THOR INDUSTRIES INC Form 10-Q March 08, 2010

#### UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549 FORM 10-Q

# bQUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES<br/>EXCHANGE ACT OF 1934

for the quarterly period ended January 31, 2010.

#### • TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

#### for the transition period from \_\_\_\_\_\_ to \_\_\_\_\_ . COMMISSION FILE NUMBER 1-9235 THOR INDUSTRIES, INC.

(Exact name of registrant as specified in its charter)

93-0768752

Delaware

(State or other jurisdiction of<br/>incorporation or organization)(I.R.S. Employer<br/>Identification No.)419 West Pike Street, Jackson Center, OH45334-0629(Address of principal executive offices)(Zip Code)

(937) 596-6849

(Registrant s telephone number, including area code)

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes þ No o

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files).

Yes o No o

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act.

Large accelerated filer þ	Accelerated filer o	Non-accelerated filer o	Smaller reporting
			company o
		(Do not check if a smaller	
		reporting company)	

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

Yes o No þ

Indicate the number of shares outstanding of each of the issuer s classes of common stock, as of the latest practicable date.

Class

Outstanding at 01/31/2010

Common stock, par value \$ .10 per share

51,460,924 shares

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PART I Financial Information Unless otherwise indicated, all amounts presented in thousands except units, share and per share data. ITEM 1. FINANCIAL STATEMENTS

### THOR INDUSTRIES, INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED BALANCE SHEETS

ACCETC	(UNAUDITED) January 31, 2010	Jul	y 31, 2009
ASSETS			
Current assets:	\$ 67,563	\$	221 694
Cash and cash equivalents Investments- short term	\$ 67,563 76,300	φ	221,684 107,150
Accounts receivable:	70,500		107,130
Trade	140,571		111,793
Other			3,823
Inventories	6,774		
	162,165		105,278
Prepaids and other	8,074		10,949
Note receivable	2,000		10,000
Deferred income taxes	33,341		33,341
Total current assets	496,788		604,018
Property:			
Land	21,109		20,310
Buildings and improvements	136,643		134,161
Machinery and equipment	70,272		69,566
Total cost	228,024		224,037
Accumulated depreciation	86,218		81,176
	00,210		01,170
Property, net	141,806		142,861
Investment in joint ventures	2,425		2,257
Other assets:			
Long term investments	12,983		13,428
Goodwill	148,411		148,411
Non-compete agreements	449		617
Trademarks	13,336		13,336
Long term notes receivable	29,259		10,000
Other	17,455		16,196
Total other assets	221,893		201,988
TOTAL ASSETS	\$ 862,912	\$	951,124
LIABILITIES AND STOCKHOLDERS EQUITY			
Current liabilities:			
Accounts payable	\$ 95,367	\$	78,120
			-

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TOTAL LIABILITIES AND STOCKHOLDERS EQUITY	\$ 862,912	\$ 951,124
Total stockholders equity	590,182	705,033
Less treasury shares of 5,857,339 and 1,877,339 @ 1/31/10 & 7/31/09	(189,104)	(73,684)
Accumulated other comprehensive income	1,079	1,070
Retained earnings	677,697	677,548
Additional paid-in capital	94,778	94,367
Issued 57,318,263 shares @ 1/31/10 and 7/31/09; par value of \$.10 per share	5,732	5,732
Stockholders equity: Common stock authorized 250,000,000 shares:		
Total long term liabilities	63,866	61,617
Other	16,040	15,262
Unrecognized tax benefits	47,826	46,355
Long term liabilities:		
Total current liabilities	208,864	184,474
Other	18,704	16,656
Product/property liability and related	14,014	12,990
Promotions and rebates	8,489	6,743
Product warranties	43,123	41,717
Compensation and related items	24,082	22,548
Taxes	5,085	5,700
Accrued liabilities:		

See notes to condensed consolidated financial statements

#### THOR INDUSTRIES, INC. AND SUBSIDIARIES STATEMENTS OF CONDENSED CONSOLIDATED OPERATIONS FOR THE THREE AND SIX MONTHS ENDED JANUARY 31, 2010 AND 2009 (UNAUDITED)

		Three Months Ended January 31,		Si		Ended January 31,		
Net sales	\$	<b>2010</b> 430,025	\$	<b>2009</b> 226,683	\$	<b>2010</b> 932,577	\$	<b>2009</b> 665,500
Cost of products sold		380,029		218,526		812,810		617,280
Gross profit		49,996		8,157		119,767		48,220
Selling, general and administrative expenses		31,087		30,107		65,854		64,373
Amortization of intangibles		77		92		168		292
Impairment of trademarks				564				564
Gain on sale of property				373				373
Interest income		1,212		1,484		2,882		3,501
Interest expense		111		112		210		242
Net impairment of auction rate securities				1,853				1,853
Other income (expense)		(680)		(237)		89		529
Income (loss) before income taxes		19,253		(22,951)		56,506		(14,701)
Provision (benefit) for income taxes		7,329		(8,091)		21,153		(4,961)
Net income (loss)	\$	11,924	\$	(14,860)	\$	35,353	\$	(9,740)
Average common shares outstanding:								
Basic	5	3,665,620	5	5,435,315	5	4,551,272	5	5,421,946
Diluted	5	3,762,528	5	5,435,315	5	4,639,650	5	5,421,946
Earnings per common share:								
Basic	\$	.22	\$	(.27)	\$	.65	\$	(.18)

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Diluted	\$	.22	\$	(.27)	\$	.65	\$	(.18)
Regular dividends declared and paid per common share: Special dividends declared and paid per	\$	.07	\$	.07	\$	.14	\$	.14
common share:	\$		\$		\$	.50	\$	
See notes to condensed consolidated financial statements								
		3						

#### THOR INDUSTRIES, INC. AND SUBSIDIARIES STATEMENTS OF CONDENSED CONSOLIDATED CASH FLOWS FOR THE SIX MONTHS ENDED JANUARY 31, 2010 AND 2009 (UNAUDITED)

	2010	2009
Cash flows from operating activities:	ф <u>а</u> баба	¢ (0.740)
Net income	\$ 35,353	\$ (9,740)
Adjustments to reconcile net income to net cash provided by operating		
activities:	6 255	( (00
Depreciation	6,355	6,680
Amortization of intangibles	168	292
Impairment of trademarks		564
Deferred income taxes	(525)	
(Gain)/loss on disposition of assets	200	(340)
Net impairment of auction rate securities		1,853
Stock based compensation	411	270
Changes in non-cash assets and liabilities:		
Accounts receivable	(31,729)	
Note receivable		(10,000)
Inventories	(56,887)	
Prepaids and other	726	7,558
Accounts payable	16,983	(26,951)
Accrued liabilities	7,144	(43,653)
Other liabilities	2,207	(6,954)
Net cash provided by (used in) operating activities	(19,594)	10,095
Cash flows from investing activities:		
Purchases of property, plant & equipment	(6,773)	
Proceeds from disposition of assets	1,579	2,753
Proceeds from disposition of investments	31,250	10,000
Notes receivable	(10,000)	) (10,000)
Proceeds on dissolution of joint venture		1,578
Net cash provided by investing activities	16,056	769
Cash flows from financing activities:		
Cash dividends	(35,204)	
Proceeds from issuance of common stock		27
Purchase of treasury stock	(115,420)	)
Net cash used in financing activities	(150,624)	) (7,734)
Effect of exchange rate changes on cash	41	(1,651)
Net increase (decrease) in cash and equivalents	(154,121)	) 1,479
Cash and cash equivalents, beginning of period	221,684	189,620
Cash and cash equivalents, end of period	\$ 67,563	\$ 191,099

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\$ 25,477	\$	18,270
\$ 210	\$	242
\$ 264	\$	148
\$ \$	\$ 210	\$ 210 \$

#### NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

The July 31, 2009 amounts are derived from the annual audited financial statements. The interim financial statements are unaudited. In the opinion of management, all adjustments (which consist of normal recurring adjustments) necessary to present fairly the financial position, results of operations and change in cash flows for the interim periods presented have been made. These financial statements should be read in conjunction with the Company s Annual Report on Form 10-K for the year ended July 31, 2009. The results of operations for the six months ended January 31, 2010 are not necessarily indicative of the results for the full year.
 Subsequent to the issuance of the Company s Form 10-Q on March 9, 2009 for the six month period ended January 31, 2009, the Company s management determined that the statements of condensed consolidated cash flows for the six months ended January 31, 2009 did not properly reflect certain proceeds from the disposition of trading investments that were purchased with the intent to be held as available-for-sale securities as cash flows from investing activities. Rather, such proceeds were reflected as cash flows from operating activities. This classification error resulted in an overstatement of cash flows provided by operating activities of \$5,550 and an equal understatement of cash flows provided by investing activities. The statement of condensed consolidated cash flows for the six months ended January 31, 2009 has been restated to reflect the proper classification. *Accounting Pronouncements*

In June 2009, the FASB issued SFAS No. 167, Amendments to FASB Interpretation No. 46(R) (SFAS 167). SFAS No. 167 amends Accounting Standards Codification (ASC) 810-10 (formerly FASB Interpretation No. 46(R)) by adding previously considered qualifying special purpose entities (the concept of these entities was eliminated by SFAS No. 166). In addition, companies must perform an analysis to determine whether the Company's variable interest or interests give it a controlling financial interest in a variable interest entity. Companies must also reassess on an ongoing basis whether the Company is the primary beneficiary of a variable interest entity. SFAS 167 is effective for fiscal years beginning after November 15, 2009. The Company is currently evaluating the impact that the adoption of SFAS 167 may have on the Company's consolidated financial statements.

2. Major classifications of inventories are:

	January 31, 2010	July	y <b>31, 2009</b>
Raw materials	\$ 75,599	\$	55,956
Chassis	33,409		28,613
Work in process	51,102		38,159
Finished goods	26,339		6,682
Total	186,449		129,410
Excess of FIFO costs over LIFO costs	(24,284)		(24,132)
Total inventories	\$ 162,165	\$	105,278

#### 3. Earnings Per Share

	Three Months Ended January	Three Months Ended	Six Months Ended	Six Months Ended
	31, 2010	January 31, 2009	January 31, 2010	January 31, 2009
Weighted average shares outstanding for				
basic earnings per share	53,665,620	55,435,315	54,551,272	55,421,946
Stock options and restricted stock	96,908		88,378	
Total For diluted shares	53,762,528	55,435,315	54,639,650	55,421,946
4. Comprehensive Income				

#### Three Three Six Six Months Months Months Months Ended Ended Ended Ended January January January 31. 31. January 31, 31. 2009 2009 2010 2010 \$11,924 \$ 35,353 (9,740) Net Income (loss) (14, 860)\$ \$ Foreign currency translation adjustment, net of 122 41 tax (102)(1,651)Change in temporary impairment of investment, net of tax (4)3,047 (32)2,682 \$ Comprehensive income \$12.042 (11,915)\$ 35.362 \$ (8,709)

#### 5. Segment Information

The Company has three reportable segments: (1) towable recreation vehicles, (2) motorized recreation vehicles, and (3) buses. The towable recreation vehicle segment consists of product lines from the following operating companies that have been aggregated: Airstream, Breckenridge, CrossRoads, Dutchmen, General Coach, Keystone and Komfort. The motorized recreation vehicle segment consists of product lines from the following operating companies that have been aggregated: Airstream, Damon and Four Winds. The bus segment consists of the following operating companies that have been aggregated: Champion Bus, ElDorado California, ElDorado Kansas and Goshen Coach.

	Three Months Ended January 31, 2010	Three Months Ended January 31, 2009		Six Months Ended January 31, 2010		Six Months Ended January 31, 2009	
Net Sales:							
Recreation vehicles:	\$ <b>3</b> 00 <b>5</b> 0 (	¢	111.000	¢	(22.040	¢	100 000
Towables	\$280,704	\$	114,663	\$	622,840	\$	400,200
Motorized	55,092		19,910		102,885		64,775

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Total recreation vehicles Buses	335,796 94,229		134,573 92,110	725,725 206,852	464,975 200,525
Total	\$430,025	\$	226,683	\$ 932,577	\$ 665,500
		6			

	Three Months Ended January 31,	Three Months Ended January 31,			x Months Ended muary 31,	Six Months Ended January 31,	
	2010	Jui	2009	Ju	2010	Jui	2009
Income (Loss) Before Income Taxes: Recreation vehicles:							
Towables	\$16,743	\$	(9,551)	\$	48,283	\$	2,823
Motorized	1,314		(10,289)		1,416		(16,891)
Total recreation vehicles	18,057		(19,840)		49,699		(14,068)
Buses	6,233		3,723		14,613		9,020
Corporate	(5,037)		(6,834)		(7,806)		(9,653)
Total	\$ 19,253	\$	(22,951)	\$	56,506	\$	(14,701)
					January		21 2000
Identifiable Assets: Recreation vehicles:					31, 2010	Jul	y 31, 2009
Towables					\$ 399,719	\$	358,562
Motorized					90,601		73,969
Total recreation vehicles					490,320		432,531
Buses					127,101		106,823
Corporate					245,491		411,770
Total					\$862,912	\$	951,124

6. Treasury Stock

In the second quarter of fiscal year 2010, the Company purchased 3,980,000 shares at \$29.00 per share and held them as treasury stock at a total cost of \$115,420.

The common stock shares were repurchased by the Company from the Estate of Wade F. B. Thompson (the Estate ) in a private transaction. The late Wade F. B. Thompson was Thor s former Chairman, President and Chief Executive Officer. The repurchase transaction was evaluated and approved by directors of Thor s Board who are not affiliated with the Estate. At the time of the repurchase, the shares represented 7.2% of Thor s common stock outstanding. Thor used available cash to purchase the shares.

7. Investments and Fair Value Measurements

Accounting Standards Codification ( ASC ) 820-10, *Fair Value Measurements and Disclosures* defines fair value, establishes a framework for measuring fair value under generally accepted accounting principles and enhances disclosures about fair value measurements. Fair value is defined as the exchange price that would be received for an asset or paid to transfer a liability (i.e., an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants on the measurement date. Valuation techniques used to measure fair value must maximize the use of observable inputs and minimize the use of unobservable inputs. The standard describes a fair value hierarchy based on three levels of inputs, of which the first two are considered observable, that may be used to measure fair value, which are the following:

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Level 1 Quoted prices in active markets for identical assets or liabilities.

Level 2 Inputs other than Level 1 that are observable, either directly or indirectly, such as quoted prices for similar assets or liabilities; quoted prices in markets that are not active; or other inputs that are observable or can be corroborated by observable market data for substantially the full term of the assets or liabilities.

Level 3 Unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets or liabilities.

The following table represents the Company s fair value hierarchy for its financial assets (cash, cash equivalents and investments) measured at fair value on a recurring basis as of January 31, 2010:

	( M P	gnificant Quoted Market rices in Active Iarkets	Other Observable Inputs	Unc	gnificant observable Inputs	Fair Value at		
		Level 1)	(Level 2)		Level 3)		nuary 31, 2010	
Cash and cash equivalents Auction rate securities (including Put	\$	67,563	\$	\$		\$	67,563	
Rights)					89,283		89,283	
Total	\$	67,563	\$	\$	89,283	\$	156,846	

Our cash equivalents are comprised of money market funds traded in an active market with no restrictions. In addition to the above investments, the Company holds non-qualified retirement plan assets of \$6,739 at January 31, 2010 (\$6,016 at July 31, 2009). These assets, which are held for the benefit of certain employees of the Company, represent Level 1 investments primarily in mutual funds which are valued using observable market prices in active markets. They are included in Other Assets on the Condensed Consolidated Balance Sheets. Level 3 assets consist of municipal bonds with an auction reset feature ( auction rate securities or ARS ) whose underlying assets are primarily student loans which are substantially backed by the federal government. Auction rate securities are long-term floating rate bonds tied to short-term interest rates. After the initial issuance of the securities, the interest rate on the securities is reset periodically, at intervals established at the time of issuance based on market demand for a reset period. Auction rate securities are bought and sold in the marketplace through a competitive bidding process often referred to as a Dutch auction. If there is insufficient interest in the securities at the time of an auction, the auction may not be completed and the rates may be reset to pre-determined penalty or maximum rates based on mathematical formulas in accordance with each security s prospectus.

The following table provides a reconciliation of the beginning and ending balances for the assets measured at fair value using significant unobservable inputs (Level 3 financial assets):

	Reporting Significant I Inj	Aeasurements at Date Using Unobservable puts vel 3)
Balances at August 1, 2009 Net change in other comprehensive income Net loss included in earnings	\$	120,578 (45)
Purchases Sales/Maturities		(31,250)
Balances at January 31, 2010	\$	89,283

#### **Auction Rate Securities**

At January 31, 2010, we held \$14,150 (par value) of long-term investments and \$76,300 (par value) of short-term investments comprised of taxable and tax-exempt ARS, which are variable-rate debt securities and have a long-term maturity with the interest being reset through Dutch auctions that are typically held every 7, 28 or 35 days. The securities have historically traded at par and are callable at par at the option of the issuer. Interest is typically paid at the end of each auction period or semi-annually. At January 31, 2010, the majority of the ARS we held were AAA-rated or equivalent, and none were below A-rated or equivalent, with most collateralized by student loans substantially backed by the U.S. federal government.

Since February 12, 2008, most auctions for these securities have failed and there is no assurance that future auctions of the ARS in our investment portfolio will succeed and, as a result, our ability to liquidate our investment and fully recover the par value of our investment in the near term may be limited or not exist. An auction failure means that the parties wishing to sell securities could not.

In November 2008, the Company elected to participate in a rights offering by UBS AG (UBS), a Swiss bank which is one of the Company s investment providers, that provides the Company with the right (the Put Rights) to sell to UBS at par value ARS purchased from UBS (approximately \$76,300 of our entire ARS portfolio of \$90,450 at par) at any time during a two-year sale period beginning June 30, 2010.

The Put Rights are not transferable or marginable. By electing to participate in the rights offering the Company granted UBS the right, exercisable at any time prior to June 30, 2010 or during the two-year sale period, to purchase or cause the sale of the Company s ARS held by UBS (the Call Right ). UBS has stated that it will exercise the Call Right only for the purpose of restructurings, dispositions or other solutions that will provide their clients with par value for their ARS. UBS will pay their clients the par value of their ARS within one day of settlement of any Call Right transaction. Notwithstanding the Call Right, the Company would be permitted to sell ARS to parties other than UBS, in which case the Put Rights attached to the ARS that are sold would be extinguished.

As consideration for this transaction, Thor has released UBS from all claims relating to the marketing or sale of ARS (except claims for consequential damages) and has agreed not to sue UBS for such claims. During 2008, UBS was sued by the Massachusetts Securities Division and by the New York Attorney General in separate civil lawsuits alleging improper sales practices relating to ARS. The rights offering

reflects the terms of a settlement entered into by UBS and various regulators, including the Securities and Exchange Commission (the SEC), the New York Attorney General, and the Massachusetts Securities Division, pursuant to which UBS agreed to pay a fine of \$150 million. UBS has also been sued by investors in civil lawsuits and arbitrations seeking damages relating to sales of ARS.

Through its acceptance of the UBS offer, the Company also became eligible to participate in a no net cost loan program pursuant to which it may borrow up to the par value of its ARS until June 30, 2010. The Company is still permitted to obtain ARS based financing from lenders other than UBS.

At January 31, 2010, there was insufficient observable ARS market information available to determine the fair value of our ARS investments, including the Put Rights. Therefore, management, assisted by Houlihan, Smith & Company, Inc., an independent consultant, determined an estimated fair value. In determining the estimate, consideration was given to credit quality, final stated maturities, estimates on the probability of the issue being called prior to final maturity, impact due to extended periods of maximum auction rates and broker quotes. Based on this analysis, we recorded a temporary impairment of \$1,167 (\$724 net of tax in other comprehensive income which is in the equity section of the balance sheet) related to our long-term ARS investments of \$14,150 (par value) that were not part of the UBS settlement as of January 31, 2010. These same assumptions were used to estimate the fair value of our UBS ARS portfolio described above, including the Put Rights.

The enforceability of the Put Rights results in a put option which has been recognized as a separate freestanding instrument that is accounted for separately from the ARS investment. The Company has elected to account for this put option at fair value and elected to treat this portion of our ARS portfolio as trading securities. As such, for the six months ended January 31, 2010 we recorded a charge to operations of \$3,187 related to the Put Rights provided by the settlement and an other-than-temporary impairment benefit to operations of \$3,187 on the \$76,300 (par value) portion of our ARS portfolio to properly record our investment at par as we may decide not to hold these ARS until final maturity with the opportunity provided by the Put Rights.

We have no reason to believe that any of the underlying issuers of our ARS are presently at risk of default. Through January 31, 2010, we have continued to receive interest payments on the ARS in accordance with their terms. We believe we will be able to liquidate our investments without significant loss primarily due to the government guarantee of the underlying securities; however, it could take until the final maturity of the underlying notes (up to 30 years) to realize our investments par value. Based on the terms of the UBS Call Right, which is exercisable at any time after June 30, 2010, effective June 30, 2009, the ARS held by UBS were classified as short-term. The remaining ARS held by another institution remain classified as long-term at January 31, 2010. Although there is uncertainty with regard to the short-term liquidity of these securities, the Company continues to believe that the carrying amount represents the fair value of these marketable securities because of the overall quality of the underlying investments and the anticipated future market for such investments.

In addition, the Company has the intent and ability to hold all of its ARS until the earlier of: the market for ARS stabilizes, the issuer refinances the underlying security, a buyer is found outside of the auction process at acceptable terms, the underlying securities have matured or the Company exercises its right to put the securities to UBS, one of the Company s investment providers.

#### 8. Goodwill and Other Intangible Assets

Goodwill and indefinite-lived intangible assets are reviewed for impairment by applying a fair-value based test on an annual basis, or more frequently if circumstances indicate a potential impairment.

The components of other intangible assets are as follows:

	January 31, 2010 Accumulated				Jul	ılated			
		Co	st	Amor	ization	Cost	Amo	ortiz	ation
Amortized Intangible Assets:									
Non-compete agreements		\$ 2,8	88	\$	2,439	\$ 2,888	\$	2	2,271
	Mo En	ree nths ded	N I	Fhree Ionths Ended		ix Months Ended		nde	d
		ary 31, )10		uary 31 2009	, Ja	anuary 31, 2010	Janu	1ary 2009	-
Non-compete Agreements:	20	10		2007		2010	-	1002	
Amortization Expense	\$	77	\$	9	2 \$	168	\$		292
Non-compete agreements are amortized or	n a straigh	t-line bas	is.						
Estimated Amortization Expense:									
For the year ending July 2010								\$	322
For the year ending July 2011								\$	238
For the year ending July 2012								\$	57
Goodwill and indefinite-lived intangible a	ssets are r	not subiec	t to am	ortizatio	m.				
There was no change in the carrying amou		0				nonth period e	ended Ja	nua	rv 31.
2010.	0.0								J - )

As of January 31, 2010 and July 31, 2009, Goodwill and Trademarks by segment are as follows:

	Goodwill	Tra	demarks
Recreation Vehicles: Towables Motorized	\$ 143,795	\$	10,237 2,036
Total Recreation Vehicles Bus	143,795 4,616		12,273 1,063
Total	\$ 148,411	\$	13,336

#### 9. Product Warranties

Thor provides customers of our products with a warranty covering defects in material or workmanship for primarily one year with longer warranties of up to two years on certain structural components. We record a liability based on a consistent calculation reflecting our best estimate of the amounts necessary

to settle future and existing claims on products sold as of the balance sheet date. Factors we use in estimating the warranty liability include a history of units sold, existing dealer inventory, average cost incurred and a profile of the distribution of warranty expenditures over the warranty period. A significant increase in dealer shop rates, the cost of parts or the frequency of claims could have a material adverse impact on our operating results for the period or periods in which such claims or additional costs materialize. Management believes that the warranty reserve is adequate. However, actual claims incurred could differ from estimates, requiring adjustments to the reserves. Warranty reserves are reviewed and adjusted as necessary on a quarterly basis.

	Three Months Ended January 31, 2010	Three Months Ended January 31, 2009		x Months Ended nuary 31, 2010	Six Months Ended January 31, 2009	
Beginning Balance Provision	\$ 42,510 11,846	\$	58,823 2,418	\$ 41,717 24,637	\$	61,743 14,031
Payments	(11,233)		(11,443)	(23,231)		(25,976)
Ending Balance	\$ 43,123	\$	49,798	\$ 43,123	\$	49,798

#### 10. Contingent

Liabilities and

Our principal commercial commitments at January 31, 2010 are summarized in the following chart:

	Total	Term of
Commitment	Amount Committed	Commitment
Guarantee on dealer financing	\$8,142	Various
Standby repurchase obligation on dealer financing	\$513,661	Up to eighteen months
The Company records repurchase and guarantee reserves based of	on prior experience and kn	own current events. The
combined repurchase and recourse reserve balances are approxim	nately \$7,109 and \$6,349 a	as of January 31, 2010
and July 31, 2009, respectively.		

	Three Months Ended January		ee Months Ended		Months Ended	Six Months Ended		
	31, 2010	Ja	nuary 31, 2009	January 31, 2010		January 31, 2009		
Cost of units repurchased Realization on units resold	\$ 1,843 1,636	\$	10,526 8,174	\$	3,220 2,677	\$	20,707 16,566	
Losses due to repurchase	\$ 207	\$	2,352	\$	543	\$	4,141	

Losses due to repurchase decreased in the three and six months ended January 31, 2010 by \$2,145 and \$3,598, respectively, due to overall improvements in the market.

The Company obtains certain vehicle chassis from automobile manufacturers under converter pool agreements. These agreements generally provide that the manufacturer will supply chassis at the Company s various production

Commitments

facilities under the terms and conditions set forth in the agreement. The manufacturer does not transfer the certificate of origin to the Company and, accordingly, the Company accounts for the chassis as consigned, unrecorded inventory. Chassis are typically converted and delivered to customers within 90 days of delivery to the Company. If the chassis is not converted within

90 days of delivery to the Company, the Company generally purchases the chassis and records the inventory. At January 31, 2010 and July 31, 2009, chassis on hand accounted for as consigned, unrecorded inventory was approximately \$17,760 and \$31,201 respectively.

The Company has been named in approximately 325 complaints, some of which were originally styled as putative class actions (with respect to which class certification was ultimately denied) and some of which were filed by individual plaintiffs, filed against manufacturers of travel trailers and manufactured homes supplied to the Federal Emergency Management Agency (FEMA) for use as emergency living accommodations in the wake of Hurricanes Katrina and Rita. The complaints have been transferred to the Eastern District of Louisiana by the federal panel on multidistrict litigation for consideration in a matter captioned In re FEMA Trailer Formaldehyde Products Liability Litigation, Case Number MDL 07-1873, United States District Court for the Eastern District of Louisiana. The complaints generally assert claims for damages (for health related problems, medical expenses, emotional distress and lost earnings) and for medical monitoring costs due to the presence of formaldehyde in the units. Some of the lawsuits also seek punitive and/or exemplary damages. Thus far, however, none of the lawsuits allege a specific amount of damages sought and instead make general allegations about the nature of the plaintiffs claims without placing a dollar figure on them. The Company strongly disputes the allegations in these complaints, and intends to vigorously defend itself in all such matters.

In addition, we are involved in certain litigation arising out of our operations in the normal course of our business, most of which are based upon state lemon laws, warranty claims, other claims and accidents (for which we carry insurance above a specified deductible amount). In this regard, the Company is a party to two companion lawsuits pending in Jefferson County, Texas which were brought against it and its affiliates, each of which arises from a March 29, 2006 crash of a bus manufactured by a subsidiary of the Company. The cases were filed in the 172nd State District Court on January 30, 2008 and in the 60th State District Court on March 28, 2008. At the time of the crash, the bus was transporting a Beaumont, Texas high school girls soccer team to a playoff game. Two girls died in the crash, as many as nine others were seriously injured, and the remainder of the girls, their two coaches, and the bus driver sustained less serious physical injuries. The plaintiffs in these two cases generally allege negligence and product liability claims including that the bus was not crashworthy, that the bus was unreasonably dangerous, and that the design and manufacture of the bus and its component parts were defective. The plaintiffs seek unspecified damages for wrongful death, past and future physical pain and suffering, past and future mental anguish, past and future physical disfigurement, past and future physical impairment, past and future medical and health care expenses, past and future loss of earning capacity, past and future loss of parental companionship and society, as well as exemplary damages, costs of court, and pre-judgment and post-judgment interest. Additionally, the Company has received requests for indemnification and tenders of defense from the bus chassis supplier and the distributor of the bus. Although written discovery has been exchanged in the matter and dozens of depositions have been taken of the plaintiffs and the bus driver, a significant amount of discovery remains. Mediation of the matter is scheduled to occur by mid-June 2010, and the matter is set for trial October 4, 2010. The Company strongly disputes the allegations in these complaints, and intends to vigorously defend itself in all such matters. While it is impossible to estimate with certainty the ultimate legal and financial liability with respect to the litigation arising out of our operations in the normal course of business, including the litigation described above, we believe that while the final resolution of any such litigation may have an impact on our consolidated results for a particular reporting period, the ultimate disposition of such litigation will not have any material adverse effect on our financial position, results of operation or liquidity.

11. Provision for Income Taxes

The Company accounts for income taxes under the provisions of ASC 740, *Income Taxes*. The objectives of accounting for income taxes are to recognize the amount of taxes payable or refundable for the current year and deferred tax liabilities and assets for the future tax consequences of events that have been recognized in the Company s financial statements or tax returns. Judgment is required in assessing the future tax consequences of events that have been recognized in the Company s financial statements or tax returns. Fluctuations in the actual outcome of these future tax consequences could materially impact the Company s financial position or its results of operations.

It is the Company s policy to recognize interest and penalties accrued relative to unrecognized tax benefits in income tax expense. For the six month period ended January 31, 2010, the Company released approximately \$500 of uncertain tax benefit reserve recorded at July 31, 2009 related to effective settlement of certain uncertain tax benefits and accrued \$800 in interest and penalties related to the remaining uncertain tax benefits recorded at July 31, 2009. For the three month period ended January 31, 2010, no material change relative to unrecognized tax benefits was recorded and \$400 in interest and penalties have been accrued.

The Company and its corporate subsidiaries file a consolidated U.S. federal income tax return, multiple U.S. state income tax returns and multiple Canadian income tax returns. The Company has been audited for U.S. federal purposes through fiscal 2007. Periodically, various state and local jurisdictions conduct audits, therefore, a variety of other years are subject to state and local review.

The Company anticipates a decrease of approximately \$1,600 in unrecognized tax benefits and \$400 of accrued interest related to these unrecognized tax benefits within the next 12 months from (1) expected settlements or payments of uncertain tax positions, and (2) lapses of the applicable statutes of limitations. Actual results may differ materially from this estimate.

#### 12. Retained Earnings

The components of changes in retained earnings are as follows:

Balance as of July 31, 2009	\$ 677,548
Net Income	35,353
Dividends Paid	(35,204)
Balance as of January 31, 2010	\$ 677.697

13. Loan Transactions and Related Notes Receivable

On January 15, 2009, the Company entered into a Credit Agreement (the First Credit Agreement ) with Stephen Adams, in his individual capacity, and Stephen Adams and his successors, as trustee under the Stephen Adams Living Trust (the Trust and together with each of the foregoing persons, the Borrowers ), pursuant to which the Company loaned \$10,000 to the Borrowers (the First Loan ). The Borrowers own, directly or indirectly, a controlling interest in FreedomRoads Holding Company, LLC (FreedomRoads Holding ), the parent company of the Company s largest dealer. Pursuant to the terms of the First Credit Agreement, the Borrowers agreed to use the proceeds of the First Loan solely to make an equity contribution to FreedomRoads Holding to enable FreedomRoads Holding or its subsidiaries to

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repay its principal obligations under floorplan financing arrangements with third parties in respect of products of the Company and its subsidiaries.

The principal amount of the First Loan is payable in full on January 15, 2014 and bears interest at a rate of 12% per annum. Interest is payable in kind for the first year and is payable in cash on a monthly basis thereafter. On January 30, 2009, the Company entered into a Second Credit Agreement (the Second Credit Agreement ) with the Borrowers pursuant to which the Company loaned an additional \$10,000 to the Borrowers (the Second Loan ). Pursuant to the terms of the Second Credit Agreement, the Borrowers agreed to use the proceeds of the Second Loan solely to make an equity contribution to FreedomRoads Holding to be used by FreedomRoads Holding or its subsidiaries to purchase the Company s products.

The maturity date of the Second Loan was originally January 29, 2010 but was extended as discussed below. The principal amount of the Second Loan bears interest at a rate of 12% per annum. Interest is payable in cash and the first four interest payments were due on April 30, 2009, July 31, 2009, October 30, 2009 and December 31, 2009 and have been paid in full.

The First Credit Agreement and Second Credit Agreement each contain customary representations and warranties, affirmative and negative covenants, events of default and acceleration provisions for loans of this type.

On December 22, 2009, the Company entered into a Credit Agreement (the Third Credit Agreement ) with Marcus Lemonis, Stephen Adams, in his individual capacity, and Stephen Adams and his successors, as trustee under the Trust (each of the foregoing persons, on a joint and several basis, the Third Loan Borrowers ), pursuant to which the Company loaned \$10,000 to the Third Loan Borrowers (the Third Loan ). The Third Loan Borrowers own, directly or indirectly, a controlling interest in FreedomRoads Holding, the indirect parent company of FreedomRoads, LLC

(FreedomRoads). Pursuant to the terms of the Third Credit Agreement, the Third Loan Borrowers agreed to use the proceeds of the Third Loan solely to provide a loan to one of FreedomRoads Holding s subsidiaries which would ultimately be contributed as equity to FreedomRoads to be used for working capital purposes.

The maturity date of the Third Loan is December 22, 2014 (the Maturity Date ). The principal amount of the Third Loan bears interest at a rate of 12% per annum. Interest is payable, at the option of the Third Loan Borrowers, either in cash or in kind at each calendar quarter end from March 31, 2010 through September 30, 2011. Interest is payable in cash quarterly in arrears from December 31, 2011 through the Maturity Date. The principal amount of the Third Loan is payable on the following dates in the following amounts: December 31, 2011 \$500;

December 31, 2012 \$1,000; December 31, 2013 \$1,100; and December 22, 2014 \$7,400. The Third Credit Agreement also contains customary representations and warranties, affirmative and negative covenants, events of default and acceleration provisions for a loan of this type.

In connection with the Third Loan, the First Credit Agreement was amended to, among other things, provide for a cross default with the Second Credit Agreement and the Third Credit Agreement and to add certain additional events of default (the Amendment to the First Loan ).

Also in connection with the Third Loan, the Second Credit Agreement was amended to, among other things, extend the maturity date of the Second Loan to June 30, 2012, provide for semi-annual payments of principal in equal principal installments of \$1,000 each, commencing on June 30, 2010, with a final payment of \$6,000 on June 30, 2012, provide for a

cross default with the First Credit Agreement and the Third Credit Agreement and add certain additional events of default (the Amendment to the Second Loan ). Interest at 12% per annum will continue to be payable in cash on a quarterly basis.

Under the original terms of the First Credit Agreement and the Second Credit Agreement, the obligations of the Borrowers had been guaranteed by FreedomRoads Holding and had been secured by a first priority security interest in all of the direct and indirect legal, equitable and beneficial ownership interests of the Borrowers in FreedomRoads Holding and the direct, legal ownership interests of the Borrowers in any subsidiary of FreedomRoads Holding. In connection with the Amendment to the First Loan and the Amendment to the Second Loan, the guaranty of the initial loans made in connection therewith by FreedomRoads Holding and the pledge by Stephen Adams and the Trust of their respective equity interests of FreedomRoads Holding and its subsidiaries (collectively, the FR Dealers ), to enter into an agreement pursuant to which the FR Dealers agreed to purchase additional recreation with the Second Loan, was to continue until the repayment in full of the First Loan and the Second Loan (including any refinancing or replacement thereof). In connection with the Third Loan, the FR Dealers and the Company amended this agreement to provide that the term of this agreement now continues until December 22, 2029 unless earlier terminated in accordance with its terms.

For fiscal year 2009, FreedomRoads 47 dealership locations accounted for 15% of the Company s consolidated recreation vehicle net sales and 11% of the Company s consolidated net sales in 26 U.S. states. For the six months ended January 31, 2010, FreedomRoads accounted for 21% of the Company s recreation vehicle net sales and 16% of its consolidated net sales.

#### 14. Thor CC, Inc.

In March 1994, the Company and a financial services company formed a joint venture, Thor Credit Corporation, to finance the sale of recreation vehicles to consumer buyers. This joint venture was dissolved in September 2008 after the joint venture partner informed us that it was no longer providing retail financing for recreation vehicles. We recovered our investment of \$1,578 upon dissolution.

In November 2008, the Company announced that it would again be providing retail financing for recreation vehicle customers of Thor dealers through the Company s wholly-owned subsidiary, Thor CC, Inc. ( Thor CC ). The business, which is led by employees of the former joint venture, finances new Thor and used recreation vehicle products sold by our dealers.

The retail financing provided by Thor CC is being funded by Thor s operating cash flow. We have allocated approximately \$2,500 to fund retail loans. The retail loans are then sold to banks with which Thor CC has established relationships, and the proceeds of such sales are then available to make new loans. The retail loans are made to prime and super prime customers with high credit scores. The Company does not anticipate the aggregate capital to be allocated to Thor CC will exceed \$10,000.

Thor CC offers retail financing through Thor recreation vehicle dealers in the following states: Alabama, California, Florida, Georgia, Maryland, North Carolina, Oregon, Pennsylvania, South Carolina, Tennessee,

Texas, Virginia and Washington. We expect that Thor CC will expand its lending ability beyond these states in the future.

15. Liquidation of Insurance Subsidiary

The Company does not intend to insure any future risks through its insurance subsidiary because of the uncertainty of the timing of the deductibility of the insurance premium. Further, the Company does not believe that the future benefits of the insurance subsidiary, including the risk shifting and risk distribution among the Company s operating subsidiaries, are in excess of the administrative cost of maintenance. The Company is in the process of liquidating the entity. The Company does not anticipate any significant losses related to the liquidation.

16. Concentration of Risk

FreedomRoads, one of our dealers, accounted for 21% of the Company s recreation vehicle net sales and 16% of its consolidated net sales for the six months ended January 31, 2010. The loss of this dealer could have a significant effect on the Company s recreation vehicle business.

17. Subsequent Event Fire at Bus Production Facility

On February 14, 2010, a fire occurred at the northern production facility (the Facility ) at the Company s manufacturing site located near Imlay City, Michigan. The Facility is one of the Company s principal manufacturing locations for its Champion and General Coach America bus lines. The fire resulted in the destruction of a significant portion of the work in process, raw material and equipment contained in the Facility. There were no reported injuries and the origin of the fire is unknown at this time.

The Company is currently evaluating the extent of the damage resulting from the fire and the amount of loss to the Company is unknown at this time. The southern production plant, paint facility and other buildings at the site were not affected by the fire and remain intact. During the third quarter, the Company expects to resume limited production activities for its Champion and General Coach America buses in the southern manufacturing facility that is located on the same site. In addition, the Company has taken steps to address equipment and staffing reallocation. Many employees will continue to work out of the southern manufacturing facility and an office building on this site on a temporary basis.

The Company expects that a portion of the loss resulting from the fire will be covered by its property and business interruption insurance. However, up to the first \$5,000 of the loss will be borne by the Company as a deductible per the policy.

18. Subsequent Event Acquisition

On March 1, 2010, the Company acquired SJC Industries (SJC), a privately-held manufacturer of ambulances based in Elkhart, Indiana, for approximately \$20,000 in cash. The Company believes that SJC is currently the second largest manufacturer of ambulances in the United States. Its brands include McCoy Miller, Marque and Premiere, each of which is sold through a nationwide network of dealers. The Company believes that the ambulance business is a natural fit with Thor s bus business. Under Thor s ownership, SJC will continue as an independent operation, in the same manner as Thor s recreation vehicle and bus companies.

# ITEM 2. MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS.

# Unless otherwise indicated, all amounts presented in thousands except unit, share and per share data. <u>Executive Overview</u>

We were founded in 1980 and have grown to be the largest manufacturer of Recreation Vehicles ( RVs ) and a major manufacturer of commercial buses in North America. Our market share in the travel trailer and fifth wheel segment of the industry (towables) is approximately 31%. In the motorized segment of the industry we have a market share of approximately 16%. Our market share in small and mid-size buses is approximately 39%. We also manufacture and sell 30, 35 and 40-foot buses.

On November 13, 2009, the Company reported that Wade F. B. Thompson, our co-founder and former Chairman, President and Chief Executive Officer passed away. He has been succeeded by Peter B. Orthwein, also a co-founder of the Company, to the offices of Chairman, President and Chief Executive Officer. Management succession is in place and the Company is proceeding with its business uninterrupted.

Our growth has been internal and by acquisition. Our strategy has been to increase our profitability in North America in the recreation vehicle industry and in the bus business through product innovation, service to our customers, manufacturing quality products, improving our facilities and acquisitions. We rely on internally generated cash flows from operations to finance our growth, although we may borrow to make an acquisition if we believe the incremental cash flows will provide for rapid payback.

Our business model includes decentralized operating units and we compensate operating management primarily with cash based upon the profitability of the unit which they manage. Our corporate staff provides financial management, purchasing services, insurance, legal and human resources, risk management, and internal audit functions. Senior corporate management interacts regularly with operating management to assure that corporate objectives are understood clearly and are monitored appropriately.

Our RV products are sold to dealers who, in turn, retail those products. Our buses are sold through dealers to municipalities and private purchasers such as rental car companies and hotels. We generally do not directly finance dealers but do provide repurchase agreements to make it easier for our dealers to obtain floor plan financing. In October 2009, we decided to close our General Coach production facility in Oliver, British Columbia and move all General Coach RV and Park Model production to our other General Coach facility in Hensall, Ontario. As of January 31, 2010, all production ceased at the Oliver facility. Related closure costs of approximately \$1,400 and \$3,300 were recorded in the three and six month periods ended January 31, 2010.

In the second quarter of fiscal year 2010, the Company purchased 3,980,000 shares at \$29.00 per share and held them as treasury stock at a total cost of \$115,420. The common stock shares were repurchased by the Company from the Estate of Wade F. B. Thompson (the Estate ) in a private transaction. The repurchase transaction was evaluated and approved by directors of Thor s Board who are not affiliated with the Estate. At the time of the repurchase, the shares represented 7.2% of Thor s common stock outstanding. Thor used available cash to purchase the shares.

#### **Trends and Business Outlook**

Industry conditions in the RV market have been adversely affected over the past two years by low consumer confidence, tighter lending practices and the general economic downturn. As a result, retail sales decreased and dealers significantly reduced their inventory levels. However, during the first and second quarters of fiscal 2010 we have experienced growth in our backlog, sales and margins. Wholesale and retail credit availability has also improved, resulting in significantly less discounting in fiscal 2010 as compared to fiscal 2009.

As retail and wholesale credit availability continues to improve, we expect to see the rebound in sales from dealers ordering units for stock to continue and expect to benefit from our ability to ramp up production in an industry with fewer manufacturing facilities than before, due to competitor failures or plant consolidations. A short-term positive indicator for us is reflected in our order backlog, which has increased from \$391,796 at January 31, 2009 to \$711,336 at January 31, 2010, an increase of \$319,540 or 82%. A longer-term positive outlook for the recreation vehicle industry is supported by favorable demographics as baby boomers reach the age brackets that historically have accounted for the bulk of retail RV sales, and an increase in interest in the RV lifestyle among both older and younger segments of the population.

A key to sustained market recovery and a primary indicator of the strength of the recreation vehicle industry is retail RV sales, which we closely monitor to determine industry trends. The entire RV industry has improved; however, the towable segment of the RV industry has been stronger than the motorized segment. For the towable segment, retail sales as reported by Statistical Surveys, Inc. were down approximately 26% for the twelve months ended December 31, 2009 compared with the same period in 2008. The motorized segment was down approximately 35%. Tighter retail credit and lower consumer confidence appear to affect the motorized segment more severely. The retail price of a towable recreation vehicle is generally about one-fourth that of a motorhome and sales of more expensive recreation vehicles have suffered greater in the recent economic downturn.

Economic or industry-wide factors affecting our recreation vehicle business include raw material costs of commodities used in the manufacture of our product. Material cost is the primary factor determining our cost of products sold. Material costs have generally been flat in fiscal 2010. Future increases in raw material costs would impact our profit margins negatively if we were unable to raise prices for our products by corresponding amounts. Government entities are the primary users of our buses. Demand in this segment is subject to fluctuations in government spending on transit. In addition, hotel and rental car companies are also major users of our small and mid-size buses and therefore travel is an important indicator for this market. The majority of our buses have a 5-year useful life and are being continuously replaced by



operators. According to the Mid Size Bus Manufacturers Association, unit sales of small and mid-sized buses are down 5.9% for the twelve months ended December 31, 2009 compared with the same period in 2008. However, for the three months ended December 31, 2009 compared with the same period in 2008, unit sales of small and mid-sized buses are up 3.6%. Bus sales have benefited from the U.S. government s emphasis on mass transportation in the American Recovery and Reinvestment Act stimulus package.

We do not expect the current condition of the U.S. auto industry, including the bankruptcy reorganizations of General Motors and Chrysler, to have a significant impact on our supply of chassis. Supply of chassis is adequate for now and we believe that on-hand inventory would compensate for changes in supply schedules if they occur. To date, we have not noticed any unusual cost increases from our chassis suppliers. If the condition of the U.S. auto industry significantly worsens, this could result in supply interruptions and a decrease in our sales and earnings while we obtain replacement chassis from other sources.

### Three Months Ended January 31, 2010 vs. Three Months Ended January 31, 2009

	I	Three Months Ended		Three Months Ended			(	Change	
	Ja	nuary 31, 2010		Ja	nuary 31, 2009			mount	%
<b>NET SALES:</b> Recreation Vehicles									
Towables	\$	280,704		\$	114,663		\$	166,041	144.8
Motorized		55,092			19,910			35,182	176.7
Total Recreation									
Vehicles		335,796			134,573			201,223	149.5
Buses		94,229			92,110			2,119	2.3
Total	\$	430,025		\$	226,683		\$	203,342	89.7
<b># OF UNITS:</b> Recreation Vehicles									
Towables		12,284			5,107			7,177	140.5
Motorized		685			226			459	203.1
Total Recreation									
Vehicles		12,969			5,333			7,636	143.2
Buses		1,403			1,449			(46)	(3.2)
Total		14,372			6,782			7,590	111.9
			% of Segment Net Sales			% of Segment Net Sales			
<b>GROSS PROFIT:</b>									
Recreation Vehicles									
Towables	\$	34,890	12.4	\$	3,915	3.4	\$	30,975	791.2
Motorized		4,648	8.4		(3,635)	(18.3)		8,283	227.9
Total Recreation									
Vehicles		39,538	11.8		280	0.2		39,258	14,020.7

#### SELLING, GENERAL AND ADMINISTRATIVE EXPENSES: Recreation Vehicles

\$

10,458

49,996

11.1

11.6

\$

7,877

8,157

8.6

3.6

2,581

\$ 41,839

Buses

Total

32.8

512.9

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Towables Motorized	\$	17,601 3,318	6.3 6.0	\$	13,837 6,077	12.1 30.5	\$	3,764 (2,759)	27.2 (45.4)	
Total Recreation Vehicles Buses Corporate		20,919 4,185 5,983	6.2 4.4		19,914 4,075 6,118	14.8 4.4		1,005 110 (135)	5.0 2.7 (2.2)	
Total	\$	31,087	7.2	\$	30,107	13.3	\$	980	3.3	
<b>INCOME (LOSS) BEFO</b> <b>TAXES:</b> Recreation Vehicles Towables Motorized	RE IN \$	NCOME 16,743 1,314	6.0 2.4	\$	(9,551) (10,289)	(8.3) (51.7)	\$	26,294 11,603	275.3 112.8	
Total Recreation Vehicles Buses Corporate		18,057 6,233 (5,037)	5.4 6.6		(19,840) 3,723 (6,834)	(14.7) 4.0		37,897 2,510 1,797	191.0 67.4 26.3	
Total	\$	19,253	4.5	\$	(22,951)	(10.1)	\$	42,204	183.9	
21										

	As of January 31, 2010		As of January 31, 2009		Change Amount	%
<b>ORDER BACKLOG:</b> Recreation Vehicles Towables Motorized	\$	368,415 80,637	\$	133,988 40,723	\$ 234,427 39,914	175.0 98.0
Total Recreation Vehicles Buses		449,052 262,284		174,711 217,085	274,341 45,199	157.0 20.8
Total	\$	711,336	\$	391,796	\$ 319,540	81.6

#### **CONSOLIDATED**

Net sales and gross profit for the three months ended January 31, 2010 increased 89.7% and 512.9%, respectively, compared to the three months ended January 31, 2009. Selling, general and administrative expenses for the three months ended January 31, 2010 increased 3.3% compared to the three months ended January 31, 2009. Income before income taxes for the three months ended January 31, 2010 was \$19,253 as compared to the loss before income taxes for three months ended January 31, 2009 of \$22,951, an increase of 183.9%. The specifics on changes in net sales, gross profit, selling, general and administrative expenses and income before income taxes are addressed in the segment reporting below.

Corporate costs included in selling, general and administrative expenses decreased \$135 to \$5,983 for the three months ended January 31, 2010 compared to \$6,118 for the three months ended January 31, 2009.

Corporate interest income and other income was \$946 for the three months ended January 31, 2010 compared to \$1,137 for the three months ended January 31, 2009. The decrease of \$191 is primarily due to a decrease in interest income due to lower interest rates and the contractual terms of our auction rate securities which restrict the maximum yearly interest earned, partially offset by increased interest income on our notes receivable. The Corporate loss before income taxes of \$6,834 for the three month period ended January 31, 2009 also includes the net impairment of auction rate securities of \$1,853.

The overall effective income tax rate for the three months ended January 31, 2010 was 38.1% compared with 35.3% for the three months ended January 31, 2009. The primary reason for the difference in the overall effective income tax rate is the relationship between the lower pre-tax income relative to certain permanent financial accounting to taxable income adjustments and adjustments to uncertain tax positions for the three months ended January 31, 2009 as compared to the three months ended January 31, 2010. Additionally, due to the expiration of the federal research and experimentation credit as of December 31, 2009, the overall effective income tax rate for the three months ended January 31, 2009.

#### **Segment Reporting**

#### **TOWABLE RECREATION VEHICLES**

Analysis of change in net sales for the three months ended January 31, 2010 vs. the three months ended January 31, 2009:

	Three Months Ended January 31, 2010	% of Segment Net Sales		ee Months Ended nuary 31, 2009	% of Segment Net Sales	Change Amount	% Change
NET SALES:							
Towables Travel Trailers	\$ 140,224	50.0	\$	57,669	50.3	\$ 82,555	143.2
Fifth Wheels Other	136,533 3,947	48.6 1.4		50,700 6,294	44.2 5.5	85,833 (2,347)	169.3 (37.3)
Total Towables	\$280,704	100.0	\$	114,663	100.0	\$ 166,041	144.8
	Three Months Ended January	% of Segment		Three Months Ended	% of Segment	Change	%
# OF UNITS:	31, 2010	Shipments	Ja	nuary 31, 2009	Shipments	Amount	Change

.571 138	8.4
684 167	7.5
(78) (38	8.6)
.177 140	0.5
(	684 167 (78) (38

#### Impact Of Change In Price On Net Sales:

	% Increase /(Decrease)
Towables	
Travel Trailer	4.8%
Fifth Wheel	1.8%
Other	1.3%
Total Towables	4.3%
The increase in towables net sales of 144.8% resulted from a 140.5%	b increase in unit shipments and a 4.3% increase
in the increase of the share in the net entry is a second in the second se	derend discounting and sharess in usin of

in the impact of the change in the net price per unit resulting from reduced discounting and changes in mix of products. Current customer preference is moving toward higher priced units as compared to a year ago. The overall industry increase in wholesale unit shipments of towables for November and December of 2009 and January 2010 compared to the same period last year was 141% according to statistics published by the Recreation Vehicle Industry Association (the RVIA ).

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Cost of products sold increased \$135,066 to \$245,814 or 87.6% of towable net sales for the three months ended January 31, 2010 compared to \$110,748 or 96.6% of towable net sales for the three months ended January 31, 2009. The change in material, labor, freight-out and warranty comprised \$131,454 of the \$135,066 increase in cost of products sold due to increased sales volume. Material, labor, freight-out and warranty as a percentage of towable net sales was 79.7% for the three months ended January 31, 2010 and 80.5% for the three months ended January 31, 2009. This decrease as a percentage of towable net sales is due to increasing sales for higher end products with better margins as dealer demand improves and reductions in discounting, which increases net sales and lowers the material percentage of towable net sales decreased from 16.1% to 7.9% due to the significant increase in production, resulting in increased absorption of fixed overhead costs.

Towable gross profit increased \$30,975 to \$34,890 or 12.4% of towable net sales for the three months ended January 31, 2010 compared to \$3,915 or 3.4% of towable net sales for the three months ended January 31, 2009. The increase was due to the combination of significantly increased sales and changes in cost of products sold as discussed above.

Selling, general and administrative expenses were \$17,601 or 6.3% of towable net sales for the three months ended January 31, 2010 compared to \$13,837 or 12.1% of towable net sales for the three months ended January 31, 2009. The primary reason for the \$3,764 increase in selling, general and administrative expenses was increased towable net sales and income before taxes, which caused commissions, bonuses, and other compensation to increase by \$5,455. Other compensation also increased \$542 for costs related to the closure of an operating subsidiary in the towable reportable segment. These increases were offset by decreased costs of \$1,394 related to reduced vehicle repurchase activity, \$409 in reduced advertising and promotional expense and \$412 in decreased legal and settlement costs. Towables income before income taxes increased to 6.0% of towable net sales for the three months ended January 31, 2009. The primary factor for this increase was the increased gross profit on the 144.8% increase in towable net sales.

#### **MOTORIZED RECREATION VEHICLES**

Analysis of change in net sales for the three months ended January 31, 2010 vs. the three months ended January 31, 2009:

	Three Months Ended January	% of Segment		ee Months Ended	% of Segment	Change	%
	31, 2010	Net Sales	Jai	nuary 31, 2009	Net Sales	Amount	Change
NET SALES:	2010	Buies		-007	Buies	1 mount	Chunge
Motorized							
Class A	\$36,255	65.8	\$	14,268	71.7	\$ 21,987	154.1
Class C	15,368	27.9		3,665	18.4	11,703	319.3
Class B	3,469	6.3		1,977	9.9	1,492	75.5
Total Motorized	\$ 55,092	100.0	\$	19,910	100.0	\$ 35,182	176.7

	Three Months Ended January 31,	% of Segment	Three Months Ended January 31,	% of Segment	Change	%
	2010	Shipments	2009	Shipments	Amount	Change
<b># OF UNITS:</b>						
Motorized						
Class A	372	54.3	139	61.5	233	167.6
Class C	267	39.0	62	27.4	205	330.6
Class B	46	6.7	25	11.1	21	84.0
Total Motorized	685	100.0	226	100.0	459	203.1

#### **Impact of Change In Price On Net Sales:**

	%
	Increase/(Decrease)
Motorized	
Class A	(13.5)%
Class C	(11.3)%
Class B	(8.5)%
Total Motorized	(26.4)%

The increase in motorized net sales of 176.7% resulted from a 203.1% increase in unit shipments and a 26.4% decrease in the impact of the change in the net price per unit resulting primarily from the swing in unit sales from the higher priced Class A models to the more moderately priced Class C models, partially offset by decreased sales discounts. In addition, within each of the Class A, C and B product lines, demand is currently trending toward the lower to more moderately priced models. The overall market increase in wholesale unit shipments of motorhomes was 105% for the three month period of November and December 2009 and January 2010 compared to the same period last year according to statistics published by the RVIA.

Cost of products sold increased \$26,899 to \$50,444 or 91.6% of motorized net sales for the three

months ended January 31, 2010 compared to \$23,545 or 118.3% of motorized net sales for the three months ended January 31, 2009. The change in material, labor, freight-out and warranty comprised \$27,266 of the \$26,899 increase in cost of products sold due to increased sales volume. Material, labor, freight-out and warranty as a percentage of motorized net sales decreased to 83.7% from 94.5%. This decrease is due to a reduction in sales discounts, which increases net sales which lowers the material percentages, improved labor efficiencies as a result of volume increases, reductions in freight delivery costs, and decreased warranty costs due to product enhancements and improvements in the past year. Manufacturing overhead as a percentage of motorized net sales decreased to 7.9% from 23.8% due to the increase in unit production resulting in higher absorption of overhead costs.

Motorized gross profit increased \$8,283 to \$4,648 or 8.4% of motorized net sales for the three months ended January 31, 2010 compared to a gross loss of \$3,635 or 18.3% of motorized net sales for the three months ended January 31, 2009. The increase in margin was due to a combination of significant sales increases, decreased discounts from unit list prices, decreased wholesale and retail incentives provided to customers and changes in cost of products sold as discussed above.

Selling, general and administrative expenses were \$3,318 or 6.0% of motorized net sales for the three months ended January 31, 2010 compared to \$6,077 or 30.5% of motorized net sales for the three months ended January 31, 2009. The decrease of \$2,759 was due to a \$1,938 reduction in legal and settlement costs and a decrease of \$718 related to reduced vehicle repurchase activity.

Motorized income before income taxes was 2.4% of motorized net sales for the three months ended January 31, 2010 and a loss before income taxes of 51.7% of motorized net sales for the three months ended January 31, 2009. The primary factor for this increase was the improved gross profit on increased motorized net sales and the reduction in the cost of products sold as discussed above. Also, in the three months ended January 31, 2009, an impairment of trademarks of \$564 was recognized.

# **BUSES**

Analysis of change in net sales for the three months ended January 31, 2010 vs. the three months ended January 31, 2009:

	Three Months Ended January 31,		Three Months Ended January 31,			%
		2010		2009	Change	Change
Net Sales	\$	94,229	\$	92,110	\$ 2,119	2.3
# of Units		1,403		1,449	(46)	(3.2)
Impact of Change in Price on Net Sales						5.5

### Impact of Change in Price on Net Sales

The increase in buses net sales of 2.3% resulted from a 5.5% increase in the impact of the change in the net price per unit resulting primarily from a greater concentration of high end product and more favorable pricing due to fewer competitors in that market offset by a 3.2% decrease in unit shipments.

In addition, the U.S. government s emphasis on mass transportation in the American Recovery and Reinvestment Act stimulus package also enabled us to secure more sales of our larger higher priced buses.

Cost of products sold decreased \$462 to \$83,771 or 88.9% of buses net sales for the three months ended January 31, 2010 compared to \$84,233 or 91.4% of buses net sales for the three months ended January 31, 2009. Material, labor, freight-out and warranty increased \$1,217. Material, labor, freight-out and warranty as a percentage of buses net sales decreased to 81.9% from 82.4%. This decrease in percentage of cost of products sold was due to higher margin product mix, better pricing and procurement and lower freight delivery costs. Manufacturing overhead decreased \$1,678 which caused manufacturing overhead to decrease to 7.0% from 9.0% as a percentage of buses net sales. Buses gross profit increased \$2,581 to \$10,458 or 11.1% of buses net sales for the three months ended January 31, 2010 compared to \$7,877 or 8.6% of buses net sales for the three months ended January 31, 2009. The increase was due to the additional margin we realized on increased sales of higher margin products as discussed above. Selling, general and administrative expenses were \$4,185 or 4.4% of buses net sales for the three months ended January 31, 2009. The primary reason for the \$110 increase in selling, general and administrative expenses was increased net sales and increased income before income taxes, which caused commissions, bonuses and other compensation to increase \$286. This increase was partially offset by reductions of \$165 in advertising and promotional costs.

Buses income before income taxes was 6.6% of buses net sales for the three months ended January 31, 2010 compared to 4.0% for the three months ended January 31, 2009. This increase is primarily due to the increases in buses net sales and corresponding gross profit as discussed above.

# Six Months Ended January 31, 2010 vs. Six Months Ended January 31, 2009

		x Months Ended nuary 31,			x Months Ended nuary 31,		Change	
		2010			2009		Amount	%
<b>NET SALES:</b> Recreation Vehicles								
Towables	\$	622,840		\$	400,200		\$222,640	55.6
Motorized	Ψ	102,885		Ψ	64,775		\$222,040 38,110	58.8
Withoutzed		102,005			04,775		50,110	50.0
Total Recreation Vehicles		725,725			464,975		260,750	56.1
Buses		206,852			200,525		6,327	3.2
		,					-,	
Total	\$	932,577		\$	665,500		\$267,077	40.1
<b># OF UNITS:</b>								
Recreation Vehicles								
Towables		28,085			17,646		10,439	59.2
Motorized		1,291			748		543	72.6
Total Recreation Vehicles		29,376			18,394		10,982	59.7
Buses		2,993			3,097		(104)	(3.4)
Total		32,369			21,491		10,878	50.6
			% of Segment			% of Segment		
			Net					
GROSS PROFIT: Recreation Vehicles Towables	\$	87,735	<b>Sales</b> 14.1	\$	34,737	Net Sales 8.7	\$ 52,998	152.6
Motorized	Ψ	8,139	7.9	Ψ	(4,411)	(6.8)	12,550	284.5
		-,			( , , )	(0.0)		
Total Recreation Vehicles		95,874	13.2		30,326	6.5	65,548	216.1
Buses		23,893	11.6		17,894	8.9	5,999	33.5
Total	\$	119,767	12.8	\$	48,220	7.2	\$ 71,547	148.4
SELLING, GENERAL AND ADMINISTRATIVE EXPENSES: Recreation Vehicles	¢	28 200	( )	¢	22 151	8.0	¢ 6740	21.0
Towables	\$	38,899	6.2	\$	32,151	8.0	\$ 6,748	21.0

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Motorized		6,696	6.5		11,886	18.3	(5,190)	(43.7)
Total Recreation Vehicles Buses Corporate		45,595 9,141 11,118	6.3 4.4		44,037 8,662 11,674	9.5 4.3	1,558 479 (556)	3.5 5.5 (4.8)
Total	\$	65,854	7.1	\$	64,373	9.7	\$ 1,481	2.3
INCOME (LOSS) BEFORE INCOME TAXES: Recreation Vehicles Towables Motorized	\$	48,283 1,416	7.8 1.4	\$	2,823 (16,891)	0.7 (26.1)	\$ 45,460 18,307	1,610.3 108.4
Total Recreation Vehicles Buses Corporate		49,699 14,613 (7,806)	6.8 7.1		(14,068) 9,020 (9,653)	(3.0) 4.5	63,767 5,593 1,847	453.3 62.0 19.1
Total	\$	56,506	6.1 28	\$	(14,701)	(2.2)	\$ 71,207	484.4
			28					

# **CONSOLIDATED**

Net sales and gross profit for the six months ended January 31, 2010 increased 40.1% and 148.4%, respectively, compared to the six months ended January 31, 2009. Selling, general and administrative expenses for the six months ended January 31, 2010 increased \$1,481, or 2.3%, compared to the six months ended January 31, 2009. Income before income taxes for the six months ended January 31, 2010 was \$56,506 as compared to loss before income taxes for the six months ended January 31, 2009 of \$14,701, an increase of 484.4%. The specifics on changes in net sales, gross profit, selling, general and administrative expenses and income before income taxes are addressed in the segment reporting below.

Corporate costs included in selling, general and administrative expenses decreased \$556 to \$11,118 for the six months ended January 31, 2010 compared to \$11,674 for the six months ended January 31, 2009.

Corporate interest income and other income was \$3,312 for the six months ended January 31, 2010 compared to \$3,874 for the six months ended January 31, 2009. The decrease of \$562 is primarily due to a decrease in interest income of \$530, due to lower interest rates and the contractual terms of our auction rate securities which restrict the maximum yearly interest earned, partially offset by increased interest on our notes receivable. Also, the corporate loss of \$9,653 for the six months ended January 31, 2009 includes the net impairment of auction rate securities of \$1,853. The overall effective income tax rate for the six months ended January 31, 2010 was 37.4% compared with 33.7% for the six months ended January 31, 2009. The primary reason for the difference in the overall effective income tax rate is the relationship between the lower pre-tax income relative to certain permanent financial accounting to taxable income adjustments and adjustments to uncertain tax positions for the six months ended January 31, 2009 as compared to the six months ended January 31, 2010. Additionally, due to the expiration of the federal research and experimentation credit as of December 31, 2009, the overall effective income tax rate for the six months ended January 31, 2010 reflects less income tax benefit from this credit as compared to the six months ended January 31, 2009.

#### **Segment Reporting**

# **TOWABLE RECREATION VEHICLES**

Analysis of change in net sales for the six months ended January 31, 2010 vs. the six months ended January 31, 2009:

	Six Months Ended January 31, 2010	% of Segment Net Sales	Six Months Ended January 31, 2009	% of Segment Net Sales	Change Amount	% Change
NET SALES:						
Towables			<b>*</b>		<b>• • • • • • • • • •</b>	< <b>-</b> -
Travel Trailers	\$ 315,857	50.7	\$ 191,234	47.8	\$ 124,623	65.2
Fifth Wheels	294,804	47.3	190,085	47.5	104,719	55.1
Other	12,179	2.0	18,881	4.7	(6,702)	(35.5)
Total Towables	\$622,840	100.0	\$ 400,200	100.0	\$ 222,640	55.6
	Six					
	Months Ended January	% of Segment	Six Months Ended	% of Segment	Change	%
	31, 2010	Shipments	January 31, 2009	Shipments	Amount	Change
# OF UNITS:						
Towables	10 170	$(\Lambda \neg$	10.042	(2,0)	7 007	(( 1
Travel Trailers	18,179	64.7	10,942	62.0	7,237	66.1
Fifth Wheels	9,544	34.0	6,107	34.6	3,437	56.3
Other	362	1.3	597	3.4	(235)	(39.4)
Total Towables	28,085	100.0	17,646	100.0	10,439	59.2

### Impact Of Change In Price On Net Sales:

	%
	Increase
	/(Decrease)
Towables	
Travel Trailer	(0.9)%
Fifth Wheel	(1.2)%
Other	3.9%
Total Towables	(3.6)%
The increase in towables not sales of 55.6% resulted from a 50.	20% increases in unit chipments offeat by a 3.60%

The increase in towables net sales of 55.6% resulted from a 59.2% increase in unit shipments offset by a 3.6% decrease in the impact of the change in the net price per unit resulting primarily from mix of product and a reduction in freight revenue per unit due to the reduction in fuel costs and closer delivery destinations as compared to last year, partially offset by reduced discounting.

The overall industry increase in wholesale unit shipments of towables for August 2009 through January 2010 compared to the same period last year was 57% according to statistics published by the RVIA.

Cost of products sold increased \$169,642 to \$535,105 or 85.9% of towable net sales for the six months ended January 31, 2010 compared to \$365,463 or 91.3% of towable net sales for the six months ended January 31, 2009. The change in material, labor, freight-out and warranty comprised \$166,082 of the \$169,642 increase in cost of products sold due to increased sales volume. Material, labor, freight-out and warranty as a percentage of towable net sales was 79.0% for the six months ended January 31, 2010 and 81.5% for the six months ended January 31, 2009. This decrease as a percentage of towable net sales is due to a reduction in discounting, which increases net sales and lowers the material percentage, and a reduction in freight delivery costs as a percentage of towable net sales due to the reduction in fuel costs and closer delivery destinations. Better procurement procedures also helped reduce material costs. Manufacturing overhead as a percentage of towable net sales decreased from 9.8% to 6.9% due to the increase in production resulting in increased absorption of fixed overhead costs.

Towable gross profit increased \$52,998 to \$87,735 or 14.1% of towable net sales for the six months ended January 31, 2010 compared to \$34,737 or 8.7% of towable net sales for the six months ended January 31, 2009. The increase was due to the combination of increased sales and decreased discounts from unit list prices, decreased wholesale and retail incentives provided to customers and changes in cost of products sold as discussed above.

Selling, general and administrative expenses were \$38,899 or 6.2% of towable net sales for the six months ended January 31, 2010 compared to \$32,151 or 8.0% of towable net sales for the six months ended January 31, 2009. The primary reason for the \$6,748 increase in selling, general and administrative expenses was increased towable net sales and income before taxes, which caused commissions, bonuses, and other compensation to increase by \$8,452. Other compensation also increased \$1,441 for costs recognized related to the closure of an operating subsidiary in the towable reportable segment. These increases were offset by decreased costs of \$2,046 related to reduced vehicle repurchase activity, \$419 in reduced advertising and promotional costs, and decreased legal and settlement costs of \$270.

Towables income before income taxes increased to 7.8% of towable net sales for the six months ended January 31, 2010 from 0.7% of towable net sales for the six months ended January 31, 2009. The primary factor for this increase was the increased gross profit on the 55.6% increase in towable net sales.

# **MOTORIZED RECREATION VEHICLES**

Analysis of change in net sales for the six months ended January 31, 2010 vs. the six months ended January 31, 2009:

	Six Months Ended January 31, 2010	% of Segment Net Sales	E Jan	Months Ended uary 31, 2009	% of Segment Net Sales	Change Amount	% Change
NET SALES:							
Motorized	<b>•</b> • • • • • • • • • • • • • • • • • •		<b>.</b>			<b>*</b> • • • • • • •	<b>5</b> 0 <b>5</b>
Class A	\$ 66,238	64.4	\$	43,150	66.6	\$ 23,088	53.5
Class C	29,099	28.3		16,807	25.9	12,292	73.1
Class B	7,548	7.3		4,818	7.5	2,730	56.7
Total Motorized	\$ 102,885	100.0	\$	64,775	100.0	\$ 38,110	58.8
	Six Months	% of	Six	Months	% of		
	Ended January	Segment		Ended	Segment	Change	%
	31,		Jan	uary 31,			
	2010	Shipments		2009	Shipments	Amount	Change
<b># OF UNITS:</b>							
Motorized							
Class A	685	53.1		427	57.1	258	60.4
Class A Class C	685 508	53.1 39.3		427 262	57.1 35.0	258 246	60.4 93.9

### **Impact of Change In Price On Net Sales:**

	Increase/(Decrease)
Motorized	
Class A	(6.9)%
Class C	(20.8)%
Class B	(9.4)%
Total Motorized	(13.8)%
The increase in motorized net sales of 58.8% resulted from a 72.6% in	crease in unit shipments offset by a 13.8%

The increase in motorized net sales of 58.8% resulted from a 72.6% increase in unit shipments offset by a 13.8% decrease in the impact of the change in the net price per unit resulting primarily from the swing in unit sales from the higher priced Class A models to the more moderately priced Class C models, partially offset by decreased sales discounts. In addition, within each of the Class A, C and B product lines, demand is currently trending toward the lower to moderately priced models. The overall market increase in wholesale unit shipments of motorhomes was 15% for the six month period of August 2009 through January 2010 compared to the same period last year according to statistics published by the RVIA.

0%

Cost of products sold increased \$25,560 to \$94,746 or 92.1% of motorized net sales for the six months

ended January 31, 2010 compared to \$69,186 or 106.8% of motorized net sales for the six months ended January 31, 2009. The change in material, labor, freight-out and warranty comprised \$27,413 of the \$25,560 increase in cost of products sold due to increased sales volume. Material, labor, freight-out and warranty as a percentage of motorized net sales decreased to 84.2% from 91.4%. The decrease as a percentage of motorized net sales is due to a reduction in discounting, which increased net sales and lowers the material percentage, improved labor efficiencies as a result of volume increases, reductions in freight delivery costs due to reduced fuel costs, and decreased warranty costs due to product enhancements and improvements in the past year. Manufacturing overhead as a percentage of motorized net sales decreased to 7.9% from 15.4% due to the increase in unit production resulting in higher absorption of fixed wages and overhead costs and due to resulting benefits of prior year cost reduction initiatives.

Motorized gross profit increased \$12,550 to \$8,139 or 7.9% of motorized net sales for the six months ended January 31, 2010 compared to a gross loss of \$4,411 or 6.8% of motorized net sales for the six months ended January 31, 2009. The increase in margin was due to the significant 58.8% increase in sales, reduced discounting and changes in cost of products sold as discussed above.

Selling, general and administrative expenses were \$6,696 or 6.5% of motorized net sales for the six months ended January 31, 2010 compared to \$11,886 or 18.3% of motorized net sales for the six months ended January 31, 2009. The decrease of \$5,190 was primarily due to a \$2,579 reduction in legal and settlement costs, a decrease of \$1,374 related to reduced vehicle repurchase activity, a \$362 reduction in advertising and selling related costs, and a \$350 decrease in insurance costs.

Motorized income before income taxes was 1.4% of motorized net sales for the six months ended January 31, 2010 and a loss before income taxes of 26.1% of motorized net sales for the six months ended January 31, 2009. The primary factor for this increase was the improved gross profit on increased motorized net sales and labor and production efficiency improvements, combined with the cost reductions described above.

# **BUSES**

Analysis of change in net sales for the six months ended January 31, 2010 vs. the six months ended January 31, 2009:

	Six Months Ended January 31, 2010		Si	x Months				
			Ended			%		
			Ja	January 31, 2009				
						Change	Change	
Net Sales	\$	206,852	\$	200,525	\$	6,327	3.2	
# of Units		2,993		3,097		(104)	(3.4)	
Impact of Change in Price on Net Sales							6.6	

The increase in buses net sales of 3.2% resulted from a 6.6% increase in the impact of the change in the net price per unit resulting primarily from a greater concentration of high end product and more favorable pricing due to fewer competitors in that market offset by a 3.4% decrease in unit shipments.

In addition, the U.S. government s emphasis on mass transportation in the American Recovery and Reinvestment Act stimulus package also enabled us to secure more sales of our larger higher priced buses.

Cost of products sold increased \$328 to \$182,959 or 88.4% of buses net sales for the six months ended January 31, 2010 compared to \$182,631 or 91.1% of buses net sales for the six months ended January 31, 2009. The increase in material, labor, freight-out and warranty represents \$2,504 of the \$328 increase in cost of products sold. Material, labor, freight-out and warranty as a percentage of buses net sales decreased to 81.7% from 83.1%. This decrease in percentage of cost of products sold was due to higher margin product mix, better pricing and procurement and lower freight delivery costs. The increase in material labor, freight-out and warranty was offset by a decrease in manufacturing overhead of \$2,176, with \$1,542 attributable to more favorable employee insurance experience, which caused manufacturing overhead to decrease to 6.7% from 8.0% as a percentage of buses net sales.

Buses gross profit increased \$5,999 to \$23,893 or 11.6% of buses net sales for the six months ended January 31, 2010 compared to \$17,894 or 8.9% of buses net sales for the six months ended January 31, 2009. The increase was due to the additional margin we realized on increased sales of higher margin products as discussed above.

Selling, general and administrative expenses were \$9,141 or 4.4% of buses net sales for the six months ended January 31, 2010 compared to \$8,662 or 4.3% of buses net sales for the six months ended January 31, 2009. The primary reason for the \$479 increase in selling, general and administrative expenses was increased gross profit which drove up income before income taxes and caused bonuses and other compensation to increase \$670.

Buses income before income taxes was 7.1% of buses net sales for the six months ended January 31, 2010 compared to 4.5% of buses net sales for the six months ended January 31, 2009. This increase is primarily due to the increases in buses net sales and corresponding gross profit as discussed above.

# **Financial Condition and Liquidity**

As of January 31, 2010, we had \$67,563 in cash and cash equivalents compared to \$221,684 on July 31, 2009. The decrease is primarily due to the purchase in the second quarter of shares held as treasury stock of \$115,420 and the payment of cash dividends of \$35,204.

Short-term and long-term investments (including Put Rights) net of temporary impairments totaled \$89,283 as of January 31, 2010 and \$120,578 as of July 31, 2009. These investments were comprised of ARS. In the six months ended January 31, 2010, \$31,250 of our ARS were redeemed at par. Reference is made to Note 7 to our condensed consolidated financial statements contained elsewhere in this report for a description of developments related to our investments in ARS.

Working capital at January 31, 2010 was \$287,924 compared to \$419,544 at July 31, 2009. The decrease is primarily due to the reduction of cash and cash equivalents described above. We have no long-term debt. Capital expenditures of approximately \$7,037 for the six months ended January 31, 2010 were made primarily to purchase land and buildings to expand our towable operations, upgrade IT systems and replace machinery and equipment used in the ordinary course of business.

The Company anticipates additional capital expenditures in fiscal 2010 of approximately \$6,500. These expenditures will be made primarily for replacing and upgrading machinery and equipment and other assets to be used in the ordinary course of business. Anticipated capital expenditures will be funded by operations and/or cash on hand. *Operating Activities* 

Net cash used in operating activities for the six months ended January 31, 2010 was \$19,594 compared to net cash provided by operating activities of \$10,095 for the six months ended January 31, 2009. The combination of improved net income resulting from higher sales and margins, and non-cash items (primarily depreciation, amortization, deferred income taxes and asset dispositions) provided \$41,962 of operating cash compared to a usage of \$421 in the prior year period. However, this was offset by increased receivables, inventories and payables due to increased backlog, production and revenues.

# Investing Activities

Net cash provided by investing activities of \$16,056 for the six months ended January 31, 2010 was primarily due to ARS redemptions of \$31,250 at par offset by a \$10,000 note receivable transaction and \$6,773 of capital spending, \$4,008 of which was for the purchase of land and buildings to expand our towable operations in Oregon. During the six months ended January 31, 2009, net cash provided by investing activities of \$769 was due to ARS redemptions of \$10,000 at par, \$2,753 of proceeds on disposition of assets and \$1,578 of proceeds on dissolution of a joint venture, offset by capital spending of \$3,562 and a note receivable transaction of \$10,000. See Note 13 of our condensed consolidated financial statements contained elsewhere in this report for a description of the note receivable transaction.

# Financing Activities

Net cash used in financing activities of \$150,624 for the six months ended January 31, 2010 was related to the repurchase of 3,980,000 shares of common stock of the Company for \$115,420 and for dividend payments. See Note 6 to our condensed consolidated financial statements contained elsewhere in this report for a description of the share repurchase transaction. The Company paid a regular quarterly \$0.07 per share dividend in each of the first two quarters of fiscal 2010 and a special \$0.50 per share dividend in October 2009 totaling \$35,204. During the six months ended January 31, 2009, net cash used in financing activities of \$7,734 was primarily for dividend payments of \$7,761.

# **Critical Accounting Principles**

The consolidated financial statements of Thor are prepared in conformity with accounting principles generally accepted in the United States. The preparation of these financial statements requires the use of estimates, judgments and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the periods presented. We believe that of our accounting policies, the following may involve a higher degree of judgments, estimates and complexity:

#### Impairment of Goodwill, Trademarks and Long-Lived Assets

At least annually, we review the carrying amount of goodwill and trademarks with indefinite useful lives. Long-lived assets, identifiable intangibles that are amortized, goodwill and trademarks with indefinite useful lives are also reviewed for impairment whenever events or changes in circumstances indicate the carrying amount of an asset may not be recoverable from future cash flows. This review is performed using estimates of future cash flows. If the carrying amount of a long-lived asset is considered impaired, an impairment charge is recorded for the amount by which the carrying amount of the long-lived asset exceeds its fair value. Management believes that the estimates of future cash flows and fair values are reasonable; however, changes in estimates of such cash flows and fair values could affect the evaluations.

### Insurance Reserves

Generally, we are self-insured for workers compensation and group medical insurance. Under these plans, liabilities are recognized for claims incurred, including those incurred but not reported. The liability for workers compensation claims is determined by the Company with the assistance of a third party administrator and actuary using various state statutes and historical claims experience. Group medical reserves are estimated using historical claims experience. We have a self-insured retention (SIR) for products liability and personal injury matters of \$5,000 per occurrence. We have established a reserve on our balance sheet for such occurrences based on historical data and actuarial information. Amounts above the SIR, up to a certain dollar amount, are covered by our excess insurance policy. We maintain excess liability insurance aggregating \$25,000 with outside insurance carriers to minimize our risks related to catastrophic claims in excess of all our self-insured positions for product liability and personal injury matters. Any material change in the aforementioned factors could have an adverse impact on our operating results. *Product Warranties* 

We generally provide customers of our products with a one-year warranty covering defects in material or workmanship, with longer warranties on certain structural components. We record a liability based on our best estimate of the amounts necessary to settle future and existing claims on products sold as of the balance sheet date. Factors we use in estimating the warranty liability include a history of units sold, existing dealer inventory, average cost incurred and a profile of the distribution of warranty expenditures over the warranty period. A significant increase in dealer shop rates, the cost of parts or the frequency of claims could have a material adverse impact on our operating results for the period or periods in which such claims or additional costs materialize. Management believes that the warranty reserve is adequate; however, actual claims incurred could differ from estimates, requiring adjustments to the reserves. Warranty reserves are reviewed and adjusted as necessary on a quarterly basis. *Income Taxes* 

The Company accounts for income taxes under the provisions of ASC 740, *Income Taxes*. The objectives of accounting for income taxes are to recognize the amount of taxes payable or refundable for the current year and deferred tax liabilities and assets for the future tax consequences of events that have been recognized in the Company s financial statements or tax returns. Judgment is required in assessing

the future tax consequences of events that have been recognized in the Company s financial statements or tax returns. Fluctuations in the actual outcome of these future tax consequences could materially impact the Company s financial position or its results of operations.

We recognize liabilities for uncertain tax positions based on a two-step process. The first step is to evaluate the tax position for recognition by determining if the weight of available evidence indicates that it is more likely than not that the position will be sustained on audit, including resolution of related appeals or litigation processes, if any. The second step requires us to estimate and measure the tax benefit as the largest amount that is more than 50% likely to be realized upon ultimate settlement. It is inherently difficult and subjective to estimate such amounts, as we have to determine the probability of various possible outcomes. We re-evaluate these uncertain tax positions on a quarterly basis. This evaluation is based on factors including, but not limited to, changes in facts or circumstances, changes in tax law, effectively settled issues under audit, and new audit activity. Such a change in recognition or measurement would result in the recognition of a tax benefit or an additional charge to the tax provision.

Significant judgment is required in determining our provision for income taxes, our deferred tax assets and liabilities and any valuation allowance recorded against our deferred tax assets, if any. Valuation allowances must be considered due to the uncertainty of realizing deferred tax assets. ASC 740 requires that companies assess whether valuation allowances should be established against their deferred tax assets on a tax jurisdictional basis based on the consideration of all available evidence, using a more likely than not standard. We have evaluated the sustainability of our deferred tax assets on our consolidated balance sheet which includes the assessment of the cumulative income over recent prior periods. As of January 31, 2010, based on ASC guidelines, we determined a valuation allowance was not required to be recorded against deferred income tax assets in any of the tax jurisdictions in which we currently operate.

### Revenue Recognition

Revenue from the sale of recreation vehicles and buses are recorded when all of the following conditions have been met:

- 1) An order for a product has been received from a dealer;
- 2) Written or oral approval for payment has been received from the dealer s flooring institution;
- 3) A common carrier signs the delivery ticket accepting responsibility for the product as agent for the dealer; and

4) The product is removed from the Company s property for delivery to the dealer who placed the order. Certain shipments are sold to customers under cash on delivery (COD) terms. The Company recognizes revenue on credit sales upon shipment and COD sales upon payment and delivery. Most sales are made by dealers financing their purchases under flooring arrangements with banks or finance companies. Products are not sold on consignment, dealers do not have the right to return products, and dealers are typically responsible for interest costs to floorplan lenders. On average, the Company receives payments from floorplan lenders on products sold to dealers within 15 days of the invoice date.

#### Repurchase Commitments

It is customary practice for companies in the recreation vehicle industry to enter into repurchase agreements with financing institutions to provide financing to their dealers. Generally, these agreements provide for the repurchase of products from the financing institution in the event of a dealer s default. The risk of loss under these agreements is spread over numerous dealers and further reduced by the resale value of the units which the Company would be required to repurchase. Management believes that any future losses under these agreements will not have a significant effect on the Company s consolidated financial position or results of operations. The Company records repurchase reserves based on prior experience and known current events.

### Investments

We have an investment portfolio comprised of taxable and tax-exempt auction rate securities. The value of these securities is subject to market volatility for the period we hold these investments and until their sale or maturity. We recognize realized losses when declines in the fair value of our investments, below their cost basis, are judged to be other-than-temporary. In determining whether a decline in fair value is other-than-temporary, we consider various factors including market price (when available), investment ratings, the length of time and the extent to which the fair value has been less than our cost basis, auction success and failure rates, and our intent and ability to hold the investment until maturity or for a period of time sufficient to allow for any anticipated recovery in market value. We make significant judgments in considering these factors. If it is judged that a decline in fair value is other-than-temporary, the investment is valued at the current fair value and a realized loss equal to the decline is reflected in net income which could materially adversely affect our operating results.

### **Accounting Pronouncements**

In June 2009, the FASB issued SFAS No. 167, Amendments to FASB Interpretation No. 46(R) (SFAS 167). SFAS No. 167 amends ASC 810-10 (formerly FASB Interpretation No. 46(R)) by adding previously considered qualifying special purpose entities (the concept of these entities was eliminated by SFAS No. 166). In addition, companies must perform an analysis to determine whether the company s variable interest or interests give it a controlling financial interest in a variable interest entity. Companies must also reassess on an ongoing basis whether the company is the primary beneficiary of a variable interest entity. SFAS 167 is effective for fiscal years beginning after November 15, 2009. The Company is currently evaluating the impact that the adoption of SFAS 167 may have on the Company s consolidated financial statements.

# **Forward Looking Statements**

This report includes certain statements that are forward looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934 as amended (the

Exchange Act ). These forward looking statements involve uncertainties and risks. There can be no assurance that actual results will not differ from the Company s expectations. Factors which could cause materially different results include, among others, additional issues that may arise in connection with the findings of the completed investigation by the Audit Committee of the Board of Directors and the SEC s requests for additional information, fuel prices, fuel availability, lower

consumer confidence, interest rate increases, tight lending practices, increased material costs, the success of new product introductions, the pace of acquisitions, cost structure improvements, the impact of the auction market failures on our liquidity, competition and general economic conditions and the other risks and uncertainties discussed more fully in Item 1A of our Annual Report on Form 10-K for the year ended July 31, 2009. The Company disclaims any obligation or undertaking to disseminate any updates or revisions to any change in expectation of the Company after the date hereof or any change in events, conditions or circumstances on which any statement is based except as required by law.

# **ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

The Company is exposed to market risk from changes in foreign currency related to its operations in Canada. However, because of the small size of the Canadian operations, a hypothetical 10% change in the Canadian dollar as compared to the U.S. dollar would not have a significant impact on the Company s financial position or results of operations. The Company is also exposed to market risks related to interest rates because of its investments in debt securities. A hypothetical 10% change in interest rates would not have a significant impact on the Company s financial position or results of operations.

Reference is made to Note 7 to our condensed consolidated financial statements contained elsewhere in this report for a description of developments related to our investments in ARS.

# **ITEM 4. CONTROLS AND PROCEDURES**

The Company maintains disclosure controls and procedures , as such term is defined under Securities Exchange Act Rule 13a-15(e), that are designed to ensure that information required to be disclosed in our Exchange Act reports is recorded, processed, summarized and reported within the time periods specified in the rules and forms of the Securities and Exchange Commission (the SEC), and that such information is accumulated and communicated to our management, including our Chief Executive Officer and Chief Financial Officer, as appropriate, to allow timely decisions regarding required disclosures. In designing and evaluating the disclosure controls and procedures, the Company s management recognized that any controls and procedures, no matter how well designed and operated, can provide only reasonable assurance of achieving the desired control objectives and the Company s management necessarily was required to apply its judgment in evaluating the cost-benefit relationship of possible controls and procedures. The Company has carried out an evaluation, as of the end of the period covered by this report, under the supervision and with the participation of the Company s management, including its Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and operation of the Company s disclosure controls and procedures. Based on this evaluation, the Chief Executive Officer and Chief Financial Officer have concluded that the Company s disclosure controls and procedures were effective to ensure that information required to be disclosed by the Company in the reports that it files or submits under the Exchange Act is recorded, processed, summarized and reported within the time periods specified by the SEC s rules and forms and accumulated and communicated to the Company s management as appropriate to allow for timely decisions regarding required disclosures.

During the three months ended on January 31, 2010, there were no material changes in our internal control over financial reporting that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

# PART II Other Information ITEM 1. LEGAL PROCEEDINGS

We have been subject to an SEC review regarding the facts and circumstances giving rise to the restatement of our previously issued financial statements as of July 31, 2006 and 2005, and for each of the years in the three-year period ended July 31, 2006, and the financial results in each of the quarterly periods in fiscal year 2006 and fiscal year 2005, and our financial statements as of and for the three months ended October 31, 2006 and related matters. We have cooperated fully with the SEC, including from time to time responding to SEC staff requests for additional information. The investigation by the SEC staff could result in the SEC seeking various penalties and relief, including, without limitation, civil injunctive relief and/or civil monetary penalties or administrative relief. The nature of the relief or remedies the SEC may seek, if any, cannot be predicted at this time.

The Company has been named in approximately 325 complaints, some of which were originally styled as putative class actions (with respect to which class certification was ultimately denied) and some of which were filed by individual plaintiffs, filed against manufacturers of travel trailers and manufactured homes supplied to the Federal Emergency Management Agency (FEMA) for use as emergency living accommodations in the wake of Hurricanes Katrina and Rita. The complaints have been transferred to the Eastern District of Louisiana by the federal panel on multidistrict litigation for consideration in a matter captioned In re FEMA Trailer Formaldehyde Products Liability Litigation, Case Number MDL 07-1873, United States District Court for the Eastern District of Louisiana. The complaints generally assert claims for damages (for health related problems, medical expenses, emotional distress and lost earnings) and for medical monitoring costs due to the presence of formaldehyde in the units. Some of the lawsuits also seek punitive and/or exemplary damages. Thus far, however, none of the lawsuits allege a specific amount of damages sought and instead make general allegations about the nature of the plaintiffs claims without placing a dollar figure on them. The Company strongly disputes the allegations in these complaints, and intends to vigorously defend itself in all such matters.

In addition, we are involved in certain litigation arising out of our operations in the normal course of our business, most of which are based upon state lemon laws, warranty claims, other claims and accidents (for which we carry insurance above a specified deductible amount). In this regard, the Company is a party to two companion lawsuits pending in Jefferson County, Texas which were brought against it and its affiliates, each of which arises from a March 29, 2006 crash of a bus manufactured by a subsidiary of the Company. The cases were filed in the 172nd State District Court on January 30, 2008 and in the 60th State District Court on March 28, 2008. At the time of the crash, the bus was transporting a Beaumont, Texas high school girls soccer team to a playoff game. Two girls died in the crash, as many as nine others were seriously injured, and the remainder of the girls, their two coaches, and the bus driver sustained less serious physical injuries. The plaintiffs in these two cases generally allege negligence and product liability claims including that the bus was not crashworthy, that the bus was unreasonably dangerous, and that the design and manufacture of the bus and its component parts was defective. The plaintiffs seek unspecified damages for wrongful death, past and future physical pain and suffering, past and future mental anguish, past and future physical impairment, past and future medical and health care expenses, past and future loss of earning capacity, past and future loss of parental companionship and society, as well as

exemplary damages, costs of court, and pre-judgment and post-judgment interest. Additionally, the Company has received requests for indemnification and tenders of defense from the bus chassis supplier and the distributor of the bus. Although written discovery has been exchanged in the matter and dozens of depositions have been taken of the plaintiffs and the bus driver, a significant amount of discovery remains. Mediation of the matter is scheduled to occur by mid-June 2010, and the matter is set for trial October 4, 2010. The Company strongly disputes the allegations in these complaints, and intends to vigorously defend itself in all such matters.

While it is impossible to estimate with certainty the ultimate legal and financial liability with respect to the litigation arising out of our operations in the normal course of business, including the litigation described above, we believe that while the final resolution of any such litigation may have an impact on our consolidated results for a particular reporting period, the ultimate disposition of such litigation will not have any material adverse effect on our financial position, results of operation or liquidity.

### **ITEM 1A. RISK FACTORS**

There have been no material changes from the risk factors previously disclosed in Part I, Item 1A of our Annual Report on Form 10-K for the fiscal year ended July 31, 2009.

# **ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS**

	(a) Total Number of Shares (or Units)	(b) Average Price Paid per Share (or	(c) Total Number of Shares (or Units) Purchased as Part of Publicly Announced Plans or	(d) Maximum Number (or Approximate Dollar Value) of Shares (or Units) that May Yet Be Purchased Under the Plans or
	Purchased (1)	Unit)	Programs	Programs
November 2009 December 2009 January 2010	3,980,000	\$ 29.00		
<ul> <li>(1) On December 18, 2009, the Company announced that it had purchased 3,980,000 shares of its common stock from the Estate of Wade F. B. Thompson in a private transaction that did not involve a publicly announced plan</li> </ul>				

(d)

or program.

# **ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS**

The Company held its Annual Meeting of Stockholders on December 8, 2009.

At the meeting, the stockholders elected three Class C directors of the Company to serve until the Company s Annual Meeting of Stockholders in 2012. The names of the directors elected and the number of votes cast for or withheld, as well as the number of broker non-votes, with respect to each director are as follows:

			Broker				
Director	For	Withheld	Non-Votes				
Neil D. Chrisman	51,644,244	731,085					
Alan A. Siegel	51,890,387	484,942					
Geoffrey A. Thompson	51,642,121	733,208					
The terms of the other directors, Peter B. Orthwein, William C. Tomson and Jan H. Suwinski, continued after the							
meeting.							
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### **ITEM 6. EXHIBITS**

- Exhibit Description
  - 10.1 Repurchase Agreement, dated as of December 17, 2009, between the Company and the Estate (incorporated by reference to Exhibit 10.1 of the Company s Current Report on Form 8-K dated December 23, 2009).
  - 10.2 Credit Agreement between the Company and Marcus Lemonis, Stephen Adams, in his individual capacity, and Stephen Adams and his successors, as trustee under the Stephen Adams Living Trust, dated as of December 22, 2009 (incorporated by reference to Exhibit 10.1 of the Company s Current Report on Form 8-K dated December 23, 2009).
  - 10.3 Amendment to Exclusivity Agreement between the Company, FreedomRoads Holding Company, LLC, FreedomRoads, LLC and certain subsidiaries of FreedomRoads, LLC, dated as of December 22, 2009 (incorporated by reference to Exhibit 10.2 of the Company s Current Report on Form 8-K dated December 23, 2009).
  - 10.4 First Amendment to Credit Agreement, dated January 15, 2009, between the Company and Stephen Adams, in his individual capacity, and Stephen Adams and his successors, as trustee under the Stephen Adams Living Trust, dated December 22, 2009 (incorporated by reference to Exhibit 10.3 of the Company s Current Report on Form 8-K dated December 23, 2009).
  - 10.5 First Amendment to Credit Agreement, dated January 30, 2009, between the Company and Stephen Adams, in his individual capacity, and Stephen Adams and his successors, as trustee under the Stephen Adams Living Trust, dated December 22, 2009 (incorporated by reference to Exhibit 10.4 of the Company s Current Report on Form 8-K dated December 23, 2009).
  - 31.1 Chief Executive Officer s Certification filed pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
  - 31.2 Chief Financial Officer s Certification filed pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
  - 32.1 Chief Executive Officer s Certification furnished pursuant to Section 906 of the Sarbanes-Oxley Act 2002.
- 32.2 Chief Financial Officer s Certification furnished pursuant to Section 906 of the Sarbanes-Oxley Act 2002.
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# **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

## THOR INDUSTRIES, INC.

(Registrant)

DATE: March 8, 2010

/s/ Peter B. Orthwein Peter B. Orthwein Chairman of the Board, President and Chief Executive Officer

DATE: March 8, 2010

/s/ Christian G. Farman Christian G. Farman Senior Vice President, Treasurer and Chief Financial Officer 45