

NEW YORK COMMUNITY BANCORP INC  
Form 8-K  
July 29, 2003

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**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**  
Washington, D.C. 20549

**FORM 8-K**

**CURRENT REPORT**

Pursuant to Section 13 or 15(d) of The Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): July 29, 2003

**NEW YORK COMMUNITY BANCORP, INC.**

(Exact name of registrant as specified in its charter)

**Delaware**  
(State or other jurisdiction of

**1-31565**  
(Commission File Number)

**06-1377322**  
(I.R.S. Employer Identification No.)

Edgar Filing: NEW YORK COMMUNITY BANCORP INC - Form 8-K  
incorporation or organization)

**615 Merrick Avenue, Westbury, New York 11590**

(Address of principal executive offices)

**Registrant's telephone number, including area code: (516) 683-4100**

**Not applicable**

(Former name or former address, if changed since last report)

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**CURRENT REPORT ON FORM 8-K**

- Item 1. Changes in Control of Registrant  
Not applicable.
- Item 2. Acquisition or Disposition of Assets  
Not applicable.
- Item 3. Bankruptcy or Receivership  
Not applicable.
- Item 4. Changes in Registrant's Certifying Accountant  
Not applicable.
- Item 5. Other Events  
Not applicable.
- Item 6. Resignations of Registrant's Directors  
Not applicable.
- Item 7. Financial Statements, Pro Forma Financial Information and Exhibits  
Not applicable.
- Item 8. Change in Fiscal Year  
Not applicable.
- Item 9. Regulation FD Disclosure  
Beginning on July 29, 2003, New York Community Bancorp, Inc. ( New York Community ) and Roslyn Bancorp, Inc. ( Roslyn ) intend to make a written presentation available to, and to distribute it to, current and prospective investors, and to post the presentation on their respective web sites. The presentation discusses the proposed merger of Roslyn with and into New York Community and their respective financial performances for the six months ended June 30, 2003. In addition, the presentation discusses New York Community's 2003 diluted GAAP EPS projections in the range of \$2.04 to \$2.10 on a stand-alone basis, and the companies' pro forma 2004 diluted GAAP earnings per share estimate of \$2.53.
- Item 10. Amendments to the Registrant's Code of Ethics, or Waiver of a Provision of the Code of Ethics  
Not applicable.

Item 11. Temporary Suspension of Trading Under Registrant's Employee Benefit Plans

Not applicable.

Item 12. Results of Operations and Financial Condition

Not applicable.

**[LOGO]NEW YORK COMMUNITY**

**BANCORP, INC.**

**Combining strengths. Creating value.**

**[GRAPHIC]**

**Forward-looking Statements and Risk Factors**

[LOGO]

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New York Community Bancorp, Inc. and Roslyn Bancorp, Inc. will be filing a joint proxy statement / prospectus and other relevant documents concerning the merger with the United States Securities and Exchange Commission (the SEC). WE URGE INVESTORS TO READ THE JOINT PROXY STATEMENT / PROSPECTUS AND ANY OTHER RELEVANT DOCUMENTS TO BE FILED WITH THE SEC, BECAUSE THEY CONTAIN IMPORTANT INFORMATION.

Investors will be able to obtain these documents free of charge at the SEC's web site ([www.sec.gov](http://www.sec.gov)). In addition, documents filed with the SEC by New York Community Bancorp, Inc. will be available without charge from the Investor Relations Department, New York Community Bancorp, Inc., 615 Merrick Avenue, Westbury, NY 11590. Documents filed with the SEC by Roslyn Bancorp, Inc. will be available free of charge from the Investor Relations Department, Roslyn Bancorp, Inc., One Jericho Plaza, Jericho, New York 11753.

The directors, executive officers, and certain other members of management of New York Community Bancorp, Inc. and Roslyn Bancorp, Inc., may be soliciting proxies in favor of the merger from the companies' respective shareholders. For information about these directors, executive officers, and members of management, shareholders are asked to refer to the most recent proxy statements issued by the respective companies, which are available on their web sites and at the addresses provided in the preceding paragraph.

Forward-looking Statements and Associated Risk Factors

This presentation, and other written materials and oral statements made by management, may contain certain forward-looking statements regarding the companies' prospective performance and strategies within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. The companies intend such forward-looking statements to be covered by the safe harbor provisions for forward-looking statements contained in the Private Securities Litigation Reform Act of 1995, and are including this statement for purposes of said safe harbor provisions.

Forward-looking statements, which are based on certain assumptions and describe future plans, strategies, and expectations of the companies, are generally identified by use of the words plan, believe, expect, intend, anticipate, estimate, project, or other similar expressions. The companies' ability to predict results or the actual effects of their plans and strategies is inherently uncertain. Accordingly, actual results may differ materially from anticipated results.

The following factors, among others, could cause the actual results of the merger to differ materially from the expectations stated in this presentation: the ability of the two companies to obtain the required shareholder or regulatory approvals of the merger; the ability to effect the proposed restructuring; the ability of the companies to consummate the merger; the ability to successfully integrate the companies following the merger; a materially adverse change in the financial condition of either company; the ability to fully realize the expected cost savings and revenues; and the ability to realize the expected cost savings and revenues on a timely basis.

Other factors that could cause the actual results of the merger to differ materially from current expectations include a change in economic conditions; changes in interest rates, deposit flows, loan demand, real estate values, and competition; changes in accounting principles, policies, or guidelines; changes in legislation and regulation; and other economic, competitive, governmental, regulatory, geopolitical, and technological factors affecting the companies; operations, pricing, and services.

The companies undertake no obligation to update these forward-looking statements to reflect events or circumstances that occur after the date on which such statements were made.

**Combining Strengths: The NYB / RSLN Merger**

[LOGO]

*The merger will enhance NYB's franchise, performance, and value.*

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- ◆ Creates the NY Metro region's largest community bank, based on market capitalization and total assets
  - ◆ Is immediately 18% accretive to diluted GAAP EPS prior to the \$3.5 billion downsizing of the securities portfolio; when the downsizing is completed, the merger will still produce 10% diluted EPS accretion
  - ◆ Combines a premier asset generator with a premier deposit accumulator
  - ◆ Strengthens the Company's capacity for capital generation and capital management initiatives
  - ◆ Increases deposit share in Brooklyn, Queens, Nassau, and Suffolk markets
  - ◆ \$3.5 billion downsizing of the securities portfolio reduces leverage at an opportune time
  - ◆ Joins two companies with significant integration expertise, common operating philosophies, and identical systems platforms
  - ◆ Creates a significant opportunity for shareholder value creation
-



**Combining Strengths: The NYB / RSLN Merger**

[LOGO ]

*NYB will be the NY Metro region's largest community bank, based on market cap. <sup>(a)</sup>*

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(in millions)

**INCREASED MARKET CAP**

[CHART]

(a) The NY Metro region includes Kings, Queens, Richmond, Nassau, and Suffolk counties.

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**Combining Strengths: The NYB / RSLN Merger**

[LOGO]

*NYB will be the NY Metro region's largest community bank, based on total assets.*

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(in billions)

**ASSET GROWTH**

[CHART]

(a) Excludes the projected \$3.5 billion downsizing of the securities portfolio.

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**Combining Strengths: The NYB / RSLN Merger**

[LOGO]

*NYB will be the NY Metro region's second largest thrift depository.*

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(in billions)

**CORE DEPOSIT**

**GROWTH**

[CHART]

Core / Total Deposits:	38.8%	42.5%	55.8%	62.9%	66.0%	54.3%
Loans / Total Deposits:	150.0%	111.6%	99.2%	104.4%	114.8%	84.1%

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**Combining Strengths: The NYB / RSLN Merger**

[LOGO]

*The merger is expected to be 10% accretive to NYB's diluted EPS in 2004.*

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**DILUTED EPS GROWTH**

[CHART]

- (a) Core earnings; please see reconciliation to GAAP earnings on page 29.
- (b) Company estimates
- (c) Reflects the projected \$3.5 billion reduction in securities, which will reduce pro forma diluted EPS from \$2.72 to \$2.53.

**Combining Strengths: The NYB / RSLN Merger**

[LOGO]

*The merger will join a premier asset generator with a premier deposit accumulator.*

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(in millions)

NYB	RSLN
A Premier Loan Originator	A Premier Deposit Accumulator
[CHART] n Total Loan Originations	[CHART] n Total Deposits

(a) 1H 03 Annualized

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**Combining Strengths: The NYB / RSLN Merger**

[LOGO]

*We have significantly grown our preferred loan portfolios.*

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(in millions)

<b>NYB</b>	<b>RSLN</b>
<b>Multi-family Loan</b>	<b>Multi-family / Construction Loan</b>
<b>Originations</b>	<b>Originations</b>
<b>[CHART]</b>	<b>[CHART]</b>

(a) 1H 03 Annualized

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**Combining Strengths: The NYB / RSLN Merger**

[LOGO]

*We both have a profitable, efficient, and risk-averse lending niche.*

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NYB	RSLN
◆ <b>Rent-controlled /-stabilized buildings generate stable cash flow</b>	◆ <b>Construction and multi-family rehab loans currently yielding spreads of approximately 300 bps</b>
◆ <b>5-year fixed / 5-year adjustable term</b>	◆ <b>Adjustable rate loans, tied to prime or LIBOR</b>
◆ <b>Pre-payment penalties: 5-4-3-2-1 points</b>	◆ <b>Average project takes 18-24 months to complete</b>
◆ <b>Average term to refi: 4 years</b>	◆ <b>Average loan-to-value ratio: 60.7%<sup>(a)</sup></b>
◆ <b>Average loan at 6/30/03: \$2.1 million</b>	◆ <b>Primary relationship with 9 of Long Island's top 10 developers</b>
◆ <b>Average LTV ratio at 6/30/03: 57.1%</b>	◆ <b>No net charge-offs on construction loans originated since 1993</b>
◆ <b>Minimum debt coverage ratio: 120%</b>	
◆ <b>No net charge-offs since 1987</b>	

(a) Includes permanent multi-family loans.

**Combining Strengths: The NYB / RSLN Merger**

[LOGO]

*The quality of our assets consistently exceeds the industry average.*

NPAs to Total Assets

[CHART]

	NYB						RSLN				
	12/31/99	12/31/00	12/31/01	12/31/02	6/30/03		12/31/99	12/31/00	12/31/01	12/31/02	6/30/03
n U.S. Thrifts	0.52%	0.53%	0.67%	0.70%	0.62%	n U.S. Thrifts	0.52%	0.53%	0.67%	0.70%	0.62%
n NYB	0.17%	0.19	0.19%	0.15%	0.11%	n RSLN	0.25%	0.13%	0.53%	0.39%	0.26%

Industry Data Source: SNL Financial



**Combining Strengths: The NYB / RSLN Merger**

[LOGO]

*The level of net charge-offs attests to our underwriting standards.*

NCOs to Average Loans

[CHART]

	NYB						RSLN				
	12/31/99	12/31/00	12/31/01	12/31/02	6/30/03		12/31/99	12/31/00	12/31/01	12/31/02	6/30/03
n U.S. Thrifts	0.14%	0.14%	0.18%	0.19%	0.19%	n U.S. Thrifts	0.14%	0.14%	0.18%	0.19%	0.19%
n NYB	0.00%	0.00%	0.00%	0.00%	0.00%	n RSLN	0.00%	0.02%	0.02%	0.01%	0.01%

Industry Data Source: SNL Financial

**Combining Strengths: The NYB / RSLN Merger**

[LOGO]

*We serve over one million accounts in a high net worth marketplace.*

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[MAP]

[CHART]

Map Source: Y-Merge.com, a division of SNL Financial

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## Combining Strengths: The NYB / RSLN Merger

[LOGO]

*The merger will boost NYB's rank among banks in the NY Metro region.*

(dollars in millions)

Rank	Institution	Deposit		Branches <sup>(a)</sup>
		Deposits <sup>(a)</sup>	Share <sup>(a)</sup>	
1	J.P. Morgan Chase	\$ 20,281	15.6%	151
2	Citigroup	16,959	13.0	135
3	Astoria Financial	10,878	8.3	83
<b>4</b>	<b>Pro Forma NYB w / RSLN</b>	<b>9,849</b>	<b>7.6</b>	<b>115</b>
5	GreenPoint	9,372	7.2	61
6	North Fork	8,932	6.9	128
7	HSBC	8,857	6.8	95
8	Washington Mutual	8,379	6.4	80
9	FleetBoston	6,283	4.8	107
<b>10</b>	<b>RSLN</b>	<b>5,198</b>	<b>4.0</b>	<b>31</b>
<b>11</b>	<b>NYB</b>	<b>4,651</b>	<b>3.6</b>	<b>84</b>
12	Bank of New York	3,753	2.9	108
13	Independence Community Bancorp	3,656	2.8	35
14	Staten Island Bancorp	2,556	2.0	19
15	Apple Bank for Savings	2,446	1.9	27

Source: SNL DataSource. Deposit data as of June 30, 2002.

(a) Deposits, deposit share, and branches listed for the Metro NY region (Kings, Queens, Richmond, Nassau, and Suffolk counties) only.

[LOGO]

**Combining Strengths: The NYB / RSLN Merger***On a pro forma basis, NYB ranks among the leading thrifts in its core markets.*

QUEENS			STATEN ISLAND			NASSAU		
Total			Total			Total		
Deposit			Deposit			Deposit		
Rank	Thrift	Share	Rank	Thrift	Deposit Share	Rank	Thrift	Share
1	AF	9.86%	1	SIB	32.35%	1	GPT	10.00%
2	NYB	9.37 <sup>(a)</sup>	2	NYB	21.95	2	AF	9.92
3	GPT	6.60	3	WM	6.35	2	NYB	9.17 <sup>(a)</sup>
4	Ridgewood	4.24	4	ICBC	3.84	4	WM	6.21
5	ICBC	2.79						

(a) Pro forma w / RSLN

Source: SNL DataSource. Deposit data as of June 30, 2002.

[LOGO]

**Combining Strengths: The NYB / RSLN Merger**

*NYB's structure recognizes and capitalizes on the brand equity of its divisional banks.*

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**New York Community Bancorp, Inc.**

[CHART]

16

**Combining Strengths: The NYB / RSLN Merger**

[LOGO]

*We place an emphasis on community banking.*

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Name retention engenders customer loyalty  
Tradition of personal service appeals to customer base

A SHARED

EMPHASIS

Longstanding banking relationships are expanded through provision

ON COMMUNITY

of alternative investment products / wealth services

BANKING

Needs of consumers / small businesses are addressed

Visibility is enhanced by Richmond County Savings and Roslyn Foundation

charitable giving

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**Combining Strengths: The NYB / RSLN Merger**

[LOGO]

*We emphasize convenience and exceptional customer service.*

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- ◆ Hours: Weekend, extended evening, and early-bird hours
  - ◆ Products & services: A full-service menu of traditional banking products and services, complemented by an extensive range of alternative investment products
  - ◆ Multiple service channels: Bank online, by phone, or by mail
  - ◆ Easy access: Walk-up windows, drive-up bays, ATMs
  - ◆ Staffing: Over 400 licensed retail personnel in addition to a fully commissioned sales force
  - ◆ Technology: State-of-the-art ATMs and online real time processing
-

Combining Strengths: The NYB / RSLN Merger.

[LOGO]

*We rank among the most efficient thrifts in the nation.*

Efficiency Ratio

NYB  
[CHART]

RSLN  
[CHART]

	1999	2000	2001	2002	1H 03		1999	2000	2001	2002	1H 03
n U.S. Thrifts	63.13%	65.72%	66.42%	62.67%	61.81%	n U.S. Thrifts	63.13%	65.72%	66.42%	62.67%	61.81%
n NYB	29.95%	30.20%(a)	35.03%(a)	25.32%	24.52%	n RSLN	31.57%	33.92%	31.56%	27.65%	26.56%

(a) Core efficiency ratio; please see reconciliation to GAAP efficiency ratio on page 29.

Industry Data Source: SNL Financial



**Combining Strengths: The NYB / RSLN Merger**

[LOGO]

*We generate the highest net income per FTE among our local peers.*

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**Net Income per FTE <sup>(a)</sup>**

**(in thousands)**

[CHART]

(a) 1Q 03 net income annualized; FTE at 3/31/03.

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**Combining Strengths: The NYB / RSLN Merger**

[LOGO]

*Our efficiency stems from several sources.*

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Emphasis on multi-family / construction lending	
Above-average deposits per traditional branch (NYB: \$79 million; RSLN: \$164 million at 6/30/03)	SOURCES OF
Franchise expansion through M & A	
Cost-effective de novo branch expansion	EFFICIENCY
Hub & spoke approach to in-store branching	
Profitable third-party alliances	

---

**Combining Strengths: The NYB / RSLN Merger**

[LOGO]

*We generate significant revenues through third-party alliances.*

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Conduit lending:

- ◆ 1-4 family loans
- ◆ Consumer loans

Investment products:

REVENUE-PRODUCING

THIRD-PARTY ALLIANCES

- ◆ Annuities
  - ◆ Mutual funds
  - ◆ Insurance
- Real estate joint ventures
-

**Combining Strengths: The NYB / RSLN Merger**

[LOGO]

*Pro forma fee and service-related income will rise approximately 37% Y-O-Y in 2003.*

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(in millions)

Fee and Service-related Income

[CHART]

(a) 1H 03 Annualized

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## Combining Strengths: The NYB / RSLN Merger

[LOGO]

*NYB's merger transactions with HAVN and RCBK exceeded expectations.*

	Haven Bancorp	Richmond County	NYB 2002 Results	Roslyn Bancorp
(dollars in millions, except per share data)				
Announcement Date:	June 27, 2000	March 27, 2001		June 27, 2003
Closing Date:	November 30, 2000	July 31, 2001		4Q 03
Announced Transaction Value:	\$196	\$802		1,569
Assets / Deposits:	\$2,966 / \$2,151 <sup>(a)</sup>	\$3,213 / \$2,093 <sup>(a)</sup>	\$11,313 / \$5,256	\$10,809 / \$6,085 <sup>(a)</sup>
Announced Cost Savings:	~25% of Haven	11% of combined	Greatly exceeded	10% of combined
Announced Revenue Enhancements:	None	None	464% core revenue growth recorded from 2000-2002	None
Efficiency Ratio:	73.9% (1Q 00) <sup>(a)</sup>	45.7% (4Q 00) <sup>(a)</sup>	25.3%	26.2% (1Q 03) <sup>(a)</sup>
Projected Diluted EPS (b):	\$0.88 in 02	\$1.14-\$1.19 in 02	\$1.67	\$2.53 in 04 <sup>(e)</sup>
Projected Accretion:	21.7%	11.8%-16.5%	129.4% <sup>(c)</sup>	10.0%
Projected Diluted Cash EPS <sup>(b)(d)</sup> :	\$1.06 in 02	\$1.19 in 02	\$1.89	\$2.58 in 04
Projected Accretion:	10.8%	16.5%	95.3% <sup>(c)</sup>	10.8%

(a) Data from the last company report filed prior to transaction announcement.

(b) Adjusted to reflect NYB's 4-for-3 stock split on May 21, 2003.

(c) 2002 NYB results compared to stand-alone Street estimates as of March 2000.

(d) The Company calculated its diluted cash earnings per share for 2002 by adding back non-cash items of \$30.5 million, or \$0.22 per diluted share, to net income of \$229.2 million, or \$1.67 per diluted share.

(e) Reflects the projected \$3.5 billion reduction in securities, which will reduce pro forma diluted EPS from \$2.72 to \$2.53.

**Combining Strengths: The NYB / RSLN Merger**

[LOGO]

*The pro forma securities portfolio will be downsized by approximately \$3.5 billion.*

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**Plan**

Approximately \$3.5 billion downsizing of securities portfolio  
Assumed 2.0% pre-tax spread lost on the downsized assets / liabilities  
Buyback stock to target 5.25% tangible common ratio at close

**Projected Results**

Enhanced earnings quality  
Reduced interest rate and extension risk  
Reduced exposure to market value volatility  
\$100+ million of equity freed up  
Improved net interest margin  
Reduced leverage at an opportune time  
Re-aligned securities portfolio



**Creating Value: The NYB / RSLN Merger**

[LOGO]

*The value of NYB s shares has appreciated 2,543% since 11/23/93.*

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(dollars in millions, except per share data)

- .. Market capitalization
- .. Price per share (adjusted for 8 splits including a  
4-for-3 stock split on 5/21/03)
- .. Annual yield produced by \$0.92 per share dividend on  
shares purchased at this date

[CHART]

(a) Pro forma w / RSLN

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**Creating Value : The NYB / RSLN Merger**

[LOGO]

*The merger creates a significant opportunity for share value creation.*

		<u>% Appreciation (a)</u>	
		<u>Share Price</u>	<u>Dividend</u>
NYB	November 23, 1993	2,543%	6,215%
Haven	June 27, 2000 <sup>(b)</sup>	464	176
Richmond County	March 27, 2001 <sup>(b)</sup>	150	130
Roslyn	June 27, 2003 <sup>(b)</sup>	13	10

(a) As of July 14, 2003

(b) Reflects appreciation in NYB's price per share and its quarterly cash dividend since the merger transaction was announced.



**Creating Value: The NYB / RSLN Merger**

[LOGO]

*The merger will enhance NYB's franchise, performance, and value.*

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- ◆ Creates the NY Metro region's largest community bank, based on market capitalization and total assets
  - ◆ Is immediately 18% accretive to diluted GAAP EPS prior to the \$3.5 billion downsizing of the securities portfolio; when the downsizing is completed, the merger will still produce 10% diluted EPS accretion
  - ◆ Combines a premier asset generator with a premier deposit accumulator
  - ◆ Strengthens the Company's capacity for capital generation and capital management initiatives
  - ◆ Increases deposit share in Brooklyn, Queens, Nassau, and Suffolk markets
  - ◆ \$3.5 billion downsizing of the securities portfolio reduces leverage at an opportune time
  - ◆ Joins two companies with significant integration expertise, common operating philosophies, and identical systems platforms
  - ◆ Creates a significant opportunity for shareholder value creation
-

**Appendix**

[LOGO]

***Reconciliation of GAAP and Non-GAAP Measures***

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1. As calculated in accordance with GAAP, the Company's 2000 and 2001 diluted earnings per share were \$0.42 and \$1.01, respectively. The 2000 amount reflected a gain of \$13.5 million recorded in other operating income and a charge of \$24.8 million recorded in operating expenses, resulting in a net charge of \$11.4 million, or \$0.20 per diluted share. The 2001 amount included a gain of \$39.6 million recorded in other operating income and charges of \$23.5 million and \$3.0 million, respectively, recorded in operating expenses and income tax expense, resulting in an after-tax net charge of \$836,000, or \$0.01 per diluted share.
  2. As calculated in accordance with GAAP, the Company's 2000 and 2001 efficiency ratios were 52.08% and 38.04%, respectively. The Company's 2000 core efficiency ratio excluded a gain of \$13.5 million on the sale of a Bank-owned property from other operating income and a merger-related charge of \$24.8 million from operating expenses. Its 2001 core efficiency ratio excluded a gain of \$39.6 million on the sale of certain assets from other operating income and a merger-related charge of \$23.5 million from operating expenses.
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**For more information:**

**[LOGO]**

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	<b>NYB</b>	<b>RSLN</b>
Web Site:	◆ <a href="http://www.myNYCB.com">www.myNYCB.com</a>	◆ <a href="http://www.roslyn.com">www.roslyn.com</a>
E-mail:	◆ <a href="mailto:iangarola@mynycb.com">iangarola@mynycb.com</a>	◆ <a href="mailto:mfeder@roslyn.com">mfeder@roslyn.com</a>
Phone:	◆ (516) 683-4420	◆ (516) 942-6150
Address:	◆ 615 Merrick Avenue Westbury, NY 11590	◆ One Jericho Plaza Jericho, NY 11753

7/29/03

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**SIGNATURE**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

July 29, 2003

NEW YORK COMMUNITY BANCORP, INC.

Date

/s/ JOSEPH R. FICALORA

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Joseph R. Ficalora  
President and Chief Executive Officer