

FOOT LOCKER INC
Form 10-Q
June 12, 2007

**UNITED STATES
SECURITIES AND EXCHANGE COMMISSION**
Washington, D.C. 20549

FORM 10 - Q

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d)
OF THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended May 5, 2007

Commission file no. 1-10299

FOOT LOCKER, INC.

(Exact name of registrant as specified in its charter)

New York

13-3513936

**(State or other jurisdiction of
incorporation or organization)**

(I.R.S. Employer Identification No.)

**112 W. 34th Street, New York, New
York**

10120

**(Address of principal executive
offices)**

(Zip Code)

Registrant's telephone number: (212) 720-3700

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer or a non-accelerated filer. See definition of "accelerated filer and large accelerated filer" in Rule 12b-2 of the Exchange Act.

Large accelerated filer Accelerated filer Non-accelerated filer

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

Yes No

Number of shares of Common Stock outstanding at May 31, 2007: 155,331,252

FOOT LOCKER, INC.

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PART I - FINANCIAL INFORMATIONItem 1. Financial Statements

FOOT LOCKER, INC.
CONDENSED CONSOLIDATED BALANCE SHEETS
(in millions, except shares)

| | May 5, 2007 | April 29, 2006 (Unaudited- See note 1) | February 3, 2007 * |
|---|----------------|--|--------------------------|
| (Unaudited) | | | |
| <u>ASSETS</u> | | | |
| Current assets: | | | |
| Cash and cash equivalents | \$ 197 | \$ 140 | \$ 221 |
| Short-term investments | 221 | 230 | 249 |
| Total cash, cash equivalents and short-term investments | 418 | 370 | 470 |
| Merchandise inventories | 1,490 | 1,399 | 1,303 |
| Other current assets | 265 | 176 | 261 |
| | 2,173 | 1,945 | 2,034 |
| Property and equipment, net | 659 | 674 | 654 |
| Deferred taxes | 118 | 159 | 109 |
| Goodwill | 265 | 264 | 264 |
| Intangible and other assets | 190 | 208 | 188 |
| | \$ 3,405 | \$ 3,250 | \$ 3,249 |

| <u>LIABILITIES AND SHAREHOLDERS' EQUITY</u> | | | |
|---|----------|----------|----------|
| Current liabilities: | | | |
| Accounts payable | \$ 403 | \$ 380 | \$ 256 |
| Accrued expenses and other current liabilities | 238 | 232 | 246 |
| Current portion of long-term debt and obligations under capital leases | 14 | □ | 14 |
| | 655 | 612 | 516 |
| Long-term debt and obligations under capital leases | 221 | 272 | 220 |
| Other liabilities | 234 | 301 | 218 |
| | 1,110 | 1,185 | 954 |
| Shareholders' equity: | | | |
| Common stock and paid-in capital: 158,717,407, 157,534,348 and 157,810,352 shares, respectively | 663 | 640 | 653 |
| Retained earnings | 1,784 | 1,640 | 1,785 |
| Accumulated other comprehensive loss | (77) | (166) | (96) |
| Less: Treasury stock at cost: 3,387,894, 2,227,661 and 2,107,682 shares, respectively | (75) | (49) | (47) |
| Total shareholders' equity | 2,295 | 2,065 | 2,295 |
| | \$ 3,405 | \$ 3,250 | \$ 3,249 |

See Accompanying Notes to Condensed Consolidated Financial Statements.

* The balance sheet at February 3, 2007 has been derived from the audited financial statements at that date, but does not include all of the information and footnotes required by U.S. generally accepted accounting principles for complete financial statements. For further information, refer to the consolidated financial statements and footnotes thereto included in the Company's Annual Report on Form 10-K for the year ended February 3, 2007.

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FOOT LOCKER, INC.
CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS
(Unaudited)
(in millions, except per share amounts)

| | Thirteen weeks ended | |
|---|-----------------------------|---------------------------|
| | May 5, 2007 | April 29, 2006 |
| Sales | \$ 1,316 | \$ 1,365 |
| Costs and Expenses | | |
| Cost of sales | 956 | 946 |
| Selling, general and administrative expenses | 290 | 283 |
| Depreciation and amortization | 43 | 43 |
| Interest expense, net | □ | 1 |
| | 1,289 | 1,273 |
| Income before income taxes and cumulative effect of accounting change | 27 | 92 |
| Income tax expense | 10 | 34 |
| Income before cumulative effect of accounting change | 17 | 58 |
| Cumulative effect of accounting change, net of income tax of \$- | □ | 1 |
| Net income | \$ 17 | \$ 59 |
| Basic earnings per share: | | |
| Income before cumulative effect of accounting change | \$ 0.11 | \$ 0.37 |

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| | | | |
|--|----|-------|---------|
| Cumulative effect of accounting change | | □ | 0.01 |
| Net income | \$ | 0.11 | \$ 0.38 |
| Weighted-average common shares outstanding | | 154.8 | 154.7 |
| Diluted earnings per share: | | | |
| Income before cumulative effect of accounting change | \$ | 0.11 | \$ 0.37 |
| Cumulative effect of accounting change | | □ | 0.01 |
| Net income | \$ | 0.11 | \$ 0.38 |
| Weighted-average common shares assuming dilution | | 156.5 | 156.7 |

See Accompanying Notes to Condensed Consolidated Financial Statements.

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FOOT LOCKER, INC.
CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME
(Unaudited)
(in millions)

| | Thirteen weeks ended | |
|--|----------------------|-------------------|
| | May 5, 2007 | April 29, 2006 |
| Net income | \$ 17 | \$ 59 |
| Other comprehensive income (expense), net of tax: | | |
| Foreign currency translation adjustments arising during the period | 20 | 5 |
| Pension and postretirement plan adjustments | 1 | □ |
| Comprehensive income | \$ 38 | \$ 64 |

See Accompanying Notes to Condensed Consolidated Financial Statements.

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FOOT LOCKER, INC.
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS
(Unaudited)
(in millions)

| | Thirteen weeks ended | |
|-----------------------------------|----------------------|-------------------|
| | May 5, 2007 | April 29, 2006 |
| From Operating Activities: | | |

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| | | | | |
|--|----|-------|----|------|
| Net income | \$ | 17 | \$ | 5 |
| Adjustments to reconcile net income to net cash provided by (used in) operating activities of continuing operations: | | | | |
| Cumulative effect of accounting change, net of tax | | □ | | |
| Depreciation and amortization | | 43 | | 4 |
| Share-based compensation expense | | 3 | | |
| Change in assets and liabilities: | | | | |
| Merchandise inventories | | (174) | | (14) |
| Accounts payable and other accruals | | 125 | | |
| Qualified pension plan contributions | | □ | | (6) |
| Income tax payable | | 5 | | |
| Other, net | | 8 | | (3) |
| Net cash provided by (used in) operating activities of continuing operations | | 27 | | (1) |
| From Investing Activities: | | | | |
| Purchases of short-term investments | | (423) | | (5) |
| Sales of short-term investments | | 451 | | 6 |
| Capital expenditures | | (43) | | (3) |
| Net cash (used in) provided by investing activities of continuing operations | | (15) | | 3 |
| From Financing Activities: | | | | |
| Reduction in long-term debt | | □ | | (9) |
| Issuance of common stock | | 5 | | |
| Purchase of treasury stock | | (26) | | |
| Excess tax benefit from share-based compensation | | 1 | | |
| Dividends paid | | (19) | | (3) |
| Net cash used in financing activities of continuing operations | | (39) | | (6) |
| Net cash used in operating activities of Discontinued Operations | | | | □ |
| Effect of exchange rate fluctuations on Cash and Cash Equivalents | | | | 3 |
| Net change in Cash and Cash Equivalents | | | | (24) |
| Cash and Cash Equivalents at beginning of year | | | | 221 |
| Cash and Cash Equivalents at end of interim period | \$ | 197 | \$ | 14 |
| Cash paid during the period: | | | | |
| Interest | \$ | 3 | \$ | |
| Income taxes | \$ | 12 | \$ | 2 |

See Accompanying Notes to Condensed Consolidated Financial Statements.

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FOOT LOCKER, INC.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

1. Summary of Significant Accounting Policies

Basis of Presentation. The accompanying unaudited condensed consolidated financial statements should be read in conjunction with the Notes to Consolidated Financial Statements contained in the Company's Form 10-K for the year ended February 3, 2007, as filed with the Securities and Exchange Commission (the "SEC") on April 2, 2007. Certain items included in these statements are based on management's estimates. In the opinion of

management, all material adjustments, which are of a normal recurring nature, necessary for a fair presentation of the results for the interim periods have been included.

The year end reporting period for the Company is the Saturday closest to the last day in January. Fiscal year 2007 is comprised of 52 weeks which will end on February 2, 2008. Fiscal year 2006 was comprised of 53 weeks and ended on February 3, 2007. The fiscal interim periods ended May 5, 2007 and April 29, 2006 were comprised of 13 weeks. The results for the thirteen weeks ended May 5, 2007 are not necessarily indicative of the results expected for the year.

In July 2006, the Financial Accounting Standards Board ("FASB") issued FASB Interpretation No. 48, "Accounting for Uncertainty in Income Taxes" ("FIN 48"). Interpretation No. 48 clarifies the accounting for uncertainty in income taxes recognized in an enterprise's financial statements in accordance with Statement of Financial Accounting Standards No. 109, "Accounting for Income Taxes." FIN 48 prescribes a recognition threshold and measurement standard for the financial statement recognition and measurement of a tax position taken or expected to be taken in a tax return. FIN 48 also provides guidance on derecognition, classification, interest and penalties, accounting in interim periods, disclosure and transition.

In 2006, in accordance with SAB 108 the Company adjusted its opening retained earnings to correct for prior misstatements. Accordingly, the Company has reflected these adjustments in its April 29, 2006 Condensed Consolidated Balance Sheet and Condensed Consolidated Statements of Cash Flows.

2. Income Taxes

The Company adopted the provisions of FIN 48 effective February 4, 2007. Upon the adoption of FIN 48, the Company recognized a \$1 million increase to retained earnings to reflect the change to its liability for unrecognized income tax benefits as required. At February 4, 2007 the total amount of gross unrecognized tax benefits was \$33 million. The Company recognizes interest and penalties related to unrecognized tax benefits in income tax expense, the amount recognized for the thirteen weeks ended May 5, 2007 was not significant. The liability for unrecognized tax benefits at February 4, 2007 included \$4 million of interest and no penalties.

The Company is subject to taxation in the U.S. and various state, local, and foreign jurisdictions. The Company's U.S. Federal income tax filings have been examined by the Internal Revenue Service (the "IRS") through 2005. The Company is participating in the IRS's Compliance Assurance Process ("CAP") for 2006, which is expected to conclude during 2007. The Company has started the CAP for 2007. Due to the recent utilization of net operating loss carryforwards, the Company is subject to state and local tax examinations effectively including years from 1993 to the present. The Company is currently under examination in the Netherlands for tax years 2002-2005. To date, no adjustments have been proposed in any audits that will have a material effect on the Company's financial position or results of operations.

The Company does not anticipate that any adjustments to unrecognized benefits due to settlement of audits and expiration of statutes of limitations will materially affect the financial position, results of operations or cash flows prior to May 3, 2008. However, actual results could differ from those currently anticipated.

3. Goodwill and Intangible Assets

The Company accounts for goodwill and other intangibles in accordance with SFAS No. 142, "Goodwill and Other Intangible Assets," which requires that goodwill and intangible assets with indefinite lives be reviewed for impairment if impairment indicators arise and, at a minimum, annually. During the first quarters of 2007 and 2006, the Company completed its annual reviews of goodwill, which did not result in an impairment charge.

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| Goodwill (in millions) | 2007 | | 2006 | |
|------------------------|------|-----|------|-----|
| Athletic Stores | \$ | 185 | \$ | 184 |
| Direct-to-Customers | | 80 | | 80 |
| | \$ | 265 | \$ | 264 |

The effect of foreign exchange fluctuations on goodwill for the thirteen weeks ended May 5, 2007 was \$1 million resulting from the strengthening of the euro as compared with the U.S. dollar.

| (in millions) | May 5, 2007 | | | April 29, 2006 | | |
|--|-------------|---------------|-----------|----------------|---------------|-----------|
| | Gross value | Accum. amort. | Net value | Gross value | Accum. amort. | Net value |
| Indefinite life intangible assets | \$ 3 | \$ 0 | \$ 3 | \$ 4 | \$ 0 | \$ 4 |
| Finite life intangible assets | | | | | | |
| Lease acquisition costs | \$ 184 | \$ (105) | \$ 79 | \$ 169 | \$ (83) | \$ 86 |
| Trademark | 21 | (3) | 18 | 21 | (2) | 19 |
| Loyalty program | 1 | (1) | 0 | 1 | (1) | 0 |
| Favorable leases | 9 | (6) | 3 | 9 | (4) | 5 |
| Total finite life intangible assets | \$ 215 | \$ (115) | \$ 100 | \$ 200 | \$ (90) | \$ 110 |
| Total intangible assets | \$ 218 | \$ (115) | \$ 103 | \$ 204 | \$ (90) | \$ 114 |

Intangible assets not subject to amortization at May 5, 2007, April 29, 2006, and February 3, 2007 include the trademark of \$3 million related to the 11 stores acquired in the Republic of Ireland. The additional intangible asset of \$1 million at April 29, 2006 was eliminated in 2006 with the adoption of SFAS No. 158.

Lease acquisition costs represent amounts that are required to secure prime lease locations and other lease rights, primarily in Europe. Included in finite life intangibles is the trademark for the Footaction name, amounts paid for leased locations with rents below their fair value for the acquisitions of both the Footaction stores and the stores in the Republic of Ireland and amounts paid to obtain names of members of the Footaction loyalty program.

The weighted-average amortization period as of May 5, 2007 was approximately 12.3 years. Amortization expense was \$5 million for the quarters ended May 5, 2007 and April 29, 2006. Additionally, the net intangible activity for the thirteen-week period ended May 5, 2007, primarily reflects the effect of the strengthening of the Euro as compared with the U.S. dollar of \$3 million. Annual estimated amortization expense is expected to be approximately \$15 million for the remainder of 2007, \$18 million for 2008, \$15 million for 2009, \$13 million for 2010 and \$11 million for 2011.

4. Derivative Financial Instruments

Derivative Holdings Designated as Hedges

Net changes in the fair value of foreign exchange derivative financial instruments designated as cash flow hedges, and income/losses recognized in the income statement related to settled contracts, were not significant for the thirteen weeks ended May 5, 2007 and April 29, 2006.

The Company has numerous investments in foreign subsidiaries, and the net assets of those subsidiaries are exposed to foreign currency exchange-rate volatility. The Company has entered into two net investment hedges for its European and Canadian subsidiaries. Gains and losses in the net investments in the Company's subsidiaries due to foreign exchange volatilities will be partially offset by losses and gains related to these transactions, which will be recorded within the foreign currency translation adjustment included in accumulated other comprehensive loss on the Condensed Consolidated Balance Sheet. The amount recorded within the foreign

currency translation adjustment related to these net investment hedges during the first quarter of 2007 and 2006 decreased shareholders' equity by \$10 million and \$2 million, net of tax, respectively.

Derivative Holdings Designated as Non-Hedges

The Company had foreign currency option contracts with a total USD equivalent notional amount of \$75 million outstanding at the end of the first quarter 2007 to mitigate the effect of fluctuating foreign exchange rates on the reporting of a portion of its expected 2007 foreign currency denominated earnings. Changes in the fair value of these foreign currency option contracts, which are designated as non-hedges, are recorded in earnings immediately. The premiums paid and changes in the fair market value were not significant for the thirteen weeks ended May 5, 2007 and April 29, 2006, respectively.

In addition, the Company entered into forward foreign exchange contracts to hedge foreign-currency denominated merchandise purchases and intercompany transactions. At May 5, 2007, the USD equivalent notional amount for outstanding forward foreign exchange contracts totaled \$41 million. Net changes in the fair value of foreign exchange derivative financial instruments designated as non-hedges were substantially offset by the changes in value of the underlying transactions, which were recorded in selling, general and administrative expenses in the current period.

During the first quarter of 2007, the Company entered into a series of monthly diesel fuel forward contracts to mitigate a portion of the Company's freight expense due the variability caused by fuel surcharges charged by our third-party freight carriers. The notional values of these contracts were less than \$1 million and extend through November 2007. Changes in the fair value of these contracts are recorded in earnings immediately. The effect was not significant for the thirteen weeks ended May 5, 2007. In May 2007, subsequent to the end of the first quarter, the Company entered into an additional series of monthly contracts, bringing the total notional value to approximately \$1 million.

Interest Rate Management

The Company has employed various interest rate swaps to minimize its exposure to interest rate fluctuations. These swaps, which mature in 2022, have been designated as a fair value hedge of the changes in fair value of \$100 million of the Company's 8.50 percent debentures payable in 2022 attributable to changes in interest rates and effectively convert the interest rate on the debentures from 8.50 percent to a 1-month variable rate of LIBOR plus 3.45 percent which totaled 8.77 percent and 8.49 percent at May 5, 2007 and April 29, 2006.

Fair Value

The following represents the fair value of foreign exchange derivative contracts and interest rate swaps:

| (in millions) | May 5, 2007 | April 29, 2006 | February 3, 2007 |
|-------------------------|--------------------|-----------------------|-----------------------------|
| Current assets | \$ 1 | \$ 1 | \$ 1 |
| Current liabilities | 1 | 1 | 2 |
| Non-current liabilities | 19 | 8 | 12 |

5. Accumulated Other Comprehensive Loss

Accumulated other comprehensive loss comprised the following:

| (in millions) | May 5, 2007 | April 29, 2006 | February 3, 2007 |
|--|--------------------|-----------------------|-----------------------------|
| Foreign currency translation adjustments | \$ 57 | \$ 15 | \$ 37 |
| Minimum pension liability adjustment | □ | (181) | □ |

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| | | | | |
|--|---------|----|-------|---------|
| Unrecognized pension cost and postretirement benefit | (134) | | | (133) |
| | \$ (77) | \$ | (166) | \$ (96) |

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In 2006, the Company adopted SFAS No. 158, "Employers' Accounting for Defined Benefit Pension and Other Postretirement Plans - An Amendment of FASB Statements No. 87, 88, 106, and 132(R)." The additional minimum pension liability amount, as well as the related intangible asset, was derecognized upon the adoption of SFAS No. 158. As part of the adoption of this standard the Company recorded the unrecognized prior service costs and net actuarial gains or losses within shareholders' equity. The activity within accumulated other comprehensive loss in the first quarter of 2007 represents the amortization of prior service costs and net actuarial gains and losses through net periodic benefit cost, as well as changes related to foreign currency fluctuations.

6. Earnings Per Share

Basic earnings per share is computed as net income divided by the weighted-average number of common shares outstanding for the period. Diluted earnings per share reflects the potential dilution that could occur from common shares issuable through stock-based compensation including stock options and the conversion of convertible long-term debt. The following table reconciles the numerator and denominator used to compute basic and diluted earnings per share for continuing operations.

| (in millions) | Thirteen weeks ended | |
|--|----------------------|----------------|
| | May 5, 2007 | April 29, 2006 |
| Numerator: | | |
| Net income | \$ 17 | \$ 59 |
| Denominator: | | |
| Weighted-average common shares outstanding | 154.8 | 154.7 |
| Effect of Dilution: | | |
| Stock options and awards | 1.7 | 2.0 |
| Weighted-average common shares assuming dilution | 156.5 | 156.7 |

Options to purchase 3.1 million and 2.6 million shares of common stock were not included in the computation for the thirteen weeks ended May 5, 2007 and April 29, 2006, respectively. These options were not included because the exercise prices of the options were greater than the average market price of the common shares and, therefore, the effect would be antidilutive.

7. Segment Information

The Company has determined that its reportable segments are those that are based on its method of internal reporting. As of May 5, 2007, the Company has three reportable segments, Athletic Stores, Direct-to-Customers and Family Footwear. In the first quarter 2007, the Company opened a new retail format, under the Footquarters brand name. Its stores carry value-price family footwear for men, women and children.

Sales and division results for the Company's reportable segments for the thirteen weeks ended May 5, 2007 and April 29, 2006 are presented below. Division profit reflects income before income taxes, corporate expense, non-operating income and net interest expense.

Sales

| (in millions) | Thirteen weeks ended | |
|---------------------|----------------------|----------------|
| | May 5, 2007 | April 29, 2006 |
| Athletic Stores | \$ 1,226 | \$ 1,273 |
| Direct-to-Customers | 90 | 92 |

| | | | |
|-----------------|----|-------|----------|
| Family Footwear | | | |
| Total sales | \$ | 1,316 | \$ 1,365 |

Operating results

| (in millions) | Thirteen weeks ended | |
|---|----------------------|----------------|
| | May 5, 2007 | April 29, 2006 |
| Athletic Stores | \$ 34 | \$ 99 |
| Direct-to-Customers | 11 | 12 |
| Family Footwear | (2) | |
| Division profit | 43 | 111 |
| Corporate expense, net | 16 | 18 |
| Operating profit | 27 | 93 |
| Interest expense, net | | 1 |
| Income before income taxes and cumulative effect of accounting change | \$ 27 | \$ 92 |

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8. Pension and Postretirement Plans

The Company has defined benefit pension plans covering most of its North American employees, which are funded in accordance with the provisions of the laws where the plans are in effect. In addition to providing pension benefits, the Company sponsors postretirement medical and life insurance plans, which are available to most of its retired U.S. employees. These medical and life insurance plans are contributory and are not funded.

The following are the components of net periodic pension benefit cost and net periodic postretirement benefit income:

| (in millions) | Pension Benefits | | Postretirement Benefits | |
|---|------------------|----------------|-------------------------|----------------|
| | May 5, 2007 | April 29, 2006 | May 5, 2007 | April 29, 2006 |
| Service cost | \$ 3 | \$ 2 | \$ | \$ |
| Interest cost | 9 | 9 | | |
| Expected return on plan assets | (14) | (14) | | |
| Amortization of unrecognized prior service cost | | | | |
| Amortization of net loss (gain) | 3 | 3 | (2) | (3) |
| Net benefit cost (income) | \$ 1 | \$ | \$ (2) | \$ (3) |

In February 2007, the Company and its U.S. pension plan, the Foot Locker Retirement Plan, were named as defendants in a class action in federal court in New York. The Complaint alleged that the Company's pension plan violated the Employee Retirement Income Security Act of 1974, including, without limitation, its age discrimination and notice provisions, as a result of the Company's conversion of its defined benefit plan to a defined benefit pension plan with a cash balance feature in 1996. The Company plans to defend the action vigorously.

9. Share-Based Compensation

The Company accounts for its share-based compensation in accordance with SFAS No. 123(R), "Share-Based Payment." The Company uses a Black-Scholes option-pricing model to estimate the fair value of share-based awards under SFAS No. 123(R). The Black-Scholes option-pricing model incorporates various and highly

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subjective assumptions, including expected term and expected volatility.

The following table shows the Company's assumptions used to compute the stock-based compensation expense for the thirteen weeks ended May 5, 2007 and April 29, 2006, respectively.

| | Stock Option Plans | | Stock Purchase Plan | |
|---|--------------------|----------------|---------------------|----------------|
| | May 5, 2007 | April 29, 2006 | May 5, 2007 | April 29, 2006 |
| Weighted-average risk free rate of interest | 4.49% | 4.68% | 5.00% | 3.30% |
| Expected volatility | 28% | 30% | 22% | 23% |
| Weighted-average expected award life | 4.16 years | 3.97 years | 1.00 year | 1.00 year |
| Dividend yield | 2.1% | 1.5% | 1.57% | 1.1% |
| Weighted-average fair value | \$ 5.59 | \$ 6.33 | \$ 4.49 | \$ 5.09 |

The information set forth in the following table covers options granted under the Company's stock option plans for the thirteen weeks ended May 5, 2007:

| (in thousands, except price per share) | Shares | Weighted-Average Term | Weighted Average Exercise Price |
|---|--------|-----------------------|---------------------------------|
| Options outstanding at the beginning of the year | 6,048 | | \$ 19.15 |
| Granted | 673 | | 23.39 |
| Exercised | (328) | | 17.27 |
| Expired or canceled | (77) | | 23.93 |
| Options outstanding at May 5, 2007 | 6,316 | 6.2 | 19.64 |
| Options exercisable at May 5, 2007 | 4,753 | 5.3 | \$ 18.10 |
| Options available for future grant at May 5, 2007 | 3,742 | | |

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The total intrinsic value of options exercised during the thirteen weeks ended May 5, 2007 and April 29, 2006 was \$2 million for both periods. The aggregate intrinsic value for stock options outstanding and exercisable as of May 5, 2007 was \$33 million and \$32 million, respectively. The intrinsic value for stock options outstanding and exercisable is calculated as the difference between the fair market value as of May 5, 2007 and the exercise price of the shares. The Company received \$5 million and \$3 million in cash from option exercises for the thirteen weeks ended May 5, 2007 and April 29, 2006, respectively. The tax benefit realized by the Company on the stock option exercises for the thirteen weeks ended May 5, 2007 was approximately \$2 million.

The following table summarizes information about stock options outstanding and exercisable at May 5, 2007:

| Range of Exercise Prices | Options Outstanding | | | Options Exercisable | |
|--------------------------|---------------------|--|---------------------------------|---------------------|---------------------------------|
| | Number Outstanding | Weighted Average Remaining Contractual Life (in thousands, except price per share) | Weighted Average Exercise Price | Number Exercisable | Weighted Average Exercise Price |
| \$ 4.53 - \$ 11.91 | 1,497 | 4.5 | \$ 10.65 | 1,497 | \$ 10.65 |
| \$ 12.31 - \$ 16.19 | 1,270 | 4.8 | \$ 15.08 | 1,270 | \$ 15.08 |
| \$ 16.20 - \$ 23.92 | 1,510 | 9.1 | \$ 23.43 | 324 | \$ 23.11 |
| \$ 24.04 - \$ 26.26 | 1,263 | 5.4 | \$ 25.34 | 1,135 | \$ 25.36 |

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| | | | | | | |
|----------|----------|-------|-----|----------|-------|----------|
| \$ 26.41 | \$ 28.50 | 776 | 7.6 | \$ 27.81 | 527 | \$ 27.81 |
| \$ 4.53 | \$ 28.50 | 6,316 | 6.2 | \$ 19.64 | 4,753 | \$ 18.10 |

Changes in the Company's nonvested options for the thirteen weeks ended May 5, 2007 are summarized as follows:

| | Number of shares (in thousands) | Weighted average grant date fair value per share |
|-------------------------------|---------------------------------------|---|
| Nonvested at February 3, 2007 | 1,593 | \$ 25.33 |
| Granted | 673 | 23.39 |
| Vested | (626) | 25.91 |
| Cancelled | (77) | 23.93 |
| Nonvested at May 5, 2007 | 1,563 | 24.34 |

As of May 5, 2007, there was \$5.4 million of total unrecognized compensation cost, related to nonvested stock options, which is expected to be recognized over a weighted-average period of 1.47 years.

Restricted Stock and Units

Restricted shares of the Company's common stock may be awarded to certain officers and key employees of the Company. For executives outside of the United States the Company issues restricted stock units. Each restricted stock unit represents the right to receive one share of the Company's common stock provided that the vesting conditions are satisfied. As of May 5, 2007, 45,000 restricted stock units are outstanding. Compensation expense is recognized using the fair market value at the date of grant and is amortized over the vesting period. These awards fully vest after the passage of time, generally three years. Restricted stock is considered outstanding at the time of grant, as the holders of restricted stock are entitled to receive dividends and have voting rights.

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Restricted shares and units activity for the thirteen weeks ended May 5, 2007 and April 29, 2006 is summarized as follows:

| (in thousands) | Number of shares May 5, 2007 | April 29, 2006 |
|---|------------------------------------|-------------------|
| Outstanding at beginning of period | 537 | 1,041 |
| Granted | 527 | 126 |
| Vested | (249) | (600) |
| Canceled or forfeited | □ | (15) |
| Outstanding at end of period | 815 | 552 |
| Aggregate value (in millions) | \$ 19.6 | \$ 14.0 |
| Weighted average remaining contractual life | 2.31 years | 1.54 years |

The weighted average grant-date fair value per share was \$23.42 and \$23.92 for restricted stock awards granted during the first quarter of 2007 and 2006, respectively. The total value of awards for which restrictions lapsed during the first quarter of 2007 was \$6.3 million. As of May 5, 2007, there was \$12.1 million of total unrecognized compensation cost, related to nonvested restricted stock awards. The Company recorded compensation expense related to restricted shares, net of forfeitures, of \$1.4 million and \$1.0 million in the first

quarter of 2007 and 2006, respectively.

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

BUSINESS OVERVIEW

Foot Locker, Inc., through its subsidiaries, operates in three reportable segments — Athletic Stores, Direct-to-Customers and Family Footwear. The Athletic Stores segment is one of the largest athletic footwear and apparel retailers in the world, whose formats include Foot Locker, Lady Foot Locker, Kids Foot Locker, Champs Sports and Footaction. The Direct-to-Customers segment reflects Footlocker.com, Inc., which sells, through its affiliates, including Eastbay, Inc., to customers through catalogs and Internet websites. The Family Footwear segment includes the new retail format under the Footquarters brand name.

STORE COUNT

At May 5, 2007, the Company operated 3,930 stores as compared with 3,942 at February 3, 2007. During the thirteen weeks ended May 5, 2007, the Company opened 61 stores, remodeled or relocated 65 stores and closed 73 stores. The store openings include 31 new Footquarters stores, the Company's new value-priced family footwear chain.

In March of 2006, the Company entered into a ten-year area development agreement with the Alshaya Trading Co. W.L.L., in which the Company agreed to enter into separate license agreements for the operation of a minimum of 75 Foot Locker stores, subject to certain restrictions, located within the Middle East. Six of these franchised stores are operational at May 5, 2007. Revenue from these franchised stores was not significant for the thirteen weeks ended May 5, 2007. These stores are not included in the Company's operating store count.

SALES AND OPERATING RESULTS

All references to comparable-store sales for a given period relate to sales of stores that are open at the period-end and that have been open for more than one year. Accordingly, stores opened and closed during the period are not included. Sales from the Direct-to-Customers segment are included in the calculation of comparable-store sales for all periods presented. The following table summarizes sales by segment:

| Sales by Segment: (in millions) | Thirteen weeks ended | |
|--|-----------------------------|---------------------------|
| | May 5, 2007 | April 29, 2006 |
| Athletic Stores | \$ 1,226 | \$ 1,273 |
| Direct-to-Customers | 90 | 92 |
| Family Footwear | □ | □ |
| Total sales | \$ 1,316 | \$ 1,365 |

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| Operating Profit by Segment: (in millions) | Thirteen weeks ended | |
|---|-----------------------------|---------------------------|
| | May 5, 2007 | April 29, 2006 |
| Athletic Stores | \$ 34 | \$ 99 |
| Direct-to-Customers | 11 | 12 |
| Family Footwear | (2) | □ |
| Division profit ⁽¹⁾ | 43 | 111 |
| Corporate expense, net | 16 | 18 |
| Operating profit | 27 | 93 |
| Interest expense, net | □ | 1 |
| Income before income taxes and cumulative effect of accounting change | \$ 27 | \$ 92 |

(1) Division profit reflects income before income taxes, corporate expense, non-operating income and net interest expense.

Sales of \$1,316 million for the first quarter of 2007 decreased 3.6 percent from sales of \$1,365 million for the first quarter of 2006. Excluding the effect of foreign currency fluctuations, total sales for the thirteen-week period decreased 5.3 percent due to decreases in sales from the Company's domestic divisions. Comparable-store sales decreased by 5.1 percent for the thirteen weeks ended May 5, 2007.

Gross margin, as a percentage of sales, decreased to 27.4 percent for the thirteen weeks ended May 5, 2007 as compared with 30.7 percent in the corresponding prior-year period. The thirteen weeks ended May 5, 2007 reflected higher markdowns taken in the U.S. to drive sales and clear older inventory, offset, in part, by reduced Foot Locker Europe markdowns. The effect of vendor allowances, as a percentage of sales, negatively affected gross margin by approximately 40 basis points for the thirteen weeks ended May 5, 2007 as compared with the thirteen weeks ended April 29, 2006. Occupancy costs, as a percentage of sales, increased due to the decline in sales.

Segment Analysis

Athletic Stores

Athletic Stores sales decreased by 3.7 percent to \$1,226 million for the thirteen weeks ended May 5, 2007, as compared with the corresponding prior year period of \$1,273 million. Excluding the effect of foreign currency fluctuations, primarily related to the euro, sales from athletic store formats decreased 5.6 percent for the thirteen weeks ended May 5, 2007, as compared with the corresponding prior year period. Comparable-store sales decreased by 5.4 percent for the thirteen weeks ended May 5, 2007. The decline in sales for the thirteen weeks ended May 5, 2007 was primarily related to the domestic operations. Sales in the U.S. were negatively affected by a decline in consumer spending coupled with a shift toward casual footwear and soft apparel sales. Basketball footwear sales increased in the marquee category; however this was offset by lower sales in running and classic footwear styles. In Europe, the sales trend improved modestly as compared with 2006 reflecting low single digit decline in comparable-store sales. Increased sales of low profile footwear styles continued during the first quarter of 2007, while the sales trend of higher priced technical footwear improved.

Athletic Stores division profit decreased 65.7 percent for the thirteen weeks ended May 5, 2007, as compared with the corresponding prior period. Athletic Stores division profit, as a percentage of sales, decreased to 2.8 percent for the thirteen weeks ended May 5, 2007, from 7.8 percent in the corresponding prior year period. The decrease in division profit is mainly attributable to decreases in the U.S. divisions, offset, in part, by an increase in Foot Locker Europe's division profit. This decline in the U.S. divisions' profit was principally the result of a decline in sales, as well as higher markdowns recorded to drive sales and to clear inventory. The Company is in the process of developing various merchandising initiatives in an effort to improve performance in the U.S. formats. These initiatives include aligning inventory levels with the current sales trend, which will include higher promotional markdowns. Many of these initiatives center around the back-to-school selling period; accordingly, management will monitor the progress of the domestic operations and will assess, if necessary, the impact of various initiatives on the projected performance of the divisions, which may include an analysis of recoverability of store long-lived assets pursuant to SFAS No. 144. Foot Locker Europe's division profit increased as compared with the corresponding prior year period, reflecting an improved gross margin rate due to lower promotional markdowns, in particular for technical footwear styles.

Direct-to-Customers

Direct-to-Customers sales decreased by 2.2 percent to \$90 million for the thirteen weeks ended May 5, 2007, as compared with the corresponding prior-year period of \$92 million. Internet sales increased by 7.7 percent to \$70 million for the thirteen weeks ended May 5, 2007, as compared with the corresponding prior year period. Increases in Internet sales were offset by a decline in catalog sales, reflecting the continuing trend of the Company's customers to browse and select products through its catalogs, then make their purchases via the Internet. Additionally, sales were negatively affected by the termination of a third party arrangement at the end of the first quarter of 2006.

Direct-to-Customers division profit for thirteen weeks ended May 5, 2007 decreased 8.3 percent to \$11 million as compared with the corresponding prior-year period. Division profit, as a percentage of sales, decreased to 12.2 percent for the thirteen weeks ended May 5, 2007 as compared with 13.0 percent for the corresponding prior-year period.

Family Footwear

The Company opened 31 Footquarters stores during the first quarter of 2007. Sales and division results were not significant and reflected the fact that none of the locations were open during the entire period, many opened in the final weeks of the first quarter. The Company expects sales to increase as the stores gains consumer awareness. Division results primarily reflected occupancy related costs incurred during pre-opening period.

Corporate Expense

Corporate expense consists of unallocated general and administrative expenses, as well as depreciation and amortization related to the Company's corporate headquarters, centrally managed departments, unallocated insurance and benefit programs, certain foreign exchange transaction gains and losses and other items. Corporate expense for the thirteen weeks ended May 5, 2007 decreased by \$2 million, which reflects decreased compensation costs for incentive bonuses.

Selling, General and Administrative

Selling, general and administrative expenses (SG&A) of \$290 million increased by \$7 million, or 2.5 percent, in the first quarter of 2007 as compared with the corresponding prior-year period. SG&A, as a percentage of sales, increased to 22.0 percent for the thirteen weeks ended May 5, 2007, as compared with 20.7 percent in the corresponding prior-year period. Excluding the effect of foreign currency fluctuations, SG&A increased by \$1 million for the thirteen weeks ended May 5, 2007, as compared with the corresponding prior year period.

Depreciation and Amortization

Depreciation and amortization remained essentially unchanged for the thirteen weeks ended May 5, 2007 as compared with the corresponding prior year period.

Interest Expense

Interest expense was \$5 million for the thirteen-week periods ended May 5, 2007 and April 29, 2006, respectively. Interest income increased to \$5 million for the thirteen weeks ended May 5, 2007, from \$4 million for the thirteen weeks ended April 29, 2006. The increase in interest income is primarily the result of higher average interest rates on cash, cash equivalents, and short-term investments coupled with an increase in the average short-term investment balances.

Income Taxes

The Company's effective tax rate for the thirteen weeks ended May 5, 2007 was 36.0 percent as compared with 36.8 percent for the corresponding prior year period. The Company expects its effective rate to approximate 37.5 percent for the remaining quarters of 2007. The actual rate will depend in significant part on the proportion of the Company's worldwide income that is earned in the U.S.

Net Income

Net income of \$17 million, or \$0.11 per diluted share, for the thirteen weeks ended May 5, 2007 decreased by \$0.27 per diluted share from \$59 million, or \$0.38 per diluted share, for the thirteen weeks ended April 29, 2006. The first quarter 2006 results benefited by \$1 million, or \$0.01 per diluted share, from a cumulative effect of accounting change related to the Company's required adoption of SFAS 123(R).

LIQUIDITY AND CAPITAL RESOURCES

Generally, the Company's primary sources of cash have been from operations. The Company has a \$200 million revolving credit facility. Other than to support standby letter of credit commitments, of which \$14 million were in place at May 5, 2007, this revolving credit facility has not been used during 2007. The Company generally finances real estate with operating leases. The principal uses of cash have been to finance inventory requirements, capital expenditures related to store openings, store remodelings, and management information systems, and to fund other general working capital requirements.

Management believes operating cash flows and current credit facilities will be adequate to fund its working capital requirements, future pension contributions for the Company's retirement plans, anticipated quarterly dividend payments, scheduled debt repayments, potential share repurchases, and to support the development of its short-term and long-term operating strategies.

Any materially adverse change in customer demand, fashion trends, competitive market forces, or customer acceptance of the Company's merchandise mix and retail locations, uncertainties related to the effect of competitive products and pricing, the Company's reliance on a few key vendors for a significant portion of its merchandise purchases and risks associated with foreign global sourcing or economic conditions worldwide, as well as other factors listed under the heading "Disclosure Regarding Forward-Looking Statements," could affect the ability of the Company to continue to fund its needs from business operations.

Net cash provided by operating activities of continuing operations was \$27 million for the thirteen weeks ended May 5, 2007 and net cash used in operating activities was \$114 million for the thirteen weeks ended April 29, 2006. These amounts reflect net income adjusted for non-cash items and working capital changes. The increase in operating cash flows is primarily related to the increase in accounts payable primarily offset by an increase in inventory. Additionally, in the first quarter of 2007 the Company did not contribute to the U.S. and Canadian qualified pension plans, as compared with \$68 million contributed in the first quarter of 2006.

Net cash used in investing activities was \$15 million for the thirteen weeks ended May 5, 2007 and net cash provided by investing activities was \$34 million for the thirteen weeks ended April 29, 2006. The Company's sales of short-term investments, net of purchases, decreased by \$40 million to \$28 million for the thirteen weeks ended May 5, 2007 as compared with net sales of \$68 million for the thirteen weeks ended April 29, 2006. Capital expenditures were \$43 million for the thirteen weeks ended May 5, 2007 as compared with \$34 million in the corresponding prior year period. Planned capital expenditures for 2007 are approximately \$145 million, of which \$117 million relates to new store openings and modernizations of existing stores, and \$28 million reflects the development of information systems and other support facilities. This amount is \$25 million less than was originally planned primarily as the Company expects to open fewer Footquarters stores than originally planned. The Company has the ability to revise and reschedule its anticipated capital expenditure program in the event that any changes to the Company's financial position require it.

Net cash used in financing activities for the Company's continuing operations was \$39 million and \$67 million for the thirteen weeks ended May 5, 2007, and April 29, 2006, respectively. During the first quarter of 2006, the Company made payments of \$50 million related to its term loan that were originally due in May of 2007 and 2008. The Company recorded an excess tax benefit related to stock-based compensation of \$1 million and \$2 million for the thirteen weeks ending May 5, 2007 and April 29, 2006. The Company declared and paid a \$0.125 per share dividend during the first quarter of 2007 totaling \$19 million, as compared with a \$0.09 per share dividend during the first quarter of 2006, which totaled \$14 million. The Company received proceeds from the issuance of common stock in connection with employee stock programs of \$5 million and \$3 million for the thirteen weeks ended May 5, 2007 and April 29, 2006, respectively. In the first quarter of 2007, the Company announced that the Board of Directors authorized a new \$300 million, three-year repurchase program replacing a prior \$150 million program. As part of the new authorized repurchase program, the Company purchased 1,173,711 shares of its common stock during the first quarter of 2007 for approximately \$26 million. The Company purchased 334,200 shares of its common stock during the first quarter of 2006 for approximately \$8 million. Subsequent to the end of the first quarter, through June 11, 2007, the Company purchased an additional 759,543 shares of its common stock for approximately \$16 million. Under the share repurchase program, subject to legal and contractual restrictions, the Company may make purchases of its common stock, from time to time, depending on market conditions, availability of other investment opportunities and other factors.

CRITICAL ACCOUNTING POLICIES AND ESTIMATES

There have been no significant changes to the Company's critical accounting policies and estimates from the information provided in Item 7, "Management's Discussion and Analysis of Financial Condition and Results of Operations," included in the Annual Report on Form 10-K for the fiscal year ended February 3, 2007, except for the following.

Income Taxes

The Company accounts for uncertain tax positions in accordance with FASB Interpretation No. 48, "Accounting for Uncertainty in Income Taxes" ("FIN 48"). The Company has operations in multiple taxing jurisdictions and is subject to audit in these jurisdictions. Tax audits by their nature are often complex and can require several years to resolve. Accruals of tax contingencies require management to make estimates and judgments with respect to the ultimate outcome of tax audits. Actual results could vary from these estimates.

The Company expects that FIN 48 may, over time, create more volatility in the effective tax rate from quarter to quarter because we are required each quarter to determine whether new information changes our assessment of both the probability that a tax position will effectively be sustained and the appropriateness of the amount of recognized benefit.

DISCLOSURE REGARDING FORWARD-LOOKING STATEMENTS

This report contains forward-looking statements within the meaning of the federal securities laws. All statements, other than statements of historical facts, which address activities, events or developments that the Company expects or anticipates will or may occur in the future, including, but not limited to, such things as future capital expenditures, expansion, strategic plans, dividend payments, stock repurchases, growth of the Company's business and operations, including future cash flows, revenues and earnings, and other such matters are forward-looking statements. These forward-looking statements are based on many assumptions and factors, including the effects of currency fluctuations, customer demand, fashion trends, competitive market forces, uncertainties related to the effect of competitive products and pricing, customer acceptance of the Company's merchandise mix and retail locations, the Company's reliance on a few key vendors for a majority of its merchandise purchases (including a significant portion from one key vendor), unseasonable weather, economic conditions worldwide, any changes in business, political and economic conditions due to the threat of future terrorist activities in the United States or in other parts of the world and related U.S. military action overseas, the ability of the Company to execute its business plans effectively with regard to each of its business units, risks associated with foreign global sourcing, including political instability, changes in import regulations, and disruptions to transportation services and distribution. Any changes in such assumptions or factors could produce significantly different results. The Company undertakes no obligation to update forward-looking statements, whether as a result of new information, future events, or otherwise.

Item 4. Controls and Procedures

The Company's management performed an evaluation under the supervision and with the participation of the Company's Chief Executive Officer ("CEO") and Chief Financial Officer ("CFO"), and completed an evaluation as of May 5, 2007 of the effectiveness of the design and operation of the Company's disclosure controls and procedures (as that term is defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended (the "Exchange Act")). Based on that evaluation, the Company's CEO and CFO concluded that the Company's disclosure controls and procedures were effective to ensure that information relating to the Company that is required to be disclosed in the reports that we file or submit under the Exchange Act is recorded, processed, summarized and reported, within the time periods specified in the SEC's rules and forms, and is accumulated and communicated to management, including the CEO and CFO, as appropriate to allow timely decisions regarding required disclosure.

During the quarter ended May 5, 2007, there were no changes in the Company's internal control over financial reporting (as defined in Rules 13a-15(f) of the Exchange Act) that materially affected or are reasonably likely to affect the Company's internal control over financial reporting.

PART II - OTHER INFORMATION**Item 1. Legal Proceedings**

Legal proceedings pending against the Company or its consolidated subsidiaries consist of ordinary, routine litigation, including administrative proceedings, incidental to the business of the Company, as well as litigation incidental to the sale and disposition of businesses that have occurred in past years.

These legal proceedings include commercial, intellectual property, customer, and labor-and-employment-related claims. Certain of the Company's subsidiaries are defendants in a number of lawsuits filed in state and federal courts containing various class action allegations under state wage and hour laws, including allegations concerning classification of employees as exempt or nonexempt, unpaid overtime, meal and rest breaks, and uniforms.

Management does not believe that the outcome of such proceedings would have a material adverse effect on the Company's consolidated financial position, liquidity, or results of operations, taken as a whole.

Item 1A. Risk Factors

There were no material changes to the risk factors disclosed in the 2006 Annual Report on Form 10-K.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

This table provides information with respect to purchases by the Company of shares of its Common Stock during the first quarter of 2007:

| | Total Number of Shares Purchased⁽¹⁾ | Average Price Paid per Share | Total Number of Shares Purchased as Part of Publicly Announced Program | Approximate Dollar Value of Shares that May Yet be Purchased Under the Program⁽¹⁾ |
|-----------------------------------|---|---|---|---|
| Feb. 4, 2007 through Mar. 3, 2007 | □ | □ | □ | \$ 300,000,000 |
| Mar. 4, 2007 through Apr. 7, 2007 | 1,173,711 | \$ 21.8717 | 1,173,711 | \$ 274,328,977 |
| Apr. 8, 2007 through May 5, 2007 | □ | \$ □ | □ | \$ 274,328,977 |
| Total | 1,173,711 | \$ 21.8717 | 1,173,711 | |

(1) On March 7, 2007, the Company announced that the Board of Directors authorized a new \$300 million, three-year repurchase program, replacing the \$150 million program. This authorization will terminate on January 30, 2010.

Item 6. Exhibits(a) **Exhibits**

The exhibits that are in this report immediately follow the index.

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the Company has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Date: June 12, 2007

FOOT LOCKER, INC.
(Company)

/s/ Robert W. McHugh
ROBERT W. MCHUGH
Senior Vice President and Chief Financial Officer

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FOOT LOCKER, INC.
INDEX OF EXHIBITS REQUIRED BY ITEM 6(a) OF FORM 10-Q
AND FURNISHED IN ACCORDANCE WITH ITEM 601 OF REGULATION S-K

Exhibit No. in

Item 601

Description

| | |
|------|--|
| 12 | Computation of Ratio of Earnings to Fixed Charges. |
| 15 | Accountants' Acknowledgment. |
| 31.1 | Certification of Chief Executive Officer Pursuant to Rule 13a-14(a) or 15d-14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley act of 2002. |
| 31.2 | Certification of Chief Financial Officer Pursuant to Rule 13a-14(a) or 15d-14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley act of 2002. |
| 32.1 | Certification of Chief Executive Officer and Chief Financial Officer Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002. |
| 99 | Report of Independent Registered Public Accounting Firm. |

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