

Edgar Filing: DUKE REALTY CORP - Form 10-Q

DUKE REALTY CORP

Form 10-Q

October 31, 2018

falsefalse--12-31--12-31Q3Q3201820182018-09-302018-09-3010-Q0000783280YesYesLarge Accelerated

FilerNon-accelerated

FilerNoYes2094510002094510002112120002112120005254000525400046280004628000170900017090004580004580000.6

were in compliance with all financial covenants under this line of credit. 0000783280 2018-01-01 2018-09-30  
0000783280 2018-09-30 0000783280 2018-10-26 0000783280 dre:DukeRealtyLimitedPartnershipMember  
2018-01-01 2018-09-30 0000783280 2017-12-31 0000783280 us-gaap:SecuredDebtMember 2017-12-31 0000783280  
us-gaap:SecuredDebtMember 2018-09-30 0000783280 us-gaap:UnsecuredDebtMember 2017-12-31 0000783280  
us-gaap:UnsecuredDebtMember 2018-09-30 0000783280 2017-07-01 2017-09-30 0000783280 2018-07-01  
2018-09-30 0000783280 2017-01-01 2017-09-30 0000783280 2016-12-31 0000783280 2017-09-30 0000783280  
2017-04-01 2017-06-30 0000783280 us-gaap:NoncontrollingInterestMember 2018-01-01 2018-09-30 0000783280  
us-gaap:AdditionalPaidInCapitalMember 2017-12-31 0000783280 us-gaap:AdditionalPaidInCapitalMember  
2018-01-01 2018-09-30 0000783280 us-gaap:AccumulatedDistributionsInExcessOfNetIncomeMember 2018-01-01  
2018-09-30 0000783280 us-gaap:CommonStockMember 2018-01-01 2018-09-30 0000783280  
us-gaap:AccumulatedDistributionsInExcessOfNetIncomeMember 2018-09-30 0000783280  
us-gaap:CommonStockMember 2017-12-31 0000783280 us-gaap:AdditionalPaidInCapitalMember 2018-09-30  
0000783280 us-gaap:NoncontrollingInterestMember 2018-09-30 0000783280 us-gaap:NoncontrollingInterestMember  
2017-12-31 0000783280 us-gaap:CommonStockMember 2018-09-30 0000783280  
us-gaap:AccumulatedDistributionsInExcessOfNetIncomeMember 2017-12-31 0000783280  
dre:DukeRealtyLimitedPartnershipMember 2018-09-30 0000783280 dre:DukeRealtyLimitedPartnershipMember  
2017-12-31 0000783280 dre:DukeRealtyLimitedPartnershipMember us-gaap:SecuredDebtMember 2017-12-31  
0000783280 dre:DukeRealtyLimitedPartnershipMember us-gaap:UnsecuredDebtMember 2018-09-30 0000783280  
dre:DukeRealtyLimitedPartnershipMember us-gaap:UnsecuredDebtMember 2017-12-31 0000783280  
dre:DukeRealtyLimitedPartnershipMember us-gaap:SecuredDebtMember 2018-09-30 0000783280  
dre:DukeRealtyLimitedPartnershipMember 2017-01-01 2017-09-30 0000783280  
dre:DukeRealtyLimitedPartnershipMember 2018-07-01 2018-09-30 0000783280  
dre:DukeRealtyLimitedPartnershipMember 2017-07-01 2017-09-30 0000783280  
dre:DukeRealtyLimitedPartnershipMember 2017-09-30 0000783280 dre:DukeRealtyLimitedPartnershipMember  
2016-12-31 0000783280 dre:DukeRealtyLimitedPartnershipMember dre:PartnersEquityTotalMember 2018-01-01  
2018-09-30 0000783280 dre:DukeRealtyLimitedPartnershipMember us-gaap:CommonStockMember 2018-01-01  
2018-09-30 0000783280 dre:DukeRealtyLimitedPartnershipMember us-gaap:NoncontrollingInterestMember  
2017-12-31 0000783280 dre:DukeRealtyLimitedPartnershipMember us-gaap:NoncontrollingInterestMember  
2018-09-30 0000783280 dre:DukeRealtyLimitedPartnershipMember dre:LimitedPartnersCommonEquityMember  
2018-09-30 0000783280 dre:DukeRealtyLimitedPartnershipMember dre:PartnersEquityTotalMember 2018-09-30  
0000783280 dre:DukeRealtyLimitedPartnershipMember dre:LimitedPartnersCommonEquityMember 2017-12-31  
0000783280 dre:DukeRealtyLimitedPartnershipMember dre:LimitedPartnersCommonEquityMember 2018-01-01  
2018-09-30 0000783280 dre:DukeRealtyLimitedPartnershipMember us-gaap:CommonStockMember 2017-12-31  
0000783280 dre:DukeRealtyLimitedPartnershipMember us-gaap:CommonStockMember 2018-09-30 0000783280  
dre:DukeRealtyLimitedPartnershipMember us-gaap:NoncontrollingInterestMember 2018-01-01 2018-09-30  
0000783280 dre:DukeRealtyLimitedPartnershipMember dre:PartnersEquityTotalMember 2017-12-31 0000783280  
us-gaap:MinimumMember 2018-01-01 2018-09-30 0000783280 us-gaap:MaximumMember 2018-01-01 2018-09-30  
0000783280 us-gaap:WarehouseMember us-gaap:MinimumMember 2018-09-30 0000783280  
us-gaap:WarehouseMember us-gaap:MaximumMember 2018-09-30 0000783280  
dre:UnsecuredLineOfCreditDrIpMember 2018-01-01 2018-09-30 0000783280  
us-gaap:LondonInterbankOfferedRateLIBORMember 2018-01-01 2018-09-30 0000783280  
dre:UnsecuredLineOfCreditDrIpMember us-gaap:LondonInterbankOfferedRateLIBORMember 2018-01-01  
2018-09-30 0000783280 us-gaap:UnsecuredDebtMember 2018-01-01 2018-09-30 0000783280  
dre:FixedRateSecuredDebtMember 2018-09-30 0000783280 dre:FixedRateSecuredDebtMember  
us-gaap:MaximumMember 2018-09-30 0000783280 dre:FixedRateSecuredDebtMember 2018-01-01 2018-09-30

Edgar Filing: DUKE REALTY CORP - Form 10-Q

0000783280 dre:FixedRateSecuredDebtMember us-gaap:MinimumMember 2018-09-30 0000783280  
dre:UnsecuredLineOfCreditDrIpMember 2018-09-30 0000783280 dre:VariableRateSecuredDebtMember 2018-09-30  
0000783280 dre:VariableRateSecuredDebtMember 2017-12-31 0000783280 us-gaap:UnsecuredDebtMember  
2018-01-01 2018-09-30 0000783280 us-gaap:UnsecuredDebtMember 2018-09-30 0000783280  
dre:FixedRateSecuredDebtMember 2017-12-31 0000783280 dre:VariableRateSecuredDebtMember 2018-01-01  
2018-09-30 0000783280 us-gaap:UnsecuredDebtMember 2017-12-31 0000783280  
dre:AtTheMarketEquityIssuanceMember 2018-01-01 2018-09-30 0000783280 dre:GrossProceedsMember  
dre:AtTheMarketEquityIssuanceMember 2018-01-01 2018-09-30 0000783280  
dre:ConstructionAndDevelopmentFeesMember 2018-07-01 2018-09-30 0000783280  
dre:ConstructionAndDevelopmentFeesMember 2017-07-01 2017-09-30 0000783280 dre:LeasingFeesMember  
2017-07-01 2017-09-30 0000783280 dre:LeasingFeesMember 2018-07-01 2018-09-30 0000783280  
dre:LeasingFeesMember 2017-01-01 2017-09-30 0000783280 dre:ConstructionAndDevelopmentFeesMember  
2017-01-01 2017-09-30 0000783280 dre:LeasingFeesMember 2018-01-01 2018-09-30 0000783280  
dre:ManagementFeesMember 2017-01-01 2017-09-30 0000783280 dre:ManagementFeesMember 2018-01-01  
2018-09-30 0000783280 dre:ConstructionAndDevelopmentFeesMember 2018-01-01 2018-09-30 0000783280  
dre:ManagementFeesMember 2018-07-01 2018-09-30 0000783280 dre:ManagementFeesMember 2017-07-01  
2017-09-30 0000783280 dre:ParticipatingSecuritiesMember 2017-01-01 2017-09-30 0000783280  
us-gaap:StockOptionMember 2018-01-01 2018-09-30 0000783280 us-gaap:StockOptionMember 2018-07-01  
2018-09-30 0000783280 us-gaap:StockOptionMember 2017-07-01 2017-09-30 0000783280  
dre:ParticipatingSecuritiesMember 2018-01-01 2018-09-30 0000783280 us-gaap:StockOptionMember 2017-01-01  
2017-09-30 0000783280 dre:ParticipatingSecuritiesMember 2018-07-01 2018-09-30 0000783280  
dre:ParticipatingSecuritiesMember 2017-07-01 2017-09-30 0000783280 us-gaap:MaterialReconcilingItemsMember  
2018-01-01 2018-09-30 0000783280 us-gaap:CorporateNonSegmentMember 2017-01-01 2017-09-30 0000783280  
us-gaap:MaterialReconcilingItemsMember 2017-01-01 2017-09-30 0000783280  
us-gaap:CorporateNonSegmentMember 2018-07-01 2018-09-30 0000783280 us-gaap:OperatingSegmentsMember  
2017-01-01 2017-09-30 0000783280 us-gaap:MaterialReconcilingItemsMember 2018-07-01 2018-09-30 0000783280  
us-gaap:CorporateNonSegmentMember 2018-01-01 2018-09-30 0000783280 us-gaap:OperatingSegmentsMember  
dre:ServiceOperationsMember 2018-01-01 2018-09-30 0000783280 us-gaap:CorporateNonSegmentMember  
2017-07-01 2017-09-30 0000783280 us-gaap:OperatingSegmentsMember us-gaap:AllOtherSegmentsMember  
2018-01-01 2018-09-30 0000783280 us-gaap:OperatingSegmentsMember dre:ServiceOperationsMember 2018-07-01  
2018-09-30 0000783280 us-gaap:MaterialReconcilingItemsMember 2017-07-01 2017-09-30 0000783280  
us-gaap:OperatingSegmentsMember 2018-07-01 2018-09-30 0000783280 us-gaap:OperatingSegmentsMember  
us-gaap:WarehouseMember 2017-01-01 2017-09-30 0000783280 us-gaap:OperatingSegmentsMember 2018-01-01  
2018-09-30 0000783280 us-gaap:OperatingSegmentsMember 2017-07-01 2017-09-30 0000783280  
us-gaap:OperatingSegmentsMember dre:ServiceOperationsMember 2017-01-01 2017-09-30 0000783280  
us-gaap:OperatingSegmentsMember us-gaap:AllOtherSegmentsMember 2017-01-01 2017-09-30 0000783280  
us-gaap:OperatingSegmentsMember us-gaap:WarehouseMember 2018-01-01 2018-09-30 0000783280  
us-gaap:OperatingSegmentsMember us-gaap:AllOtherSegmentsMember 2017-07-01 2017-09-30 0000783280  
us-gaap:OperatingSegmentsMember us-gaap:AllOtherSegmentsMember 2018-07-01 2018-09-30 0000783280  
us-gaap:OperatingSegmentsMember us-gaap:WarehouseMember 2018-07-01 2018-09-30 0000783280  
us-gaap:OperatingSegmentsMember us-gaap:WarehouseMember 2017-07-01 2017-09-30 0000783280  
us-gaap:OperatingSegmentsMember dre:ServiceOperationsMember 2017-07-01 2017-09-30 0000783280  
us-gaap:SegmentContinuingOperationsMember 2017-12-31 0000783280  
us-gaap:SegmentContinuingOperationsMember 2018-09-30 0000783280  
us-gaap:SegmentDiscontinuedOperationsMember 2017-01-01 2017-09-30 0000783280 2017-01-01 2017-12-31  
0000783280 us-gaap:CommonStockMember us-gaap:SubsequentEventMember 2018-10-01 2018-12-31 dre:buildings  
xbri:shares iso4217:USD xbri:shares iso4217:USD xbri:pure iso4217:USD dre:sqft utreg:acre

**UNITED STATES**

**SECURITIES AND EXCHANGE COMMISSION**

**WASHINGTON, D.C. 20549**

# FORM 10-Q

(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended September 30, 2018

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission File Number: 1-9044 (Duke Realty Corporation) 0-20625 (Duke Realty Limited Partnership)

## DUKE REALTY CORPORATION

## DUKE REALTY LIMITED PARTNERSHIP

(Exact Name of Registrant as Specified in Its Charter)

Indiana (Duke Realty Corporation)	35-1740409 (Duke Realty Corporation)
Indiana (Duke Realty Limited Partnership)	35-1898425 (Duke Realty Limited Partnership)
(State or Other Jurisdiction of Incorporation or Organization)	(I.R.S. Employer Identification Number)
600 East 96 <sup>th</sup> Street, Suite 100	46240
Indianapolis, Indiana	
(Address of Principal Executive Offices)	(Zip Code)

Registrant's Telephone Number, Including Area Code: (317) 808-6000

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

**Duke Realty Corporation** Yes  No  **Duke Realty Limited Partnership** Yes  No

Indicate by check mark whether the registrant has submitted electronically on its corporate Web site, if any, every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files).

**Duke Realty Corporation** Yes  No  **Duke Realty Limited Partnership** Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

**Duke Realty Corporation:**

Large accelerated filer  Accelerated filer  Non-accelerated filer  Smaller reporting company  Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

**Duke Realty Limited Partnership:**

Large accelerated filer  Accelerated filer  Non-accelerated filer  Smaller reporting company  Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act):

**Duke Realty Corporation** Yes  No  **Duke Realty Limited Partnership** Yes  No

## Edgar Filing: DUKE REALTY CORP - Form 10-Q

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date:

<b>Class</b>	<b>Outstanding Common Shares of Duke Realty Corporation at October 26, 2018</b>
Common Stock 0.01 par value per share	358,319,306

---

**EXPLANATORY NOTE**

This report (the "Report") combines the quarterly reports on Form 10-Q for the period ended September 30, 2018 of both Duke Realty Corporation and Duke Realty Limited Partnership. Unless stated otherwise or the context otherwise requires, references to "Duke Realty Corporation" or the "General Partner" mean Duke Realty Corporation and its consolidated subsidiaries, and references to the "Partnership" mean Duke Realty Limited Partnership and its consolidated subsidiaries. The terms the "Company," "we," "us" and "our" refer to the General Partner and the Partnership, collectively, and those entities owned or controlled by the General Partner and/or the Partnership. Duke Realty Corporation is a self-administered and self-managed real estate investment trust ("REIT") and is the sole general partner of the Partnership, owning 99.1% of the common partnership interests of the Partnership ("General Partner Units") as of September 30, 2018. The remaining 0.9% of the common partnership interests ("Limited Partner Units" and, together with the General Partner Units, the "Common Units") are owned by limited partners. As the sole general partner of the Partnership, the General Partner has full, exclusive and complete responsibility and discretion in the day-to-day management and control of the Partnership.

The General Partner and the Partnership are operated as one enterprise. The management of the General Partner consists of the same members as the management of the Partnership. As the sole general partner with control of the Partnership, the General Partner consolidates the Partnership for financial reporting purposes, and the General Partner does not have any significant assets other than its investment in the Partnership. Therefore, the assets and liabilities of the General Partner and the Partnership are substantially the same.

We believe combining the quarterly reports on Form 10-Q of the General Partner and the Partnership into this single report results in the following benefits:

- enhances investors' understanding of the General Partner and the Partnership by enabling investors to view the business as a whole in the same manner as management views and operates the business;
- eliminates duplicative disclosure and provides a more streamlined and readable presentation of information since a substantial portion of the Company's disclosure applies to both the General Partner and the Partnership; and
- creates time and cost efficiencies through the preparation of one combined report instead of two separate reports.

We believe it is important to understand the few differences between the General Partner and the Partnership in the context of how we operate as an interrelated consolidated company. The General Partner's only material asset is its ownership of partnership interests in the Partnership. As a result, the General Partner does not conduct business itself, other than acting as the sole general partner of the Partnership and issuing public equity from time to time. The General Partner does not issue any indebtedness, but does guarantee some of the unsecured debt of the Partnership. The Partnership holds substantially all the assets of the business, directly or indirectly, and holds the ownership interests related to certain of the Company's investments. The Partnership conducts the operations of the business and has no publicly traded equity. Except for net proceeds from equity issuances by the General Partner, which are contributed to the Partnership in exchange for General Partner Units or Preferred Units, the Partnership generates the capital required by the business through its operations, its incurrence of indebtedness and the issuance of Limited Partner Units to third parties.

Noncontrolling interests, shareholders' equity and partners' capital are the main areas of difference between the consolidated financial statements of the General Partner and those of the Partnership. The noncontrolling interests in the Partnership's financial statements include the interests in consolidated investees not wholly owned by the Partnership. The noncontrolling interests in the General Partner's financial statements include the same noncontrolling interests at the Partnership level, as well as the common limited partnership interests in the Partnership, which are accounted for as partners' capital by the Partnership.

In order to highlight the differences between the General Partner and the Partnership, there are separate sections in this report, as applicable, that separately discuss the General Partner and the Partnership, including separate financial statements and separate Exhibit 31 and 32 certifications. In the sections that combine disclosure of the General Partner and the Partnership, this report refers to actions or holdings as being actions or holdings of the collective Company.

**DUKE REALTY CORPORATION/DUKE REALTY LIMITED PARTNERSHIP  
INDEX**

**Page**

**Part I - Financial Information**

**Item 1. Financial Statements**

**Duke Realty Corporation:**

<u>Consolidated Balance Sheets - September 30, 2018 (Unaudited) and December 31, 2017</u>	3
<u>Consolidated Statements of Operations and Comprehensive Income (Unaudited) - Three and Nine Months Ended September 30, 2018 and 2017</u>	4
<u>Consolidated Statements of Cash Flows (Unaudited) - Nine Months Ended September 30, 2018 and 2017</u>	5
<u>Consolidated Statement of Changes in Equity (Unaudited) - Nine Months Ended September 30, 2018</u>	6

**Duke Realty Limited Partnership:**

<u>Consolidated Balance Sheets - September 30, 2018 (Unaudited) and December 31, 2017</u>	7
<u>Consolidated Statements of Operations and Comprehensive Income (Unaudited) - Three and Nine Months Ended September 30, 2018 and 2017</u>	8
<u>Consolidated Statements of Cash Flows (Unaudited) - Nine Months Ended September 30, 2018 and 2017</u>	9
<u>Consolidated Statement of Changes in Equity (Unaudited) - Nine Months Ended September 30, 2018</u>	10

**Duke Realty Corporation and Duke Realty Limited Partnership:**

<u>Notes to Consolidated Financial Statements (Unaudited)</u>	11
---	----

<b><u>Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations</u></b>	24
---	----

<b><u>Item 3. Quantitative and Qualitative Disclosures About Market Risk</u></b>	45
--	----

<b><u>Item 4. Controls and Procedures</u></b>	47
---	----

**Part II - Other Information**

<b><u>Item 1. Legal Proceedings</u></b>	48
---	----

<b><u>Item 1A. Risk Factors</u></b>	48
-------------------------------------	----

<b><u>Item 2. Unregistered Sales of Equity Securities and Use of Proceeds</u></b>	48
---	----

<b><u>Item 3. Defaults Upon Senior Securities</u></b>	49
---	----

<b><u>Item 4. Mine Safety Disclosures</u></b>	49
---	----

<b><u>Item 5. Other Information</u></b>	49
---	----

<b><u>Item 6. Exhibits</u></b>	50
--------------------------------	----

**PART I - FINANCIAL INFORMATION****Item 1. Financial Statements****DUKE REALTY CORPORATION AND SUBSIDIARIES****Consolidated Balance Sheets****(in thousands, except per share amounts)**

	<b>September 30, 2018</b>	December 31, 2017
	<b>(Unaudited)</b>	
<b>ASSETS</b>		
Real estate investments:		
Real estate assets	<b>\$ 6,943,629</b>	\$ 6,593,567
Construction in progress	<b>515,324</b>	401,407
Investments in and advances to unconsolidated joint ventures	<b>107,811</b>	126,487
Undeveloped land	<b>314,075</b>	226,987
	<b>7,880,839</b>	7,348,448
Accumulated depreciation	<b>(1,294,370)</b>	(1,193,905)
Net real estate investments	<b>6,586,469</b>	6,154,543
Real estate investments and other assets held-for-sale	<b>53,653</b>	17,550
Cash and cash equivalents	<b>133,405</b>	67,562
Accounts receivable, net of allowance of \$458 and \$1,709	<b>19,494</b>	19,427
Straight-line rent receivable, net of allowance of \$4,628 and \$5,254	<b>102,480</b>	93,005
Receivables on construction contracts, including retentions	<b>33,699</b>	13,480
Deferred leasing and other costs, net of accumulated amortization of \$211,212 and \$209,451	<b>305,143</b>	292,682
Restricted cash held in escrow for like-kind exchange	<b>127,597</b>	116,405
Notes receivable from property sales	<b>276,744</b>	426,657
Other escrow deposits and other assets	<b>186,126</b>	186,885
	<b>\$ 7,824,810</b>	\$ 7,388,196
<b>LIABILITIES AND EQUITY</b>		
Indebtedness:		
Secured debt, net of deferred financing costs of \$270 and \$614	<b>\$ 80,716</b>	\$ 311,349
Unsecured debt, net of deferred financing costs of \$26,583 and \$20,500	<b>2,553,460</b>	2,111,542
	<b>2,634,176</b>	2,422,891
Liabilities related to real estate investments held-for-sale	<b>606</b>	1,163
Construction payables and amounts due subcontractors, including retentions	<b>100,323</b>	54,545
Accrued real estate taxes	<b>89,671</b>	67,374
Accrued interest	<b>27,463</b>	17,911
Other liabilities	<b>208,874</b>	210,825
Tenant security deposits and prepaid rents	<b>38,773</b>	39,109
Total liabilities	<b>3,099,886</b>	2,813,818
Shareholders' equity:		
Common shares (\$0.01 par value); 600,000 shares authorized; 358,307 and 356,361 shares issued and outstanding, respectively	<b>3,583</b>	3,564
Additional paid-in capital	<b>5,240,495</b>	5,205,316
Distributions in excess of net income	<b>(571,617)</b>	(676,036)
Total shareholders' equity	<b>4,672,461</b>	4,532,844
Noncontrolling interests	<b>52,463</b>	41,534

Edgar Filing: DUKE REALTY CORP - Form 10-Q

Total equity	<b>4,724,924</b>	4,574,378
	<b>\$ 7,824,810</b>	\$ 7,388,196
See accompanying Notes to Consolidated Financial Statements		

3

---



**DUKE REALTY CORPORATION AND SUBSIDIARIES**  
**Consolidated Statements of Operations and Comprehensive Income**  
**For the three and nine months ended September 30,**  
**(in thousands, except per share amounts)**  
**(Unaudited)**

	<b>Three Months Ended</b>		<b>Nine Months Ended</b>	
	<b>2018</b>	2017	<b>2018</b>	2017
Revenues:				
Rental and related revenue	<b>\$196,912</b>	\$169,611	<b>\$582,461</b>	\$507,123
General contractor and service fee revenue	<b>34,986</b>	25,217	<b>94,552</b>	58,192
	<b>231,898</b>	194,828	<b>677,013</b>	565,315
Expenses:				
Rental expenses	<b>17,704</b>	16,224	<b>54,869</b>	46,967
Real estate taxes	<b>31,515</b>	28,157	<b>93,857</b>	81,569
General contractor and other services expenses	<b>33,730</b>	24,079	<b>89,392</b>	54,077
Depreciation and amortization	<b>78,855</b>	67,992	<b>232,216</b>	197,028
	<b>161,804</b>	136,452	<b>470,334</b>	379,641
Other operating activities:				
Equity in earnings of unconsolidated joint ventures	<b>5,552</b>	1,841	<b>15,521</b>	58,523
Promote income	—	—	—	20,007
Gain on sale of properties	<b>(107)</b>	) 21,952	<b>194,741</b>	93,339
Gain on land sales	<b>3,915</b>	5,665	<b>7,221</b>	8,449
Other operating expenses	<b>(668)</b>	) (770)	<b>(2,591)</b>	) (2,226)
Impairment charges	—	(3,622)	—	(4,481)
General and administrative expenses	<b>(8,959)</b>	) (10,075)	<b>(43,441)</b>	) (41,165)
	<b>(267)</b>	) 14,991	<b>171,451</b>	132,446
Operating income	<b>69,827</b>	73,367	<b>378,130</b>	318,120
Other income (expenses):				
Interest and other income, net	<b>4,129</b>	6,404	<b>13,319</b>	9,197
Interest expense	<b>(21,462)</b>	) (20,835)	<b>(62,137)</b>	) (65,401)
Loss on debt extinguishment	<b>(89)</b>	) (16,568)	<b>(240)</b>	) (26,104)
Income from continuing operations before income taxes	<b>52,405</b>	42,368	<b>329,072</b>	235,812
Income tax benefit (expense)	<b>897</b>	(359)	<b>(9,495)</b>	) (7,918)
Income from continuing operations	<b>53,302</b>	42,009	<b>319,577</b>	227,894
Discontinued operations:				
Income before gain on sales and income taxes	<b>85</b>	2,563	<b>108</b>	17,747
Gain on sale of depreciable properties	<b>136</b>	120,179	<b>3,157</b>	1,229,270
Income tax benefit (expense)	—	876	—	(10,736)
Income from discontinued operations	<b>221</b>	123,618	<b>3,265</b>	1,236,281
Net income	<b>53,523</b>	165,627	<b>322,842</b>	1,464,175
Net income attributable to noncontrolling interests	<b>(498)</b>	) (358)	<b>(3,009)</b>	) (18,163)
Net income attributable to common shareholders	<b>\$53,025</b>	\$165,269	<b>\$319,833</b>	\$1,446,012
Basic net income per common share:				
Continuing operations attributable to common shareholders	<b>\$0.15</b>	\$0.12	<b>\$0.88</b>	\$0.63
Discontinued operations attributable to common shareholders	—	0.34	<b>0.01</b>	3.43
Total	<b>\$0.15</b>	\$0.46	<b>\$0.89</b>	\$4.06
Diluted net income per common share:				
Continuing operations attributable to common shareholders	<b>\$0.15</b>	\$0.12	<b>\$0.88</b>	\$0.63
Discontinued operations attributable to common shareholders	—	0.34	<b>0.01</b>	3.40
Total	<b>\$0.15</b>	\$0.46	<b>\$0.89</b>	\$4.03

Edgar Filing: DUKE REALTY CORP - Form 10-Q

Weighted average number of common shares outstanding	<b>357,898</b>	355,905	<b>357,235</b>	355,614
Weighted average number of common shares and potential dilutive securities	<b>361,410</b>	362,102	<b>362,745</b>	361,947
Comprehensive income:				
Net income	<b>\$53,523</b>	\$165,627	<b>\$322,842</b>	\$1,464,175
Other comprehensive loss:				
Amortization of interest contracts	—	—	—	(682 )
Comprehensive income	<b>\$53,523</b>	\$165,627	<b>\$322,842</b>	\$1,463,493

See accompanying Notes to Consolidated Financial Statements

4

---

**DUKE REALTY CORPORATION AND SUBSIDIARIES****Consolidated Statements of Cash Flows****For the nine months ended September 30,****(in thousands)****(Unaudited)**

	2018	2017
Cash flows from operating activities:		
Net income	<b>\$322,842</b>	\$1,464,175
Adjustments to reconcile net income to net cash provided by operating activities:		
Depreciation of buildings and tenant improvements	<b>190,460</b>	179,918
Amortization of deferred leasing and other costs	<b>41,756</b>	42,996
Amortization of deferred financing costs	<b>4,303</b>	4,049
Straight-line rental income and expense, net	<b>(16,763)</b>	(12,021 )
Impairment charges	—	4,481
Loss on debt extinguishment	<b>240</b>	26,104
Gains on land and depreciated property sales	<b>(205,119)</b>	(1,331,058 )
Third-party construction contracts, net	<b>(5,088)</b>	2,679
Other accrued revenues and expenses, net	<b>43,627</b>	25,848
Equity in earnings in excess of operating distributions received from unconsolidated joint ventures	<b>(4,609)</b>	(45,298 )
<b>Net cash provided by operating activities</b>	<b>371,649</b>	361,873
Cash flows from investing activities:		
Development of real estate investments	<b>(459,513)</b>	(421,702 )
Acquisition of real estate investments and related intangible assets	<b>(208,914)</b>	(620,869 )
Acquisition of undeveloped land	<b>(194,171)</b>	(127,662 )
Second generation tenant improvements, leasing costs and building improvements	<b>(34,311)</b>	(34,350 )
Other deferred leasing costs	<b>(27,691)</b>	(22,399 )
Other assets	<b>(5,929)</b>	(4,886 )
Proceeds from the repayments of notes receivable from property sales	<b>149,913</b>	3,628
Proceeds from land and depreciated property sales, net	<b>434,584</b>	2,283,917
Capital distributions from unconsolidated joint ventures	<b>19,176</b>	111,635
Capital contributions and advances to unconsolidated joint ventures	<b>(2,728)</b>	(6,303 )
<b>Net cash (used for) provided by investing activities</b>	<b>(329,584)</b>	1,161,009
Cash flows from financing activities:		
Proceeds from issuance of common shares, net	<b>30,591</b>	7,309
Proceeds from unsecured debt	<b>450,000</b>	—
Payments on unsecured debt	<b>(1,998)</b>	(691,492 )
Payments on secured indebtedness including principal amortization	<b>(231,070)</b>	(71,154 )
Repayments on line of credit, net	—	(43,000 )
Distributions to common shareholders	<b>(214,463)</b>	(202,770 )
Distributions to noncontrolling interests, net	<b>(1,746)</b>	(8,407 )
Tax payments on stock-based compensation awards	<b>(8,389)</b>	(14,868 )
Change in book cash overdrafts	<b>22,669</b>	11,245
Deferred financing costs	<b>(8,485)</b>	(16 )
Redemption of Limited Partner Units	—	(457 )
<b>Net cash provided by (used for) financing activities</b>	<b>37,109</b>	(1,013,610 )
<b>Net increase in cash, cash equivalents and restricted cash</b>	<b>79,174</b>	509,272
Cash, cash equivalents and restricted cash at beginning of period	<b>193,627</b>	57,038
Cash, cash equivalents and restricted cash at end of period	<b>\$272,801</b>	\$566,310

Non-cash investing and financing activities:

Edgar Filing: DUKE REALTY CORP - Form 10-Q

Carrying amount of pre-existing ownership interest in acquired property	<b>\$5,034</b>	\$—
Non-cash property contribution from noncontrolling interests	<b>\$3,200</b>	\$—
Notes receivable from buyers in property sales	<b>\$—</b>	\$404,846
Conversion of Limited Partner Units to common shares	<b>\$1,967</b>	\$1,714
See accompanying Notes to Consolidated Financial Statements		

5

---

**DUKE REALTY CORPORATION AND SUBSIDIARIES****Consolidated Statement of Changes in Equity****For the nine months ended September 30, 2018****(in thousands, except per share data)****(Unaudited)**

	Common Shareholders				
	Common Stock	Additional Paid-in Capital	Distributions in Excess of Net Income	Noncontrolling Interests	Total
<b>Balance at December 31, 2017</b>	<b>\$ 3,564</b>	<b>\$5,205,316</b>	<b>\$ (676,036 )</b>	<b>\$ 41,534</b>	<b>\$4,574,378</b>
Net income	—	—	319,833	3,009	322,842
Issuance of common shares	11	30,580	—	—	30,591
Contributions from noncontrolling interests	—	—	—	3,475	3,475
Stock-based compensation plan activity	7	2,633	(951 )	8,433	10,122
Conversion of Limited Partner Units	1	1,966	—	(1,967 )	—
Distributions to common shareholders (\$0.60 per share)	—	—	(214,463 )	—	(214,463 )
Distributions to noncontrolling interests	—	—	—	(2,021 )	(2,021 )
<b>Balance at September 30, 2018</b>	<b>\$ 3,583</b>	<b>\$5,240,495</b>	<b>\$ (571,617 )</b>	<b>\$ 52,463</b>	<b>\$4,724,924</b>

See accompanying Notes to Consolidated Financial Statements

**DUKE REALTY LIMITED PARTNERSHIP AND SUBSIDIARIES****Consolidated Balance Sheets****(in thousands)**

	September 30, 2018 (Unaudited)	December 31, 2017
<b>ASSETS</b>		
Real estate investments:		
Real estate assets	<b>\$ 6,943,629</b>	\$ 6,593,567
Construction in progress	<b>515,324</b>	401,407
Investments in and advances to unconsolidated joint ventures	<b>107,811</b>	126,487
Undeveloped land	<b>314,075</b>	226,987
	<b>7,880,839</b>	7,348,448
Accumulated depreciation	<b>(1,294,370)</b>	(1,193,905)
Net real estate investments	<b>6,586,469</b>	6,154,543
Real estate investments and other assets held-for-sale	<b>53,653</b>	17,550
Cash and cash equivalents	<b>133,405</b>	67,562
Accounts receivable, net of allowance of \$458 and \$1,709	<b>19,494</b>	19,427
Straight-line rent receivable, net of allowance of \$4,628 and \$5,254	<b>102,480</b>	93,005
Receivables on construction contracts, including retentions	<b>33,699</b>	13,480
Deferred leasing and other costs, net of accumulated amortization of \$211,212 and \$209,451	<b>305,143</b>	292,682
Restricted cash held in escrow for like-kind exchange	<b>127,597</b>	116,405
Notes receivable from property sales	<b>276,744</b>	426,657
Other escrow deposits and other assets	<b>186,126</b>	186,885
	<b>\$ 7,824,810</b>	\$ 7,388,196
<b>LIABILITIES AND EQUITY</b>		
Indebtedness:		
Secured debt, net of deferred financing costs of \$270 and \$614	<b>\$ 80,716</b>	\$ 311,349
Unsecured debt, net of deferred financing costs of \$26,583 and \$20,500	<b>2,553,460</b>	2,111,542
	<b>2,634,176</b>	2,422,891
Liabilities related to real estate investments held-for-sale	<b>606</b>	1,163
Construction payables and amounts due subcontractors, including retentions	<b>100,323</b>	54,545
Accrued real estate taxes	<b>89,671</b>	67,374
Accrued interest	<b>27,463</b>	17,911
Other liabilities	<b>208,874</b>	210,825
Tenant security deposits and prepaid rents	<b>38,773</b>	39,109
Total liabilities	<b>3,099,886</b>	2,813,818
Partners' equity:		
Common equity (358,307 and 356,361 General Partner Units issued and outstanding, respectively)	<b>4,672,461</b>	4,532,844
Limited Partners' common equity (3,302 and 3,283 Limited Partner Units issued and outstanding, respectively)	<b>48,010</b>	40,563
Total partners' equity	<b>4,720,471</b>	4,573,407
Noncontrolling interests	<b>4,453</b>	971
Total equity	<b>4,724,924</b>	4,574,378
	<b>\$ 7,824,810</b>	\$ 7,388,196

See accompanying Notes to Consolidated Financial Statements



**DUKE REALTY LIMITED PARTNERSHIP AND SUBSIDIARIES**  
**Consolidated Statements of Operations and Comprehensive Income**  
**For the three and nine months ended September 30,**  
**(in thousands, except per unit amounts)**  
**(Unaudited)**

	<b>Three Months Ended</b>		<b>Nine Months Ended</b>	
	<b>2018</b>	<b>2017</b>	<b>2018</b>	<b>2017</b>
Revenues:				
Rental and related revenue	<b>\$196,912</b>	\$169,611	<b>\$582,461</b>	\$507,123
General contractor and service fee revenue	<b>34,986</b>	25,217	<b>94,552</b>	58,192
	<b>231,898</b>	194,828	<b>677,013</b>	565,315
Expenses:				
Rental expenses	<b>17,704</b>	16,224	<b>54,869</b>	46,967
Real estate taxes	<b>31,515</b>	28,157	<b>93,857</b>	81,569
General contractor and other services expenses	<b>33,730</b>	24,079	<b>89,392</b>	54,077
Depreciation and amortization	<b>78,855</b>	67,992	<b>232,216</b>	197,028
	<b>161,804</b>	136,452	<b>470,334</b>	379,641
Other operating activities:				
Equity in earnings of unconsolidated joint ventures	<b>5,552</b>	1,841	<b>15,521</b>	58,523
Promote income	—	—	—	20,007
Gain on sale of properties	<b>(107)</b>	) 21,952	<b>194,741</b>	93,339
Gain on land sales	<b>3,915</b>	5,665	<b>7,221</b>	8,449
Other operating expenses	<b>(668)</b>	) (770)	<b>(2,591)</b>	) (2,226)
Impairment charges	—	(3,622)	—	(4,481)
General and administrative expenses	<b>(8,959)</b>	) (10,075)	<b>(43,441)</b>	) (41,165)
	<b>(267)</b>	) 14,991	<b>171,451</b>	132,446
Operating income	<b>69,827</b>	73,367	<b>378,130</b>	318,120
Other income (expenses):				
Interest and other income, net	<b>4,129</b>	6,404	<b>13,319</b>	9,197
Interest expense	<b>(21,462)</b>	) (20,835)	<b>(62,137)</b>	) (65,401)
Loss on debt extinguishment	<b>(89)</b>	) (16,568)	<b>(240)</b>	) (26,104)
Income from continuing operations before income taxes	<b>52,405</b>	42,368	<b>329,072</b>	235,812
Income tax benefit (expense)	<b>897</b>	(359)	<b>(9,495)</b>	(7,918)
Income from continuing operations	<b>53,302</b>	42,009	<b>319,577</b>	227,894
Discontinued operations:				
Income before gain on sales and income taxes	<b>85</b>	2,563	<b>108</b>	17,747
Gain on sale of depreciable properties	<b>136</b>	120,179	<b>3,157</b>	1,229,270
Income tax benefit (expense)	—	876	—	(10,736)
Income from discontinued operations	<b>221</b>	123,618	<b>3,265</b>	1,236,281
Net income	<b>53,523</b>	165,627	<b>322,842</b>	1,464,175
Net (income) loss attributable to noncontrolling interests	<b>(3)</b>	) 1,177	<b>(7)</b>	) (4,736)
Net income attributable to common unitholders	<b>\$53,520</b>	\$166,804	<b>\$322,835</b>	\$1,459,439
Basic net income per Common Unit:				
Continuing operations attributable to common unitholders	<b>\$0.15</b>	\$0.12	<b>\$0.88</b>	\$0.63
Discontinued operations attributable to common unitholders	—	0.34	<b>0.01</b>	3.43
Total	<b>\$0.15</b>	\$0.46	<b>\$0.89</b>	\$4.06
Diluted net income per Common Unit:				
Continuing operations attributable to common unitholders	<b>\$0.15</b>	\$0.12	<b>\$0.88</b>	\$0.63
Discontinued operations attributable to common unitholders	—	0.34	<b>0.01</b>	3.40
Total	<b>\$0.15</b>	\$0.46	<b>\$0.89</b>	\$4.03



Edgar Filing: DUKE REALTY CORP - Form 10-Q

Weighted average number of Common Units outstanding	<b>361,200</b>	359,206	<b>360,585</b>	358,921
Weighted average number of Common Units and potential dilutive securities	<b>361,410</b>	362,102	<b>362,745</b>	361,947
Comprehensive income:				
Net income	<b>\$53,523</b>	\$165,627	<b>\$322,842</b>	\$1,464,175
Other comprehensive loss:				
Amortization of interest contracts	—	—	—	(682 )
Comprehensive income	<b>\$53,523</b>	\$165,627	<b>\$322,842</b>	\$1,463,493

See accompanying Notes to Consolidated Financial Statements

8

---

**DUKE REALTY LIMITED PARTNERSHIP AND SUBSIDIARIES****Consolidated Statements of Cash Flows****For the nine months ended September 30,****(in thousands)****(Unaudited)**

	2018	2017
Cash flows from operating activities:		
Net income	<b>\$322,842</b>	\$1,464,175
Adjustments to reconcile net income to net cash provided by operating activities:		
Depreciation of buildings and tenant improvements	<b>190,460</b>	179,918
Amortization of deferred leasing and other costs	<b>41,756</b>	42,996
Amortization of deferred financing costs	<b>4,303</b>	4,049
Straight-line rental income and expense, net	<b>(16,763)</b>	(12,021 )
Impairment charges	—	4,481
Loss on debt extinguishment	<b>240</b>	26,104
Gains on land and depreciated property sales	<b>(205,119)</b>	(1,331,058 )
Third-party construction contracts, net	<b>(5,088)</b>	2,679
Other accrued revenues and expenses, net	<b>43,627</b>	25,848
Equity in earnings in excess of operating distributions received from unconsolidated joint ventures	<b>(4,609)</b>	(45,298 )
<b>Net cash provided by operating activities</b>	<b>371,649</b>	361,873
Cash flows from investing activities:		
Development of real estate investments	<b>(459,513)</b>	(421,702 )
Acquisition of real estate investments and related intangible assets	<b>(208,914)</b>	(620,869 )
Acquisition of undeveloped land	<b>(194,171)</b>	(127,662 )
Second generation tenant improvements, leasing costs and building improvements	<b>(34,311)</b>	(34,350 )
Other deferred leasing costs	<b>(27,691)</b>	(22,399 )
Other assets	<b>(5,929)</b>	(4,886 )
Proceeds from the repayments of notes receivable from property sales	<b>149,913</b>	3,628
Proceeds from land and depreciated property sales, net	<b>434,584</b>	2,283,917
Capital distributions from unconsolidated joint ventures	<b>19,176</b>	111,635
Capital contributions and advances to unconsolidated joint ventures	<b>(2,728)</b>	(6,303 )
<b>Net cash (used for) provided by investing activities</b>	<b>(329,584)</b>	1,161,009
Cash flows from financing activities:		
Contributions from the General Partner	<b>30,591</b>	7,309
Proceeds from unsecured debt	<b>450,000</b>	—
Payments on unsecured debt	<b>(1,998)</b>	(691,492 )
Payments on secured indebtedness including principal amortization	<b>(231,070)</b>	(71,154 )
Repayments on line of credit, net	—	(43,000 )
Distributions to common unitholders	<b>(216,484)</b>	(204,654 )
Contributions from (distributions to) noncontrolling interests, net	<b>275</b>	(6,523 )
Tax payments on stock-based compensation awards	<b>(8,389)</b>	(14,868 )
Change in book cash overdrafts	<b>22,669</b>	11,245
Deferred financing costs	<b>(8,485)</b>	(16 )
Redemption of Limited Partner Units	—	(457 )
<b>Net cash provided by (used for) financing activities</b>	<b>37,109</b>	(1,013,610 )
<b>Net increase in cash, cash equivalents and restricted cash</b>	<b>79,174</b>	509,272
Cash, cash equivalents and restricted cash at beginning of period	<b>193,627</b>	57,038
Cash, cash equivalents and restricted cash at end of period	<b>\$272,801</b>	\$566,310

Non-cash investing and financing activities:

Edgar Filing: DUKE REALTY CORP - Form 10-Q

Carrying amount of pre-existing ownership interest in acquired property	<b>\$5,034</b>	\$—
Non-cash property contribution from noncontrolling interests	<b>\$3,200</b>	\$—
Notes receivable from buyers in property sales	<b>\$—</b>	\$404,846
Conversion of Limited Partner Units to common shares of the General Partner	<b>\$1,967</b>	\$1,714
See accompanying Notes to Consolidated Financial Statements		

9

---

**DUKE REALTY LIMITED PARTNERSHIP AND SUBSIDIARIES****Consolidated Statement of Changes in Equity****For the nine months ended September 30, 2018****(in thousands, except per unit data)****(Unaudited)**

	Common Unitholders				Total Equity
	General Partner's Common Equity	Limited Partners' Common Equity	Partners' Equity	Noncontrolling Interests	
<b>Balance at December 31, 2017</b>	<b>\$4,532,844</b>	<b>\$40,563</b>	<b>\$4,573,407</b>	<b>\$ 971</b>	<b>\$4,574,378</b>
Net income	319,833	3,002	322,835	7	322,842
Capital contribution from the General Partner	30,591		30,591	—	30,591
Stock-based compensation plan activity	1,689	8,433	10,122	—	10,122
Contributions from noncontrolling interests	—	—	—	3,475	3,475
Conversion of Limited Partner Units	1,967	(1,967 )	—	—	—
Distributions to common unitholders (\$0.60 per Common Unit)	(214,463 )	(2,021 )	(216,484 )	—	(216,484 )
<b>Balance at September 30, 2018</b>	<b>\$4,672,461</b>	<b>\$48,010</b>	<b>\$4,720,471</b>	<b>\$ 4,453</b>	<b>\$4,724,924</b>

See accompanying Notes to Consolidated Financial Statements

**DUKE REALTY CORPORATION AND DUKE REALTY LIMITED PARTNERSHIP**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**(Unaudited)**

**1. General Basis of Presentation**

The interim consolidated financial statements included herein have been prepared by the General Partner and the Partnership. The 2017 year-end consolidated balance sheet data included in this Report was derived from the audited financial statements in the combined Annual Report on Form 10-K of the General Partner and the Partnership for the year ended December 31, 2017 (the "2017 Annual Report"), but does not include all disclosures required by accounting principles generally accepted in the United States of America ("GAAP"). The financial statements have been prepared in accordance with GAAP for interim financial information and in accordance with Rule 10-01 of Regulation S-X of the Securities Exchange Act of 1934, as amended. Accordingly, they do not include all of the information and footnotes required by GAAP for complete financial statements. In the opinion of management, all adjustments (consisting of normal recurring adjustments) considered necessary for a fair presentation have been included. GAAP requires us to make estimates and assumptions that affect the reported amounts of assets and liabilities and revenue and expenses during the reporting period. Our actual results could differ from those estimates and assumptions. These financial statements should be read in conjunction with Management's Discussion and Analysis of Financial Condition and Results of Operations included herein and the consolidated financial statements and notes thereto included in the 2017 Annual Report.

The General Partner was formed in 1985, and we believe that it qualifies as a REIT under the provisions of the Internal Revenue Code of 1986, as amended (the "Code"). The Partnership was formed on October 4, 1993, when the General Partner contributed all of its properties and related assets and liabilities, together with the net proceeds from an offering of additional shares of its common stock, to the Partnership. Simultaneously, the Partnership completed the acquisition of Duke Associates, a full-service commercial real estate firm operating in the Midwest whose operations began in 1972.

The General Partner is the sole general partner of the Partnership, owning approximately 99.1% of the Common Units at September 30, 2018. The remaining 0.9% of the Common Units are owned by limited partners. As the sole general partner of the Partnership, the General Partner has full, exclusive and complete responsibility and discretion in the day-to-day management and control of the Partnership. The General Partner and the Partnership are operated as one enterprise. The management of the General Partner consists of the same members as the management of the Partnership. As the sole general partner with control of the Partnership, the General Partner consolidates the Partnership for financial reporting purposes, and the General Partner does not have any significant assets other than its investment in the Partnership. Therefore, the assets and liabilities of the General Partner and the Partnership are substantially the same.

Limited partners have the right to redeem their Limited Partner Units, subject to certain restrictions. Pursuant to the Fifth Amended and Restated Agreement of Limited Partnership, as amended (the "Partnership Agreement"), the General Partner is obligated to redeem the Limited Partner Units in shares of its common stock, unless it determines in its reasonable discretion that the issuance of shares of its common stock could cause it to fail to qualify as a REIT. Each Limited Partner Unit shall be redeemed for one share of the General Partner's common stock, or, in the event that the issuance of shares could cause the General Partner to fail to qualify as a REIT, cash equal to the fair market value of one share of the General Partner's common stock at the time of redemption, in each case, subject to certain adjustments described in the Partnership Agreement. The Limited Partner Units are not required, per the terms of the Partnership Agreement, to be redeemed in registered shares of the General Partner.

As of September 30, 2018, we owned and operated a portfolio primarily consisting of industrial properties and provided real estate services to third-party owners. Substantially all of our Rental Operations (see Note 10) are conducted through the Partnership. We conduct our Service Operations (see Note 10) through Duke Realty Services, LLC, Duke Realty Services Limited Partnership and Duke Construction Limited Partnership ("DCLP"), which are consolidated entities that are 100% owned by a combination of the General Partner and the Partnership. DCLP is owned through a taxable REIT subsidiary. The consolidated financial statements include our accounts and the accounts of our majority-owned or controlled subsidiaries.



## 2. New Accounting Pronouncements

### **Recently Adopted Accounting Pronouncements**

#### ***Revenue Recognition and De-recognition of Non-Financial Assets***

On January 1, 2018, we concurrently adopted Accounting Standards Codification ("ASC") 606, *Revenue from Contracts with Customers* ("ASC 606") and ASC 610-20, *Other Income: Gains and Losses from the De-recognition of Non-financial Assets* ("ASC 610-20") using a modified retrospective ("cumulative effect") method of adoption. ASC 606 has superseded nearly all existing GAAP revenue recognition guidance, although its scope excludes lease contracts, which represent our primary source of revenue. The standard's core principle is that a company will recognize revenue when it satisfies performance obligations, by transferring promised goods or services to customers, in an amount that reflects the consideration to which the company expects to be entitled in exchange for fulfilling those performance obligations.

#### ***General Contractor and Service Fee Revenue***

Beginning with the January 1, 2018 adoption date, general contractor and service fee revenues, as presented on the Consolidated Statements of Operations, are accounted for within the scope of ASC 606. General contractor and service fee revenues are comprised primarily of construction and development related revenues earned from third parties while acting in capacity of a developer, as a general contractor or a construction manager. There are other ancillary streams of revenue included in general contractor and service fee revenues (see Note 10), such as management fees earned from unconsolidated joint ventures, which are not significant. Opening and closing balances of construction receivables are presented separately on the Consolidated Balance Sheets. Over billed construction receivables totaled \$927,000 and \$276,000 at September 30, 2018 and December 31, 2017, respectively. We generally do not have any contract assets associated with our construction arrangements.

Our construction arrangements are typically structured with only one performance obligation, which generally represents either an obligation to construct a new building or to construct fixtures in an existing building, and these single performance obligations are satisfied over time as construction progresses. We recognize revenue as we satisfy such performance obligations using the percentage of completion method, which is an input method allowed under ASC 606. Using this method, profits are recorded based on our estimates of the percentage of completion of individual contracts, commencing when the work performed under the contracts reaches a point where the final costs can be estimated with reasonable accuracy. The percentage of completion estimates are based on a comparison of the contract expenditures incurred to the estimated final costs. We believe the percentage of completion method is a faithful depiction of the transfer of goods and services as changes in job performance and estimated profitability, which result in revisions to costs and income and are recognized in the period in which the revisions are determined, have not historically been significant. We typically receive regular progress payments on the majority of our construction arrangements and such arrangements generally have an original duration of less than one year. As the result of the relatively short duration of our construction arrangements, we have elected to apply the optional disclosure exemptions, included in ASC 606, related to our remaining performance obligations for our in-process construction projects, for which any future variable consideration is not material.

#### ***De-Recognition of Non-Financial Assets***

ASC 610-20 provides guidance on how entities recognize sales, including partial sales, of non-financial assets (and in-substance non-financial assets) to non-customers. ASC 606 includes guidance governing the sale of non-financial assets with customers, while sales of non-financial assets to non-customers are governed by ASC 610-20. The only difference in the treatment of sales to customers and non-customers is the presentation in the Consolidated Statements of Operations (revenue and expense is reported when the sale is to a customer and net gain or loss is reported when the sale is to a non-customer). Based on the nature of our business, we have concluded that our property sales represent transactions with non-customers. In the typical course of our business, sales of non-financial assets represent only one performance obligation and are recognized when an enforceable contract is in place, collectability is ensured and control is transferred to the buyer.

ASC 610-20 also requires the seller to recognize a full gain or loss in a partial sale of non-financial assets, to the extent control is not retained. Any noncontrolling interest retained by the seller would, accordingly, be measured at fair value. We have primarily disposed of property and land in all cash transactions with no contingencies and no future involvement in the operations, and therefore, the adoption of ASC 610-20 has not significantly impacted the recognition of property and land sales.

There was no cumulative adjustment recognized to beginning retained earnings as of January 1, 2018 as the result of adopting ASC 606 and ASC 610-20.

### **Restricted Cash**

In November 2016, the FASB issued ASU 2016-18, *Statement of Cash Flows: Restricted Cash* ("ASU 2016-18"). ASU 2016-18 requires entities to show the changes in the total of cash, cash equivalents and restricted cash in the statement of cash flows. As a result, entities will no longer present transfers between cash, cash equivalents and restricted cash in the statement of cash flows. We adopted this standard on January 1, 2018, on a retrospective basis, and the adoption did not have a material impact on our consolidated financial statements.

The following table provides a reconciliation of cash, cash equivalents, and restricted cash reported within the Consolidated Balance Sheets that sum to the total of the same such amounts shown in the Consolidated Statements of Cash Flows (in thousands):

	<b>September 30, 2018</b>	December 31, 2017
Cash and cash equivalents	<b>\$ 133,405</b>	\$ 67,562
Restricted cash held in escrow for like-kind exchange	<b>127,597</b>	116,405
Restricted cash included in other escrow deposits and other assets	<b>11,799</b>	9,660
Total cash, cash equivalents, and restricted cash shown in the Consolidated Statements of Cash Flows	<b>\$ 272,801</b>	\$ 193,627

Restricted cash held in escrow for like-kind exchange on the Consolidated Balance Sheets includes cash received from the property dispositions but restricted only for qualifying like-kind exchange transactions.

### **Statement of Cash Flows**

In August 2016, the FASB issued ASU 2016-15, *Statement of Cash Flows* ("ASU 2016-15"). ASU 2016-15 clarifies how entities should classify certain cash receipts and cash payments on the statement of cash flows and how the predominance principle should be applied when cash receipts and cash payments have aspects of more than one class of cash flows. We adopted this standard on January 1, 2018, on a retrospective basis, and the adoption did not have a material impact on our consolidated financial statements.

### **Cloud Computing Arrangements**

In August 2018, the FASB issued ASU 2018-15, *Intangibles-Goodwill and Other-Internal Use Software: Customer's Accounting for Implementation Costs Incurred in a Cloud Computing Arrangement ("CCA") That is a Service Contract* ("ASU 2018-15"). ASU 2018-15 requires entities that enter into hosted CCA service arrangements to apply the existing internal-use software guidance to determine which implementation costs to capitalize as an asset related to the service contract and which costs to expense. Under that model, both internal and external costs incurred in developing, coding and testing the new system are capitalizable, while the costs incurred in training and certain data conversion are expensed. ASU 2018-15 will be effective for fiscal years beginning on or after December 15, 2019 prospectively to eligible costs after the date the guidance is first applied or retrospectively, with early adoption permitted. We adopted ASU 2018-15 early and have applied it since January 1, 2018. The adoption did not have a material impact on our consolidated financial statements.



## **New Accounting Pronouncement Not Yet Adopted**

### ***Leases***

In February 2016, the FASB issued ASU 2016-02, Leases ("ASU 2016-02"), which sets out the principles for the recognition, measurement, presentation and disclosure of leases for both parties to a contract (i.e. lessees and lessors). ASU 2016-02 supersedes existing leasing standards.

For lessors, the accounting under ASU 2016-02 will remain largely unchanged from current GAAP; however ASU 2016-02 requires that lessors expense certain initial direct costs, which are capitalizable under existing leasing standards, as incurred. Under the new standard, only the incremental costs of signing a lease will be capitalizable. If the new standard had been in effect, internal lease related costs totaling \$9.2 million and \$13.9 million, which are currently capitalizable, would have been expensed during the nine months ended September 30, 2018 and for the year ended December 31, 2017, respectively.

ASU 2016-02 also specifies that payments for certain lease-related services, which are often included in lease agreements, represent "non-lease" components that will become subject to the guidance in ASC 606, when ASU 2016-02 becomes effective. However, on July 30, 2018 the FASB issued targeted amendments, one of which provides lessors an optional election to not separate "non-lease" components from the related lease components when certain criteria are met and instead account for those components as a single component. We believe we will meet the criteria to account for lease and non-lease components as a single lease component.

ASU 2016-02 requires lessees to apply a dual approach, classifying leases as either finance or operating leases based on the principle of whether or not the lease is effectively a financed purchase of the leased asset by the lessee. This classification will determine whether the lease expense is recognized based on an effective interest method or on a straight-line basis over the term of the lease. A lessee is also required to record a right-of-use asset and a lease liability for all leases with a term of greater than 12 months regardless of classification. ASU 2016-02 will impact the accounting and disclosure requirements for ground leases, and other operating leases, where we are the lessee. At September 30, 2018, we had approximately 20 office and ground leases. Our future minimum rental payments under these office and ground leases did not materially change from the amounts that are included in the Contractual Obligations section of Management's Discussion and Analysis of Financial Condition and Results of Operations in our 2017 Annual Report.

A set of practical expedients for implementation, which must be elected as a package and for all leases, may also be elected. These practical expedients include (i) relief from re-assessing whether an expired or existing contract meets the definition of a lease, (ii) relief from re-assessing the classification of expired or existing leases at the adoption date and (iii) allowing previously capitalized initial direct leasing costs to continue to be amortized.

ASU 2016-02 and any subsequent amendments will be effective for us on January 1, 2019. The targeted amendments issued on July 30, 2018, also provide a transitional option that will permit lessors to use the effective date of ASU 2016-02 as the date of initial application, without restating comparative periods, and to recognize a cumulative effect adjustment as of the effective date. We will apply the practical expedients as well as the optional relief provided by the targeted amendments.

### **3. Reclassifications**

Certain amounts in the accompanying consolidated financial statements for 2017 have been reclassified to conform to the 2018 consolidated financial statement presentation.

### **4. Variable Interest Entities**

#### ***Partnership***

Due to the fact that the Limited Partners do not have kick out rights, or substantive participating rights, the Partnership is a variable interest entity ("VIE"). Because the General Partner holds majority ownership and exercises control over every aspect of the Partnership's operations, the General Partner has been determined as the primary beneficiary and, therefore, consolidates the Partnership.

The assets and liabilities of the General Partner and the Partnership are substantially the same, as the General Partner does not have any significant assets other than its investment in the Partnership. All of the Company's debt is an obligation of the Partnership.

#### *Joint Ventures*

We have equity interests in unconsolidated joint ventures that primarily own and operate rental properties or hold land for development. We consolidate those joint ventures that are considered to be VIEs where we are the primary beneficiary. We analyze our investments in joint ventures to determine if the joint venture is considered a VIE and would require consolidation. We (i) evaluate the sufficiency of the total equity investment at risk, (ii) review the voting rights and decision-making authority of the equity investment holders as a group and whether there are limited partners (or similar owning entities) that lack substantive participating or kick out rights and (iii) establish whether or not activities within the venture are on behalf of an investor with disproportionately few voting rights in making this VIE determination.

To the extent that we own interests in a VIE and we (i) are the sole entity that has the power to direct the activities of the VIE and (ii) have the obligation or rights to absorb the VIE's losses or receive its benefits, then we would be determined to be the primary beneficiary and would consolidate the VIE. To the extent we own interests in a VIE, then at each reporting period, we re-assess our conclusions as to which, if any, party within the VIE is considered the primary beneficiary. Consolidated joint ventures that are VIEs are not significant in any period presented in these consolidated financial statements.

To the extent that our joint ventures do not qualify as VIEs, they are consolidated if we control them through majority ownership interests or if we are the managing entity (general partner or managing member) and the other partner does not have substantive participating rights. Control is further demonstrated by our ability to unilaterally make significant operating decisions, refinance debt and sell the assets of the joint venture without the consent of the non-managing entity and the inability of the non-managing entity to remove us from our role as the managing entity. Consolidated joint ventures that are not VIEs are not significant in any period presented in these consolidated financial statements.

There were no unconsolidated joint ventures, in which we have any recognized assets or liabilities or have retained any economic exposure to loss at September 30, 2018, that met the criteria to be considered VIEs. Our maximum loss exposure for guarantees of unconsolidated joint venture indebtedness, none of which relate to VIEs, totaled \$110.9 million at September 30, 2018.

## **5. Acquisitions and Dispositions**

Acquisitions and dispositions for the periods presented were completed in accordance with our strategy to reposition our investment concentration among the markets in which we operate and to increase our overall investments in quality industrial projects. With the exception of certain properties that have been sold or classified as held-for-sale, the results of operations for all acquired properties have been included in continuing operations within our consolidated financial statements since their respective dates of acquisition. Transaction costs related to asset acquisitions are capitalized and transaction costs related to business combinations and dispositions are expensed.

#### *Acquisitions*

We paid cash of \$208.9 million and \$620.9 million for asset acquisitions during the nine months ended September 30, 2018 and 2017, respectively.

We acquired six properties during the nine months ended September 30, 2018. We determined that these six properties did not meet the definition of a business and, accordingly, we accounted for them as asset acquisitions as opposed to business combinations.

The following table summarizes amounts recognized for each major class of assets and liability (in thousands) for these acquisitions during the nine months ended September 30, 2018:

Real estate assets	\$ 191,551
Lease related intangible assets	18,566
<b>Total acquired assets</b>	<b>210,117</b>
Below market lease liability	504
<b>Fair value of acquired net assets</b>	<b>\$209,613</b>

The leases in the acquired properties had a weighted average remaining life at acquisition of approximately 12.3 years.

#### *Fair Value Measurements*

We determine the fair value of the individual components of real estate asset acquisitions primarily through calculating the "as-if vacant" value of a building, using an income approach, which relies significantly upon internally determined assumptions. We have determined that these estimates primarily rely upon level 3 inputs, which are unobservable inputs based on our own assumptions. The most significant assumptions used in calculating the "as-if vacant" value for acquisition activity during the nine months ended September 30, 2018 are as follows:

	Low	High
Exit capitalization rate	4.25%	4.91%
Net rental rate per square foot	\$6.50	\$10.20

Capitalized acquisition costs were insignificant and the fair value of the six properties acquired during the nine months ended September 30, 2018 was substantially the same as the cost of acquisition.

#### *Dispositions*

Dispositions of buildings and undeveloped land generated net cash proceeds of \$434.6 million and \$2.28 billion during the nine months ended September 30, 2018 and 2017, respectively. Additionally, during the nine months ended September 30, 2018, we collected \$149.9 million of principal on notes receivable primarily related to the sale of our medical office portfolio (the "Medical Office Portfolio Disposition") during 2017. The number of buildings sold, as well as their classification between continuing and discontinued operations, is disclosed in Note 11.

## **6. Indebtedness**

All debt is issued directly or indirectly by the Partnership. The General Partner does not have any indebtedness, but does guarantee some of the unsecured debt of the Partnership. The following table summarizes the book value and changes in the fair value of our debt (in thousands):

	Book Value at 12/31/2017	Book Value at 9/30/2018	Fair Value at 12/31/2017	Issuances and Assumptions	Payments/Payoffs	Adjustments to Fair Value	Fair Value at 9/30/2018
Fixed rate secured debt	\$ 309,463	\$ 78,786	\$ 325,753	\$ —	\$ (230,618 )	\$ (13,654 )	\$ 81,481
Variable rate secured debt	2,500	2,200	2,500	—	(300 )	—	2,200
Unsecured debt	2,132,042	2,580,043	2,190,548	450,000	(1,998 )	(90,747 )	2,547,803
Total	\$ 2,444,005	\$ 2,661,029	\$ 2,518,801	\$ 450,000	\$ (232,916 )	\$ (104,401 )	\$ 2,631,484
Less: Deferred financing costs	21,114	26,853					
Total indebtedness as reported on the consolidated balance sheets	\$ 2,422,891	\$ 2,634,176					

*Secured Debt*

Because our fixed rate secured debt is not actively traded in any marketplace, we utilized a discounted cash flow methodology to determine its fair value. Accordingly, we calculated fair value by applying an estimate of the current market rate to discount the debt's remaining contractual cash flows. Our estimate of a current market rate, which is the most significant input in the discounted cash flow calculation, is intended to replicate debt of similar maturity and loan-to-value relationship. The estimated rates ranged from 4.10% to 4.40%, depending on the attributes of the specific loans. The current market rates we utilized were internally estimated; therefore, we have concluded that our determination of fair value for our fixed rate secured debt was primarily based upon level 3 inputs.

During the nine months ended September 30, 2018, we repaid three fixed rate secured loans, totaling \$227.1 million, which had a weighted average stated interest rate of 7.62%.

*Unsecured Debt*

At September 30, 2018, all of our unsecured debt bore interest at fixed rates and primarily consisted of unsecured notes that are publicly traded. We utilized broker estimates in estimating the fair value of our fixed rate unsecured debt. Our unsecured notes are thinly traded and, in certain cases, the broker estimates were not based upon comparable transactions. The broker estimates took into account any recent trades within the same series of our fixed rate unsecured debt, comparisons to recent trades of other series of our fixed rate unsecured debt, trades of fixed rate unsecured debt from companies with profiles similar to ours, as well as overall economic conditions. We reviewed these broker estimates for reasonableness and accuracy, considering whether the estimates were based upon market participant assumptions within the principal and most advantageous market and whether any other observable inputs would be more accurate indicators of fair value than the broker estimates. We concluded that the broker estimates were representative of fair value. We have determined that our estimation of the fair value of our fixed rate unsecured debt was primarily based upon level 3 inputs. The estimated trading values of our fixed rate unsecured debt, depending on the maturity and coupon rates, ranged from 94.00% to 122.00% of face value.

In September 2018, we issued \$450.0 million of senior unsecured notes that bear interest at a stated interest rate of 4.00%, have an effective interest of 4.13%, and mature on September 15, 2028. A portion of these proceeds were used to repay two of the secured loans noted above, totaling \$223.9 million with a weighted average stated interest rate of 7.63% and a maturity date of March 10, 2019.

The indentures (and related supplemental indentures) governing our outstanding series of unsecured notes also require us to comply with financial ratios and other covenants regarding our operations. We were in compliance with all such financial covenants at September 30, 2018.

*Unsecured Line of Credit*

Our unsecured line of credit at September 30, 2018 is described as follows (in thousands):

<b>Description</b>	<b>Borrowing Capacity</b>	<b>Maturity Date</b>	<b>Outstanding Balance at September 30, 2018</b>
Unsecured Line of Credit - Partnership	\$ 1,200,000	January 30, 2022	\$ —

The Partnership's unsecured line of credit has an interest rate on borrowings of LIBOR plus 0.875% and has a maturity date of January 30, 2022, with options to extend until January 30, 2023. Subject to certain conditions, the terms also include an option to increase the facility by up to an additional \$800.0 million, for a total of up to \$2.00 billion. This line of credit provides us with an option to obtain borrowings from financial institutions that participate in the line at rates that may be lower than the stated interest rate, subject to certain restrictions.

This line of credit contains financial covenants that require us to meet certain financial ratios and defined levels of

performance, including those related to fixed charge coverage, unsecured interest expense coverage and debt-to-

17

---

asset value (with asset value being defined in the Partnership's unsecured line of credit agreement). At September 30, 2018, we were in compliance with all financial covenants under this line of credit.

To the extent there are outstanding borrowings, we utilize a discounted cash flow methodology in order to estimate the fair value of outstanding borrowings on our unsecured line of credit. To the extent that credit spreads have changed since the origination of the line of credit, the net present value of the difference between future contractual interest payments and future interest payments based on our estimate of a current market rate would represent the difference between the book value and the fair value. Our estimate of a current market rate is based upon the rate, considering current market conditions and our specific credit profile, at which we estimate we could obtain similar borrowings. As our credit spreads have not changed appreciably, we believe that the contractual interest rate and the current market rate on the line of credit are the same. The current market rate is internally estimated and therefore is primarily based upon a level 3 input.

## 7. Shareholders' Equity of the General Partner and Partners' Capital of the Partnership

### *General Partner*

During the nine months ended September 30, 2018, the General Partner issued 990,400 common shares pursuant to its at the market ("ATM") equity program, generating gross proceeds of approximately \$29.0 million and, after deducting commissions and other costs, net proceeds of approximately \$28.4 million. The proceeds from these offerings were contributed to the Partnership and used to fund development activities and loan repayments.

### *Partnership*

For each common share or preferred share that the General Partner issues, the Partnership issues a corresponding General Partner Unit or Preferred Unit, as applicable, to the General Partner in exchange for the contribution of the proceeds from the stock issuance. Similarly, when the General Partner redeems or repurchases common shares or preferred shares, the Partnership redeems the corresponding General Partner Units or Preferred Units held by the General Partner at the same price.

## 8. Related Party Transactions

We provide property management, asset management, leasing, construction and other tenant-related services to unconsolidated joint ventures in which we have equity interests. We recorded the corresponding fees based on contractual terms that approximate market rates for these types of services and have eliminated our ownership percentage of these fees in the consolidated financial statements. The following table summarizes the fees earned from these joint ventures, prior to the elimination of our ownership percentage (in thousands):

	<b>Three Months Ended September 30, 2018</b>		<b>Nine Months Ended September 30, 2017</b>	
Management fees	\$462	\$432	\$1,359	\$1,962
Leasing fees	430	395	1,622	909
Construction and development fees	1,128	2,405	2,804	4,090

## 9. Net Income per Common Share or Common Unit

Basic net income per common share or Common Unit is computed by dividing net income attributable to common shareholders or common unitholders, less dividends or distributions on share-based awards expected to vest (referred to as "participating securities" and primarily composed of unvested restricted stock units), by the weighted average number of common shares or Common Units outstanding for the period.

Diluted net income per common share is computed by dividing the sum of net income attributable to common shareholders and the noncontrolling interest in earnings allocable to Limited Partner Units (to the extent the Limited Partner Units are dilutive), less dividends or distributions on participating securities that are anti-dilutive, by the sum of the weighted average number of common shares outstanding and, to the extent they are dilutive, weighted





average number of Limited Partner Units outstanding and any potential dilutive securities for the period. Diluted net income per Common Unit is computed by dividing the net income attributable to common unitholders, less dividends or distributions on participating securities that are anti-dilutive, by the sum of the weighted average number of Common Units outstanding and any potential dilutive securities for the period. The following table reconciles the components of basic and diluted net income per common share or Common Unit (in thousands):

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2018	2017	2018	2017
<b>General Partner</b>				
Net income attributable to common shareholders	\$53,025	\$165,269	\$319,833	\$1,446,012
Less: dividends on participating securities	(394)	(444)	(1,249)	(1,527)
Basic net income attributable to common shareholders	52,631	164,825	318,584	1,444,485
Add back dividends on dilutive participating securities	—	444	1,249	1,527
Noncontrolling interest in earnings of common unitholders	495	1,535	3,002	13,427
Diluted net income attributable to common shareholders	\$53,126	\$166,804	\$322,835	\$1,459,439
Weighted average number of common shares outstanding	357,898	355,905	357,235	355,614
Weighted average Limited Partner Units outstanding	3,302	3,301	3,350	3,307
Other potential dilutive shares	210	2,896	2,160	3,026
Weighted average number of common shares and potential dilutive securities	361,410	362,102	362,745	361,947

**Partnership**

Net income attributable to common unitholders	\$53,520	\$166,804	\$322,835	\$1,459,439
Less: distributions on participating securities	(394)	(444)	(1,249)	(1,527)
Basic net income attributable to common unitholders	\$53,126	\$166,360	\$321,586	\$1,457,912
Add back distributions on dilutive participating securities	—	444	1,249	1,527
Diluted net income attributable to common unitholders	\$53,126	\$166,804	\$322,835	\$1,459,439
Weighted average number of Common Units outstanding	361,200	359,206	360,585	358,921
Other potential dilutive units	210	2,896	2,160	3,026
Weighted average number of Common Units and potential dilutive securities	361,410	362,102	362,745	361,947

The following table summarizes the data that is excluded from the computation of net income per common share or Common Unit as a result of being anti-dilutive (in thousands):

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2018	2017	2018	2017
<b>General Partner and Partnership</b>				
Other potential dilutive shares or units:				
Anti-dilutive outstanding potential shares or units under fixed stock option and other stock-based compensation plans	—	—	—	—
Anti-dilutive outstanding participating securities	2,147	—	—	—

**10. Segment Reporting**

*Reportable Segments*

During the year ended December 31, 2017, we completed the Medical Office Portfolio Disposition, which resulted in all of our in-service medical office properties being classified within discontinued operations, with the exception of a property that did not meet the criteria for classification as held-for-sale at September 30, 2018. As a result of this transaction, beginning the second quarter of 2017, our medical office properties were no longer presented as a separate reportable segment, with substantially all such operating results being classified within discontinued operations. The

remaining medical office property included in continuing operations no longer meets the quantitative thresholds for separate presentation, and is classified as part of our non-reportable Rental Operations. Properties that are not included in our reportable segments, because they do not by themselves meet the

quantitative thresholds for separate presentation as a reportable segment, are generally referred to as non-reportable Rental Operations. Our non-reportable Rental Operations primarily include our remaining office properties and medical office property at September 30, 2018.

As of September 30, 2018, we had two reportable operating segments, the first consisting of the ownership and rental of industrial real estate investments. Our ongoing investments in new real estate investments are determined largely upon anticipated geographic trends in supply and demand for industrial buildings, as well as the real estate needs of our major tenants that operate on a national level. Our strategic initiatives and our allocation of resources have been historically based upon allocation among product types, which was consistent with our designation of reportable segments, and after having sold nearly all of our office and medical office properties we intend to increase our investment in industrial properties and treat them as a single operating and reportable segment. The operations of our industrial properties, as well as our non-reportable Rental Operations, are collectively referred to as "Rental Operations."

Our second reportable segment consists of various real estate services such as property management, asset management, maintenance, leasing, development, general contracting and construction management to third-party property owners and joint ventures, and is collectively referred to as "Service Operations." The Service Operations segment is identified as one single operating segment because the lowest level of financial results reviewed by our chief operating decision maker are the results for the Service Operations segment in total. Further, our reportable segments are managed separately because each segment requires different operating strategies and management expertise.

#### *Revenues by Reportable Segment*

The following table shows the revenues for each of the reportable segments, as well as a reconciliation to consolidated revenues (in thousands):

	<b>Three Months Ended September 30, 2018</b>		<b>Nine Months Ended September 30, 2018</b>	
	2018	2017	2018	2017
<u>Revenues</u>				
Rental Operations:				
Industrial	<b>\$194,922</b>	\$166,344	<b>\$574,866</b>	\$485,785
Non-reportable Rental Operations	<b>1,481</b>	2,979	<b>6,300</b>	20,577
Service Operations	<b>34,986</b>	25,217	<b>94,552</b>	58,192
Total segment revenues	<b>231,389</b>	194,540	<b>675,718</b>	564,554
Other revenue	<b>509</b>	288	<b>1,295</b>	761
Consolidated revenue from continuing operations	<b>231,898</b>	194,828	<b>677,013</b>	565,315
Discontinued operations	<b>85</b>	4,622	<b>117</b>	86,026
Consolidated revenue	<b>\$231,983</b>	\$199,450	<b>\$677,130</b>	\$651,341

#### *Supplemental Performance Measure*

Property-level net operating income on a cash basis ("PNOI") is the non-GAAP supplemental performance measure that we use to evaluate the performance of, and to allocate resources among, the real estate investments in the reportable and operating segments that comprise our Rental Operations. PNOI for our Rental Operations segments is comprised of rental revenues from continuing operations less rental expenses and real estate taxes from continuing operations, along with certain other adjusting items (collectively referred to as "Rental Operations revenues and expenses excluded from PNOI," as shown in the following table). Additionally, we do not allocate interest expense,

depreciation expense and certain other non-property specific revenues and expenses (collectively referred to as "Non-Segment Items," as shown in the following table) to our individual operating segments.

Edgar Filing: DUKE REALTY CORP - Form 10-Q

We evaluate the performance of our Service Operations reportable segment using net income or loss, as allocated to that segment ("Earnings from Service Operations").

The following table shows a reconciliation of our segment-level measures of profitability to consolidated income from continuing operations before income taxes (in thousands and excluding discontinued operations):

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2018	2017	2018	2017
PNOI				
Industrial	\$142,247	\$117,307	\$408,843	\$344,080
Non-reportable Rental Operations	762	592	2,363	2,835
PNOI, excluding all sold properties	143,009	117,899	411,206	346,915
PNOI from sold properties included in continuing operations	(131)	5,486	7,825	18,147
PNOI, continuing operations	\$142,878	\$123,385	\$419,031	\$365,062
Earnings from Service Operations	1,256	1,138	5,160	4,115
Rental Operations revenues and expenses excluded from PNOI:				
Straight-line rental income and expense, net	5,832	4,341	16,763	9,547
Revenues related to lease buyouts	—	491	23	10,348
Amortization of lease concessions and above and below market rents	593	(1,274)	1,599	(2,718)
Intercompany rents and other adjusting items	48	(108)	206	(478)
Non-Segment Items:				
Equity in earnings of unconsolidated joint ventures	5,552	1,841	15,521	58,523
Promote income	—	—	—	20,007
Interest expense	(21,462)	(20,835)	(62,137)	(65,401)
Depreciation and amortization expense	(78,855)	(67,992)	(232,216)	(197,028)
Gain on sale of properties	(107)	21,952	194,741	93,339
Impairment charges	—	(3,622)	—	(4,481)
Interest and other income, net	4,129	6,404	13,319	9,197
General and administrative expenses	(8,959)	(10,075)	(43,441)	(41,165)
Gain on land sales	3,915	5,665	7,221	8,449
Other operating expenses	(668)	(770)	(2,591)	(2,226)
Loss on extinguishment of debt	(89)	(16,568)	(240)	(26,104)
Other non-segment revenues and expenses, net	(1,658)	(1,605)	(3,887)	(3,174)
Income from continuing operations before income taxes	\$52,405	\$42,368	\$329,072	\$235,812

The most comparable GAAP measure to PNOI is income from continuing operations before income taxes. PNOI excludes expenses that materially impact our overall results of operations and, therefore, should not be considered as a substitute for income from continuing operations before income taxes or any other measures derived in accordance with GAAP. Furthermore, PNOI may not be comparable to other similarly titled measures of other companies.

### 11. Real Estate Assets, Discontinued Operations and Assets Held-for-Sale

#### Real Estate Assets

Real estate assets, excluding assets held-for-sale, consisted of the following (in thousands):

	September 30, 2018	December 31, 2017
Buildings and tenant improvements	\$ 4,778,860	\$ 4,642,832
Land and improvements	2,164,769	1,950,735
Real estate assets	\$ 6,943,629	\$ 6,593,567



*Discontinued Operations*

The following table illustrates the number of sold or held-for-sale properties included in, or excluded from, discontinued operations in this report:

	Held-for-Sale at September 30, 2018	Sold Year-to-Date in 2018	Sold in 2017	Total
Total properties included in discontinued operations	—	—	81	81
Properties excluded from discontinued operations	1	13	17	31
Total properties sold or classified as held-for-sale	1	13	98	112

For the properties that were classified in discontinued operations during the year ended December 31, 2017, we allocated interest expense to discontinued operations and have included such interest expense in computing income from discontinued operations. Interest expense allocable to discontinued operations was based upon an allocable share of our consolidated unsecured interest expense, as none of the properties included in discontinued operations were encumbered by secured debt. The allocation of unsecured interest expense to discontinued operations was based upon the gross book value of the unencumbered real estate assets included in discontinued operations as it related to the total gross book value of our unencumbered real estate assets. There were no additional properties classified as discontinued operations during the nine months ended September 30, 2018 and, as such, no interest expense was allocated to discontinued operations during that period.

The following table illustrates the operational results of the buildings reflected in discontinued operations (in thousands):

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2018	2017	2018	2017
Revenues	<b>\$85</b>	\$4,622	<b>\$117</b>	\$86,026
Operating expenses	—	(1,613 )	(9 )	(27,780 )
Depreciation and amortization	—	(37 )	—	(25,886 )
Operating income	<b>85</b>	2,972	<b>108</b>	32,360
Interest expense	—	(409 )	—	(14,613 )
Income before gain on sales and income taxes	<b>85</b>	2,563	<b>108</b>	17,747
Gain on sale of depreciable properties	<b>136</b>	120,179	<b>3,157</b>	1,229,270
Income from discontinued operations before income taxes	<b>221</b>	122,742	<b>3,265</b>	1,247,017
Income tax benefit (expense)	—	876	—	(10,736 )
Income from discontinued operations	<b>\$221</b>	\$123,618	<b>\$3,265</b>	\$1,236,281

The amounts classified in discontinued operations for the three and nine months ended September 30, 2018 were comprised of true-up activity related to 2017 property sales that were classified as discontinued operations. There were no capital expenditures for properties within discontinued operations for the nine months ended September 30, 2018. Capital expenditures on a cash basis for the nine months ended September 30, 2017 were \$20.8 million for properties within discontinued operations.

*Allocation of Noncontrolling Interests - General Partner*

The following table illustrates the General Partner's share of the income attributable to common shareholders from continuing operations and discontinued operations, reduced by the allocation of income between continuing and discontinued operations to the noncontrolling interests (in thousands):

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2018	2017	2018	2017
Income from continuing operations attributable to common shareholders	\$52,806	\$41,618	\$316,598	\$225,970
Income from discontinued operations attributable to common shareholders	219	123,651	3,235	1,220,042
Net income attributable to common shareholders	\$53,025	\$165,269	\$319,833	\$1,446,012

*Allocation of Noncontrolling Interests - Partnership*

Substantially all of the income from discontinued operations for all periods presented in the Partnership's Consolidated Statements of Operations and Comprehensive Income is attributable to the common unitholders.

*Assets Held-for-Sale*

At September 30, 2018, one in-service property, and 18 acres of undeveloped land were classified as held-for-sale, but did not meet the criteria to be classified within discontinued operations. The following table illustrates aggregate balance sheet information for all properties and land held-for-sale (in thousands):

	Held-for-Sale Properties Included in Continuing Operations	
	September 30, 2018	December 31, 2017
Land and improvements	\$10,158	\$8,157
Buildings and tenant improvements	51,567	10,505
Accumulated depreciation	(9,982 )	(2,553 )
Deferred leasing and other costs, net	886	862
Other assets	1,024	579
Total assets held-for-sale	\$53,653	\$17,550
Total liabilities related to assets held-for-sale	\$606	\$1,163

**12. Subsequent Events**

*Declaration of Dividends/Distributions*

The General Partner's board of directors declared the following dividends/distributions at its regularly scheduled board meeting held on October 24, 2018:

Class of stock/units	Quarterly Amount per Share or Unit	Record Date	Payment Date
Common - Quarterly	\$0.215	November 15, 2018	November 30, 2018



## **Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**

The following Management's Discussion and Analysis of Financial Condition and Results of Operations is intended to help the reader understand our operations and our present business environment. Management's Discussion and Analysis is provided as a supplement to, and should be read in conjunction with, our consolidated financial statements and the notes thereto contained in Part I, Item 1 of this Report, and the consolidated financial statements and notes thereto contained in Part IV, Item 15 of our 2017 Annual Report.

### **Cautionary Notice Regarding Forward-Looking Statements**

Certain statements contained in or incorporated by reference into this Report, including, without limitation, those related to our future operations, constitute "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. The words "believe," "estimate," "expect," "anticipate," "intend," "plan," "strategy," "continue," "seek," "may," "could" and similar expressions or statements regarding future periods are intended to identify forward-looking statements, although not all forward-looking statements may contain such words.

These forward-looking statements involve known and unknown risks, uncertainties and other important factors that could cause our actual results, performance or achievements, or industry results, to differ materially from any predictions of future results, performance or achievements that we express or imply in this Report or the information incorporated by reference into this Report. Some of the risks, uncertainties and other important factors that may affect future results include, among others:

- Changes in general economic and business conditions, including the financial condition of our tenants and the value of our real estate assets;
  - The General Partner's continued qualification as a REIT for U.S. federal income tax purposes;
  - Heightened competition for tenants and potential decreases in property occupancy;
  - Potential changes in the financial markets and interest rates;
  - Volatility in the General Partner's stock price and trading volume;
  - Our continuing ability to raise funds on favorable terms, or at all;
  - Our ability to successfully identify, acquire, develop and/or manage properties on terms that are favorable to us;
  - Potential increases in real estate construction costs;
  - Our ability to successfully dispose of properties on terms that are favorable to us, including, without limitation, through one or more transactions that are consistent with our previously disclosed strategic plans;
  - Our ability to successfully integrate our acquired properties;
  - Our ability to retain our current credit ratings;
  - Inherent risks in the real estate business, including, but not limited to, tenant defaults, potential liability relating to environmental matters and liquidity of real estate investments; and
  - Other risks and uncertainties described herein, as well as those risks and uncertainties discussed from time to time in our other reports and other public filings with the Securities and Exchange Commission (the "SEC").
- Although we presently believe that the plans, expectations and anticipated results expressed in or suggested by the forward-looking statements contained in or incorporated by reference into this Report are reasonable, all forward-looking statements are inherently subjective, uncertain and subject to change, as they involve substantial risks and uncertainties, including those beyond our control. New factors emerge from time to time, and it is not possible for us to predict the nature, or assess the potential impact, of each new factor on our business. Given these uncertainties, we caution you not to place undue reliance on these forward-looking statements. We undertake no obligation to update or revise any of our forward-looking statements for events or circumstances that arise after the statement is made, except as otherwise may be required by law.

The above list of risks and uncertainties is only a summary of some of the most important factors and is not intended to be exhaustive. Additional information regarding risk factors that may affect us is included in our 2017

Annual Report and in Part II, Item 1A "Risk Factors" in this Report. The risk factors contained in our Annual Report are updated by us from time to time in Quarterly Reports on Form 10-Q, Current Reports on Form 8-K and other filings that we make with the SEC.

### **Business Overview**

The General Partner and Partnership collectively specialize in the ownership, management and development of industrial real estate.

The General Partner is a self-administered and self-managed REIT that began operations in 1986 and is the sole general partner of the Partnership. The Partnership is a limited partnership formed in 1993, at which time all of the properties and related assets and liabilities of the General Partner, as well as proceeds from a secondary offering of the General Partner's common shares, were contributed to the Partnership. Simultaneously, the Partnership completed the acquisition of Duke Associates, a full-service commercial real estate firm operating in the Midwest whose operations began in 1972. We operate the General Partner and the Partnership as one enterprise, and therefore, our discussion and analysis refers to the General Partner and its consolidated subsidiaries, including the Partnership, collectively. A more complete description of our business, and of management's philosophy and priorities, is included in our 2017 Annual Report.

At September 30, 2018, we:

Owned or jointly controlled 521 primarily industrial properties, of which 496 properties with 142.3 million square feet were in service and 25 properties with 10.6 million square feet were under development. The 496 in-service properties were comprised of 455 consolidated properties with 130.7 million square feet and 41 jointly controlled unconsolidated properties with 11.6 million square feet. The 25 properties under development consisted of 21 consolidated properties with 9.6 million square feet and four jointly controlled unconsolidated properties with 929,000 square feet.

Owned directly, or through ownership interests in unconsolidated joint ventures (with acreage not adjusted for our percentage ownership interest), more than 1,700 acres of land and controlled approximately 1,000 acres through purchase options.

Our overall strategy is to continue to increase our investment in quality industrial properties primarily through development, on both a speculative and build-to-suit basis, supplemented with acquisitions in higher barrier markets with the highest growth potential.

As of September 30, 2018, we had two reportable operating segments, the first consisting of the ownership and rental of industrial real estate investments. The operations of our industrial properties, as well as our non-reportable Rental Operations, are collectively referred to as "Rental Operations." Our second reportable segment consists of various real estate services such as property management, asset management, maintenance, leasing, development, general contracting and construction management to third-party property owners and joint ventures, and is collectively referred to as "Service Operations." Our reportable segments are managed separately because each segment requires different operating strategies and management expertise. Our Service Operations segment also includes our taxable REIT subsidiary, a legal entity through which certain of the segment's aforementioned operations are conducted.

### **Key Performance Indicators**

Our operating results depend primarily upon rental income from our Rental Operations. The following discussion highlights the areas of Rental Operations that we consider to be critical drivers of future revenues.

#### ***Occupancy Analysis***

Our ability to maintain high occupancy rates is a principal driver of maintaining and increasing rental revenue. The following table sets forth percent leased and average net effective rent information regarding our in-service portfolio

of consolidated rental properties, including properties classified within both continuing and discontinued operations, at September 30, 2018 and 2017, respectively:

Type	Total Square Feet (in thousands)		Percent of Total Square Feet		Percent Leased*		Average Annual Net Effective Rent**	
	2018	2017	2018	2017	2018	2017	2018	2017
Industrial	<b>130,425</b>	123,106	<b>99.8</b>	99.0	<b>97.0</b>	96.2	<b>\$4.64</b>	\$4.32
Non-reportable Rental Operations	<b>309</b>	1,246	<b>0.2</b>	1.0	<b>55.0</b>	83.5	<b>\$24.16</b>	\$18.51
Total Consolidated	<b>130,734</b>	124,352	<b>100.0</b>	100.0	<b>96.9</b>	96.0	<b>\$4.67</b>	\$4.44
Unconsolidated Joint Ventures	<b>11,583</b>	10,951			<b>93.7</b>	88.8	<b>\$4.25</b>	\$4.16
Total Including Unconsolidated Joint Ventures	<b>142,317</b>	135,303			<b>96.6</b>	95.5		

\* Represents the percentage of total square feet leased based on executed leases and without regard to whether the leases have commenced.

\*\*Average annual net effective rent represents average annual base rental payments per leased square foot, on a straight-line basis for the term of each lease, from space leased to tenants at the end of the most recent reporting period. This amount excludes additional amounts paid by tenants as reimbursement for operating expenses.

The increased occupancy within our industrial portfolio at September 30, 2018, compared to September 30, 2017, resulted from the lease ups of new speculative developments being placed in service or acquired from third parties.

### ***Vacancy Activity***

The following table sets forth vacancy activity, shown in square feet, from our in-service consolidated rental properties included within both continuing and discontinued operations, at September 30, 2018 (in thousands):

	Consolidated Properties	Unconsolidated Joint Venture Properties	Total Including Unconsolidated Joint Venture Properties
Vacant square feet at December 31, 2017	4,992	1,219	6,211
Vacant space in completed developments	1,258	—	1,258
Dispositions	(204 )	—	(204 )
Expirations	3,356	224	3,580
Early lease terminations	406	—	406
Property structural changes/other	(26 )	—	(26 )
Leasing of previously vacant space	(5,713 )	(716 )	(6,429 )
Vacant square feet at September 30, 2018	4,069	727	4,796

### ***Total Leasing Activity***

The initial leasing of development projects or vacant space in acquired properties is referred to as first generation lease activity. Our ability to maintain and improve occupancy rates and net effective rents primarily depends upon our continuing ability to re-lease expiring space. The leasing of such space that we have previously held under lease to a tenant is referred to as second generation lease activity. Second generation lease activity may be in the form of renewals of existing leases or new second generation leases of previously leased space. The total leasing activity for our consolidated and unconsolidated rental properties included within both continuing and discontinued operations, expressed in square feet of leases signed, is as follows (in thousands):

	<b>Three Months Ended September 30,</b>		<b>Nine Months Ended September 30,</b>	
	<b>2018</b>	<b>2017</b>	<b>2018</b>	<b>2017</b>
New Leasing Activity - First Generation Industrial	<b>1,601</b>	2,141	<b>7,281</b>	5,079
New Leasing Activity - Second Generation Industrial	<b>556</b>	1,412	<b>3,879</b>	3,328
Renewal Leasing Activity - Industrial	<b>2,637</b>	1,666	<b>6,149</b>	5,271
Non-reportable Rental Operations Leasing Activity	<b>—</b>	50	<b>4</b>	273
Total Consolidated Leasing Activity	<b>4,794</b>	5,269	<b>17,313</b>	13,951
Unconsolidated Joint Venture Leasing Activity	<b>375</b>	711	<b>2,599</b>	2,182
Total Including Unconsolidated Joint Venture Leasing Activity	<b>5,169</b>	5,980	<b>19,912</b>	16,133

***Second Generation Leases***

The following table sets forth the estimated costs of tenant improvements and leasing commissions, on a per square foot basis, that we are obligated to fulfill under the second generation industrial leases signed for our rental properties included within both continuing and discontinued operations, during the three and nine months ended September 30, 2018 and 2017:

	<b>Square Feet of Leases (in thousands)</b>		<b>Percent of Expiring Leases Renewed</b>		<b>Average Term in Years</b>		<b>Estimated Tenant Improvement Cost per Square Foot</b>		<b>Leasing Commissions per Square Foot</b>	
	<b>2018</b>	<b>2017</b>	<b>2018</b>	<b>2017</b>	<b>2018</b>	<b>2017</b>	<b>2018</b>	<b>2017</b>	<b>2018</b>	<b>2017</b>
<b><u>Three Months</u></b>										
Consolidated - New Second Generation	<b>556</b>	1,412			<b>5.2</b>	5.1	<b>\$2.04</b>	\$1.77	<b>\$1.64</b>	\$1.60
Unconsolidated Joint Ventures - New Second Generation	<b>38</b>	39			<b>5.5</b>	10.8	<b>\$3.58</b>	\$4.47	<b>\$2.27</b>	\$4.02
Total - New Second Generation	<b>594</b>	1,451			<b>5.2</b>	5.3	<b>\$2.13</b>	\$1.84	<b>\$1.68</b>	\$1.66
Consolidated - Renewal	<b>2,637</b>	1,666	<b>82.5 %</b>	70.8 %	<b>4.3</b>	5.2	<b>\$0.47</b>	\$0.87	<b>\$1.08</b>	\$1.39
Unconsolidated Joint Ventures - Renewal	<b>284</b>	80	<b>85.1 %</b>	54.3 %	<b>5.0</b>	3.0	<b>\$0.10</b>	\$—	<b>\$1.53</b>	\$1.20
Total - Renewal	<b>2,921</b>	1,746	<b>82.7 %</b>	69.8 %	<b>4.4</b>	5.1	<b>\$0.43</b>	\$0.83	<b>\$1.12</b>	\$1.38
<b><u>Nine Months</u></b>										
Consolidated - Second Generation	<b>3,879</b>	3,328			<b>6.3</b>	5.2	<b>\$1.62</b>	\$1.87	<b>\$1.82</b>	\$1.70
Unconsolidated Joint Ventures - Second Generation	<b>215</b>	201			<b>8.5</b>	9.9	<b>\$2.24</b>	\$1.37	<b>\$2.91</b>	\$2.53
Total - Second Generation	<b>4,094</b>	3,529			<b>6.4</b>	5.5	<b>\$1.65</b>	\$1.84	<b>\$1.88</b>	\$1.74
Consolidated - Renewal	<b>6,149</b>	5,271	<b>77.2 %</b>	75.5 %	<b>4.4</b>	5.0	<b>\$0.77</b>	\$0.59	<b>\$1.18</b>	\$1.32
Unconsolidated Joint Ventures - Renewal	<b>395</b>	445	<b>63.9 %</b>	57.6 %	<b>5.3</b>	4.0	<b>\$0.40</b>	\$0.31	<b>\$1.67</b>	\$1.33
Total - Renewal	<b>6,544</b>	5,716	<b>76.2 %</b>	73.8 %	<b>4.4</b>	5.0	<b>\$0.75</b>	\$0.57	<b>\$1.21</b>	\$1.32

Growth in average annual net effective rents for new second generation and renewal leases, on a combined basis, for our consolidated and unconsolidated rental properties, is as follows:

Ownership Type	Three Months Ended September 30, 2018		Nine Months Ended September 30, 2017	
	2018	2017	2018	2017
Consolidated properties	27.4 %	16.3 %	25.0 %	18.8 %
Unconsolidated joint venture properties	33.8 %	7.8 %	33.8 %	17.9 %

### ***Lease Expirations***

The table below reflects our consolidated in-service portfolio lease expiration schedule at September 30, 2018 (in thousands, except percentage data and number of leases):

Year of Expiration	Total Consolidated Portfolio			Industrial		Non-reportable	
	Square Feet	Annual Rental Revenue*	Number of Leases	Square Feet	Annual Rental Revenue*	Square Feet	Annual Rental Revenue*
Remainder of 2018	1,853	\$ 7,573	21	1,850	\$ 7,540	3	\$ 33
2019	10,168	41,849	121	10,156	41,700	12	149
2020	14,461	65,201	152	14,456	65,134	5	67
2021	14,177	63,682	149	14,177	63,682	—	—
2022	17,429	72,526	127	17,417	72,398	12	128
2023	11,334	55,328	126	11,320	55,142	14	186
2024	12,512	58,348	80	12,507	58,286	5	62
2025	9,459	43,470	55	9,459	43,470	—	—
2026	8,863	40,282	38	8,863	40,282	—	—
2027	6,549	28,486	20	6,549	28,486	—	—
2028 and Thereafter	19,859	114,620	59	19,740	111,134	119	3,486
Total Leased	126,664	\$ 591,365	948	126,494	\$ 587,254	170	\$ 4,111
Total Portfolio Square Feet	130,734			130,425		309	
Percent Leased	96.9 %			97.0 %		55.0 %	

\* Annualized rental revenue represents average annual base rental payments, on a straight-line basis for the term of each lease, from space leased to tenants at the end of the most recent reporting period. Annualized rental revenue excludes additional amounts paid by tenants as reimbursement for operating expenses.

### ***Building Acquisitions***

Our decision process in determining whether or not to acquire a property or portfolio of properties involves several factors, including expected rent growth, multiple yield metrics, property locations and expected demographic growth in each location, current occupancy of the properties, tenant profile and remaining terms of the in-place leases in the properties. We pursue both brokered and non-brokered acquisitions, and it is difficult to predict which markets may present acquisition opportunities that align with our strategy. Because of the numerous factors considered in our acquisition decisions, we do not establish specific target yields for future acquisitions.

We acquired six buildings during the nine months ended September 30, 2018, and 28 buildings during the year ended December 31, 2017, one of which was sold as part of the Medical Office Portfolio Disposition. The following table summarizes the acquisition price, percent leased at time of acquisition and in-place yields, by product type, for these acquisitions (in thousands, except percentage data):

Edgar Filing: DUKE REALTY CORP - Form 10-Q

Type	Year-to-Date 2018 Acquisitions				Full Year 2017 Acquisitions			
	Acquisition Price*	In-Place Yield**	Leased at Acquisition Date***	Percent	Acquisition Price*	In-Place Yield**	Leased at Acquisition Date***	Percent
Industrial	\$209,613	4.3 %	100.0 %		\$980,339	2.5 %	68.5 %	
Non-reportable Rental Operations	—	—	—		10,829	6.1 %	100.0 %	
Total	\$209,613	4.3 %	100.0 %		\$991,168	2.5 %	68.8 %	

\* Includes fair value of real estate assets and net acquired lease-related intangible assets, including above or below market leases, but excludes other acquired working capital assets and liabilities.

\*\* In-place yields of completed acquisitions are calculated as the current annualized net rental payments from space leased to tenants at the date of acquisition, divided by the acquisition price of the acquired real estate. Annualized net rental payments are comprised of base rental payments, excluding additional amounts payable by tenants as reimbursement for operating expenses, less current annualized operating expenses not recovered through tenant reimbursements.

\*\*\* Represents percentage of total square feet leased based on executed leases and without regard to whether the leases have commenced, at the date of acquisition.

### Building Dispositions

We regularly work to identify, consider and pursue opportunities to dispose of properties on an opportunistic basis and on a basis that is generally consistent with our strategic plans.

13 consolidated buildings during the nine months ended September 30, 2018 and 98 consolidated buildings, including 85 properties sold as part of the Medical Office Portfolio Disposition, during the year ended December 31, 2017. The following table summarizes the sales prices, in-place yields and percent leased, by product type, of these buildings (in thousands, except percentage data):

Type	Year-to-Date 2018 Dispositions				Full Year 2017 Dispositions			
	Sales Price	In-Place Yield*	Percent Occupied**		Sales Price	In-Place Yield*	Percent Occupied**	
Industrial	\$321,337	5.7 %	96.8 %		\$45,192	7.0 %	92.6 %	
Non-reportable Rental Operations	114,327	5.1 %	96.1 %		2,938,572	4.8 %	93.9 %	
Total	\$435,664	5.5 %	96.7 %		\$2,983,764	4.8 %	93.5 %	

\* In-place yields of completed dispositions are calculated as annualized net operating income from space leased to tenants at the date of sale on a lease-up basis, including full rent from all executed leases, even if currently in a free rent period, divided by the sales price. Annualized net operating income is comprised of base rental payments, excluding reimbursement of operating expenses, less current annualized operating expenses not recovered through tenant reimbursements.

\*\* Represents percentage of total square feet leased based on executed leases and without regard to whether the leases have commenced, at the date of sale.

### Development

At September 30, 2018, we had 10.6 million square feet of property under development with total estimated costs upon completion of \$893.1 million compared to 11.1 million square feet with total estimated costs upon completion of \$751.4 million at September 30, 2017. The square footage and estimated costs include both consolidated properties and unconsolidated joint venture development activity at 100%.

The following table summarizes our properties under development at September 30, 2018 (in thousands, except percentage data):

Ownership Type	Square Feet	Percent Leased	Total Estimated Project Costs	Total Incurred to Date	Amount Remaining to be Spent
Consolidated properties	9,626	54 %	\$ 838,218	\$492,680	\$ 345,538
Unconsolidated joint venture properties	929	31 %	54,857	14,262	40,595
Total	10,555	52 %	\$ 893,075	\$506,942	\$ 386,133



**Results of Operations**

A summary of our operating results and property statistics is as follows (in thousands, except number of properties and per share or Common Unit data):

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2018	2017	2018	2017
Rental and related revenue from continuing operations	\$196,912	\$169,611	\$582,461	\$507,123
General contractor and service fee revenue	34,986	25,217	94,552	58,192
Operating income	69,827	73,367	378,130	318,120
<b>General Partner</b>				
Net income attributable to common shareholders	\$53,025	\$165,269	\$319,833	\$1,446,012
Weighted average common shares outstanding	357,898	355,905	357,235	355,614
Weighted average common shares and potential dilutive securities	361,410	362,102	362,745	361,947
<b>Partnership</b>				
Net income attributable to common unitholders	\$53,520	\$166,804	\$322,835	\$1,459,439
Weighted average Common Units outstanding	361,200	359,206	360,585	358,921
Weighted average Common Units and potential dilutive securities	361,410	362,102	362,745	361,947
<b>General Partner and Partnership</b>				
Basic income per common share or Common Unit:				
Continuing operations	\$0.15	\$0.12	\$0.88	\$0.63
Discontinued operations	\$—	\$0.34	\$0.01	\$3.43
Diluted income per common share or Common Unit:				
Continuing operations	\$0.15	\$0.12	\$0.88	\$0.63
Discontinued operations	\$—	\$0.34	\$0.01	\$3.40
Number of in-service consolidated properties at end of period:				
Continuing operations	455	438	455	438
Discontinued operations	—	1	—	1
In-service consolidated square footage at end of period	130,734	124,352	130,734	124,352
Number of in-service joint venture properties at end of period	41	41	41	41
In-service joint venture square footage at end of period	11,583	10,951	11,583	10,951

**Supplemental Performance Measures**

In addition to net income computed in accordance with GAAP, we assess and measure the overall operating results of the General Partner and the Partnership using certain non-GAAP supplemental performance measures, which include (i) Funds From Operations ("FFO"), (ii) PNOI and (iii) Same-Property Net Operating Income - Cash Basis ("SPNOI").

These non-GAAP metrics are commonly used by industry analysts and investors as supplemental operating performance measures of REITs and are viewed by management to be useful indicators of operating performance. Historical cost accounting for real estate assets in accordance with GAAP implicitly assumes that the value of real estate assets diminishes predictably over time. Since real estate values instead have historically risen or fallen with market conditions, many industry analysts and investors have considered presentation of operating results for real estate companies that use historical cost accounting to be insufficient by themselves. Management believes that the use of FFO, PNOI and SPNOI, combined with net income (which remains the primary measure of performance), improves the understanding of operating results of REITs among the investing public and makes comparisons of REIT operating results more meaningful.

The most comparable GAAP measure to FFO is net income (loss) attributable to common shareholders or common unitholders, while the most comparable GAAP measure to PNOI and SPNOI is income (loss) from continuing operations before income taxes.





FFO, PNOI and SPNOI each exclude expenses that materially impact our overall results of operations and, therefore, should not be considered as a substitute for net income (loss) attributable to common shareholders or common unitholders, income (loss) from continuing operations before income taxes, or any other measures derived in accordance with GAAP. Furthermore, these metrics may not be comparable to other similarly titled measures of other companies.

### ***Funds From Operations***

The National Association of Real Estate Investment Trusts ("NAREIT") created FFO as a non-GAAP supplemental measure of REIT operating performance. FFO, as defined by NAREIT, represents GAAP net income (loss), excluding gains or losses from sales of previously depreciated real estate assets, impairment charges related to depreciable real estate assets, taxes associated with sales of previously depreciated real estate assets plus certain non-cash items such as real estate asset depreciation and amortization, and after similar adjustments for unconsolidated partnerships and joint ventures. We calculate FFO in accordance with the definition that was adopted by the Board of Governors of NAREIT.

Management believes that the use of FFO as a performance measure enables investors and analysts to readily identify the operating results of the long-term assets that form the core of a REIT's activity and assists them in comparing these operating results between periods or between different companies that use the NAREIT definition of FFO.

The following table shows a reconciliation of net income attributable to common shareholders or common unitholders to the calculation of FFO attributable to common shareholders or common unitholders (in thousands):

	<b>Three Months Ended</b>		<b>Nine Months Ended</b>	
	<b>September 30,</b>		<b>September 30,</b>	
	<b>2018</b>	<b>2017</b>	<b>2018</b>	<b>2017</b>
Net income attributable to common shareholders of the General Partner	<b>\$53,025</b>	\$165,269	<b>\$319,833</b>	\$1,446,012
Add back: Net income attributable to noncontrolling interests - common limited partnership interests in the Partnership	<b>495</b>	1,535	<b>3,002</b>	13,427
Net income attributable to common unitholders of the Partnership	<b>53,520</b>	166,804	<b>322,835</b>	1,459,439
Adjustments:				
Depreciation and amortization	<b>78,855</b>	68,029	<b>232,216</b>	222,914
Company share of joint venture depreciation, amortization and other adjustments	<b>2,367</b>	2,171	<b>6,647</b>	7,266
Impairment charges - depreciable property	<b>—</b>	—	<b>—</b>	859
Gain on depreciable property sales - wholly owned	<b>(29)</b>	(143,300)	<b>(197,898)</b>	(1,317,761)
Income tax (benefit) expense triggered by depreciable property sales	<b>(897)</b>	(516)	<b>9,495</b>	19,142
Gains on depreciable property sales - share of unconsolidated joint ventures	<b>(2,008)</b>	37	<b>(8,186)</b>	(50,694)
FFO attributable to common unitholders of the Partnership	<b>\$131,808</b>	\$93,225	<b>\$365,109</b>	\$341,165
Additional General Partner Adjustments:				
Net income attributable to noncontrolling interests - common limited partnership interests in the Partnership	<b>(495)</b>	(1,535)	<b>(3,002)</b>	(13,427)
Noncontrolling interest share of adjustments	<b>(718)</b>	677	<b>(395)</b>	10,307
FFO attributable to common shareholders of the General Partner	<b>\$130,595</b>	\$92,367	<b>\$361,712</b>	\$338,045

### ***Property-Level Net Operating Income - Cash Basis***

PNOI is comprised of rental revenues from continuing operations less rental expenses and real estate taxes from continuing operations, along with certain other adjusting items. As a performance metric that consists of only the cash-based revenues and expenses directly related to ongoing real estate rental operations, PNOI is narrower in scope than FFO.

PNOI, as we calculate it, may not be directly comparable to similarly titled, but differently calculated, measures for other REITs. We believe that PNOI is another useful supplemental performance measure, as it is an input in many REIT valuation models and it provides a means by which to evaluate the performance of the properties within our Rental Operations segments.

The major factors influencing PNOI are occupancy levels, acquisitions and sales, development properties that achieve stabilized operations, rental rate increases or decreases, and the recoverability of operating expenses.

Note 10 to the consolidated financial statements included in Part I, Item 1 of this Report shows a calculation of our PNOI for the three and nine months ended September 30, 2018 and 2017 and provides a reconciliation of PNOI for our Rental Operations segments to income from continuing operations before income taxes.

**Same Property Net Operating Income - Cash Basis**

We also evaluate the performance of our properties, including our share of properties we jointly control, on a "same property" basis, using a metric referred to as SPNOI. We view SPNOI as a useful supplemental performance measure because it improves comparability between periods by eliminating the effects of changes in the composition of our portfolio.

On an individual property basis, SPNOI is generally computed in a consistent manner as PNOI which also excludes income from lease buyouts.

Effective January 1, 2018, we define our "same property" population once a year at the beginning of the current calendar year and include buildings that were stabilized (the term "stabilized" means properties that have reached 90% leased or that have been in-service for at least one year since development completion or acquisition) as of January 1 of the prior calendar year. The "same property" pool is also adjusted to remove properties that were sold subsequent to the beginning of the current calendar year. As such, the "same property" population for the period ended September 30, 2018 includes all properties that we owned or jointly controlled at January 1, 2018, which had both been owned or jointly controlled and had reached stabilization by January 1, 2017, and have not been sold.

A reconciliation of income from continuing operations before income taxes to SPNOI is presented as follows (in thousands, except percentage data):

	Three Months Ended		Percent	Nine Months Ended		Percent
	September 30, 2018	September 30, 2017		September 30, 2018	September 30, 2017	
Income from continuing operations before income taxes	\$52,405	\$42,368		\$329,072	\$235,812	
Share of SPNOI from unconsolidated joint ventures	4,063	4,049		12,016	11,990	
PNOI excluded from the "same property" population	(28,821)	(10,687)	)	(74,073)	(24,959)	)
Earnings from Service Operations	(1,256)	(1,138)	)	(5,160)	(4,115)	)
Rental Operations revenues and expenses excluded from PNOI	(6,342)	(8,936)	)	(26,416)	(34,846)	)
Non-Segment Items	98,202	85,605		113,710	150,064	
SPNOI	\$118,251	\$111,261	6.3 %	\$349,149	\$333,946	4.6 %

The composition of the line items titled "Rental Operations revenues and expenses excluded from PNOI" and "Non-Segment Items" from the table above are shown in greater detail in Note 10 to the consolidated financial statements included in Part I, Item 1 of this Report.

We believe that the factors that impact SPNOI are generally the same as those that impact PNOI. The following table details the number of properties, square feet, average occupancy and cash rental rates for the properties included in SPNOI for the respective periods:

	<b>Three Months Ended September 30, 2018</b>		<b>Nine Months Ended September 30, 2017</b>	
Number of properties	<b>418</b>	418	<b>418</b>	418
Square feet (in thousands) (1)	<b>108,249</b>	108,249	<b>108,249</b>	108,249
Average commencement occupancy percentage (2)	<b>98.7%</b>	97.2%	<b>98.2%</b>	97.6%
Average rental rate - cash basis (3)	<b>\$4.35</b>	\$4.25	<b>\$4.33</b>	\$4.22

(1) Includes the total square feet of the consolidated properties that are in the "same property" population as well as 4.5 million square feet of space for unconsolidated joint ventures, which represents our ratable share of the 9.1 million total square feet of space for buildings owned by unconsolidated joint ventures that are in the "same property" population.

(2) Commencement occupancy represents the percentage of total square feet where the leases have commenced.

(3) Represents the average annualized contractual rent per square foot for tenants in occupancy in properties in the "same property" population. Cash rent does not include the tenant's obligation to pay property operating expenses and real estate taxes. If a tenant was within a free rent period, its rent would equal zero for purposes of this metric.

### **Comparison of Three Months Ended September 30, 2018 to Three Months Ended September 30, 2017**

#### **Rental and Related Revenue**

The following table sets forth rental and related revenue from continuing and discontinued operations (in thousands):

	<b>Three Months Ended September 30, 2018</b>		<b>2017</b>
Rental and related revenue:			
Industrial	<b>\$194,922</b>	\$166,344	
Non-reportable Rental Operations and non-segment revenues	<b>1,990</b>	3,267	
Total rental and related revenue from continuing operations	<b>\$196,912</b>	\$169,611	
Rental and related revenue from discontinued operations	<b>85</b>	4,622	
Total rental and related revenue from continuing and discontinued operations	<b>\$196,997</b>	\$174,233	

The primary reasons for the increase in rental and related revenue from continuing operations were:

We acquired 33 properties and placed 35 developments in service from January 1, 2017 to September 30, 2018, which provided incremental revenues from continuing operations of \$24.3 million during the three months ended September 30, 2018, as compared to the same period in 2017.

Increased occupancy and rental rates within our "same property" portfolio also contributed to the increase to rental and related revenue from continuing operations. Average commencement occupancy and rental rates in our "same property" portfolio both increased, as compared to the same period in 2017.

Expense reimbursements increased primarily due to increased real estate taxes in our existing properties during the three months ended September 30, 2018, as compared to the same period in 2017.

The sale of 26 in-service properties since January 1, 2017, which did not meet the criteria to be classified within discontinued operations, resulted in a decrease of \$8.1 million to rental and related revenue from continuing operations in the three months ended September 30, 2018, as compared to the same period in 2017, which partially offset the aforementioned increases to rental and related revenue from continuing operations.

Rental and related revenue from discontinued operations for the three months ended September 30, 2018 decreased compared to the same period in 2017 as the result of the properties classified within discontinued operations being sold throughout 2017.

Rental Expenses and Real Estate Taxes

The following table sets forth rental expenses and real estate taxes from continuing and discontinued operations (in thousands):

	<b>Three Months Ended September 30, 2018</b>		2017
Rental expenses:			
Industrial	<b>\$15,692</b>		\$14,034
Non-reportable Rental Operations and non-segment expenses	<b>2,012</b>		2,190
Total rental expenses from continuing operations	<b>\$17,704</b>		\$16,224
Rental expenses from discontinued operations	—		1,378
Total rental expenses from continuing and discontinued operations	<b>\$17,704</b>		\$17,602
Real estate taxes:			
Industrial	<b>\$30,681</b>		\$27,108
Non-reportable Rental Operations and non-segment expenses	<b>834</b>		1,049
Total real estate tax expense from continuing operations	<b>\$31,515</b>		\$28,157
Real estate tax expense from discontinued operations	—		235
Total real estate tax expense from continuing and discontinued operations	<b>\$31,515</b>		\$28,392

Rental expenses from continuing operations increased by \$1.5 million during the three months ended September 30, 2018, compared to the same period in 2017. The increase to rental expenses was primarily the result of acquisitions and developments placed in service from January 1, 2017 to September 30, 2018, partially offset by the impact of property sales that did not meet the criteria to be classified within discontinued operations.

Real estate tax expense from continuing operations increased by \$3.4 million during the three months ended September 30, 2018, compared to the same period in 2017. The increase to real estate tax expense was mainly the result of acquisitions and developments placed in service from January 1, 2017 to September 30, 2018 and increases in real estate taxes on our existing base of properties. These increases to real estate tax expense were partially offset by the impact of property sales that did not meet the criteria to be classified within discontinued operations.

The decreases in both rental expenses and real estate tax expense from discontinued operations are the result of the properties classified within discontinued operations being sold throughout 2017.

Depreciation and Amortization

Depreciation and amortization expense from continuing operations increased from \$68.0 million for the three months ended September 30, 2017 to \$78.9 million for the same period in 2018 primarily as the result of the properties acquired and the developments placed in service since January 1, 2017. The impact of acquired properties and developments placed in service was partially offset by property dispositions that did not meet the criteria to be classified within discontinued operations.

Equity in Earnings of Unconsolidated Joint Ventures

Equity in earnings of unconsolidated joint ventures represents our ownership share of net income from investments in unconsolidated joint ventures that generally own and operate rental properties. Equity in earnings of unconsolidated joint ventures increased from \$1.8 million for the three months ended September 30, 2017 to \$5.6 million for the same period in 2018 primarily as the result of \$1.4 million of gains on involuntary conversion from insurance recoveries related to storm damage at one unconsolidated joint venture and \$2.0 million of our share of gain on sale of one unconsolidated joint venture building.



Gain on Sale of Properties - Continuing Operations

The \$22.0 million recognized as gain on sale of consolidated properties in continuing operations for the three months ended September 30, 2017 was the result of the sale of three properties that did not meet the criteria for inclusion in discontinued operations. There were no sales of consolidated properties during the three months ended September 30, 2018.

General and Administrative Expenses

General and administrative expenses consist of two components. The first component includes general corporate expenses, and the second component represents the indirect operating costs not allocated to, or absorbed by, either development, leasing and operation of our wholly owned properties or our Service Operations. Such indirect operating costs are primarily comprised of employee compensation, including related costs such as benefits and wage-related taxes, but also include other ancillary costs such as travel and information technology support. Total indirect operating costs, prior to any allocation or absorption, and general corporate expenses are collectively referred to as our overall pool of overhead costs.

Those indirect costs not allocated to or absorbed by these operations are charged to general and administrative expenses. We regularly review our total overhead cost structure relative to our leasing, development and construction volume and adjust the level of total overhead, generally through changes in our level of staffing in various functional departments, as necessary, in order to control overall general and administrative expense.

General and administrative expenses decreased from \$10.1 million for the three months ended September 30, 2017 to \$9.0 million for the same period in 2018. The following table sets forth the factors that led to the decreased general and administrative expenses (in millions):

General and administrative expenses - three-month period ended September 30, 2017	\$10.1
Decrease to overall pool of overhead costs	(0.4 )
Increased absorption of costs by wholly owned leasing and development activities (1)	(1.2 )
Decreased allocation of costs to Service Operations and Rental Operations	0.5
General and administrative expenses - three-month period ended September 30, 2018	<b>\$9.0</b>

(1) We capitalized \$1.8 million and \$11.9 million of our total overhead costs to leasing and development, respectively, for consolidated properties during the three months ended September 30, 2018, compared to capitalizing \$4.3 million and \$8.1 million of such costs, respectively, for the three months ended September 30, 2017. Combined overhead costs capitalized to leasing and development totaled 44.8% and 40.2% of our overall pool of overhead costs for the three months ended September 30, 2018 and 2017, respectively.

Interest Expense

Interest expense allocable to continuing operations increased from \$20.8 million for the three months ended September 30, 2017 to \$21.5 million for the three months ended September 30, 2018. The increase to interest expense from continuing operations was primarily due to the issuance of \$300.0 million of unsecured notes in December 2017 and, to a lesser extent, \$450.0 million of unsecured notes in September 2018.

We capitalized \$6.5 million and \$5.0 million of interest costs for the three months ended September 30, 2018 and 2017, respectively.

Debt Extinguishment

During the three months ended September 30, 2018, we repaid two secured loans totaling \$223.9 million, which had a weighted average stated interest rate of 7.63% and a maturity date of March 10, 2019, and recognized a loss of \$89,000 from the write-off of unamortized deferred financing costs.

During the three months ended September 30, 2017, we repaid \$128.7 million of senior unsecured notes that had both a stated interest rate and an effective interest rate of 6.75%, with a scheduled maturity in March 2020, and

recognized a loss of \$16.6 million including a repayment premium and the write-off of unamortized deferred financing costs.

Discontinued Operations

The property-specific components of earnings that are classified as discontinued operations include rental revenues, rental expenses, real estate taxes, allocated interest expense and depreciation expense, as well as the gain or loss on the disposition of the properties and related income tax impact.

We had no buildings classified as discontinued operations for the three months ended September 30, 2018 and had 81 consolidated properties classified as discontinued operations for the three months ended September 30, 2017. The amounts classified in discontinued operations for the three months ended September 30, 2018 were comprised of true-up activity related to 2017 property sales that were classified as discontinued operations.

The 81 consolidated properties that were classified as discontinued operations at September 30, 2017 were all medical office properties that were sold at various points in 2017 as part of the Medical Office Portfolio Disposition. As a result, we classified income before gain on sales and income taxes, of \$2.6 million within discontinued operations for the three months ended September 30, 2017. The gains on disposal of these properties, totaling \$120.2 million, and related income tax impact, totaling \$876,000, for the three months ended September 30, 2017 were also reported in discontinued operations.

Comparison of Nine Months Ended September 30, 2018 to Nine Months Ended September 30, 2017

Rental and Related Revenue

The following table sets forth rental and related revenue from continuing and discontinued operations (in thousands):

	<b>Nine Months Ended September 30,</b>	
	<b>2018</b>	<b>2017</b>
Rental and related revenue:		
Industrial	<b>\$574,866</b>	\$485,785
Non-reportable Rental Operations and non-segment revenues	<b>7,595</b>	21,338
Total rental and related revenue from continuing operations	<b>\$582,461</b>	\$507,123
Rental and related revenue from discontinued operations	<b>117</b>	86,026
Total rental and related revenue from continuing and discontinued operations	<b>\$582,578</b>	\$593,149

The following factors contributed to the increase in rental and related revenue from continuing operations:

We acquired 33 properties and placed 35 developments in service from January 1, 2017 to September 30, 2018, which provided incremental revenues from continuing operations of \$73.2 million in the nine months ended September 30, 2018, as compared to the same period in 2017.

Increased occupancy and rental rates within our "same-property" portfolio also contributed to the increase to rental and related revenue from continuing operations. Average commencement occupancy and rental rates in our "same-property" portfolio both increased from the nine months ended September 30, 2017.

Expense reimbursements increased primarily due to increased real estate taxes in our existing properties during the nine months ended September 30, 2018, as compared to the same period in 2017.

The sale of 26 in-service properties, since January 1, 2017, which did not meet the criteria for inclusion within discontinued operations, resulted in a decrease of \$26.3 million to rental and related revenue from continuing operations in the nine months ended September 30, 2018, as compared to the same period in



2017, which partially offset the aforementioned increases to rental and related revenue from continuing operations.

Rental and related revenue from continuing operations includes lease termination fees, which relate to specific tenants who pay a fee to terminate their lease obligation before the end of the contractual lease term. The increase in rental and related revenue from continuing operations was also partially offset by a decrease of \$10.3 million in termination fees compared to the nine months ended September 30, 2017.

Rental and related revenue from discontinued operations for the nine months ended September 30, 2018 decreased compared to the same period in 2017 as the properties classified within discontinued operations were sold throughout 2017.

### Rental Expenses and Real Estate Taxes

The following table sets forth rental expenses and real estate taxes from continuing and discontinued operations (in thousands):

	<b>Nine Months Ended September 30,</b>	
	<b>2018</b>	2017
Rental expenses:		
Industrial	<b>\$49,675</b>	\$41,503
Non-reportable Rental Operations and non-segment expenses	<b>5,194</b>	5,464
Total rental expenses from continuing operations	<b>\$54,869</b>	\$46,967
Rental expenses from discontinued operations	<b>(8</b>	) 17,893
Total rental expenses from continuing and discontinued operations	<b>\$54,861</b>	\$64,860
Real estate taxes:		
Industrial	<b>\$91,720</b>	\$78,538
Non-reportable Rental Operations and non-segment expenses	<b>2,137</b>	3,031
Total real estate tax expense from continuing operations	<b>\$93,857</b>	\$81,569
Real estate tax expense from discontinued operations	<b>17</b>	9,887
Total real estate tax expense from continuing and discontinued operations	<b>\$93,874</b>	\$91,456

Overall, rental expenses from continuing operations increased by \$7.9 million in the nine months ended September 30, 2018, compared to the same period in 2017. The increase to rental expenses from continuing operations was primarily the result of acquisitions and developments placed in service from January 1, 2017 to September 30, 2018, partially offset by the impact of property sales that did not meet the criteria to be classified within discontinued operations.

Overall, real estate tax expense from continuing operations increased by \$12.3 million in the nine months ended September 30, 2018, compared to the same period in 2017. The increase to real estate tax expense was mainly the result of acquisitions and developments placed in service from January 1, 2017 to September 30, 2018, as well as increases in real estate taxes on our existing base of properties, both partially offset by the impact of property sales that did not meet the criteria to be classified within discontinued operations.

The decreases in both rental expenses and real estate tax expense from discontinued operations are a result of the properties classified within discontinued operations being sold throughout 2017.

### Depreciation and Amortization

Depreciation and amortization expense increased from \$197.0 million during the nine months ended September 30, 2017 to \$232.2 million for the same period in 2018, primarily as the result of the properties acquired and the developments placed in service since January 1, 2017. The impact of acquired properties and developments placed in service was partially offset by asset dispositions that did not meet the criteria to be classified within discontinued operations.



Equity in Earnings of Unconsolidated Joint Ventures

Equity in earnings from unconsolidated joint ventures decreased from \$58.5 million during the nine months ended September 30, 2017 to \$15.5 million for the same period in 2018. During the nine months ended September 30, 2018, we recorded equity in earnings of \$8.2 million related to our share of the gain on sale of five unconsolidated joint venture buildings and equity in earnings of \$1.4 million representing our share of gains on involuntary conversion from insurance recoveries related to storm damage in one unconsolidated joint venture. During the nine months ended September 30, 2017, we recorded \$50.7 million of equity in earnings from unconsolidated joint ventures primarily as the result of the gains on sale of our interests in three unconsolidated joint ventures, two of which were sold as part of the Medical Office Portfolio Disposition, and our share of the gain on sale of one joint venture building.

Promote Income

We recognized \$20.0 million of promote income, from the sale of our interest in one of our unconsolidated joint ventures, as part of the Medical Office Portfolio Disposition, during the nine months ended September 30, 2017. We did not recognize any promote income during the nine months ended September 30, 2018.

Gain on Sale of Properties - Continuing Operations

The \$194.7 million recognized in continuing operations for the nine months ended September 30, 2018 was comprised primarily of the gains from the sale of 13 properties that did not meet the criteria for inclusion in discontinued operations.

The \$93.3 million recognized in continuing operations for the nine months ended September 30, 2017 is primarily comprised of the gains from the sale of 15 properties that did not meet the criteria for inclusion in discontinued operations.

General and Administrative Expense

General and administrative expenses increased from \$41.2 million for the nine months ended September 30, 2017 to \$43.4 million for the same period in 2018. The following table sets forth the factors that led to the increased general and administrative expenses (in millions):

General and administrative expenses - nine months ended September 30, 2017	\$41.2
Decrease to overall pool of overhead costs	(0.2 )
Decreased absorption of costs by wholly owned leasing and development activities (1)	2.1
Decreased allocation of costs to Service Operations and Rental Operations	0.3
General and administrative expenses - nine months ended September 30, 2018	<b>\$43.4</b>

(1) We capitalized \$14.9 million and \$23.9 million of our total overhead costs to leasing and development, respectively, for consolidated properties during the nine months ended September 30, 2018, compared to capitalizing \$14.6 million and \$26.3 million of such costs, respectively, for the nine months ended September 30, 2017. Combined overhead costs capitalized to leasing and development totaled 36.2% and 38.1% of our overall pool of overhead costs for the nine months ended September 30, 2018 and 2017, respectively.

Interest Expense

Interest expense allocable to continuing operations decreased from \$65.4 million for the nine months ended September 30, 2017 to \$62.1 million for the nine months ended September 30, 2018. The decrease to interest expense from continuing operations was primarily due to the significant amount of debt repaid during 2017 using the proceeds from the Medical Office Portfolio Disposition.

We capitalized \$21.8 million and \$14.5 million of interest costs during the nine months ended September 30, 2018 and September 30, 2017, respectively.

### Debt Extinguishment

During the nine months ended September 30, 2018, we repaid three secured loans, totaling \$227.1 million, which had a weighted average stated interest rate of 7.62%, and recognized a loss of \$240,000 including a repayment premium and the write-off of unamortized deferred financing costs.

During the nine months ended September 30, 2017, we repaid our \$250.0 million variable rate term loan, which had a scheduled maturity date of January 2019 and bore interest at LIBOR plus 1.00%. We also repaid \$285.6 million of senior unsecured notes with a scheduled maturity date of January 2018 and \$128.7 million of senior unsecured notes with a scheduled maturity date of March 2020. We recognized a total loss on debt extinguishment of \$26.1 million from these transactions during the nine months ended September 30, 2017, which included repayment premiums and the write-off of unamortized deferred financing costs.

### Discontinued Operations

We had no buildings classified as discontinued operations for the nine months ended September 30, 2018 and had 81 consolidated properties classified as discontinued operations for the nine months ended September 30, 2017. The amounts classified in discontinued operations for the nine months ended September 30, 2018 were comprised of true-up activity related to 2017 property sales that were classified as discontinued operations.

The 81 consolidated properties that were classified as discontinued operations at September 30, 2017 were all medical office properties that were sold at various points in 2017. As a result, we classified income before gain on sales and income taxes, of \$17.7 million within discontinued operations for the nine months ended September 30, 2017. The gains on disposal of these properties, totaling \$1.23 billion, and related income tax impact, totaling \$10.7 million, for the nine months ended September 30, 2017 were also reported in discontinued operations.

## **Liquidity and Capital Resources**

### **Sources of Liquidity**

We expect to meet our short-term liquidity requirements over the next 12 months including payments of dividends and distributions and the capital expenditures needed to maintain our current real estate assets, primarily through working capital, net cash provided by operating activities and proceeds received from real estate dispositions. We had no outstanding borrowings on the Partnership's \$1.20 billion unsecured line of credit, \$133.4 million of cash on hand and \$127.6 million of restricted cash for future like-kind exchange transactions at September 30, 2018.

In addition to our existing sources of liquidity, we expect to meet long-term liquidity requirements, such as scheduled mortgage and unsecured debt maturities, property acquisitions, financing of development activities and other capital improvements, through multiple sources of capital including operating cash flow, proceeds from property dispositions and accessing the public debt and equity markets. At September 30, 2018, we also held \$255.0 million of notes receivable from the various entities that purchased our medical office properties in 2017, as part of the Medical Office Portfolio Disposition, which are scheduled to mature at various points through January 2020.

### Rental Operations

Cash flows from Rental Operations is our primary source of liquidity and provides a stable source of cash flow to fund operational expenses. We believe that this cash-based revenue stream is substantially aligned with revenue recognition (except for items such as periodic straight-line rental income accruals and amortization of above or below market rents) as cash receipts from the leasing of rental properties are generally received in advance of, or a short time following, the actual revenue recognition.

We are subject to a number of risks related to general economic conditions, including reduced occupancy, tenant defaults and bankruptcies and potential reduction in rental rates upon renewal or re-letting of properties, any of which would result in reduced cash flow from operations.



### Unsecured Debt and Equity Securities

We use the Partnership's unsecured line of credit (which is guaranteed by the General Partner) as a temporary source of capital to fund development activities, acquire additional rental properties and provide working capital.

The Partnership has issued debt securities pursuant to certain indentures and related supplemental indentures, which also require us to comply with financial ratios and other covenants regarding our operations. We were in compliance with all such covenants, as well as applicable covenants under our unsecured line of credit, at September 30, 2018.

In September 2018, we issued \$450.0 million of senior unsecured notes that bear interest at a stated interest rate of 4.00%, have an effective interest of 4.13%, and mature on September 15, 2028.

At September 30, 2018, we had on file with the SEC an automatic shelf registration statement on Form S-3 relating to the offer and sale, from time to time, of an indeterminate amount of debt and equity securities (including guarantees of the Partnership's debt securities by the General Partner). Equity securities are offered and sold by the General Partner, and the net proceeds of such offerings are contributed to the Partnership in exchange for additional General Partner Units or Preferred Units. From time to time, we expect to issue additional securities under this automatic shelf registration statement to fund the repayment of long-term debt upon maturity and for other general corporate purposes.

The General Partner has an ATM equity program that allows it to issue new common shares from time to time, with an aggregate offering price of up to \$200.0 million. During the nine months ended September 30, 2018, the General Partner issued 990,400 common shares pursuant to its ATM equity program, generating gross proceeds of approximately \$29.0 million, and, after deducting commissions and other costs, net proceeds of \$28.4 million. As of September 30, 2018, the ATM equity program still had \$79.1 million worth of new common shares available to issue.

### Sale of Real Estate Assets

We regularly work to identify, consider and pursue opportunities to dispose of non-strategic properties on an opportunistic basis and on a basis that is generally consistent with our strategic plans. Our ability to dispose of such properties on favorable terms, or at all, is dependent upon a number of factors including the availability of credit to potential buyers to purchase properties at prices that we consider acceptable. Although we believe that we have demonstrated our ability to generate significant liquidity through the disposition of non-strategic properties, potential future adverse changes to general market and economic conditions could negatively impact our further ability to dispose of such properties.

Sales of land and depreciable properties provided \$434.6 million in net proceeds during the nine months ended September 30, 2018.

### Transactions with Unconsolidated Joint Ventures

Transactions with unconsolidated joint ventures also provide a source of liquidity. From time to time we will sell properties to unconsolidated joint ventures, while retaining a continuing interest in that entity, and receive proceeds commensurate to those interests that we do not own. Additionally, unconsolidated joint ventures will from time to time obtain debt financing or sell properties and will then distribute to us, and our joint venture partners, all or a portion of the proceeds from such transactions. During the nine months ended September 30, 2018, our share of sale and capital distributions from unconsolidated joint ventures totaled \$19.2 million.

### **Uses of Liquidity**

Our principal uses of liquidity include the following:

- property investment;
- leasing/capital costs;

- dividends and distributions to shareholders and unitholders;
- long-term debt maturities;
- opportunistic repurchases of outstanding debt; and
- other contractual obligations.

#### Property Investment

Our overall strategy is to continue to increase our investment in quality industrial properties, primarily through development, on both a speculative and build-to-suit basis, supplemented with acquisitions in higher barrier markets with the highest growth potential. Pursuant to this strategy, we evaluate development and acquisition opportunities based upon our market outlook, including general economic conditions, supply and long-term growth potential. Our ability to make future property investments is dependent upon identifying suitable acquisition and development opportunities, and our continued access to our longer-term sources of liquidity, including issuances of debt or equity securities as well as generating cash flow by disposing of selected properties.

#### Leasing/Capital Costs

Tenant improvements and lease-related costs pertaining to our initial leasing of newly completed space, or vacant space in acquired properties, are referred to as first generation expenditures. Such first generation expenditures for tenant improvements are included within "development of real estate investments" in our Consolidated Statements of Cash Flows, while such expenditures for lease-related costs are included within "other deferred leasing costs." Cash expenditures related to the construction of a building's shell, as well as the associated site improvements, are also included within "development of real estate investments" in our Consolidated Statements of Cash Flows.

Tenant improvements and leasing costs to renew or re-let rental space that we previously leased to tenants for new second generation leases are referred to as second generation expenditures. Building improvements that are not specific to any tenant but serve to improve integral components of our real estate properties are also second generation expenditures. One of the principal uses of our liquidity is to fund the second generation leasing/capital expenditures of our real estate investments.

The following table summarizes our second generation capital expenditures by type of expenditure, as well as capital expenditures for the development of real estate investments and for other deferred leasing costs (in thousands):

	<b>Nine Months Ended September 30,</b>	
	<b>2018</b>	2017
Second generation tenant improvements	<b>\$13,213</b>	\$10,538
Second generation leasing costs	<b>18,411</b>	16,461
Building improvements	<b>2,687</b>	7,351
Total second generation capital expenditures	<b>\$34,311</b>	\$34,350
Development of real estate investments	<b>\$459,513</b>	\$421,702
Other deferred leasing costs	<b>\$27,691</b>	\$22,399

The capital expenditures in the table above include the capitalization of internal overhead costs. We capitalized \$14.9 million and \$14.6 million of overhead costs related to leasing activities, including both first and second generation leases, during the nine months ended September 30, 2018 and 2017, respectively. We capitalized \$23.9 million and \$26.3 million of overhead costs related to development activities, including both development and tenant improvement projects on first and second generation space, during the nine months ended September 30, 2018 and 2017, respectively. Combined overhead costs capitalized to leasing and development totaled 36.2% and 38.1% of our overall pool of overhead costs for the nine months ended September 30, 2018 and 2017, respectively. Further discussion of the capitalization of overhead costs can be found herein, in the quarter-to-quarter and year-to-date comparisons of general and administrative expenses of this Item 2 as well as in the Critical Accounting Policies

section of Management's Discussion and Analysis of Financial Condition and Results of Operations in our 2017 Annual Report.

In addition to the capitalization of overhead costs, the totals for development of real estate assets in the table above include the capitalization of \$21.8 million and \$14.5 million of interest costs during the nine months ended September 30, 2018 and 2017, respectively.

The following table summarizes our second generation capital expenditures (in thousands):

	<b>Nine Months Ended September 30, 2018</b>		2017
Industrial	<b>\$34,253</b>		\$32,684
Non-reportable Rental Operations	<b>58</b>		1,666
Total	<b>\$34,311</b>		\$34,350

Both our first and second generation expenditures vary significantly between leases on a per square foot basis, dependent upon several factors including the product type, the nature of a tenant's operations, the specific physical characteristics of each individual property and the market in which the property is located.

#### Dividend and Distribution Requirements

The General Partner is required to meet the distribution requirements of the Code in order to maintain its REIT status. We paid regular dividends or distributions of \$0.20 per common share or Common Unit in the first, second and third quarters of 2018, and the General Partner's board of directors declared dividends or distributions of \$0.215 per common share or Common Unit for the fourth quarter of 2018.

We expect to continue to distribute at least an amount equal to our taxable earnings, to meet the requirements to maintain the General Partner's REIT status, and additional amounts as determined by the General Partner's board of directors. Distributions are declared at the discretion of the General Partner's board of directors and are subject to actual cash available for distribution, our financial condition, capital requirements and such other factors as the General Partner's board of directors deems relevant.

#### Debt Maturities

Debt outstanding at September 30, 2018 had a face value totaling \$2.66 billion with a weighted average interest rate of 4.01% and maturities at various dates through 2028. Of this total amount, we had \$2.58 billion of unsecured debt, \$80.8 million of secured debt and no outstanding borrowings on our unsecured line of credit at September 30, 2018. Scheduled principal amortization, maturities and early repayments of such debt totaled \$232.9 million for the nine months ended September 30, 2018.

The following table is a summary of the scheduled future amortization and maturities of our indebtedness at September 30, 2018 (in thousands, except percentage data):



Year	Future Repayments			Weighted Average Interest Rate of Future Repayments	
	Scheduled Amortization	Maturities	Total		
Remainder of 2018	\$ 1,852	\$—	\$ 1,852	6.42	%
2019	6,935	41,438	48,373	7.51	%
2020	5,381	—	5,381	5.82	%
2021	3,416	259,047	262,463	3.99	%
2022	3,611	600,000	603,611	4.20	%
2023	3,817	250,000	253,817	3.75	%
2024	4,036	300,000	304,036	3.92	%
2025	3,938	—	3,938	5.61	%
2026	2,029	375,000	377,029	3.37	%
2027	358	300,000	300,358	3.40	%
2028	—	500,000	500,000	4.45	%
Thereafter	—	—	—	N/A	
	\$35,373	\$2,625,485	\$2,660,858	4.01	%

We anticipate generating capital to fund our debt maturities by using undistributed cash generated from our Rental Operations and property dispositions and by raising additional capital from future debt or equity transactions.

#### Repayments of Outstanding Debt

To the extent that it supports our overall capital strategy, we may purchase or redeem some of our outstanding unsecured notes prior to their stated maturities.

In September 2018, using a portion of the proceeds from the issuance of \$450.0 million of senior unsecured notes, we repaid two secured loans, totaling \$223.9 million, which had a weighted average stated interest rate of 7.63% and a maturity date of March 10, 2019.

#### Contractual Obligations

Aside from repayments of long-term debt, there have been no other material changes in our outstanding commitments since December 31, 2017, as previously discussed in our 2017 Annual Report.

#### **Historical Cash Flows**

Cash, cash equivalents and restricted cash were \$272.8 million and \$566.3 million at September 30, 2018 and 2017, respectively. The following table highlights significant changes in net cash associated with our operating, investing and financing activities (in millions):

	Nine Months Ended September 30,	
	2018	2017
<b><u>General Partner</u></b>		
Net cash provided by operating activities	\$371.6	\$361.9
Net cash (used for) provided by investing activities	\$(329.6)	\$1,161.0
Net cash provided by (used for) financing activities	\$37.1	\$(1,013.6)
<b><u>Partnership</u></b>		
Net cash provided by operating activities	\$371.6	\$361.9
Net cash (used for) provided by investing activities	\$(329.6)	\$1,161.0

Edgar Filing: DUKE REALTY CORP - Form 10-Q

Net cash provided by (used for) financing activities **\$37.1** \$(1,013.6)

43

---

### Operating Activities

Cash flows from operating activities provide the cash necessary to meet normal operational requirements of our Rental Operations and Service Operations activities. The receipt of rental income from Rental Operations continues to be our primary source of operating cash flows. Cash flow provided by operating activities increased slightly from the nine months ended September 30, 2017, as the result of higher cash flows from rental operations and lower cash paid for interest, partially offset by a \$20.0 million promote payment received in connection with the Medical Office Portfolio Disposition during the nine months ended September 30, 2017.

### Investing Activities

Highlights of significant cash sources and uses are as follows:

During the nine months ended September 30, 2018, we paid cash of \$208.9 million and \$194.2 million, respectively, for real estate and undeveloped land acquisitions, compared to \$620.9 million and \$127.7 million, respectively, for real estate and undeveloped land acquisitions in the same period in 2017.

- Real estate development costs were \$459.5 million during the nine months ended September 30, 2018, compared to \$421.7 million for the same period in 2017.

Sales of land and depreciated properties provided \$434.6 million in net proceeds for the nine months ended September 30, 2018, compared to \$2.28 billion for the same period in 2017.

During the nine months ended September 30, 2018, we received repayments of \$149.9 million on notes receivable from property sales, compared to \$3.6 million for the same period in 2017.

Second generation tenant improvements, leasing costs and building improvements totaled \$34.3 million for the nine months ended September 30, 2018 compared to \$34.4 million for the same period in 2017.

For the nine months ended September 30, 2018, we received \$19.2 million in capital distributions from unconsolidated joint ventures, primarily related to the sale of five properties within three of our unconsolidated joint ventures, compared to \$111.6 million during the same period in 2017, primarily related to selling our interests in two unconsolidated joint ventures in connection with the Medical Office Portfolio Disposition.

For the nine months ended September 30, 2018, we made capital contributions of \$2.7 million to unconsolidated joint ventures, compared to \$6.3 million during the same period in 2017.

### Financing Activities

The following items highlight significant capital transactions:

During the nine months ended September 30, 2018, the General Partner issued 990,400 common shares pursuant to its ATM equity program for net proceeds of \$28.4 million. The General Partner did not issue any shares under its ATM equity program during the nine months ended September 30, 2017.

During the nine months ended September 30, 2018, the Partnership issued \$450.0 million of senior unsecured notes that bear interest at a stated rate of 4.00%, have an effective rate of 4.13%, and mature on September 15, 2028. The Partnership did not issue any senior unsecured notes during the nine months ended September 30, 2017.

During the nine months ended September 30, 2018, the Partnership repaid three secured loans for \$227.1 million. The Partnership repaid seven secured loans for \$66.3 million during the same period in 2017.

For the nine months ended September 30, 2017, we repaid \$43.0 million of net borrowings on the Partnership's unsecured line of credit. There were no net borrowings or repayments on the Partnership's unsecured line of credit for the nine months ended September 30, 2018.

During the nine months ended September 30, 2018, the Partnership repaid \$2.0 million of unsecured debt. During the nine months ended September 30, 2017, we paid cash of \$691.5 million to execute the early repayment of a \$250.0 million variable rate term loan as well as the early redemption of \$414.3 million of

senior unsecured notes. The cash payments for the extinguishment of senior unsecured notes included the repayment and redemption premiums.

We paid regular cash dividends totaling \$214.5 million and \$202.8 million for the nine months ended September 30, 2018 and 2017, respectively.

Changes in book cash overdrafts are classified as financing activities within our consolidated Statements of Cash Flows. Book cash overdrafts were \$59.1 million and \$24.7 million at September 30, 2018 and 2017, respectively.

#### **Off Balance Sheet Arrangements - Investments in Unconsolidated Joint Ventures**

We analyze our investments in unconsolidated joint ventures to determine if they meet the criteria for classification as a VIE and would require consolidation. We (i) evaluate the sufficiency of the total equity at risk, (ii) review the voting rights and decision-making authority of the equity investment holders as a group and whether there are limited partners (or similar owning entities) that lack substantive participating or kick out rights and (iii) establish whether or not activities within the venture are on behalf of an investor with disproportionately few voting rights in making this VIE determination. To the extent that we (i) are the sole entity that has the power to direct the activities of the VIE and (ii) have the obligation or rights to absorb the VIE's losses or receive its benefits, then we would be determined to be the primary beneficiary of the VIE and would consolidate it. At the end of each reporting period, we re-assess our conclusions as to which, if any, party within the VIE is considered the primary beneficiary. To the extent that our joint ventures do not qualify as VIEs, we further assess each joint venture partner's substantive participating rights to determine if the venture should be consolidated. There were no unconsolidated joint ventures that met the criteria to be a VIE at September 30, 2018.

We have equity interests in unconsolidated partnerships and limited liability companies that primarily own and operate rental properties and hold land for development. These unconsolidated joint ventures are primarily engaged in the operation and development of industrial real estate properties. These investments provide us with increased market share and tenant and property diversification. The equity method of accounting is used for these investments in which we have the ability to exercise significant influence, but not control, over operating and financial policies. As a result, the assets and liabilities of these entities are not included on our balance sheet. Our investments in and advances to unconsolidated joint ventures represented approximately 1% and 2% of our total assets at September 30, 2018 and December 31, 2017, respectively. Total assets of our unconsolidated joint ventures were \$509.7 million and \$556.2 million at September 30, 2018 and December 31, 2017, respectively. The combined revenues of our unconsolidated joint ventures totaled \$45.2 million and \$57.0 million for the nine months ended September 30, 2018 and 2017, respectively.

We have guaranteed the repayment of certain secured and unsecured loans of our unconsolidated joint ventures. The outstanding balances on the guaranteed portion of these loans totaled \$110.9 million at September 30, 2018.

#### **Item 3. Quantitative and Qualitative Disclosures About Market Risk**

We are exposed to interest rate changes primarily as a result of our line of credit and our long-term borrowings. Our interest rate risk management objective is to limit the impact of interest rate changes on earnings and cash flows and to lower overall borrowing costs. To achieve our objectives, we borrow primarily at fixed rates. We do not enter into derivative or interest rate transactions for speculative purposes.

Our interest rate risk is monitored using a variety of techniques. The table below presents the principal amounts (in thousands) of the expected annual maturities, weighted average interest rates for the average debt outstanding in the specified period, fair values (in thousands) and other terms required to evaluate the expected cash flows and sensitivity to interest rate changes.

Edgar Filing: DUKE REALTY CORP - Form 10-Q

	Remainder of 2018	2019	2020	2021	2022	Thereafter	Face Value	Fair Value
Fixed rate secured debt	\$ 1,165	\$45,215	\$3,583	\$12,163	\$3,311	\$13,178	\$78,615	\$81,481
Weighted average interest rate	6.51	% 7.63	% 5.98	% 5.73	% 6.06	% 6.07	% 6.91	%
Variable rate secured debt	\$ —	\$300	\$300	\$300	\$300	\$1,000	\$2,200	\$2,200
Weighted average interest rate	—	% 1.75	% 1.75	% 1.75	% 1.75	% 1.75	% 1.75	%
Fixed rate unsecured debt	\$ 687	\$2,858	\$1,498	\$250,000	\$600,000	\$1,725,000	\$2,580,043	\$2,547,803
Weighted average interest rate	6.26	% 6.26	% 6.26	% 3.91	% 4.20	% 3.83	% 3.93	%

As the above table incorporates only those exposures that existed at September 30, 2018, it does not consider those exposures or positions that could arise after that date. As a result, the ultimate impact of interest rate fluctuations will depend on future exposures that arise and our hedging strategies at that time. Interest expense on our unsecured line of credit, to the extent we have outstanding borrowings, will be affected by fluctuations in the LIBOR indices as well as changes in our credit rating. The interest rate at such point in the future as we may renew, extend or replace our unsecured line of credit will be heavily dependent upon the state of the credit environment.

**Item 4. Controls and Procedures**

**Controls and Procedures (General Partner)**

**(a) Evaluation of Disclosure Controls and Procedures**

We maintain disclosure controls and procedures that are designed to ensure that information required to be disclosed by us in the reports that we file or submit under the Securities Exchange Act of 1934, as amended, is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms. These disclosure controls and procedures are further designed to ensure that such information is accumulated and communicated to management, including the Chief Executive Officer and the Chief Financial Officer, to allow timely decisions regarding required disclosure.

We carried out an evaluation, under the supervision and with the participation of management, including our Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and operation of our disclosure controls and procedures pursuant to Exchange Act Rules 13a-15 and 15d-15. Based upon the foregoing, the Chief Executive Officer and the Chief Financial Officer concluded that, as of the end of the period covered by this Report, our disclosure controls and procedures were effective.

**(b) Changes in Internal Control over Financial Reporting**

There have been no changes in our internal control over financial reporting during the period covered by this Report that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

**Controls and Procedures (Partnership)**

**(a) Evaluation of Disclosure Controls and Procedures**

We maintain disclosure controls and procedures that are designed to ensure that information required to be disclosed by us in the reports that we file or submit under the Securities Exchange Act of 1934, as amended, is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms. These disclosure controls and procedures are further designed to ensure that such information is accumulated and communicated to management, including the General Partner's Chief Executive Officer and Chief Financial Officer, to allow timely decisions regarding required disclosure.

We carried out an evaluation, under the supervision and with the participation of management, including the General Partner's Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and operation of our disclosure controls and procedures pursuant to Exchange Act Rules 13a-15 and 15d-15. Based upon the foregoing, the General Partner's Chief Executive Officer and Chief Financial Officer concluded that, as of the end of the period covered by this Report, our disclosure controls and procedures were effective.

**(b) Changes in Internal Control over Financial Reporting**

There have been no changes in our internal control over financial reporting during the period covered by this Report that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

## **Part II - Other Information**

### **Item 1. Legal Proceedings**

From time to time, we are parties to a variety of legal proceedings and claims arising in the ordinary course of our businesses. While these matters generally are covered by insurance, there is no assurance that our insurance will cover any particular proceeding or claim. We are not subject to any material pending legal proceedings other than routine litigation arising in the ordinary course of business. We presently believe that all of the proceedings to which we were subject as of September 30, 2018, taken as a whole, will not have a material adverse effect on our liquidity, business, financial condition or results of operations.

#### **Item 1A. Risk Factors**

In addition to the information set forth in this Report, you also should carefully review and consider the information contained in our other reports and periodic filings that we make with the SEC, including, without limitation the information contained under the caption "Item 1A. Risk Factors" in our 2017 Annual Report. The risks and uncertainties described in our 2017 Annual Report are not the only risks that we face. Additional risks and uncertainties not currently known to us, or that we presently deem to be immaterial, also may materially adversely affect our business, financial condition and results of operations. There have not been any material changes to the risk factors that we face since our 2017 Annual Report, other than the changes to the risk factor described below, which has been revised.

*Our business and operations could suffer in the event of system failures or cyber security attacks.*

Our systems are vulnerable to damages from any number of sources, including energy blackouts, natural disasters, terrorism, war, telecommunication failures and cyber security attacks, such as computer viruses or unauthorized access. Additionally, changes in critical systems, such as our enterprise risk planning systems, include an inherent risk of system interruption or failure. Any system failure or accident that causes interruptions in our operations could result in a material disruption to our business. We may also incur additional costs to remedy damages caused by such disruptions. Any compromise of our security could also result in a violation of applicable privacy and other laws, unauthorized access to information of ours and others, significant legal and financial exposure, damage to our reputation, loss or misuse of the information and a loss of confidence in our security measures, which could harm our business.

There can be no assurance that our efforts to maintain the security and integrity of our systems will be effective, or that we will be able to maintain our systems free from security breaches or other operational interruptions. Even the most well protected information, networks, systems and facilities remain potentially vulnerable when considering the rapid pace of technological change. Other operational issues, such as system changes, could result in system interruption or failure, inability to meet reporting requirements in a timely fashion, or increased costs. Accordingly, we may be unable to prevent major security breaches or entirely mitigate the risk of other system interruptions or failures.

We could also be negatively impacted by similar disruptions to the operations of our vendors or outsourced service providers.

### **Item 2. Unregistered Sales of Equity Securities and Use of Proceeds**

#### **(a) Unregistered Sales of Equity Securities**

None

#### **(b) Use of Proceeds**

None

#### **(c) Issuer Purchases of Equity Securities**

From time to time, we repurchase our securities under a repurchase program that initially was approved by the General Partner's board of directors and publicly announced in October 2001 (the "Repurchase Program"). On January 31, 2018, the General Partner's board of directors adopted a resolution that amended and restated the Repurchase Program and delegated authority to management to repurchase a maximum of \$100.0 million of the General Partner's common shares, \$500.0 million of the Partnership's debt securities and \$500.0 million of the General Partner's preferred shares, subject to the prior notification of the Chairman of the Finance Committee of the board of directors of planned repurchases within these limits. We did not repurchase any equity securities through the Repurchase Program during the three months ended September 30, 2018.

**Item 3. Defaults upon Senior Securities**

During the period covered by this Report, we did not default under the terms of any of our material indebtedness.

**Item 4. Mine Safety Disclosures**

Not applicable.

**Item 5. Other Information**

During the period covered by this Report, there was no information required to be disclosed by us in a Current Report on Form 8-K that was not so reported, nor were there any material changes to the procedures by which our security holders may recommend nominees to the General Partner's board of directors.



**Item 6. Exhibits**

**(a) Exhibits**

- 3.1 Sixth Amended and Restated Articles of Incorporation of the General Partner (filed as Exhibit 3.1 to the combined Current Report on Form 8-K of the General Partner and the Partnership as filed with the SEC on January 5, 2015, and incorporated herein by this reference).
- 3.2 Fifth Amended and Restated Bylaws of the General Partner (filed as Exhibit 3.1 to the General Partner's Current Report on Form 8-K as filed with the SEC on October 26, 2017, and incorporated herein by this reference).
- 3.3 Certificate of Limited Partnership of the Partnership, dated September 17, 1993 (filed as Exhibit 3.1(i) to the Partnership's Annual Report on Form 10-K for the year ended December 31, 2006 as filed with the SEC on March 13, 2007, and incorporated herein by this reference) (File No. 000-20625).
- 3.4 (i) Fifth Amended and Restated Agreement of Limited Partnership of the Partnership (filed as Exhibit 3.2 to the combined Current Report on Form 8-K of the General Partner and the Partnership as filed with the SEC on May 5, 2014, and incorporated herein by this reference).
- 3.4 (ii) First Amendment to Fifth Amended and Restated Agreement of Limited Partnership of the Partnership (filed as Exhibit 3.2 to the combined Current Report on Form 8-K of the General Partner and the Partnership as filed with the SEC on August 6, 2014, and incorporated herein by this reference).
- 3.4 (iii) Second Amendment to Fifth Amended and Restated Agreement of Limited Partnership of the Partnership (filed as Exhibit 3.2 to the combined Current Report on Form 8-K of the General Partner and the Partnership as filed with the SEC on December 16, 2014, and incorporated herein by this reference).
- 3.4 (iv) Third Amendment to Fifth Amended and Restated Agreement of Limited Partnership of the Partnership (filed as Exhibit 3.2 to the combined Current Report on Form 8-K of the General Partner and the Partnership as filed with the SEC on January 5, 2015, and incorporated herein by this reference).
- 3.4 (v) Fourth Amendment to Fifth Amended and Restated Agreement of Limited Partnership of the Partnership (filed as Exhibit 3.1 to the combined Current Report on Form 8-K of the General Partner and the Partnership as filed with the SEC on January 29, 2015, and incorporated herein by this reference).
- 3.4 (vi) Fifth Amendment to Fifth Amended and Restated Agreement of Limited Partnership of the Partnership (filed as Exhibit 3.1 to the combined Current Report on Form 8-K of the General Partner and the Partnership as filed with the SEC on October 25, 2018, and incorporated herein by this reference).
- 4.1 Fifteenth Supplemental Indenture, dated as of September 11, 2018, by and between the Partnership and the Bank of New York Mellon Trust Company, N.A. (as successor to J.P. Morgan Trust Company, National Association), including the form of global note evidencing the 4.000% Senior Notes Due 2028 (filed as Exhibit 4.1 to the Combined Current Report on Form 8-K of the General Partner and the Partnership as filed with the SEC on September 11, 2018, and incorporated herein by this reference).
- 11.1 Statement Regarding Computation of Earnings.\*\*\*
- 12.1 Statement of Calculation of Ratio of Earnings to Fixed Charges and Ratio of Earnings to Combined Fixed Charges and Preferred Dividends of the General Partner.\*

- 12.2 Statement of Calculation of Ratio of Earnings to Fixed Charges and Ratio of Earnings to Combined Fixed Charges and Preferred Distributions of the Partnership.\*
- 31.1 Rule 13a-14(a) Certification of the Chief Executive Officer of the General Partner.\*
- 31.2 Rule 13a-14(a) Certification of the Chief Financial Officer of the General Partner.\*
- 31.3 Rule 13a-14(a) Certification of the Chief Executive Officer for the Partnership.\*
- 31.4 Rule 13a-14(a) Certification of the Chief Financial Officer for the Partnership.\*
- 32.1 Section 1350 Certification of the Chief Executive Officer of the General Partner.\*\*
- 32.2 Section 1350 Certification of the Chief Financial Officer of the General Partner.\*\*
- 32.3 Section 1350 Certification of the Chief Executive Officer for the Partnership.\*\*
- 32.4 Section 1350 Certification of the Chief Financial Officer for the Partnership.\*\*
- 101.Def Definition Linkbase Document
- 101.Pre Presentation Linkbase Document

101.Lab Labels Linkbase Document

101.Cal Calculation Linkbase Document

101.Sch Schema Document

101.Ins Instance Document - the instance document does not appear in the Interactive Data File because its XBRL tags are embedded within the Inline XBRL document

#Represents management contract or compensatory plan or arrangement

\*Filed herewith.

The certifications attached as Exhibits 32.1, 32.2, 32.3 and 32.4 accompany this Quarterly Report on Form 10-Q and are "furnished" to the Securities and Exchange Commission pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 and shall not be deemed "filed" by the General Partner or the Partnership, respectively, for purposes of Section 18 of the Securities Exchange Act of 1934, as amended.

\*\*\* Data required by Financial Accounting Standards Board Auditing Standards Codification No. 260 is provided in Note 9 to the Consolidated Financial Statements included in this Report.

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

DUKE REALTY CORPORATION

/s/ James B. Connor  
James B. Connor  
Chairman and Chief Executive Officer

/s/ Mark A. Denien  
Mark A. Denien  
Executive Vice President and Chief Financial Officer

DUKE REALTY LIMITED PARTNERSHIP  
By: DUKE REALTY CORPORATION, its general partner

/s/ James B. Connor  
James B. Connor  
Chairman and Chief Executive Officer of the General Partner

/s/ Mark A. Denien  
Mark A. Denien  
Executive Vice President and Chief Financial Officer of the General Partner

Date: October 31, 2018