GALLAGHER ARTHUR J & CO Form 424B3 December 08, 2008

Filed Pursuant to Rules 424(b)(3) and 424(c)

Registration Number: 333-152710

PROSPECTUS SUPPLEMENT #2

(to prospectus dated August 1, 2008 and to

Prospectus supplement #1)

10,000,000 SHARES OF COMMON STOCK

This document supplements the prospectus dated August 1, 2008 relating to the registration of our common stock under our Registration Statement on Form S-4 (SEC Registration No. 333-152710), as amended by previous prospectus supplements. This prospectus supplement is incorporated by reference into the prospectus. The information in this prospectus supplements the information set forth under the heading Resales of Shares in the prospectus dated August 1, 2008, as amended to date.

This prospectus supplement relates to 583,333 shares of our common stock issued to persons named under the heading Resales of Shares as part of the purchase price we paid in connection with the acquisition of certain insurance brokerage and employee benefits businesses from The Treiber Group, LLC, Treiber Agency Group, LLC, Downstate Agency Network, LLC, and Treiber-Roberts, Inc. on December 8, 2008. This prospectus supplement and the related prospectus may be used to resell our shares only by the individuals named under the heading Resales of Shares and their permitted transferees. You should read this supplement in conjunction with the prospectus and subsequent supplements.

Investing in our common stock involves a high degree of risk. See Risk Factors, on page 4 of the prospectus dated August 1, 2008, and those risk factors contained in the documents we incorporate by reference into such prospectus, to learn about factors you should consider before buying shares of our common stock.

NEITHER THE SECURITIES AND EXCHANGE COMMISSION NOR ANY STATE

SECURITIES COMMISSION HAS APPROVED OR DISAPPROVED OF THESE SECURITIES

OF DETERMINED IF THIS PROSPECTUS IS TRUTHFUL OR COMPLETE. ANY

REPRESENTATION TO THE CONTRARY IS A CRIMINAL OFFENSE.

This prospectus supplement is dated December 8, 2008.

RESALES OF SHARES

Persons to whom we issue our common stock may want to resell those shares in distributions that would require the delivery of a prospectus. This prospectus may be used by the selling stockholders to sell such shares of common stock. As used in this prospectus, selling stockholders may include donees and pledgees selling common stock received from a named selling stockholder.

We will not receive any proceeds from sales by selling stockholders. Any commissions paid or concessions allowed to any broker-dealer, and, if any broker-dealer purchases such shares as principal, any profits received on the resale of such shares, may be deemed to be underwriting discounts and commissions under the Securities Act of 1933, as amended. We will pay printing, legal, filing and other similar expenses of this offering. Selling stockholders will bear all other expenses, including any brokerage fees, underwriting discounts or commissions and their own legal expenses.

Selling stockholders may sell the shares of common stock offered by this prospectus in one or more of the following ways:

through the New York Stock Exchange or any other securities exchange or quotation service that lists or quotes our common stock for trading as of the time of sale;

in the over-the-counter market;

in special offerings;

in privately negotiated transactions;

by or through brokers or dealers, in ordinary brokerage transactions or transactions in which the broker solicits purchases;

in transactions in which a broker or dealer will attempt to sell shares as an agent but may position and resell a portion of the shares as principal;

in transactions in which a broker or dealer purchases as principal for resale for its own account;

through underwriters or agents; or

in any combination of these methods.

Selling stockholders may sell their shares at market prices prevailing at the time of sale, at prices related to such prevailing market prices, at negotiated prices or at fixed prices. The transactions above may include block transactions.

Resales by selling stockholders may be made directly to investors or through securities firms acting as underwriters, brokers or dealers. When resales are to be made through a securities firm, the securities firm may be engaged to act as the selling stockholders agent in the resale of the shares by the selling stockholders, or the securities firm may purchase securities from the selling stockholders as principal and thereafter resell the securities from time to time. The fees earned by or paid to the securities firm may be the normal stock exchange commission or negotiated commissions or underwriting discounts to the extent permissible. The securities firm may resell the securities through other securities dealers, and commissions or concessions to those other securities dealers may be allowed. Profits, commissions and discounts on sales by persons who may be deemed to be underwriters within the meaning of the Securities Act may be deemed underwriting compensation under the Securities Act.

Selling stockholders may also offer shares of common stock covered by this prospectus by means of prospectuses under other registration statements or pursuant to exemptions from the registration requirements of the Securities Act, including sales that meet the requirements of Rule 144 or Rule 145(d) under the Securities Act. Selling stockholders should seek the advice of their own counsel about the legal requirements for such sales.

The following table sets forth, for the selling stockholders named herein, to the extent known by us, the number of shares of our common stock beneficially owned, the number of shares of common stock offered hereby and the number of shares and percentage of outstanding common stock to be owned after the completion of this offering.

None of the selling stockholders named herein has held any position or office or had any other material relationship with us or any of our predecessors or affiliates within the past three years other than as a result of the ownership of our securities.

All information contained in the table below is based upon information provided to us by the selling stockholders, and we have not independently verified this information. Selling stockholders may at any time trade all or some of their shares of our common stock without providing notice to us. Therefore, the table set forth below and in comparable tables set forth in previous supplements may not reflect the number of shares of our common stock held by the selling shareholders listed below and in the prior supplements as of the date of this supplement.

The percentage of shares beneficially owned is based on 95,239,277 shares of our common stock issued and outstanding as of October 31, 2008.

	Number of Shares			ned After
	Beneficially Owned Prior to the Completion	Number of Shares Registered for	the Comple Offe	
Name of Selling Stockholder	of the Offering	Sale Hereby	Number	Percent
The Treiber Group, LLC (1) (2)	350,000	350,000	0	*
Treiber Agency Group, LLC (1) (2)	233,333	233,333	0	*

* Less than 1%

(1) Address is 377 Oak Street, Garden City, New York 11530.

(2) The individual with voting and dispositive power with respect to the shares is H. Craig Treiber. Serif; margin: 0">

BLUELINX HOLDINGS INC. CONSOLIDATED BALANCE SHEETS

(In thousands, except share and per share data)

	September 28, De 2013 (unaudited)			December 29, 2012
Assets:				
Current assets:				
Cash and cash equivalents	\$	6,869	\$	5,188
Receivables, net		207,927		157,465
Inventories, net		259,722		230,059
Other current assets		29,696		19,427
Total current assets		504,214		412,139

Property, plant, and equipment:				
Land and land improvements	41,053		43,120	
Buildings	90,386		94,070	
Machinery and equipment	78,145		78,674	
Construction in progress	2,415		1,173	
Property, plant, and equipment, at cost	211,999		217,037	
Accumulated depreciation	(104,348)	(101,684)
Property, plant, and equipment, net	107,651		115,353	
Non-current deferred income tax assets, net	445		445	
Other non-current assets	16,950		16,799	
Total assets	\$ 629,260	\$	544,736	
Liabilities:				
Current liabilities:				
Accounts payable	\$ 109,520	\$	77,850	
Bank overdrafts	20,463		35,384	
Accrued compensation	4,678		6,170	
Current maturities of long-term debt	60,857		8,946	
Deferred income taxes, net	449		449	
Other current liabilities	15,412		10,937	
Total current liabilities	211,379		139,736	
Non-current liabilities:				
Long-term debt	377,014		368,446	
Other non-current liabilities	57,142		57,146	
Total liabilities	645,535		565,328	
Stockholders' Deficit:				
Common Stock, \$0.01 par value, 200,000,000 shares authorized at September				
28, 2013 and December 29, 2012; 86,583,814 and 63,664,115 shares issued				
at September 28, 2013 and December 29, 2012, respectively.	866		637	
Additional paid-in capital	250,930		209,815	
Accumulated other comprehensive loss	(28,908)	(30,042)
Accumulated deficit	(239,163)	(201,002)
Total stockholders' deficit	(16,275)	(20,592)
Total liabilities and stockholders' deficit	\$ 629,260	\$	544,736	

See accompanying notes.

BLUELINX HOLDINGS INC. CONSOLIDATED STATEMENTS OF CASH FLOWS (In thousands) (unaudited)

Cash flows from operating activities:	to to	riod from nuary 1, 2012 ptember 29,	
Net loss	\$(38,161) \$	(11,657)
Adjustments to reconcile net loss to net cash used in operations:	φ(30,101) φ	(11,057)
Depreciation and amortization	6,547	6,553	
Amortization of debt issuance costs	2,396	0,333 2,799	
Write-off of debt issuance costs		2,199	
	119	<u> </u>	``
Gain from sale of properties	(3,908)	(9,680)
Gain from property insurance settlement	 1.200	(476)
Vacant property charges, net	1,398	(30)
Severance charges	4,703		
Payments on modification of lease agreement		(5,875)
Deferred income tax benefit		(24)
Stock-based compensation expense	5,577	2,097	
Increase in restricted cash related to insurance and other	(2,028)	(123)
Other	1,120	4,509	
	(22,237)	(11,907)
Changes in primary working capital components:			
Receivables	(50,462)	(52,868)
Inventories	(29,663)	(34,675)
Accounts payable	31,568	12,776	
Net cash used in operating activities	(70,794)	(86,674)
Cash flows from investing activities:			
Property, plant and equipment investments	(4,005)	(2,490)
Proceeds from disposition of assets	8,073	18,561	
Net cash provided by investing activities	4,068	16,071	
Cash flows from financing activities:			
Excess tax benefits from share-based compensation arrangements	16		
Repurchase of shares to satisfy employee tax withholdings	(2,867)	(446)
Repayments on the revolving credit facilities	(422,231)	(345,674)
Borrowings from the revolving credit facilities	490,264	436,374	,
Payments of principal on mortgage	(7,554)	(8,370)
Payments on capital lease obligations	(1,152)	(604	ý
(Decrease) increase in bank overdrafts	(14,921)	9,528	,
	(- ,- =0	

Increase in restricted cash related to the mortgage	(8,970)	(15,546)
Debt issuance costs	(2,893)	(1,683)
Proceeds from stock offering, less expenses paid	38,715		—	
Net cash provided by financing activities	68,407		73,579	
Increase in cash	1,681		2,976	
Balance, beginning of period	5,188		4,898	
Balance, end of period	\$6,869	\$	7,874	
Noncash transactions:				
Capital leases	\$—	\$	32	

See accompanying notes.

BLUELINX HOLDINGS INC. NOTES TO CONSOLIDATED FINANCIAL STATEMENTS September 28, 2013

1. Basis of Presentation and Background

Basis of Presentation

BlueLinx Holdings Inc. has prepared the accompanying Unaudited Consolidated Financial Statements, including its accounts and the accounts of its wholly-owned subsidiaries, in accordance with the instructions to Form 10-Q, and therefore they do not include all of the information and notes required by United States generally accepted accounting principles ("GAAP"). These interim financial statements should be read in conjunction with the financial statements and accompanying notes included in our Annual Report on Form 10-K for the year ended December 29, 2012, as filed with the Securities and Exchange Commission ("SEC"). Our fiscal year is a 52- or 53-week period ending on the Saturday closest to the end of the calendar year. Fiscal year 2013 and fiscal year 2012 contain 53 weeks and 52 weeks, respectively. BlueLinx Corporation is the wholly-owned operating subsidiary of BlueLinx Holdings Inc. and is referred to herein as the "operating subsidiary" when necessary.

We believe the accompanying Unaudited Consolidated Financial Statements reflect all adjustments, consisting only of normal recurring adjustments and other nonrecurring adjustments disclosed in the subsequent notes to the consolidated financial statements, necessary for a fair presentation of our financial position, results of operations and cash flows for the periods presented. The preparation of the consolidated financial statements in conformity with GAAP requires us to make estimates and assumptions that affect the amounts reported in the Unaudited Consolidated Financial Statements and accompanying notes. Actual results could differ from those estimates and such differences could be material. In addition, the operating results for interim periods may not be indicative of the results of operations for a full year. We are exposed to fluctuations in quarterly sales volumes and expenses due to seasonal factors, with the second and third quarters typically accounting for the highest sales volumes. These seasonal factors are common in the building products distribution industry.

We are a leading distributor of building products in North America with approximately 1,800 employees. We offer approximately 10,000 products from over 750 suppliers to service more than 11,500 customers nationwide, including dealers, industrial manufacturers, manufactured housing producers and home improvement retailers. We operate our distribution business from sales centers in Atlanta and Denver, and our current network of approximately 50 distribution centers.

2. Summary of Significant Accounting Policies

Revenue Recognition

We recognize revenue when the following criteria are met: persuasive evidence of an agreement exists, delivery has occurred or services have been rendered, our price to the buyer is fixed and determinable and collectability is reasonably assured. Delivery is not considered to have occurred until the customer takes title and assumes the risks and rewards of ownership. The timing of revenue recognition is largely dependent on shipping terms. For sales transactions designated as FOB (free on board) shipping point, revenue is recorded at the time of shipment. For sales transactions designated FOB destination, revenue is recorded when the product is delivered to the customer's delivery site.

All revenues are recorded gross. The key indicators used to determine when and how revenue is recorded are as follows:

•

- We are the primary obligor responsible for fulfillment and all other aspects of the customer relationship.
- Title passes to BlueLinx, and we carry all risk of loss related to warehouse and third-party ("reload") inventory and inventory shipped directly from vendors to our customers.
 - We are responsible for all product returns.
 - We control the selling price for all channels.
 - We select the supplier.
 - We bear all credit risk.
 - 7

In addition, we provide inventory to certain customers through pre-arranged agreements on a consignment basis. Customer consigned inventory is maintained and stored by certain customers; however, ownership and risk of loss remain with us. When the inventory is sold by the customer, we recognize revenue on a gross basis. Customer consigned inventory at September 28, 2013 and December 29, 2012 was approximately \$10.8 million and \$10.3 million, respectively.

All revenues are recorded after trade allowances, cash discounts and sales returns are deducted. Cash discounts and sales returns are estimated using historical experience. Trade allowances are based on the estimated obligations and historical experience.

Cash and Cash Equivalents

Cash and cash equivalents include all highly liquid investments with maturity dates of less than three months when purchased.

Restricted Cash

We had restricted cash of \$20.4 million and \$9.9 million at September 28, 2013 and December 29, 2012, respectively. Restricted cash primarily includes amounts held in escrow related to our mortgage and insurance for workers' compensation, auto liability, and general liability. Restricted cash is included in "Other current assets" and "Other non-current assets" on the accompanying Consolidated Balance Sheets.

The table below provides the balances of each individual component in restricted cash as of September 28, 2013 and December 29, 2012 (in thousands):

	September 28, 2013	D	December 29, 2012
Cash in escrow:			
Mortgage(1)	\$ 9,010	\$	41
Insurance	7,916		7,906
Other	3,523		1,964
Total	\$ 20,449	\$	9,911

(1)The increase in cash in escrow related to the mortgage primarily is comprised of restricted cash received as part of the sale of the Denver sales center which will be applied to the outstanding principal of the mortgage during the fourth quarter of fiscal 2013. See "Note 7 – Mortgage" for further discussion.

Allowance for Doubtful Accounts and Related Reserves

We evaluate the collectability of accounts receivable based on numerous factors, including past transaction history with customers and their creditworthiness. We maintain an allowance for doubtful accounts for each aging category on our aged trial balance, which is aged utilizing contractual terms, based on our historical loss experience. This estimate is periodically adjusted when we become aware of specific customers' inability to meet their financial obligations (e.g., bankruptcy filing or other evidence of liquidity problems). As we determine that specific balances ultimately will be uncollectible, we remove them from our aged trial balance. Additionally, we maintain reserves for cash discounts that we expect customers to earn as well as expected returns. At September 28, 2013 and December 29,

2012, these reserves totaled \$5.3 million and \$4.7 million, respectively.

Inventory Valuation

Inventories are carried at the lower of cost or market. The cost of all inventories is determined by the moving average cost method. We have included all material charges directly or indirectly incurred in bringing inventory to its existing condition and location. We evaluate our inventory value at the end of each quarter to ensure that first quality, actively moving inventory, when viewed by category, is carried at the lower of cost or market. During the second quarter of fiscal 2013, we recorded in "Cost of sales" in the Consolidated Statements of Operations and Comprehensive Loss a lower of cost or market charge of \$3.8 million related to declines in prices for our lumber, oriented strand board ("OSB") and plywood inventory. As we sold through inventory impacted by this reserve during the third quarter of fiscal 2013 and prices of lumber, OSB and plywood stabilized, the reserve was reduced to zero as of September 28, 2013. At September 28, 2013 and December 29, 2012, the market value of our inventory exceeded its cost.

Additionally, we maintain a reserve for the estimated value impairment associated with damaged, excess and obsolete inventory. The damaged, excess and obsolete reserve generally includes discontinued items or inventory that has turn days in excess of 270 days, excluding new items during their product launch. At September 28, 2013 and December 29, 2012, our damaged, excess and obsolete inventory reserves were \$1.5 million and \$1.1 million, respectively. The damaged, excess and obsolete inventory reserve at September 28, 2013 includes \$0.3 million related to the closure of five distribution centers, which was recorded in "Cost of sales" in the Consolidated Statements of Operations and Comprehensive Loss during the second quarter of fiscal 2013. We discuss the closure or ceasing of operations of these distribution centers, which is included in our 2013 restructuring plan (the "2013 restructuring"), further in "Note 3 – Restructuring Charges".

Consignment Inventory

We enter into consignment inventory agreements with our vendors. This vendor consignment inventory relationship allows us to obtain and store vendor inventory at our warehouses and reload facilities; however, ownership remains with the vendor and risk of loss generally remains with the vendor. When the inventory is sold, we are required to pay the vendor, and we simultaneously take and transfer ownership from the vendor to the customer.

Consideration Received from Vendors and Consideration Paid to Customers

Each year, we enter into agreements with many of our vendors providing for inventory purchase rebates, generally based on the achievement of specified volume purchasing levels. We also receive rebates related to price protection and various marketing allowances that are common industry practice. We accrue for the receipt of vendor rebates based on purchases, and also reduce inventory value to reflect the net acquisition cost (purchase price less expected purchase rebates). At September 28, 2013 and December 29, 2012, the vendor rebate receivable totaled \$6.8 million and \$9.0 million, respectively.

In addition, we enter into agreements with many of our customers to offer customer rebates, generally based on achievement of specified volume sales levels and various marketing allowances that are common industry practice. We accrue for the payment of customer rebates based on sales to the customer, and also reduce sales value to reflect the net sales (sales price less expected customer rebates). At September 28, 2013 and December 29, 2012, the customer rebate payable totaled \$5.0 million and \$5.5 million, respectively.

Loss per Common Share

Certain of our restricted stock awards are considered participating securities as they receive non-forfeitable rights to dividends at the same rate as common stock. As participating securities, we include these instruments in the earnings allocation in computing income per share under the two-class method. The two-class method is an earnings allocation formula that treats a participating security as having rights to earnings that otherwise would have been available to common stockholders.

On March 27, 2013, we completed a rights offering of common stock to our stockholders (the "2013 Rights Offering") at a subscription price that was lower than the market price of our common stock. The 2013 Rights Offering was deemed to contain a bonus element that is similar to a stock dividend, requiring us to adjust the weighted average number of common shares used to calculate basic and diluted earnings per share in prior periods retrospectively by a factor of 1.0894. Weighted average shares for the quarter and nine months ended September 29, 2012 prior to giving effect to the 2013 Rights Offering were 60,098,691 and 60,066,595, respectively and were 65,472,685 and 65,437,719, respectively, after application of the adjustment factor noted above.

The following table calculates basic and diluted income per common share for the three months ended September 29, 2012 under the two-class method (in thousands, except per share data):

	Pe	riod from
	Ju	ly 1, 2012
		to
	S	eptember
		29,
		2012
Basic income per share:		
Net income	\$	3,068
Less: Income attributable to participating securities		168
Net income available to common stockholders	\$	2,900
Basic weighted average shares outstanding (1)		65,473
Basic income per share	\$	0.04
Diluted income per share:		
Net income	\$	3,068
Less: Income attributable to participating securities		168
Net income available to common stockholders	\$	2,900
Basic weighted average shares outstanding (1)		65,473
Common stock equivalents	\$	_
Diluted weighted average shares outstanding (1)		65,473
Diluted income per share	\$	0.04

(1)This includes an adjustment to the weighted average number of common shares related to the 2013 Rights Offering used to calculate basic and diluted earnings per share in prior periods retrospectively by a factor of 1.0894.

Given that the restricted stockholders do not have a contractual obligation to participate in the losses and the inclusion of such unvested restricted shares in our basic and dilutive per share calculations would be anti-dilutive, we have not included these amounts in our weighted average number of common shares outstanding for periods in which we report a net loss. Therefore, we have not included 1,996,911 and 3,597,774 of unvested shares of restricted stock that had the right to participate in dividends in our basic and dilutive calculations for the first nine months of fiscal 2012, respectively. In addition, we have not included 1,996,911 of unvested shares of restricted stock that had the right to participate in dividends in our basic and dilutive calculations for the third quarter of fiscal 2013.

Except when the effect would be anti-dilutive, the diluted earnings per share calculation includes the dilutive effect of the assumed exercise of stock options and performance shares using the treasury stock method. During the first nine months of fiscal 2013, we granted 2,969,424 performance shares under our 2006 Long-Term Equity Incentive Plan (the "2006 Plan") in which shares are issuable upon satisfaction of certain performance criteria. As of September 28, 2013, we assumed that 2,348,017 of these performance shares will vest, net of forfeitures and vestings to date, based on our assumption that meeting the performance criteria is probable. The performance shares are not considered participating shares under the two-class method because they do not receive any non-transferable rights to dividends. The 2,348,017 performance shares we assume will vest were not included in the computation of diluted earnings per share calculation because they were antidilutive.

As we experienced losses in all periods, except for the third quarter of fiscal 2012, basic and diluted loss per share are computed by dividing net loss by the weighted average number of common shares outstanding for these respective periods. For the first nine months of fiscal 2013, we excluded 5,136,428 of unvested share-based awards, which includes excluding the assumed exercise of 791,500 unexpired stock options and 2,348,017 performance shares, from the diluted earnings per share calculation because they were anti-dilutive. For the first nine months of fiscal 2012, we excluded 4,503,090 of unvested share-based awards, which includes excluding the assumed exercise of 905,316 unexpired stock options, from the diluted earnings per share calculation because they were anti-dilutive.

Stock-Based Compensation

We have two stock-based compensation plans covering officers, directors, certain employees and consultants: the 2004 Equity Incentive Plan (the "2004 Plan") and the 2006 Plan. The plans are designed to motivate and retain individuals who are responsible for the attainment of our primary long-term performance goals. The plans provide a means whereby our employees and directors develop a sense of proprietorship and personal involvement in our development and financial success and encourage them to devote their best efforts to our business. Although we do not have a formal policy on the matter, we issue new shares of our common stock to participants upon the exercise of options, upon the granting of restricted stock or upon the vesting of performance shares, out of the total amount of common shares authorized for issuance under either the 2004 Plan or the 2006 Plan. During the first nine months of fiscal 2013, the Compensation Committee granted 1,202,185 restricted shares of our common stock to certain of our officers and directors. During the second quarter of fiscal 2013, we announced that George R. Judd no longer would serve as President and Chief Executive Officer of the Company (the "change in executive leadership"). Due to this change in executive leadership, 1,081,071 restricted shares vested. Restricted shares of 2,208,823 vested in the first nine months of fiscal 2013 due to the completion of the vesting term and the modification related to the change in executive leadership. In addition, during the first nine months of fiscal 2013 the Compensation Committee granted certain of our executive officers and directors awards of performance shares of our common stock. These awards, which totaled 2,969,424 performance shares, are contingent upon the successful achievement of certain financial and strategic goals approved by the Compensation Committee. In conjunction with the change in executive leadership, performance shares of 498,370 vested due to the removal of vesting and performance criteria.

We recognize compensation expense equal to the grant-date fair value for all share-based payment awards that are expected to vest. This expense is recorded on a straight-line basis over the requisite service period of the entire award, unless the awards are subject to market or performance conditions, in which case we recognize compensation expense over the requisite service period of each separate vesting tranche to the extent the occurrence of such conditions are probable. All compensation expense related to our share-based payment awards is recorded in "Selling, general, and administrative" expense in the Consolidated Statements of Operations. For the third quarter and for the first nine months of fiscal 2013, our total stock-based compensation expense was \$1.3 million and \$5.6 million, respectively. Approximately \$0.3 million and \$2.7 million, respectively, of total stock-based compensation during the third quarter and first nine months of fiscal 2013 is related to the 2013 restructuring and the change in executive leadership. For the third quarter and for the first nine months of fiscal 2012, our total stock-based compensation expense was \$0.7 and \$2.1 million, respectively. We did not recognize related material income tax benefits during these periods.

Income Taxes

Deferred income taxes are provided using the liability method. Accordingly, deferred income taxes are recognized for differences between the income tax and financial reporting bases of our assets and liabilities based on enacted tax laws and tax rates applicable to the periods in which the differences are expected to affect taxable income. We recognize a valuation allowance, when based on the weight of all available evidence, we believe it is more likely than not that some or all of our deferred tax assets will not be realized. In evaluating our ability to recover our deferred income tax assets, we considered available positive and negative evidence, including our past operating results, our ability to carryback losses against prior taxable income, the existence of cumulative losses in the most recent years, our forecast of future taxable income and an excess of appreciated assets over the tax basis of our net assets. In estimating future taxable income, the reversal of temporary differences and the implementation of feasible and prudent tax planning strategies. These assumptions required significant judgment about the forecasts of future taxable

income. We considered all of the available positive and negative evidence during the third quarter of fiscal 2013, and based on the weight of available evidence, we recorded an additional deferred tax asset and valuation allowance of \$1.5 million relating to our current period net operating losses, which resulted in a total net deferred tax asset of \$93.2 million with a valuation allowance of a corresponding amount as of September 28, 2013. As of December 29, 2012, our total net deferred tax asset was \$78.0 million with a valuation allowance of a corresponding amount.

If the realization of deferred tax assets in the future is considered more likely than not, a reduction to the valuation allowance related to the deferred tax assets would increase net income in the period such determination is made. The amount of the deferred tax asset considered realizable is based on significant estimates, and it is possible that changes in these estimates could materially affect the financial condition and results of operations. Our effective tax rate may vary from period to period based on changes in estimated taxable income or loss; changes to the valuation allowance; changes to federal or state tax laws; and as a result of acquisitions.

We generally believe that the positions taken on previously filed tax returns are more likely than not to be sustained by the taxing authorities. We have recorded income tax and related interest liabilities where we believe our position may not be sustained. Such amounts are disclosed in Note 5 in our Annual Report on Form 10-K for the year-ended December 29, 2012. During the third quarter of fiscal 2013 we reversed approximately \$0.6 million of this income tax liability due to the expiration of the statute. There were no other material changes to our tax positions during the first nine months of fiscal 2013.

Impairment of Long-Lived Assets

We consider whether there are indicators of potential impairment of long-lived assets, primarily property, plant, and equipment, on a quarterly basis. Indicators of impairment include current period losses combined with a history of losses, management's decision to exit a facility, reductions in the fair market value of real properties and changes in other circumstances that indicate the carrying amount of an asset may not be recoverable.

Our evaluation of long-lived assets is performed at the lowest level of identifiable cash flows, which is generally the individual distribution facility. In the event of indicators of impairment, the assets of the distribution facility are evaluated by comparing the facility's undiscounted cash flows over the estimated useful life of the asset, which ranges between 5-40 years, to its carrying value. If the carrying value is greater than the undiscounted cash flows, an impairment loss is recognized for the difference between the carrying value of the asset and the estimated fair market value. Impairment losses are recorded as a component of "Selling, general, and administrative" expenses in the Consolidated Statements of Operations.

Our estimate of undiscounted cash flows is subject to assumptions that affect estimated operating income at a distribution facility level. These assumptions are related to future sales, margin growth rates, economic conditions, market competition and inflation. In the event that undiscounted cash flows do not exceed the carrying value of a facility, our estimates of fair market value are generally based on market appraisals and our experience with related market transactions. We use a two year average of cash flows based on 2012 net income before interest and tax expense, depreciation and amortization expense, and other non-cash charges ("EBITDA") and 2013 projected EBITDA, which includes a growth factor assumption, to estimate undiscounted cash flows. These assumptions used to determine impairment are considered to be level 3 measurements in the fair value hierarchy as defined in Note 13 of the Consolidated Financial Statements included in our Annual Report on Form 10-K for the fiscal year ended December 29, 2012.

No impairment indicators appear to be present that would result in material reductions to our December 29, 2012 projected undiscounted cash flows, which exceeded our carrying value in all cases during the performance of our December 29, 2012 impairment analysis. The two facilities we exited in connection with the 2013 restructuring did not have indicators of impairment as fair market value exceeded book value.

Self-Insurance

It is our policy to self-insure, up to certain limits, traditional risks including workers' compensation, comprehensive general liability, and auto liability. Our self-insured deductible for each claim involving workers' compensation and auto liability is limited to \$0.8 million and \$2.0 million, respectively. Our self-insured retention for each claim involving comprehensive general liability (including product liability claims) is limited to \$0.8 million. We are also self-insured up to certain limits for certain other insurable risks, primarily physical loss to property (\$0.1 million per occurrence) and the majority of our medical benefit plans (\$0.3 million per occurrence). Insurance coverage is maintained for catastrophic property and casualty exposures as well as those risks required to be insured by law or contract. A provision for claims under this self-insured program, based on our estimate of the aggregate liability for claims incurred, is revised annually. The estimate is derived from both internal and external sources, including, among others, changes in claim reporting patterns, claim settlement patterns, judicial decisions, legislation, and economic conditions. Although we believe that the actuarial estimates are reasonable, significant differences related to the items noted above could materially affect our self-insurance obligations, future expense and cash flow. At September 28, 2013 and December 29, 2012, the self-insurance reserves totaled \$7.1 million and \$7.2 million, respectively.

New Accounting Standards

In the first quarter of fiscal 2013, the Financial Accounting Standards Board (the "FASB") issued an amendment to previously issued guidance which requires companies to report, in one place, information about reclassifications out of accumulated other comprehensive income ("AOCI"). The update also requires companies to present reclassifications by

component when reporting changes in AOCI balances. For significant items reclassified out of AOCI to net income in their entirety in the period, companies must report the effect of the reclassifications on the respective line items in the statement where net income is presented. In certain circumstances, this can be done on the face of that statement. Otherwise, it must be presented in the notes. For items not reclassified to net income in their entirety in the period, companies must cross-reference in a note to other required disclosures. The amendments are effective for public companies in fiscal years, and interim periods within those years, beginning after December 15, 2012. We adopted this guidance during the first quarter of fiscal 2013; refer to "Note 12 – Accumulated Other Comprehensive Loss" for the required disclosures.

There were no other accounting pronouncements adopted during the first nine months of fiscal 2013 that had a material impact on our financial statements.

3. Restructuring Charges

We account for exit and disposal costs by recognizing a liability for costs associated with an exit or disposal activity at fair value in the period in which it is incurred or when the entity ceases using the right conveyed by a contract (i.e., the right to use a leased property). We account for severance and outplacement costs by recognizing a liability for employees' rights to post-employment benefits when management has committed to a plan, due to the existence of a post employment benefit agreement. These costs are included in "Selling, general, and administrative" expenses in the Consolidated Statements of Operations and Comprehensive Loss for the third quarter and the first nine months of fiscal 2012, and in "Accrued compensation" on the Consolidated Balance Sheets at September 28, 2013 and December 29, 2012.

2013 Facility Lease Obligation and Severance Costs

During the second quarter of fiscal 2013, we announced the 2013 restructuring which included the realignment of headquarters resources and the strategic review of our distribution centers. This review resulted in the Company designating five distribution centers to be sold or closed. These distribution centers were closed or ceased operations during the third quarter of fiscal 2013. In connection with the 2013 restructuring and the change in executive leadership, referred to in "Note 2 – Summary of Significant Accounting Policies", the Company has recognized severance related charges of \$0.4 million and \$4.7 million in "Selling, general, and administrative" expenses in the Consolidated Statements of Operations and Comprehensive Loss during the third quarter and the first nine months of fiscal 2013, respectively. In addition, the Company has recognized facility lease obligation charges of \$1.4 million for two closed facilities in "Selling, general, and administrative" expenses in the Consolidated Statements of Operations and Comprehensive and the first nine months of Operations and Comprehensive and the first nine months of Operations and Comprehensive and the first nine months of Operations and Comprehensive and the first nine months of Operations and Comprehensive Loss during the third quarter and the first nine months of Operations and Comprehensive Loss during the third point of fiscal 2013.

The table below summarizes the balance of reduction in force activities and the related accrued facility lease obligation reserve and the changes in the accrual for the third quarter of fiscal 2013 (in thousands):

	Reduction in Force Activities	Facility Lease Obligation	Total
Balance at June 29, 2013	\$ 4,331	\$ —	\$ 4,331
Charges	441	1,398	1,839
Assumption changes	(69)		(69)
Payments	(1,970)		(1,970)
Balance at September 28, 2013	\$ 2,733	\$ 1,398	\$ 4,131

The table below summarizes the balance of reduction in force activities and the related accrued facility lease obligation reserve and the changes in the accrual for the nine months ending in September 28, 2013 (in thousands):

	Reduction in Force Activities	Facility Lease Obligation	Total
Balance at December 29, 2013	\$ —	\$ —	\$—
Charges	4,772	1,398	6,170
Assumption changes	(69)		(69)

Payments	(1,970) —	(1,970)
Balance at September 28, 2013	\$ 2,733	\$ 1,398	\$4,131

In addition to the charges described above, during the first nine months of fiscal 2013 we recorded approximately \$2.0 million of other restructuring related charges, of which \$0.7 million was recorded during the third quarter of 2013 with the remaining \$1.3 million recorded during the second quarter of fiscal 2013 in "Selling, general and administrative" expenses in the Consolidated Statement of Operations and Comprehensive Loss.

During the third quarter of fiscal 2011, we entered into an amendment to our corporate headquarters lease in Atlanta, Georgia related to the unoccupied 4100 building, which was exited during fiscal 2007. This amendment released us from our obligations with respect to this unoccupied space as of January 31, 2012, in exchange for a \$5.0 million space remittance fee, which was paid in the first quarter of 2012. We also paid \$0.9 million in the third quarter of fiscal 2012 and are obligated to pay an additional \$0.3 million on or before December 31, 2013 related to contractually obligated tenant improvement reimbursement expense. The provisions relating to the occupied 4300 building remain unchanged. Under the existing provisions, the current term of the lease ends on January 31, 2019.

4. Assets Held for Sale and Net Gain on Disposition

We have certain assets that we have designated as assets held for sale. At the time of designation, we ceased recognizing depreciation expense on these assets. As of September 28, 2013 and December 29, 2012, total assets held for sale were \$3.2 million and \$1.6 million, respectively, and were included in "Other current assets" in our Consolidated Balance Sheets. During the second quarter of fiscal 2013, we designated the Denver, Colorado sales center as held for sale. We finalized the sale of the owned Denver, Colorado sales center, which had a carrying value of \$3.3 million, during the third quarter of fiscal 2013. We also designated two of our distribution centers as held for sale during the second quarter of fiscal 2013. These two properties have a total carrying value of \$2.5 million, and we plan to finalize a sale of the facilities within the next twelve months. We continue to actively market all properties that are designated as held for sale.

During the third quarter and first nine months of fiscal 2013 we recognized a gain of \$3.7 million, which was net of \$0.5 million of capitalized broker commissions related to the Denver, Colorado sales center lease that were written off during the period, on the sale of the Denver, Colorado sales center. This gain was recorded in "Selling, general, and administrative" expenses in the Consolidated Statements of Operations and Comprehensive Loss. No other real properties classified as held for sale were sold during the period. We recognized an additional gain related to the sale of our Fremont, California location during the first quarter and first nine months of 2013 of approximately \$0.2 million. The gain was related to seller's proceeds that were held by the title company for certain remediation activities that were settled during the first quarter of fiscal 2013.

5. Employee Benefits

Most of our hourly employees participate in noncontributory defined benefit pension plans. These include a plan that is administered solely by us (the "hourly pension plan") and union-administered multiemployer plans. Our funding policy for the hourly pension plan is based on actuarial calculations and the applicable requirements of federal law. Benefits under the majority of plans for hourly employees (including multiemployer plans) are primarily related to years of service. We believe that our portion of each multiemployer pension plan is immaterial to our financial statements and that we represent an immaterial portion of the total contributions and future obligations of these plans.

Net periodic pension cost for our pension plans included the following (in thousands):

	Pe	d Quarter riod from Ju 30, 2013 to tember 28, 2			d from July 1, 2 to ptember 29, 201	
Service cost Interest cost on projected benefit obligation Expected return on plan assets Amortization of unrecognized loss Net periodic pension cost	\$ \$	548 1,188 (1,306 718 1,148)	\$ \$	469 1,221 (1,224 519 985)
	Perio	Months End od from ember 30, to Septemb			od from January 2 to September 2 2012	

28, 2013 Service cost \$ 1,644 \$ 1,407 3,563 3,663 Interest cost on projected benefit obligation Expected return on plan assets (3,918 (3,672) Amortization of unrecognized loss 1,557 2,154 Net periodic pension cost \$ 3,443 \$ 2,955

14

)

The Company's minimum required contribution for plan year 2012 was \$3.2 million. In an effort to preserve additional cash for operations, we applied for a waiver from the IRS for our 2012 minimum required contribution. The Company believes that the waiver will be granted. We have not made \$2.1 million of the required 2012 contributions related to the 2012 minimum required contribution. Assuming the requested waiver is granted, our minimum required contribution for 2012 will be amortized over the following five years, increasing our future minimum required contributions. We currently are required to make three quarterly cash contributions during fiscal 2013 of \$0.8 million related to our 2013 minimum required contribution.

During the second quarter of fiscal 2013, we contributed certain qualifying employer real property to our hourly pension plan. The properties, including certain land and buildings, are located in Charleston, S.C. and Buffalo, N.Y., and have been valued by independent appraisals at approximately \$6.8 million. The contribution was recorded by the hourly pension plan at the fair value of \$6.8 million. We are leasing back the contributed properties for an initial term of twenty years with two five-year extension options and continue to use the properties in our distribution operations. Each lease provides us a right of first refusal on any subsequent sale by the hourly pension plan and a repurchase option. The hourly pension plan engaged an independent fiduciary who evaluated the transaction on behalf of the hourly pension plan, negotiated the terms of the property contribution and the leases, and also manages the properties on behalf of the hourly pension plan. We have designated the property contribution to the 2013 plan year and we believe it is sufficient to cover our 2013 required minimum contribution. In the event the waiver for 2012 is not granted, we believe the contribution will be sufficient to cover both the 2012 and 2013 funding requirements discussed above.

We determined that the contribution of the properties does not meet the accounting definition of a plan asset within the scope of relevant accounting guidance. Accordingly, the contributed properties are not considered a contribution for financial reporting purposes and, as a result, are not included in plan assets and have no impact on the net pension liability recorded on our Consolidated Balance Sheets. We continue to depreciate the carrying value of the properties in our financial statements, and no gain or loss was recognized at the contribution date for financial reporting purposes. Rent payments will be made on a monthly basis and will be recorded as contributions to the hourly pension plan, of which \$0.3 million has been recorded as of September 28, 2013. These rental payments will reduce our unfunded obligation to the hourly pension plan.

6. Revolving Credit Facilities

We have our U.S. revolving credit facility agreement (the "U.S. revolving credit facility") with several lenders including Wells Fargo Bank, National Association, successor by merger to Wachovia Bank, National Association ("Wells Fargo Bank"), dated August 4, 2006, as amended. The U.S. revolving credit facility has a final maturity of April 15, 2016 and maximum available credit of \$447.5 million. The U.S. revolving credit facility also includes an additional \$75 million uncommitted accordion credit facility, which permits us to increase the maximum available credit up to \$522.5 million.

On June 28, 2013, we entered into an amendment to our U.S. revolving credit facility, which became effective on that date and pursuant to which certain components of the borrowing base calculation and excess liquidity calculation were adjusted. The most significant of the changes included in the amendment is the addition of PNC Bank, National Association ("PNC") as a lender and their additional loan commitment of \$25.0 million, which increased the maximum availability of the U.S. revolving credit facility to \$447.5 million. The new terms of this amended agreement are described in this footnote. In conjunction with this amendment, we incurred \$0.1 million of debt fees that were capitalized and are being amortized over the amended debt term.

On March 29, 2013, we entered into an amendment to our U.S. revolving credit facility, which became effective on that date and pursuant to which certain components of the borrowing base calculation and excess liquidity calculation were adjusted. The most significant of the changes included in the amendment are extending the final maturity of the U.S. revolving credit facility, increasing the maximum available credit under the facility and adjusting the excess availability threshold calculation. In conjunction with this amendment, we incurred \$2.8 million of debt fees that were capitalized and are being amortized over the amended debt term.

On March 27, 2013, we concluded the 2013 Rights Offering. The 2013 Rights Offering was fully subscribed and resulted in net proceeds of approximately \$38.6 million. We issued 22.9 million shares of stock to our stockholders in conjunction with the 2013 Rights Offering.

As of September 28, 2013, we had outstanding borrowings of \$234.8 million and excess availability of \$91.3 million under the terms of our U.S. revolving credit facility. The interest rate on the U.S. revolving credit facility was 3.8% at September 28, 2013. As of December 29, 2012, we had outstanding borrowings of \$169.5 million and excess availability of \$86.0 million under the terms of our U.S. revolving credit facility. The interest rate on the U.S. revolving credit facility was 4.1% at December 29, 2012. As of September 28, 2013 and December 29, 2012, we had outstanding letters of credit totaling \$4.5 million for the purposes of securing collateral requirements under casualty insurance programs and for guaranteeing lease and certain other obligations. The \$4.5 million in outstanding letters of credit securing certain insurance obligations that was issued outside of the U.S. revolving credit facility.

As of September 28, 2013, our U.S. revolving credit facility, as amended, contains customary negative covenants and restrictions for asset based loans, including a requirement that we maintain a fixed charge coverage ratio of 1.1 to 1.0 in the event our excess availability falls below the greater of \$31.8 million or the amount equal to 12.5% of the lesser of the borrowing base or \$447.5 million (the "Excess Availability Threshold"). The fixed charge coverage ratio is calculated as EBITDA divided by the sum of cash payments for income taxes, interest expense, cash dividends, principal payments on debt, and capital expenditures. EBITDA is defined as BlueLinx Corporation's net income before interest and tax expense, depreciation and amortization expense, and other non-cash charges. The fixed charge coverage ratio requirement only applies to us when excess availability under our amended U.S. revolving credit facility is less than the Excess Availability Threshold on any date. As of September 28, 2013 and through the time of the filing of this Form 10-Q, we were in compliance with all covenants under the U.S. revolving credit facility. We are required to maintain the Excess Availability Threshold in order to avoid being required to meet certain financial ratios and triggering additional limits on capital expenditures. Our lowest level of fiscal month-end availability in the last three years as of September 28, 2013 was \$79.1 million. We do not anticipate our excess availability in fiscal 2013 will drop below the Excess Availability Threshold. Should our excess availability fall below the Excess Availability Threshold on any date, however, we would not meet the required fixed charge coverage ratio covenant with our current operating results.

In the event that excess availability falls below \$37.1 million or the amount equal to 15% of the lesser of the borrowing base or \$447.5 million, the U.S. revolving credit facility gives the lenders the right to dominion of our bank accounts. This would not make the underlying debt callable by the lender and may not change our ability to borrow on the U.S. revolving credit facility. However, we would be required to reclassify the "Long-term debt" to "Current maturities of long-term debt" on our Consolidated Balance Sheet. In addition, we would be required to maintain a springing lock-box arrangement where customer remittances go directly to a lock-box maintained by our lenders and then are forwarded to our general bank accounts. Our U.S. revolving credit facility does not contain a subjective acceleration clause, which would allow our lenders to accelerate the scheduled maturities of our debt or to cancel our agreement.

Our subsidiary BlueLinx Building Products Canada Ltd. ("BlueLinx Canada") has a revolving credit agreement (the "Canadian revolving credit facility") with Canadian Imperial Bank of Commerce (as successor to CIBC Asset-Based Lending Inc.) and the other signatories thereto, as lender, administrative agent and collateral agent, dated August 12, 2011, as amended.

On August 16, 2013, we entered into an amendment to our Canadian revolving credit facility, which became effective on that date. The Amendment modifies the maturity date under the Credit Agreement to the earlier of (i) August 12, 2016 or the (ii) maturity date of the U.S. revolving credit facility. All other terms of the Canadian revolving credit facility remain the same.

As of September 28, 2013, we had outstanding borrowings of \$4.6 million and excess availability of \$1.2 million under the terms of our Canadian revolving credit facility. As of December 29, 2012, we had outstanding borrowings of \$1.9 million and excess availability of \$2.0 million under the terms of our Canadian revolving credit facility. The interest rate on the Canadian revolving credit facility was 4.0% at September 28, 2013 and December 29, 2012. The Canadian revolving credit facility contains customary covenants and events of default for asset-based credit agreements of this type, including the requirement for BlueLinx Canada to maintain a minimum adjusted tangible net worth of \$3.9 million and for that entity's capital expenditures not to exceed 120% of the amount budgeted in a given year. As of September 28, 2013 and through the time of the filing of this Form 10-Q, we were in compliance with all covenants under this facility.

7. Mortgage

We have a \$295 million mortgage loan with the German American Capital Corporation. The mortgage has a term of ten years and is secured by 51 distribution facilities owned by the special purpose entities. The stated interest rate on the mortgage is fixed at 6.35%. German American Capital Corporation assigned half of its interest in the mortgage loan to Wells Fargo Bank and both lenders securitized their Notes in separate commercial mortgage backed securities pools in 2006. As of September 28, 2013 and December 29, 2012, the balance on our mortgage loan was \$198.4 million and \$206.0 million, respectively.

On September 19, 2012, we entered into an amendment to our mortgage agreement, which provided for the immediate prepayment of approximately \$11.8 million of the indebtedness under the mortgage agreement without incurring a prepayment premium from cash currently held as collateral under the mortgage agreement. In addition, on a quarterly basis, starting with the fourth quarter of 2012, additional funds held as collateral under the mortgage agreement were to be used to prepay indebtedness under the mortgage agreement, without prepayment premium, up to an aggregate additional prepayment of \$10.0 million. Thereafter, any cash remaining in the collateral account under the mortgage agreement, up to an aggregate of \$10.0 million, will be released to the Company on the last business day of each calendar quarter through the second quarter of 2014. All funds released pursuant to these provisions may be used by the Company to pay for usual and customary operating expenses. During the periods described above in which cash in the collateral account is used to either prepay indebtedness under the mortgage agreement or released to the Company, the lenders will not release any of the cash collateral to the Company for specified capital expenditures as previously provided under the mortgage agreement.

Under the terms of our mortgage, we are required to transfer certain funds to be held as collateral. We expect to transfer approximately \$13.3 million as collateral during the next twelve month period, approximately \$10.0 million of which will be released from escrow to us on a quarterly basis for operational uses as indicated in the amendment. In conjunction with the modification of our mortgage agreement we incurred approximately \$0.3 million in fees that were capitalized and are being amortized over the remaining term of the mortgage.

During the third quarter of fiscal 2013, we sold our sales center in Denver, Colorado and increased the restricted cash related to our mortgage by \$8.4 million which represents the allocated mortgage related to the property. This restricted cash was used to pay down outstanding principal of the mortgage in the fourth quarter of fiscal 2013. During the first quarter of fiscal 2012, we sold certain parcels of excess land. As a result of the sale of one of these parcels, we increased the amount of restricted cash required to be held in connection with our mortgage by \$0.3 million. In addition, during the third quarter of fiscal 2012, we sold our facility in Newark, California and increased the restricted cash related to our mortgage by \$12.8 million. This restricted cash was used to pay down the mortgage in the fourth quarter of fiscal 2012.

The mortgage loan required interest-only payments through June 2011, at which time we began making payments on the outstanding principal balance. The balance of the loan outstanding at the end of the ten year term will then become due and payable. The principal will be paid in the following increments (in thousands):

2013*	\$9,769
2014	2,447
2015	2,609
2016	183,602
2017	
Thereafter	
Total	\$198,427

* We estimate that approximately \$9.0 million of restricted cash will be paid during fiscal 2013 to reduce mortgage principal.

8. Fair Value Measurements

We determine a fair value measurement based on the assumptions a market participant would use in pricing an asset or liability. The fair value measurement guidance established a three level hierarchy making a distinction between market participant assumptions based on (i) unadjusted quoted prices for identical assets or liabilities in an active market (Level 1), (ii) quoted prices in markets that are not active or inputs that are observable either directly or indirectly for substantially the full term of the asset or liability (Level 2), and (iii) prices or valuation techniques that require inputs that are both unobservable and significant to the overall fair value measurement (Level 3).

Carrying amounts for our financial instruments are not significantly different from their fair value, with the exception of our mortgage. To determine the fair value of our mortgage, we used a discounted cash flow model. We believe the mortgage fair value valuation to be Level 2 in the fair value hierarchy, as the valuation model has inputs that are observable for substantially the full term of the liability. Assumptions critical to our fair value measurements in the period are present value factors used in determining fair value and an interest rate. At September 28, 2013, the discounted carrying value and fair value of our mortgage was \$198.4 million and \$198.0 million, respectively. At December 29, 2012, the discounted carrying value and fair value of our mortgage was \$206.0 million and

\$205.5 million, respectively.

9. Related Party Transactions

Cerberus Capital Management, L.P., our equity sponsor, retains consultants that specialize in operations management and support and who provide Cerberus with consulting advice concerning portfolio companies in which funds and accounts managed by Cerberus or its affiliates have invested. From time to time, Cerberus makes the services of these consultants available to Cerberus portfolio companies. We believe that the terms of these consulting arrangements are favorable to us, or, alternatively, are materially consistent with those terms that would have been obtained by us in an arrangement with an unaffiliated third party. We have normal service, purchase and sales arrangements with other entities that are owned or controlled by Cerberus. We believe that these transactions are at arms' length terms and are not material to our results of operations or financial position.

10. Commitments and Contingencies

Legal Proceedings

During the first nine months of fiscal 2013, there were no material changes to our previously disclosed legal proceedings. Additionally, we are, and from time to time may be, a party to routine legal proceedings incidental to the operation of our business. The outcome of any pending or threatened proceedings is not expected to have a material adverse effect on our financial condition, operating results or cash flows, based on our current understanding of the relevant facts. Legal expenses incurred related to these contingencies are generally expensed as incurred.

Environmental and Legal Matters

From time to time, we are involved in various proceedings incidental to our businesses and we are subject to a variety of environmental and pollution control laws and regulations in all jurisdictions in which we operate. Although the ultimate outcome of these proceedings cannot be determined with certainty, based on presently available information management believes that adequate reserves have been established for probable losses with respect thereto. Management further believes that the ultimate outcome of these matters could be material to operating results in any given quarter but will not have a materially adverse effect on our long-term financial condition, our results of operations, or our cash flows.

Collective Bargaining Agreements

As of September 28, 2013, approximately 33% of our employees were represented by various labor unions. As of September 28, 2013, we had 38 collective bargaining agreements, of which 11 were up for renewal in fiscal 2013. As of September 28, 2013, we have renegotiated all 11 of these agreements, all of which renewals became effective in fiscal 2013. We consider our relationship with our employees generally to be good.

11. Subsequent Events

We are not aware of any significant events that occurred subsequent to the balance sheet date but prior to the filing of this report that would have a material impact on our Consolidated Financial Statements.

12. Accumulated Other Comprehensive Loss

The changes in accumulated balances for each component of other comprehensive (loss) income for the quarter ended September 28, 2013 were as follows (in thousands):

		Defined			
	Foreign	benefit			
	currency,	pension			
	net	plan, net of	Other, net		
	of tax	tax	of tax	Total	
Beginning balance	\$1,526	\$(31,175)	\$212	\$(29,437)
Other comprehensive loss before reclassification	92			92	
Amounts reclassified from accumulated other					
comprehensive loss, net of tax	_	437		437	
	92	437		529	

Current-period other comprehensive (loss) income, net of			
tax			
Ending balance, net of tax	\$1,618	\$(30,738) \$212	\$(28,908)

The changes in accumulated balances for each component of other comprehensive (loss) income for the quarter ended September 29, 2012 were as follows (in thousands):

		Defined			
	Foreign	benefit			
	currency,	pension			
	net	plan, net of	Other, net		
	of tax	tax	of tax	Total	
Beginning balance	\$1,720	\$(23,806)	\$212	\$(21,874)
Current-period other comprehensive (loss) income	185			185	
Ending balance	\$1,905	\$(23,806)	\$212	\$(21,689)

The changes in accumulated balances for each component of other comprehensive (loss) income for the first nine months of fiscal 2013 were as follows (in thousands):

		Defined			
	Foreign	benefit			
	currency,	pension			
	net	plan, net of	Other, net		
	of tax	tax	of tax	Total	
Beginning balance	\$1,797	\$(32,051)	\$212	\$(30,042)
Other comprehensive loss before reclassification	(179) —	—	(179)
Amounts reclassified from accumulated other					
comprehensive loss, net of tax		1,313		1,313	
Current-period other comprehensive (loss) income, net of					
tax	(179) 1,313		1,134	
Ending balance, net of tax	\$1,618	\$(30,738)	\$212	\$(28,908)

The changes in accumulated balances for each component of other comprehensive (loss) income for the first nine months of fiscal 2012 were as follows (in thousands):

				Defined benefit															
	Foreign currency, net of tax		Foreign pension																
			p	lan, net of		Ot	her, net of												
			tax		tax			Total											
Beginning balance	\$	1,694	\$	(23,806)	\$	212	\$ (21,900)										
Current-period other comprehensive (loss) income	211		211		211		211		211		211		1 —				_	211	
Ending balance	\$	1,905	\$	(23,806)	\$	212	\$ (21,689)										

Reclassifications out of accumulated other comprehensive loss into the Consolidated Statements of Operations and Comprehensive Loss for the quarter ended September 28, 2013 were as follows (in thousands):

A		Affected line item in the					
		statement where net income is presented					
	comprehensive loss	meome is presented					
\$	718	Total before tax (1)					
	281	Tax impact (2)					
\$	437	Net of tax					
		281					

Reclassifications out of accumulated other comprehensive loss into the Consolidated Statements of Operations and Comprehensive Loss for the first nine months of fiscal 2013 were as follows (in thousands):

Amount reclassified from Affected line item in the accumulated other statement where net

Details about accumulated other comprehensive loss components Amortization of defined benefit	comprehensive loss	income is presented
pension items:		
Actuarial loss	\$ 2,154	Total before tax (1)
Tax impact	841	Tax impact (2)
Total, net of tax	\$ 1,313	Net of tax

⁽¹⁾ These accumulated other comprehensive loss components are included in the computation of net periodic pension cost.

(2) We allocated income tax expense to accumulated other comprehensive loss to the extent income was recorded in accumulated other comprehensive loss and we have a loss from continuing operations.

There were no reclassifications out of accumulated other comprehensive loss for the quarter or nine month period ended September 29, 2012. See Note 5 for additional details.

13. Unaudited Supplemental Consolidating Financial Statements

The consolidating financial information as of September 28, 2013 and December 29, 2012 and for the third quarters of fiscal 2013 and fiscal 2012 is provided due to restrictions in our revolving credit facility that limit distributions by BlueLinx Corporation, our operating company and our wholly-owned subsidiary, to us, which, in turn, may limit our ability to pay dividends to holders of our common stock (see our Annual Report on Form 10-K for the year ended December 29, 2012, for a more detailed discussion of these restrictions and the terms of the facility). Also included in the supplemental consolidated financial statements are fifty-five single member limited liability companies, which are wholly owned by us (the "LLC subsidiaries"). The LLC subsidiaries own certain warehouse properties that are occupied by BlueLinx Corporation, each under the terms of a master lease agreement. The warehouse properties collateralize our mortgage loan and are not available to satisfy the debts and other obligations of either us or BlueLinx Corporation.

The consolidating statement of operations for BlueLinx Holdings Inc. for the period from June 30, 2013 to September 28, 2013 follows (in thousands):

	BlueLinx Holdings Inc.		BlueLinx Corporation and Subsidiaries		LLC Subsidiari	ies	Eliminatio	me	Consolidated
Net sales	\$ <u></u>		\$ 557,952	•	\$6,888	105	\$ (6,888)	\$ 557,952
Cost of sales	Ψ		495,460		φ0,000		φ (0,000)	495,460
Gross profit			62,492		6,888		(6,888)	62,492
Operating expenses (income):			02,172		0,000		(0,000)	02,172
Selling, general, and administrative	559		66,832		(3,248)	(6,888)	57,255
Depreciation and amortization	_		1,331		813				2,144
Total operating expenses (income)	559		68,163		(2,435)	(6,888)	59,399
Operating (loss) income	(559)	(5,671)	9,323	ĺ			3,093
Non-operating expenses (income):		,			,				
Interest expense			3,399		3,519				6,918
Other loss (income), net			22		(5)			17
(Loss) income before (benefit from)									
provision for income taxes	(559)	(9,092)	5,809				(3,842)
(Benefit from) provision for income taxes	(5)	(811)	180				(636)
Equity in loss of subsidiaries	(2,652)					2,652		_
Net (loss) income	\$(3,206)	\$ (8,281)	\$5,629		\$ 2,652		\$ (3,206)

The consolidating statement of operations for BlueLinx Holdings Inc. for the period from July 1, 2012 to September 29, 2012 follows (in thousands):

		BlueLinx		
	BlueLinx	Corporation		
	Holdings	and	LLC	
	Inc.	Subsidiaries	Subsidiaries	Eliminations Consolidated
Net sales	\$—	\$ 496,810	\$7,148	\$ (7,148) \$ 496,810

Cost of sales Gross profit			436,279 60,531		— 7,148		(7,148)	436,279 60,531	
Operating expenses (income):	(0.005	``	(2 200				(7, 140)	``	40 156	
Selling, general, and administrative	(8,095)	63,399				(7,148)	48,156	
Depreciation and amortization			1,228		878				2,106	
Total operating expenses (income)	(8,095)	64,627		878		(7,148)	50,262	
Operating (loss) income	8,095		(4,096)	6,270				10,269	
Non-operating expenses (income):										
Interest expense			3,205		4,089				7,294	
Other income, net			(11)	(5)			(16)
(Loss) income before provision for income										
taxes	8,095		(7,290)	2,186				2,991	
(Benefit from) provision for income taxes	275		(426)	74				(77)
Equity in loss of subsidiaries	(4,752)					4,752			
Net (loss) income	\$3,068		\$ (6,864)	\$2,112		\$ 4,752		\$ 3,068	

The consolidating statement of operations for BlueLinx Holdings Inc. for the period from December 30, 2012 to September 28, 2013 follows (in thousands):

	BlueLinx Holdings		BlueLinx Corporation and	L	LLC					
	Inc.		Subsidiaries	3	Subsidiarie	s	Elimination	15	Consolidated	l
Net sales	\$—		\$ 1,665,697		\$20,663		\$ (20,663)	\$ 1,665,697	
Cost of sales			1,491,563		—		_		1,491,563	
Gross profit			174,134		20,663		(20,663)	174,134	
Operating expenses (income):										
Selling, general, and administrative	1,981		205,279		(1,413)	(20,663)	185,184	
Depreciation and amortization			3,982		2,565		_		6,547	
Total operating expenses (income)	1,981		209,261		1,152		(20,663)	191,731	
Operating (loss) income	(1,981)	(35,127)	19,511		_		(17,597)
Non-operating expenses (income):										
Interest expense			10,302		10,724		_		21,026	
Other expense (income), net			263		(11)	_		252	
(Loss) income before (benefit from)										
provision for income taxes	(1,981)	(45,692)	8,798		_		(38,875)
(Benefit from) provision for income taxes	(48)	(938)	272		_		(714)
Equity in loss of subsidiaries	(36,228)					36,228			
Net (loss) income	\$(38,161)	\$ (44,754)	\$8,526		\$ 36,228		\$ (38,161)

The consolidating statement of operations for BlueLinx Holdings Inc. for the period from January 1, 2012 to September 29, 2012 follows (in thousands):

	BlueLinx Holdings		BlueLinx Corporation and	1	LLC					
	Inc.		Subsidiarie	s	Subsidiarie	es	Elimination	ıs	Consolidate	ed
Net sales	\$—		\$ 1,467,544	ł	\$21,443		\$ (21,443)	\$ 1,467,544	1
Cost of sales			1,289,593	3	_				1,289,593	3
Gross profit			177,951		21,443		(21,443)	177,951	
Operating expenses (income):										
Selling, general, and administrative	(6,386)	189,597		(410)	(21,443)	161,358	
Depreciation and amortization			3,907		2,646				6,553	
Total operating expenses (income)	(6,386)	193,504		2,236		(21,443)	167,911	
Operating (loss) income	6,386		(15,553)	19,207				10,040	
Non-operating expenses (income):										
Interest expense			9,106		12,295				21,401	
Other income, net			(18)	(11)			(29)
(Loss) income before (benefit from)										
provision for income taxes	6,386		(24,641)	6,923		_		(11,332)
(Benefit from) provision for income taxes	217		(126)	234				325	
Equity in loss of subsidiaries	(17,826)			_		17,826			
Net (loss) income	\$(11,657)	\$ (24,515)	\$6,689		\$ 17,826		\$ (11,657)

The consolidating balance sheet for BlueLinx Holdings Inc. as of September 28, 2013 follows (in thousands):

Assets:	BlueLinx Holdings Inc.	BlueLinx Corporation and Subsidiaries	LLC Subsidiaries	Eliminations	Consolidated
Current assets:					
Cash	\$76	\$ 6,793	\$ —	\$ —	6,869
Receivables		207,927	÷	÷	207,927
Inventories		259,722			259,722
Other current assets	1,175	17,084	11,437		29,696
Intercompany receivable	74,259	33,978		(108,237	
Total current assets	75,510	525,504	11,437	(108,237) 504,214
Property and equipment:					
Land and land improvements		3,211	37,842		41,053
Buildings		10,729	79,657		90,386
Machinery and equipment		78,145			78,145
Construction in progress		2,415			2,415
Property and equipment, at cost		94,500	117,499		211,999
Accumulated depreciation		(73,523)	(30,825)		(104,348)
Property and equipment, net		20,977	86,674		107,651
Investment in subsidiaries	(56,600) —		56,600	_
Non-current deferred income tax assets		445			445
Other non-current assets		11,785	5,165		16,950
Total assets	\$18,910	\$ 558,711	\$103,276	\$ (51,637	\$ 629,260
Liabilities:					
Current liabilities:					
Accounts payable	\$1,207	\$ 108,313	\$—	\$ —	\$ 109,520
Bank overdrafts		20,463			20,463
Accrued compensation		4,678			4,678
Current maturities of long-term debt	—	49,353	11,504		60,857
Deferred income taxes, net	—	449			449
Other current liabilities		14,349	1,063		15,412
Intercompany payable	33,978	74,259		(108,237) —
Total current liabilities	35,185	271,864	12,567	(108,237) 211,379
Non-current liabilities:					
Long-term debt		190,092	186,922		377,014
Other non-current liabilities		57,142			57,142
Total liabilities	35,185	519,098	199,489	(108,237) 645,535
Stockholders'(deficit) equity/parent's	(16 275				(16 075
investment	(16,275) 39,613	(96,213)	56,600	(16,275)
Total liabilities and stockholders'(deficit)	¢ 10 0 10	¢ 550 711	¢ 102 076	¢ (51 (27	¢ (20.2(0
equity/parent's investment	\$18,910	\$ 558,711	\$103,276	\$ (51,637) \$ 629,260

The consolidating balance sheet for BlueLinx Holdings Inc. as of December 29, 2012 follows (in thousands):

Assets:	BlueLinx Holdings Inc.	BlueLinx Corporation and Subsidiaries	LLC Subsidiaries	Eliminations	Consolidated
Current assets:					
Cash	\$28	\$ 5,160	\$—	\$ —	\$ 5,188
Receivables		157,465		—	157,465
Inventories		230,059		—	230,059
Other current assets	1,596	17,790	41		19,427
Intercompany receivable	73,981	28,814		(102,795)	
Total current assets	75,605	439,288	41	(102,795)	412,139
Property and equipment:					
Land and land improvements		3,250	39,870		43,120
Buildings		10,213	83,857		94,070
Machinery and equipment		78,674			78,674
Construction in progress		1,173			1,173
Property and equipment, at cost		93,310	123,727	_	217,037
Accumulated depreciation		(71,583)	(30,101)		(101,684)
Property and equipment, net		21,727	93,626		115,353
Investment in subsidiaries	(67,053) —		67,053	
Non-current deferred income tax assets, net		445			445
Other non-current assets		10,646	6,153		16,799
Total assets	\$8,552	\$ 472,106	\$99,820	\$ (35,742)	\$ 544,736
Liabilities:					
Current liabilities:					
Accounts payable	\$203	\$ 77,257	\$390	\$ —	77,850
Bank overdrafts		35,384			35,384
Accrued compensation	127	6,043			6,170
Current maturities of long-term debt			8,946		8,946
Deferred income tax liabilities, net		449			449
Other current liabilities		9,831	1,106		10,937
Intercompany payable	28,814	73,981		(102,795)	
Total current liabilities	29,144	202,945	10,442	(102,795)	
Non-current liabilities:	,	,	,	· · · · ·	,
Long-term debt		171,412	197,034	_	368,446
Other non-current liabilities		57,146			57,146
Total liabilities	29,144	431,503	207,476	(102,795)	
Stockholders' (deficit) equity/parent's	- ,	- ,		(,)	,
investment	(20,592) 40,603	(107,656)	67,053	(20,592)
Total liabilities and stockholders'(deficit)		, -,	(,)	- ,	(-)-···)
equity/parent's investment	\$8,552	\$ 472,106	\$99,820	\$ (35,742)	\$ 544,736

The consolidating statement of cash flows for BlueLinx Holdings Inc. for the period from December 30, 2012 to September 28, 2013 follows (in thousands):

Cash flows from operating activities:	BlueLinx Holdings Inc.		BlueLinx Corporatio and Subsidiario		LLC Subsidiaries	Eliminations	Сс	onsolidate	ed
Net (loss) income	\$(38,161)	\$ (44,754)	\$8,526	\$ 36,228	\$ ((38,161)
Adjustments to reconcile net (loss) income	φ(50,101)	φ(11,751)	<i>Ф</i> 0,520	\$ 50,220	Ψ	(50,101)
to cash provided by (used in) operating activities:									
Depreciation and amortization			3,982		2,565		(6,547	
Amortization of debt issuance costs			1,405		991			2,396	
Write off of debt issuance costs			119					119	
Gain (loss) from the sale of properties			556		(4,464) —		(3,908)
Gain from property insurance settlement							-		,
Vacant property charges, net			1,398				1	1,398	
Severance charges			4,703					4,703	
Payments on modification of lease									
agreement							-		
Deferred income tax benefit							-		
Stock-based compensation expense	895		4,682				4	5,577	
Increase in restricted cash related to									
insurance and other			(2,028)			((2,028)
Other	294		2,080	ĺ	(1,254) —		1,120	
Equity in earnings of subsidiaries	36,228					(36,228)) –		
Intercompany receivable	(278)	(5,164)		5,442	-		
Intercompany payable	5,164		278			(5,442)) –		
	4,142		(32,743)	6,364		((22,237)
Changes in primary working capital				ĺ					
components:									
Receivables			(50,462)			((50,462)
Inventories			(29,663)			(29,663)
Accounts payable	902		31,057		(391) —	2	31,568	
Net cash provided by (used in) operating									
activities	5,044		(81,811)	5,973		((70,794)
Cash flows from investing activities:									
Investment in subsidiaries	(40,844)	37,924		2,920		-		
Property, plant and equipment investments			(4,005)			((4,005)
Proceeds from disposition of assets			442		7,631		8	8,073	
Net cash (used in) provided by investing									
activities	(40,844)	34,361		10,551		2	4,068	
Cash flows from financing activities:									
Excess tax benefits from share-based									
compensation arrangements			16				1	16	
	(2,867)	_		—		((2,867)

Repurchase of shares to satisfy employee					
tax withholdings					
Repayments on the revolving credit					
facilities	—	(422,231) —		(422,231)
Borrowings from the revolving credit					
facilities		490,264	—		490,264
Payments of principal on mortgage			(7,554) —	(7,554)
Payments on capital lease obligations		(1,152) —		(1,152)
Decrease in bank overdrafts		(14,921) —		(14,921)
Increase in restricted cash related to the					
mortgage			(8,970) —	(8,970)
Debt issuance costs		(2,893) —		(2,893)
Proceeds from rights offering, less expense	S				
paid	38,715				38,715
Net cash provided by (used in) financing					
activities	35,848	49,083	(16,524) —	68,407
Increase in cash	48	1,633			1,681
Balance, beginning of period	28	5,160			5,188
Balance, end of period	\$76	\$ 6,793	\$—	\$—	\$ 6,869
Noncash transactions:					
Capital leases	\$—	\$ —	\$—	\$ —	\$ —

The consolidating statement of cash flows for BlueLinx Holdings Inc. for the period from January 1, 2012 to September 29, 2012 follows (in thousands):

Cash flows from operating activities:	BlueLinx Holdings Inc.		BlueLinx Corporatio and Subsidiarie		LLC Subsidiaries	5	Eliminations	(Consolidate	ed
Net (loss) income	\$(11,657)	\$ (24,515)	\$6,689		\$ 17,826	9	6 (11,657)
Adjustments to reconcile net (loss) income		,		,	. ,		. ,		`	,
to cash provided by (used in) operating activities:										
Depreciation and amortization			3,907		2,646				6,553	
Amortization of debt issuance costs			1,855		944		_		2,799	
Gain from the sale of properties			, 		(9,680)			(9,680)
Gain from property insurance settlement					(476)			(476)
Vacant property charges, net			(30)		/			(30)
Payments on modification of lease			Ϋ́,	,					× ·	,
agreement			(5,875)					(5,875)
Deferred income tax benefit			(24)					(24)
Stock-based compensation expense	430		1,667						2,097	
Increase in restricted cash related to										
insurance and other			(123)					(123)
Other	82		6,354		(1,927)			4,509	
Equity in earnings of subsidiaries	17,826		_				(17,826)			
Intercompany receivable	(317)	(2,592)			2,909			
Intercompany payable	2,592		317				(2,909)		_	
	8,956		(19,059)	(1,804)	—		(11,907)
Changes in primary working capital										
components:										
Receivables	—		(52,868)			—		(52,868)
Inventories	—		(34,675)			—		(34,675)
Accounts payable	801		11,975				_		12,776	
Net cash provided by (used in) operating										
activities	9,757		(94,627)	(1,804)			(86,674)
Cash flows from investing activities:										
Investment in subsidiaries	(9,756)	770		8,986					
Property, plant and equipment investments	—		(2,490)			—		(2,490)
Proceeds from disposition of assets			144		18,417		—		18,561	
Net cash (used in) provided by investing										
activities	(9,756)	(1,576)	27,403		—		16,071	
Cash flows from financing activities:										
Repurchase of shares to satisfy employee			((115	,
tax withholdings			(446)	—		_		(446)
Repayments on the revolving credit									(a. 1.5	,
facilities			(345,674)	—		_		(345,674)
			436,374		—				436,374	

Borrowings from the revolving credit facilities					
Payments of principal on mortgage			(8,370) —	(8,370)
Payments on capital lease obligations		(604) —	, 	(604)
Increase in restricted cash related to the					· · · · ·
mortgage		_	(15,546) —	(15,546)
Increase in bank overdrafts		9,528			9,528
Debt financing costs			(1,683) —	(1,683)
Net cash provided by (used in) financing					
activities		99,178	(25,599) —	73,579
Increase in cash	1	2,975			2,976
Balance, beginning of period	27	4,871			4,898
Balance, end of period	\$28	\$ 7,846	\$—	\$ —	\$ 7,874
Noncash transactions: Capital leases	\$—	\$ 32	\$—	\$—	\$ 32

ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The information contained in this Management's Discussion and Analysis of Financial Condition and Results of Operations ("MD&A") has been derived from our historical financial statements and is intended to provide information to assist you in better understanding and evaluating our financial condition and results of operations. This MD&A section should be read in conjunction with our consolidated financial statements and notes to those statements included in Item 1 of this Quarterly Report on Form 10-Q, as well as our Annual Report on Form 10-K for the year ended December 29, 2012 as filed with the U.S. Securities and Exchange Commission (the "SEC"). This MD&A section is not a comprehensive discussion and analysis of our financial condition and results of operations, but rather updates disclosures made in the aforementioned filing.

The discussion below contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. These forward-looking statements include, without limitation, any statement that may predict, forecast, indicate or imply future results, performance, liquidity levels or achievements, and may contain the words "believe," "anticipate," "expect," "estimate," "intend "project," "plan," "will be," "will likely continue," "will likely result" or words or phrases of similar meaning. All of these forward-looking statements are based on estimates and assumptions made by our management that, although believed by us to be reasonable, are inherently uncertain. Forward-looking statements involve risks and uncertainties, including, but not limited to, economic, competitive, governmental and technological factors outside of our control, that may cause our business, strategy or actual results to differ materially from the forward-looking statements. These risks and uncertainties may include those discussed under the heading "Risk Factors" in our Annual Report on Form 10-K for the year ended December 29, 2012 as filed with the SEC and other factors, some of which may not be known to us. We operate in a changing environment in which new risks can emerge from time to time. It is not possible for management to predict all of these risks, nor can it assess the extent to which any factor, or a combination of factors, may cause our business, strategy or actual results to differ materially from those contained in forward-looking statements. Factors you should consider that could cause these differences include, among other things:

changes in the prices, supply and/or demand for products which we distribute, especially as a result of conditions in the residential housing market;

the acceptance by our customers of our privately branded products;

inventory levels of new and existing homes for sale;

general economic and business conditions in the United States;

risks associated with doing business globally;

the financial condition and credit worthiness of our customers;

the activities of competitors;

changes in significant operating expenses;

fuel costs;

risk of losses associated with accidents;

limitations on our transportation operations, which are subject to governmental regulation;

exposure to product liability claims;

changes in the availability of capital and interest rates;

our ability to achieve expected operational efficiencies and cost savings as a result of our restructuring initiatives; immigration patterns and job and household formation;

our ability to identify acquisition opportunities and effectively and cost-efficiently integrate acquisitions;

adverse weather patterns or conditions;

acts of war or terrorist activities, including acts of cyber intrusion;

variations in the performance of the financial markets, including the credit markets; and