to merge, sell assets, create or incur liens on assets, guarantee the obligations of any other party, and engage in transactions with related parties.

#### Financial Covenants

No credit or note purchase agreement contains any provisions that would trigger an acceleration of the related debt as a result of changes in the credit rating levels assigned to the related obligor by rating agencies.

Our debt agreements are subject to certain financial covenants. Specifically:

Under the Otter Tail Corporation Credit Agreement, we may not permit the ratio of our Interest-bearing Debt to Total Capitalization to be greater than 0.60 to 1.00 or permit our Interest and Dividend Coverage Ratio to be less than 1.50 to 1.00 (each measured on a consolidated basis).

Under the OTP Credit Agreement, OTP may not permit the ratio of its Interest-bearing Debt to Total Capitalization to be greater than 0.60 to 1.00.

Under the 2007 Note Purchase Agreement, the 2011 Note Purchase Agreement and the financial guaranty insurance policy with Ambac Assurance Corporation relating to certain pollution control refunding bonds, OTP may not permit the ratio of its Consolidated Debt to Total Capitalization to be greater than 0.60 to 1.00 or permit its Interest and Dividend Coverage Ratio to be less than 1.50 to 1.00, in each case as provided in the related borrowing or insurance agreement. In addition, under the 2007 Note Purchase Agreement and the 2011 Note Purchase Agreement, OTP may not permit its Priority Debt to exceed 20% of its Total Capitalization, as provided in the related agreement.

As of September 30, 2012 we were in compliance with the financial statement covenants that existed in our debt agreements: our interest-bearing debt to total capitalization was 0.44 to 1.00 on a fully consolidated basis and 0.51 to 1.00 for OTP, our Interest and Dividend Coverage Ratio calculated under the requirements of our Second Amended and Restated Credit Agreement was 2.24 to 1.00, OTP's Interest and Dividend Coverage Ratio calculated under the requirements of the 2007 Note Purchase Agreement and 2011 Note Purchase Agreement, was 3.16 to 1.00.

#### OFF-BALANCE-SHEET ARRANGEMENTS

As of September 30, 2012, we and our subsidiary companies have outstanding letters of credit totaling \$10.5 million, but our line of credit borrowing limits are only restricted by \$3.8 million of the outstanding letters of credit. We do not have any other off-balance-sheet arrangements or any relationships with unconsolidated entities or financial

partnerships. These entities are often referred to as structured finance special purpose entities or variable interest entities, which are established for the purpose of facilitating off-balance-sheet arrangements or for other contractually narrow or limited purposes. We are not exposed to any financing, liquidity, market or credit risk that could arise if we had such relationships.



## 2012 BUSINESS OUTLOOK

Based on year-to-date segment performance and the anticipated classification of DMI under discontinued operations, we are maintaining our 2012 expectations for diluted earnings per share from continuing operations in the range of \$0.84 to \$1.09 (inclusive of an after tax charge of \$0.22 per share for early retirement of long-term debt in the third quarter of 2012). This guidance considers the cyclical nature of some of our businesses and reflects challenges presented by current economic conditions, as well as our plans and strategies for improving future operating results. Our current consolidated capital expenditures expectation for 2012 is in the range of \$120 million to \$130 million. This compares with \$74 million of capital expenditures in 2011. We plan to invest in generation and transmission projects for the Electric segment that have the potential to positively impact our earnings and returns on capital. Future Electric segment investments include the construction of a new air quality control system at Big Stone Plant to meet requirements of the Clean Air Act and regional haze regulations, investment in two MISO-determined 'multi-value' transmission projects that will serve the MISO region, and continuing investment, with other utilities, in CapX2020 transmission projects underway.

Segment components of our updated 2012 earnings per share guidance range are as follows:

|  | Previous 2012 Earnings Per Share<br>Guidance Range |          | Updated 2012 Earnings Per Share<br>Guidance Range       |          |          |
|--|--|----------|---|----------|----------|
|  | Low  | High     | Low   | High     |          |
| Electric   | \$1.00   | \$1.05   | Electric  | \$1.01   | \$1.06   |
| Manufacturing  | \$0.25   | \$0.30   | Manufacturing   | \$0.18   | \$0.23   |
| Construction   | (\$0.18)   | (\$0.13) | Construction  | (\$0.23) | (\$0.18) |
| Plastics   | \$0.24   | \$0.29   | Plastics  | \$0.32   | \$0.37   |
| Corporate –Recurring Costs                                 | (\$0.25)   | (\$0.20) | Corporate –Recurring Costs                              | (\$0.22) | (\$0.17) |
| Subtotal   | \$1.06   | \$1.31   | Subtotal  | \$1.06   | \$1.31   |
| Corporate – Debt<br>Extinguishment                         | (\$0.22)   | (\$0.22) | Corporate – Debt<br>Extinguishment                      | (\$0.22) | (\$0.22) |
| Total – Continuing<br>Operations                           | \$0.84   | \$1.09   | Total – Continuing Operations                           | \$0.84   | \$1.09   |
| Discontinued Operations:<br>DMI Asset Impairment<br>Charge | (\$0.81)   | (\$0.76) | Discontinued Operations:<br>DMI Asset Impairment Charge | (\$0.76) | (\$0.76) |
| Net Loss from Disc. Ops.                                   | (\$0.19)   | (\$0.12) | Net Loss from Discontinued<br>Operations                | (\$0.24) | (\$0.19) |
| Total  | (\$0.16)   | \$0.21   | Total   | (\$0.16) | \$0.14   |

Contributing to the earnings guidance for 2012 are the following items:

We expect net income in our Electric segment to be slightly improved over previous guidance.

We now expect 2012 earnings from our Manufacturing segment to be lower than previous guidance primarily due to lower earnings at ShoreMaster and BTM. Continued reductions in commercial revenues at ShoreMaster, along with higher than expected commercial operating expenses, are the primary reason for the revised outlook. BTM expects lower earnings compared to previous guidance due to reduction in sales volume at its Illinois plant and lower scrap prices for steel in the second half of 2012 compared with the first half of 2012. Backlog in place for the manufacturing companies is \$50 million for 2012 compared with \$34 million one year ago.

We expect a larger net loss from our Construction segment in 2012, compared with our previous guidance, due to the continued cost overruns incurred by Foley on certain major projects in 2012. Backlog in place for the construction businesses is \$39 million for 2012 compared with \$47 million one year ago.

We are increasing the earning guidance for our Plastics segment net income in 2012, compared with previous guidance, based on the strength of its performance in the first nine months of 2012 and current market conditions.

We expect corporate general and administrative costs to be slightly lower than previous guidance due to lower employee benefit costs and outside professional service costs.

We expect to complete a sale of our Wind Energy segment assets on November 30, 2012 and, therefore, expect DMI's 2012 results to be included in discontinued operations. DMI has been able to stabilize production and improve productivity in 2012. Order backlog is expected to continue to generate revenues, earnings and cash flows for the remainder of 2012 but DMI's 2012 noncash asset impairment charge and exit and disposal costs will have a negative impact on consolidated results in 2012.

### Critical Accounting Policies Involving Significant Estimates

The discussion and analysis of the financial statements and results of operations are based on our consolidated financial statements, which have been prepared in accordance with accounting principles generally accepted in the United States of America. The preparation of these consolidated financial statements requires management to make estimates and judgments that affect the reported amounts of assets, liabilities, revenues and expenses, and related disclosure of contingent assets and liabilities.

We use estimates based on the best information available in recording transactions and balances resulting from business operations. Estimates are used for such items as depreciable lives, asset impairment evaluations, tax provisions, collectability of trade accounts receivable, self-insurance programs, unbilled electric revenues, accrued renewable resource and transmission rider revenues, valuations of forward energy contracts, percentage-of-completion, warranty and actuarially determined benefits costs and liabilities. As better information becomes available or actual amounts are known, estimates are revised. Operating results can be affected by revised estimates. Actual results may differ from these estimates under different assumptions or conditions. Management has discussed the application of these critical accounting policies and the development of these estimates with the Audit Committee of the Board of Directors. A discussion of critical accounting policies is included under the caption "Critical Accounting Policies Involving Significant Estimates" on pages 60 through 63 of our Annual Report on Form 10-K for the year ended December 31, 2011. There were no material changes in critical accounting policies or estimates during the quarter ended September 30, 2012.

### Forward Looking Information - Safe Harbor Statement Under the Private Securities Litigation Reform Act of 1995

In connection with the "safe harbor" provisions of the Private Securities Litigation Reform Act of 1995 (the Act), we have filed cautionary statements identifying important factors that could cause our actual results to differ materially from those discussed in forward-looking statements made by or on behalf of the Company. When used in this Form 10-Q and in future filings by the Company with the Securities and Exchange Commission, in our press releases and in oral statements, words such as "may", "will", "expect", "anticipate", "continue", "estimate", "project", "believes" or similar expressions are intended to identify forward-looking statements within the meaning of the Act and are included, along with this statement, for purposes of complying with the safe harbor provision of the Act.

The following factors, among others, could cause our actual results to differ materially from those discussed in the forward-looking statements:

We are subject to federal and state legislation, regulations and actions that may have a negative impact on our business and results of operations.

Federal and state environmental regulation could require us to incur substantial capital expenditures and increased operating costs.

Volatile financial markets and changes in our debt ratings could restrict our ability to access capital and could increase our borrowing costs and pension plan and postretirement health care expenses.

We rely on access to both short- and long-term capital markets as a source of liquidity for capital requirements not satisfied by cash flows from operations. If we are not able to access capital at competitive rates, our ability to implement our business plans may be adversely affected.

We may, from time to time, sell assets to provide capital to fund investments in our electric utility business or for other corporate purposes, which could result in the recognition of a loss on the sale of any assets sold. The sale of any

of our businesses could expose us to additional risks associated with indemnification obligations under the applicable sales agreements and any related disputes.

We may experience fluctuations in revenues and expenses related to our operations, which may cause our financial results to fluctuate and could impair our ability to make distributions to our shareholders or scheduled payments on our debt obligations, or to meet covenants under our borrowing agreements.

Disruptions, uncertainty or volatility in the financial markets can also adversely impact our results of operations, the ability of our customers to finance purchases of goods and services, and our financial condition, as well as exert downward pressure on stock prices and/or limit our ability to sustain our current common stock dividend level.

We made a \$10.0 million discretionary contribution to our defined benefit pension plan in January 2012. We could be required to contribute additional capital to the pension plan in the future if the market value of pension plan assets significantly declines, plan assets do not earn in line with our long-term rate of return assumptions or relief under the Pension Protection Act is no longer granted.

Any significant impairment of our goodwill would cause a decrease in our asset values and a reduction in our net operating income.

We currently have \$7.3 million of goodwill and a \$1.1 million indefinite-lived trade name recorded on our balance sheet related to the acquisition of Foley Company in 2003. Foley Company has generated a large operating loss for the nine months ended September 30, 2012 due to significant cost overruns on certain construction projects. If operating margins do not improve according to our projections, the reductions in anticipated cash flows from Foley Company may indicate that its fair value is less than its book value, resulting in an impairment of some or all of the goodwill and indefinite-lived intangible assets associated with Foley along with a corresponding charge against earnings.

A sustained decline in our common stock price below book value or declines in projected operating cash flows at any of our operating companies may result in goodwill impairments that could adversely affect our results of operations and financial position, as well as financing agreement covenants.

The inability of our subsidiaries to provide sufficient earnings and cash flows to allow us to meet our financial obligations and debt covenants and pay dividends to our shareholders could have an adverse effect on us.

Economic conditions could negatively impact our businesses.

If we are unable to achieve the organic growth we expect, our financial performance may be adversely affected.

Our plans to grow and realign our diversified business mix through capital projects, acquisitions and dispositions may not be successful, which could result in poor financial performance.

Our plans to grow and operate businesses outside of our electric utility, while also owning a regulated utility, could be limited by state law.

Our subsidiaries enter into production and construction contracts, including contracts for new product designs, which could expose them to unforeseen costs and costs not within their control, which may not be recoverable and could adversely affect our results of operations and financial condition.

Significant warranty claims and remediation costs in excess of amounts normally reserved for such items could adversely affect our results of operations and financial condition.

We are subject to risks associated with energy markets.

We are subject to risks and uncertainties related to the timing and recovery of deferred tax assets which could have a negative impact on our net income in future periods.

Certain of our operating companies sell products to consumers that could be subject to recall.

Competition is a factor in all of our businesses.

We rely on our information systems to conduct our business, and failure to protect these systems against security breaches could adversely affect our business and results of operations. Additionally, if these systems fail or become unavailable for any significant period of time, our business could be harmed.

Actions by the regulators of our electric operations could result in rate reductions, lower revenues and earnings or delays in recovering capital expenditures.

OTP's electric generating facilities are subject to operational risks that could result in unscheduled plant outages, unanticipated operation and maintenance expenses and increased power purchase costs.

Changes to regulation of generating plant emissions, including but not limited to carbon dioxide (CO<sub>2</sub>) emissions, could affect OTP's operating costs and the costs of supplying electricity to its customers.

Competition from foreign and domestic manufacturers, cost management in a fixed price contract project environment, the price and availability of raw materials, the ability of suppliers to deliver materials at contracted prices, fluctuations in foreign currency exchange rates and general economic conditions could affect the revenues and earnings of our manufacturing businesses.

A significant failure or an inability to properly bid or perform on projects by our wind energy, construction or manufacturing businesses could lead to adverse financial results and could lead to the possibility of delay or liquidated damages.

Our Plastics segment is highly dependent on a limited number of vendors for PVC resin, many of which are located in the Gulf Coast regions, and a limited supply of resin. The loss of a key vendor, or an interruption or delay in the supply of PVC resin, could result in reduced sales or increased costs for this segment.

Our plastic pipe companies compete against a large number of other manufacturers of PVC pipe and manufacturers of alternative products. Customers may not distinguish the pipe companies' products from those of its competitors.

Reductions in PVC resin prices can negatively impact PVC pipe prices, profit margins on PVC pipe sales and the value of PVC pipe held in inventory.

### Item 3. Quantitative and Qualitative Disclosures about Market Risk

At September 30, 2012 we had exposure to market risk associated with interest rates because we had \$12.4 million in short-term debt outstanding subject to variable interest rates that are indexed to LIBOR plus 1.5% under OTP's \$170 million revolving credit facility.

All of our consolidated long-term debt has fixed interest rates. We manage our interest rate risk through the issuance of fixed-rate debt with varying maturities, through economic refunding of debt through optional refundings, limiting the amount of variable interest rate debt, and the utilization of short-term borrowings to allow flexibility in the timing and placement of long-term debt.

We have not used interest rate swaps to manage net exposure to interest rate changes related to our portfolio of borrowings. We maintain a ratio of fixed-rate debt to total debt within a certain range. It is our policy to enter into interest rate transactions and other financial instruments only to the extent considered necessary to meet our stated objectives. We do not enter into interest rate transactions for speculative or trading purposes.

The companies in our Manufacturing segment are exposed to market risk related to changes in commodity prices for steel, lumber, aluminum, cement and resin. The price and availability of these raw materials could affect the revenues and earnings of our Manufacturing segment.

The plastics companies are exposed to market risk related to changes in commodity prices for PVC resins, the raw material used to manufacture PVC pipe. The PVC pipe industry is highly sensitive to commodity raw material pricing volatility. Historically, when resin prices are rising or stable, sales volume has been higher and when resin prices are falling, sales volumes has been lower. Operating income may decline when the supply of PVC pipe increases faster than demand. Due to the commodity nature of PVC resin and the dynamic supply and demand factors worldwide, it is very difficult to predict gross margin percentages or to assume that historical trends will continue.

OTP has market, price and credit risk associated with forward contracts for the purchase and sale of electricity. As of September 30, 2012 OTP had recognized, on a pretax basis, \$41,000 in net unrealized losses on open forward contracts for the purchase and sale of electricity and electricity generating capacity. Due to the nature of electricity

and the physical aspects of the electricity transmission system, unanticipated events affecting the transmission grid can cause transmission constraints that result in unanticipated gains or losses in the process of settling transactions.



The market prices used to value OTP's forward contracts for the purchases and sales of electricity and electricity generating capacity are determined by survey of counterparties or brokers used by OTP's power services' personnel responsible for contract pricing, as well as prices gathered from daily settlement prices published by the Intercontinental Exchange and the CME Globex. For certain contracts, prices at illiquid trading points are based on a basis spread between that trading point and more liquid trading hub prices. These basis spreads are determined based on available market price information and the use of forward price curve models. The forward energy purchase contracts that are marked to market as of September 30, 2012, are 100% offset by forward energy sales contracts in terms of volumes and delivery periods but not in terms of delivery points. The differential in forward prices at the different delivery locations currently results in a net mark-to-market unrealized loss on OTP's forward energy contracts of \$41,000.

We have in place an energy risk management policy with a goal to manage, through the use of defined risk management practices, price risk and credit risk associated with wholesale power purchases and sales. Volumetric limits and loss limits are used to adequately manage the risks associated with our energy trading activities. Additionally, we have a Value at Risk (VaR) limit to further manage market price risk. There was price risk on open positions as of September 30, 2012 because the open purchases were not at the same delivery points as the open sales.

The following tables show the effect of marking to market forward contracts for the purchase and sale of electricity and the location and fair value amounts of the related derivatives reported on our consolidated balance sheets as of September 30, 2012 and December 31, 2011, and the change in our consolidated balance sheet position from December 31, 2011 to September 30, 2012 and December 31, 2010 to September 30, 2011:

| (in thousands)  | September 30,<br>2012 | December 31,<br>2011 |
|---|-----------------------|----------------------|
| Other Current Asset – Derivative Asset                          | \$ 2,219              | \$ 3,803             |
| Regulatory Asset – Current Deferred Marked-to-Market Loss       | 6,722                 | 5,208                |
| Regulatory Asset – Long-Term Deferred Marked-to-Market Loss     | 11,170                | 10,749               |
| Total Assets  | 20,111                | 19,760               |
| Derivative Liability  | (18,869 )             | (18,770 )            |
| Regulatory Liability – Current Deferred Marked-to-Market Gain   | (24 )                 | (96 )                |
| Regulatory Liability – Long-Term Deferred Marked-to-Market Gain | (1,259 )              | --                   |
| Total Liabilities   | (20,152 )             | (18,866 )            |
| Fair Value Adjustments Included in Earnings                     | \$ (41 )              | \$ 894               |

| (in thousands)  | Year-to-Date<br>September 30,<br>2012 | Year-to-Date<br>September 30,<br>2011 |
|---|---------------------------------------|---------------------------------------|
| Cumulative Fair Value Adjustments Included in Earnings - Beginning of Year                              | \$ 894                                | \$ 763                                |
| Less: Amounts Realized on Settlement of Contracts Entered into in Prior Periods                         | (781 )                                | (253 )                                |
| Changes in Fair Value of Contracts Entered into in Prior Periods  | (33 )                                 | (86 )                                 |
| Cumulative Fair Value Adjustments in Earnings of Contracts Entered into in Prior Years at End of Period | 80                                    | 424                                   |
| Changes in Fair Value of Contracts Entered into in Current Period                                       | (121 )                                | 550                                   |
| Cumulative Fair Value Adjustments Included in Earnings - End of Period                                  | \$ (41 )                              | \$ 974                                |

The recognized but unrealized net (losses) and gains on the forward energy and capacity purchases and sales marked to market on September 30, 2012 are expected to be realized on settlement as scheduled over the following periods in

the amounts listed:

|                | 4th Qtr  | 1st Qtr |          |
|----------------|----------|---------|----------|
| (in thousands) | 2012     | 2013    | Total    |
| Net (Loss)     |          |         |          |
| Gain           | \$ (44 ) | \$ 3    | \$ (41 ) |

The following realized and unrealized net (losses) and gains on forward energy contracts are included in electric operating revenues on our consolidated statements of income:

| (in thousands)   | Three Months Ended<br>September 30, |        | Nine Months Ended<br>September 30, |        |
|--|-------------------------------------|--------|------------------------------------|--------|
|  | 2012                                | 2011   | 2012                               | 2011   |
| Net Gains (Losses) on Forward<br>Electric Energy Contracts | \$ (274 )                           | \$ 456 | \$ (130 )                          | \$ 587 |

OTP has credit risk associated with the nonperformance or nonpayment by counterparties to its forward energy and capacity purchases and sales agreements. We have established guidelines and limits to manage credit risk associated with wholesale power and capacity purchases and sales. Specific limits are determined by a counterparty's financial strength. OTP's credit risk with its largest counterparty on delivered and marked-to-market forward contracts as of September 30, 2012 was \$195,000. As of September 30, 2012 OTP had a net credit risk exposure of \$322,000 from seven counterparties with investment grade credit ratings. OTP had no exposure at September 30, 2012 to counterparties with credit ratings below investment grade. Counterparties with investment grade credit ratings have minimum credit ratings of BBB- (Standard & Poor's), Baa3 (Moody's) or BBB- (Fitch). The \$322,000 credit risk exposure included net amounts due to OTP on receivables/payables from completed transactions billed and unbilled plus marked-to-market gains/losses on forward contracts for the purchase and sale of electricity scheduled for delivery after September 30, 2012. Individual counterparty exposures are offset according to legally enforceable netting arrangements.

#### Item 4. Controls and Procedures

Under the supervision and with the participation of the Company's management, including the Chief Executive Officer and the Chief Financial Officer, the Company evaluated the effectiveness of the design and operation of its disclosure controls and procedures (as defined in Rule 13a-15(e) under the Securities Exchange Act of 1934 (the Exchange Act)) as of September 30, 2012, the end of the period covered by this report. Based on that evaluation, the Chief Executive Officer and Chief Financial Officer concluded that the Company's disclosure controls and procedures were effective as of September 30, 2012.

During the fiscal quarter ended September 30, 2012, there were no changes in the Company's internal control over financial reporting (as defined in Rule 13a-15(f) under the Exchange Act) that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

## PART II. OTHER INFORMATION

### Item 1. Legal Proceedings

#### Other

The Company is the subject of various pending or threatened legal actions and proceedings in the ordinary course of its business. Such matters are subject to many uncertainties and to outcomes that are not predictable with assurance. The Company records a liability in its consolidated financial statements for costs related to claims, including future legal costs, settlements and judgments, where it has assessed that a loss is probable and an amount can be reasonably estimated. The Company believes the final resolution of currently pending or threatened legal actions and proceedings, either individually or in the aggregate, will not have a material adverse effect on the Company's consolidated financial position, results of operations or cash flows.

### Item 1A. Risk Factors

We are updating the risk factors set forth under Part I, Item 1A, "Risk Factors" on pages 30 through 37 of our Annual Report on Form 10-K for the year ended December 31, 2011, as updated in Part II, Item 1A. of our Quarterly Report on Form 10-Q for the quarter ended June 30, 2012. We are adding a risk factor related to the potential for impairment of Foley's goodwill and indefinite-lived trade name. We are also revising a risk factor related to divestitures and eliminating a risk factor in light of the agreement we entered into in September 2012 to sell the assets of DMI.

We are adding the following general risk factor:

We currently have \$7.3 million of goodwill and a \$1.1 million indefinite-lived trade name recorded on our balance sheet related to the acquisition of Foley Company in 2003. Foley Company has generated a large operating loss for the nine months ended September 30, 2012 due to significant cost overruns on certain construction projects. If operating margins do not improve according to our projections, the reductions in anticipated cash flows from Foley Company may indicate that its fair value is less than its book value, resulting in an impairment of some or all of the goodwill and indefinite-lived intangible assets associated with Foley, along with a corresponding charge against earnings.

We are revising the following general risk factor we had revised in our Quarterly Report on Form 10-Q for the quarter ended June 30, 2012:

We may, from time to time, sell one or more of our nonelectric businesses to provide capital to fund investments in our electric utility business or for other corporate purposes, which could result in the recognition of a loss on the sale of any business sold. The sale of any of our businesses also exposes us to additional risks associated with indemnification obligations under the applicable sales agreements and any related disputes.

As part of our business strategy, we intend to realign our business portfolio by divesting of some of our nonelectric businesses and building our electric utility's earnings base in order to lower our overall risk. A loss on the sale of a business would be recognized if a company is sold for less than its book value.

#### Revised Risk Factor:

We may, from time to time, sell assets to provide capital to fund investments in our electric utility business or for other corporate purposes, which could result in the recognition of a loss on the sale of any assets sold. The sale of any of our businesses also exposes us to additional risks associated with indemnification obligations under the applicable sales agreements and any related disputes.

As part of our business strategy, we intend to realign our business portfolio by divesting of some of our businesses and building our electric utility's earnings base in order to lower our overall risk. A loss on the sale of a business would be recognized if a company is sold for less than its book value.

We are eliminating the following Wind Energy segment risk factor we had revised in our Quarterly Report on Form 10-Q for the quarter ended June 30, 2012:

The U.S. wind industry is reliant on tax and other economic incentives and political and governmental policies. A significant change in these incentives and policies could negatively impact the value of DMI's fixed assets and result in an additional impairment of these assets if we are unable to agree to terms related to the September 2012 nonbinding letter of interest to sell these assets. The Federal Production Tax Credit is currently scheduled to expire on December 31, 2012.

Item 6.Exhibits

- 31.1 Certification of Chief Executive Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 31.2 Certification of Chief Financial Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 32.1 Certification of Chief Executive Officer Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
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- 10.1 Otter Tail Corporation Executive Restoration Plus Plan (incorporated by reference to Exhibit 10.6 to the Quarterly Report on Form 10-Q filed by Otter Tail Corporation on August 9, 2012).
- 101.INS XBRL Instance Document.
- 101.SCH XBRL Taxonomy Extension Schema Document.
- 101.CAL XBRL Taxonomy Extension Calculation Linkbase Document.
- 101.LAB XBRL Taxonomy Extension Label Linkbase Document.
- 101.PRE XBRL Taxonomy Extension Presentation Linkbase Document.
- 101.DEF XBRL Taxonomy Extension Definition Linkbase Document.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

OTTER TAIL CORPORATION

By: /s/ Kevin G. Moug  
Kevin G. Moug  
Chief Financial  
Officer  
(Chief Financial Officer/Authorized Officer)

Dated: November 9, 2012

EXHIBIT INDEX

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