

APPLIED INDUSTRIAL TECHNOLOGIES INC  
Form 10-Q  
April 30, 2019  
Table of Contents

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

---

FORM 10-Q

---

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended MARCH 31, 2019  
OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_ to \_\_\_\_\_  
Commission File Number 1-2299

---

APPLIED INDUSTRIAL TECHNOLOGIES, INC.  
(Exact name of registrant as specified in its charter)

---

Ohio	34-0117420
(State or other jurisdiction of incorporation or organization)	(I.R.S. Employer Identification Number)

One Applied Plaza, Cleveland, Ohio 44115  
(Address of principal executive offices) (Zip Code)  
Registrant's telephone number, including area code: (216) 426-4000  
(Former name, former address and former fiscal year, if changed since last report)

---

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer  Accelerated filer

Non-accelerated filer  Smaller reporting company

Emerging growth company



Table of Contents

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. [ ]

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

Yes [ ] No [X]

There were 38,593,360 (no par value) shares of common stock outstanding on April 19, 2019.

---

Table of Contents

APPLIED INDUSTRIAL TECHNOLOGIES, INC. AND SUBSIDIARIES  
INDEX

	Page No.
Part I: <u>FINANCIAL INFORMATION</u>	
Item 1: <u>Financial Statements</u>	
<u>Condensed Statements of Consolidated Income-Three and Nine Months Ended March 31, 2019 and 2018</u>	<u>2</u>
<u>Condensed Statements of Consolidated Comprehensive Income-Three and Nine Months Ended March 31, 2019 and 2018</u>	<u>3</u>
<u>Condensed Consolidated Balance Sheets-March 31, 2019 and June 30, 2018</u>	<u>4</u>
<u>Condensed Statements of Consolidated Cash Flows-Nine Months Ended March 31, 2019 and 2018</u>	<u>5</u>
<u>Condensed Statements of Shareholders' Equity</u>	<u>6</u>
<u>Notes to Condensed Consolidated Financial Statements</u>	<u>8</u>
<u>Report of Independent Registered Public Accounting Firm</u>	<u>27</u>
Item 2: <u>Management's Discussion and Analysis of Financial Condition and Results of Operations</u>	<u>28</u>
Item 3: <u>Quantitative and Qualitative Disclosures About Market Risk</u>	<u>38</u>
Item 4: <u>Controls and Procedures</u>	<u>39</u>
Part II: <u>OTHER INFORMATION</u>	
Item 1: <u>Legal Proceedings</u>	<u>40</u>
Item 2: <u>Unregistered Sales of Equity Securities and Use of Proceeds</u>	<u>40</u>
Item 4: <u>Mine Safety Disclosures</u>	<u>40</u>
Item 6: <u>Exhibits</u>	<u>41</u>
<u>Signatures</u>	<u>42</u>

Table of Contents

## PART I: FINANCIAL INFORMATION

## ITEM I: FINANCIAL STATEMENTS

APPLIED INDUSTRIAL TECHNOLOGIES, INC. AND SUBSIDIARIES  
CONDENSED STATEMENTS OF CONSOLIDATED INCOME

(Unaudited)

(In thousands, except per share amounts)

	Three Months Ended March 31,		Nine Months Ended March 31,	
	2019	2018	2019	2018
Net sales	\$885,443	\$827,665	\$2,589,996	\$2,175,553
Cost of sales	629,884	588,141	1,839,724	1,555,245
Gross profit	255,559	239,524	750,272	620,308
Selling, distribution and administrative expense, including depreciation	189,456	183,080	556,865	465,312
Intangible impairment	31,594	—	31,594	—
Operating income	34,509	56,444	161,813	154,996
Interest expense, net	9,947	8,216	30,001	12,521
Other income, net	(1,256)	(1,291)	(549)	(2,022)
Income before income taxes	25,818	49,519	132,361	144,497
Income tax expense	9,283	12,927	28,171	43,234
Net income	\$16,535	\$36,592	\$104,190	\$101,263
Net income per share - basic	\$0.43	\$0.95	\$2.69	\$2.61
Net income per share - diluted	\$0.42	\$0.93	\$2.66	\$2.58
Weighted average common shares outstanding for basic computation	38,643	38,674	38,701	38,775
Dilutive effect of potential common shares	396	612	521	497
Weighted average common shares outstanding for diluted computation	39,039	39,286	39,222	39,272

See notes to condensed consolidated financial statements.

Table of ContentsAPPLIED INDUSTRIAL TECHNOLOGIES, INC. AND SUBSIDIARIES  
CONDENSED STATEMENTS OF CONSOLIDATED COMPREHENSIVE INCOME

(Unaudited)

(In thousands)

	Three Months Ended		Nine Months Ended	
	March 31,		March 31,	
	2019	2018	2019	2018
Net income per the condensed statements of consolidated income	\$16,535	\$36,592	\$104,190	\$101,263
Other comprehensive (loss) income, before tax:				
Foreign currency translation adjustments	2,945	(353)	(1,611)	1,775
Post-employment benefits:				
Reclassification of net actuarial gains and prior service cost into other income, net and included in net periodic pension costs	(77)	(19)	(230)	(55)
Unrealized (loss) gain on investment securities available for sale	—	(3)	—	39
Cumulative effect of adopting accounting standard	—	—	(50)	—
Unrealized loss on cash flow hedge	(6,941)	—	(6,941)	—
Reclassification of interest from cash flow hedge into interest expense	85	—	85	—
Total of other comprehensive (loss) income, before tax	(3,988)	(375)	(8,747)	1,759
Income tax (benefit) expense related to items of other comprehensive (loss) income	(1,626)	11	(1,976)	57
Other comprehensive (loss) income, net of tax	(2,362)	(386)	(6,771)	1,702
Comprehensive income, net of tax	\$14,173	\$36,206	\$97,419	\$102,965
See notes to condensed consolidated financial statements.				

Table of ContentsAPPLIED INDUSTRIAL TECHNOLOGIES, INC. AND SUBSIDIARIES  
CONDENSED CONSOLIDATED BALANCE SHEETS

(Unaudited)

(In thousands)

	March 31, 2019	June 30, 2018
<b>ASSETS</b>		
Current assets		
Cash and cash equivalents	\$47,367	\$54,150
Accounts receivable, less allowances of \$13,055 and \$13,566	574,468	548,811
Inventories	454,555	422,069
Other current assets	49,380	32,990
Total current assets	1,125,770	1,058,020
Property, less accumulated depreciation of \$177,383 and \$175,300	123,240	121,343
Identifiable intangibles, net	378,844	435,947
Goodwill	661,195	646,643
Other assets	33,761	23,788
<b>TOTAL ASSETS</b>	<b>\$2,322,810</b>	<b>\$2,285,741</b>
<b>LIABILITIES AND SHAREHOLDERS' EQUITY</b>		
Current liabilities		
Accounts payable	\$240,339	\$256,886
Current portion of long term debt	44,163	19,183
Compensation and related benefits	69,324	73,370
Other current liabilities	62,731	83,112
Total current liabilities	416,557	432,551
Long-term debt	937,536	944,522
Post-employment benefits	8,372	11,985
Other liabilities	77,497	81,720
<b>TOTAL LIABILITIES</b>	<b>1,439,962</b>	<b>1,470,778</b>
Shareholders' Equity		
Preferred stock—no par value; 2,500 shares authorized; none issued or outstanding	—	—
Common stock—no par value; 80,000 shares authorized; 54,213 shares issued; 38,593 and 38,703 outstanding, respectively	10,000	10,000
Additional paid-in capital	171,734	169,383
Retained Earnings	1,213,314	1,129,678
Treasury shares—at cost (15,620 and 15,510 shares, respectively)	(415,206 )	(403,875 )
Accumulated other comprehensive loss	(96,994 )	(90,223 )
<b>TOTAL SHAREHOLDERS' EQUITY</b>	<b>882,848</b>	<b>814,963</b>
<b>TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY</b>	<b>\$2,322,810</b>	<b>\$2,285,741</b>
See notes to condensed consolidated financial statements.		

Table of ContentsAPPLIED INDUSTRIAL TECHNOLOGIES, INC. AND SUBSIDIARIES  
CONDENSED STATEMENTS OF CONSOLIDATED CASH FLOWS

(Unaudited)

(In thousands)

	Nine Months Ended March 31, 2019	2018
Cash Flows from Operating Activities		
Net income	\$ 104,190	\$ 101,263
Adjustments to reconcile net income to net cash provided by operating activities:		
Depreciation and amortization of property	15,045	12,721
Amortization of intangibles	31,823	21,326
Intangible impairment	31,594	—
Unrealized foreign exchange transactions gain	40	(440 )
Amortization of stock options and appreciation rights	1,831	1,479
Gain on sale of property	(258 )	(246 )
Other share-based compensation expense	3,716	3,481
Changes in operating assets and liabilities, net of acquisitions	(106,367 )	(91,642 )
Other, net	(4,448 )	(64 )
Net Cash provided by Operating Activities	77,166	47,878
Cash Flows from Investing Activities		
Acquisition of businesses, net of cash acquired	(37,526 )	(778,149 )
Property purchases	(11,711 )	(17,898 )
Proceeds from property sales	649	714
Other	391	—
Net Cash used in Investing Activities	(48,197 )	(795,333 )



Cash Flows from Financing Activities			
Net (repayments)			
borrowings under revolving credit facility	(500	)	87,500
Long-term debt borrowings	175,000		780,000
Long-term debt repayments	(156,803	)	(120,488
Payment of debt issuance costs	(775	)	(3,298
Purchases of treasury shares	(11,158	)	(22,778
Dividends paid	(35,254	)	(34,190
Acquisition holdback payments	(2,609	)	(318
Exercise of stock options and appreciation rights	—		5
Taxes paid for shares withheld for equity awards	(3,371	)	(1,498
Net Cash (used in) provided by Financing Activities	(35,470	)	684,935
Effect of Exchange Rate Changes on Cash	(282	)	986
Decrease in Cash and Cash Equivalents	(6,783	)	(61,534
Cash and Cash Equivalents at Beginning of Period	54,150		105,057
Cash and Cash Equivalents at End of Period	\$ 47,367		\$ 43,523

See notes to condensed consolidated financial statements.

Table of ContentsAPPLIED INDUSTRIAL TECHNOLOGIES, INC. AND SUBSIDIARIES  
CONDENSED STATEMENTS OF SHAREHOLDERS' EQUITY

(Unaudited)

(In thousands)

For the Period Ended March 31, 2019	Shares of Common Stock Outstanding	Common Stock	Additional Paid-In Capital	Retained Earnings	Treasury Shares-at Cost	Accumulated Other Comprehensive Income (Loss)	Total Shareholders' Equity
Balance at July 1, 2018	38,703	\$ 10,000	\$ 169,383	\$ 1,129,678	\$(403,875)	\$ (90,223 )	\$ 814,963
Net income				48,938			48,938
Other comprehensive income (loss)						5,347	5,347
Cumulative effect of adopting accounting standards				3,056			3,056
Cash dividends — \$0.30 per share				(13 )			(13 )
Exercise of stock appreciation rights and options	17		(855 )		(210 )		(1,065 )
Performance share awards	18		(844 )		(301 )		(1,145 )
Restricted stock units	16		(760 )		(198 )		(958 )
Compensation expense — stock appreciation rights and options			651				651
Other share-based compensation expense			1,043				1,043
Other				24	(35 )		(11 )
Balance at September 30, 2018	38,754	10,000	168,618	1,181,683	(404,619 )	(84,876 )	870,806
Net income				38,717			38,717
Other comprehensive income (loss)						(9,756 )	(9,756 )
Cash dividends — \$0.30 per share				(11,651 )			(11,651 )
Exercise of stock appreciation rights and options			(7 )		1		(6 )
Restricted stock units	3		(140 )		31		(109 )
Compensation expense — stock appreciation rights and options			606				606
Other share-based compensation expense			1,308				1,308
Other				(1 )	1		—
Balance at December 31, 2018	38,757	10,000	170,385	1,208,748	(404,586 )	(94,632 )	889,915
Net income				16,535			16,535
Other comprehensive income (loss)						(2,362 )	(2,362 )
				(11,979 )			(11,979 )

Edgar Filing: APPLIED INDUSTRIAL TECHNOLOGIES INC - Form 10-Q

Cash dividends — \$0.31 per share							
Purchases of common stock for treasury	(192 )				(11,158 )		(11,158 )
Exercise of stock appreciation rights and options	13		(197 )		149		(48 )
Compensation expense — stock appreciation rights and options			574				574
Other share-based compensation expense			1,365				1,365
Other	15		(393 )	10	389		6
Balance at March 31, 2019	38,593	\$ 10,000	\$ 171,734	\$ 1,213,314	\$ (415,206)	\$ (96,994 )	\$ 882,848

Table of Contents

APPLIED INDUSTRIAL TECHNOLOGIES, INC. AND SUBSIDIARIES  
 CONDENSED STATEMENTS OF SHAREHOLDERS' EQUITY  
 (Unaudited)  
 (In thousands)

For the Period Ended March 31, 2018	Shares of Common Stock Outstanding	Common Stock	Additional Paid-In Capital	Retained Earnings	Treasury Shares-at Cost	Accumulated Other Comprehensive Income (Loss)	Total Shareholders' Equity
Balance at July 1, 2017	39,041	\$ 10,000	\$ 164,655	\$ 1,033,751	\$(381,448)	\$( 81,702 )	\$ 745,256
Net income				33,721			33,721
Other comprehensive income (loss)						8,152	8,152
Cash dividends — \$0.29 per share				(2 )			(2 )
Purchases of common stock for treasury	(248 )				(13,761 )		(13,761 )
Exercise of stock appreciation rights and options	1		(80 )		14		(66 )
Performance share awards	5		(273 )		(24 )		(297 )
Restricted stock units	13		(616 )		(57 )		(673 )
Compensation expense — stock appreciation rights and options			577				577
Other share-based compensation expense			778				778
Other	2		(43 )	3	23		(17 )
Balance at September 30, 2017	38,814	10,000	164,998	1,067,473	(395,253 )	(73,550 )	773,668
Net income				30,950			30,950
Other comprehensive income (loss)						(6,064 )	(6,064 )
Cash dividends — \$0.29 per share				(11,246 )			(11,246 )
Purchases of common stock for treasury	(145 )				(9,017 )		(9,017 )
Exercise of stock appreciation rights and options	3		(171 )		(26 )		(197 )
Restricted stock units	2		(54 )		8		(46 )
Compensation expense — stock appreciation rights and options			436				436
Other share-based compensation expense			799				799
Other				(21 )			(21 )
Balance at December 31, 2017	38,674	10,000	166,008	1,087,156	(404,288 )	(79,614 )	779,262
Net income				36,592			36,592
						(386 )	(386 )

Other comprehensive income (loss)							
Cash dividends — \$0.30 per share				(11,637 )			(11,637 )
Exercise of stock appreciation rights and options	8		(169 )		(18 )		(187 )
Restricted stock units					(3 )		(3 )
Compensation expense — stock appreciation rights and options			466				466
Other share-based compensation expense			1,904				1,904
Other	14		(361 )	25	353		17
Balance at March 31, 2018	38,696	\$ 10,000	\$ 167,848	\$ 1,112,136	\$ (403,956)	\$ (80,000 )	\$ 806,028

7

---

Table of Contents

APPLIED INDUSTRIAL TECHNOLOGIES, INC. AND SUBSIDIARIES  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS  
(Amounts in thousands, except per share amounts) (Unaudited)

8

---

Table of Contents

APPLIED INDUSTRIAL TECHNOLOGIES, INC. AND SUBSIDIARIES  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Amounts in thousands, except per share amounts) (Unaudited)

1. BASIS OF PRESENTATION

The accompanying unaudited condensed consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America for interim financial information and with the instructions to Form 10-Q and Regulation S-X. Accordingly, they do not include all of the information and footnotes required by accounting principles generally accepted in the United States of America for complete financial statements. In the opinion of management, all adjustments (consisting of normal recurring adjustments) considered necessary for a fair presentation of the financial position of Applied Industrial Technologies, Inc. (the "Company", or "Applied") as of March 31, 2019, and the results of its operations and its cash flows for the nine month periods ended March 31, 2019 and 2018, have been included. The condensed consolidated balance sheet as of June 30, 2018 has been derived from the audited consolidated financial statements at that date. This Quarterly Report on Form 10-Q should be read in conjunction with the Company's Annual Report on Form 10-K for the year ended June 30, 2018. Operating results for the nine month period ended March 31, 2019 are not necessarily indicative of the results that may be expected for the remainder of the fiscal year ending June 30, 2019.

Inventory

The Company uses the LIFO method of valuing U.S. inventories. An actual valuation of inventory under the LIFO method can be made only at the end of each year based on the inventory levels and costs at that time. Accordingly, interim LIFO calculations are based on management's estimates of expected year-end inventory levels and costs and are subject to the final year-end LIFO inventory determination.

Derivatives

The Company records all derivatives on the balance sheet at fair value. The accounting for changes in the fair value of derivatives depends on the intended use of the derivative, whether the Company has elected to designate a derivative in a hedging relationship and apply hedge accounting, and whether the hedging relationship has satisfied the criteria necessary to apply hedge accounting. Derivatives designated and qualifying as a hedge of the exposure to changes in the fair value of an asset, liability, or firm commitment attributable to a particular risk, such as interest rate risk, are considered fair value hedges. Derivatives designated and qualifying as a hedge of the exposure to variability in expected future cash flows, or other types of forecasted transactions, are considered cash flow hedges. Derivatives may also be designated as hedges of the foreign currency exposure of a net investment in a foreign operation. Hedge accounting generally provides for the matching of the timing of gain or loss recognition on the hedging instrument with the recognition of the changes in the fair value of the hedged asset or liability that are attributable to the hedged risk in a fair value hedge or the earnings effect of the hedged forecasted transactions in a cash flow hedge. The Company may enter into derivative contracts that are intended to economically hedge certain risks, even though hedge accounting does not apply or the Company elects not to apply hedge accounting.

In accordance with the FASB's fair value measurement guidance, the Company made an accounting policy election to measure the credit risk of its derivative financial instruments that are subject to master netting agreements on a net basis by counterparty portfolio.

Recently Adopted Accounting Guidance

Revenue from Contracts with Customers

In May 2014, the FASB issued Accounting Standards Update ("ASU") 2014-09, "Revenue from Contracts with Customers (Topic 606)" ("ASC 606"). The standard outlines a single comprehensive model for entities to use in the accounting for revenue arising from contracts with customers. The core principle of this model is that "an entity recognizes revenue to depict the transfer of promised goods or services to a customer in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods and services." Subsequent to the

issuance of ASU 2014-09, the FASB issued ASU 2015-14, ASU 2016-08, ASU 2016-10, and ASU 2016-12, which clarify the guidance in ASU 2014-09 but do not change the core principle of the revenue recognition model, and have been collectively codified into ASC 606. The provisions of ASC 606 are effective for interim and annual periods beginning after December 15, 2017. On July 1, 2018, the Company adopted ASC 606 using the modified retrospective method. As a result, the Company applied ASC 606 only to contracts that were not completed as of July 1, 2018. The adoption of ASC 606 resulted in a net increase to opening retained earnings of approximately \$3,429, net of tax, on July 1, 2018. See Note 2, Revenue Recognition, for further information on the impacts of these standard updates.



Table of Contents

APPLIED INDUSTRIAL TECHNOLOGIES, INC. AND SUBSIDIARIES  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Amounts in thousands, except per share amounts) (Unaudited)

Income Tax Consequences of Intra-entity Transfer of Assets other than Inventory

In October 2016, the FASB issued its final standard on the income tax consequences of intra-entity transfers of assets other than inventory. This standard, issued as ASU 2016-16, requires that an entity recognize the income tax consequences of an intra-entity transfer of an asset other than inventory when the transfer occurs and eliminates the exception for an intra-entity transfer of an asset other than inventory. This update is effective for annual and interim financial statement periods beginning after December 15, 2017. The Company adopted ASU 2016-16 during the first quarter of fiscal 2019 using the modified retrospective method, and recorded a cumulative-effect adjustment decreasing retained earnings by \$424, recording a deferred tax asset of \$587 and reversing a prepaid asset of \$1,011 as of the beginning of the period. The deferred tax asset is included in other assets on the condensed consolidated balance sheet as of March 31, 2019.

Targeted Improvements to Accounting for Hedging Activities

In August 2017, the FASB issued its final standard on targeted improvements to accounting for hedging activities. This standard, issued as ASU 2017-12, expands and refines hedge accounting for both nonfinancial and financial risk components and aligns the recognition and presentation of the effects of the hedging instruments and the hedged item in the financial statements. This update is effective for annual and interim financial statement periods beginning after December 15, 2018. The Company early adopted ASU 2017-12 during the third quarter of fiscal 2019.

Recently Issued Accounting Guidance

In February 2016, the FASB issued its final standard on accounting for leases. This standard, issued as ASU 2016-02, requires that an entity that is a lessee recognize lease assets and lease liabilities on the balance sheet for all leases and disclose key information about leasing arrangements. The core principle of this update is that a "lessee should recognize the assets and liabilities that arise from leases." This update is effective for annual financial statement periods beginning after December 15, 2018, with earlier application permitted. In July 2018, the FASB issued ASU 2018-10 which clarifies the guidance in ASU 2016-02, and ASU 2018-11 which provides entities with an additional transition method option for adopting the new standard. The company plans to use this new transition method option upon adoption and recognize a cumulative-effect adjustment to the opening balance of retained earnings. In December 2018 and January 2019, the FASB issued ASU 2018-20 and ASU 2019-01, respectively, which further clarify the guidance. The Company has established a cross-functional team to evaluate the new standard and is in the process of implementing new lease administration software. The Company is still determining the financial impact that this standard update will have on its consolidated financial statements, but anticipates it will have a material impact on its assets and liabilities due to the addition of right-of-use assets and lease liabilities to the consolidated balance sheet. The Company will continue to evaluate the impacts of the adoption of the standard and these assessments are subject to change.

In June 2016, the FASB issued its final standard on measurement of credit losses on financial instruments. This standard, issued as ASU 2016-13, requires that an entity measure impairment of certain financial instruments, including trade receivables, based on expected losses rather than incurred losses. This update is effective for annual and interim financial statement periods beginning after December 15, 2019, with early adoption permitted for financial statement periods beginning after December 15, 2018. In November 2018, the FASB issued ASU 2018-19 which clarifies the guidance in ASU 2016-13. The Company has not yet determined the impact of this pronouncement on its financial statements and related disclosures.

In August 2016, the FASB issued its final standard on the classification of certain cash receipts and cash payments within the statement of cash flows. This standard, issued as ASU 2016-15, makes a number of changes meant to add or clarify guidance on the classification of certain cash receipts and payments in the statement of cash flows. This update is effective for annual and interim financial statement periods beginning after December 15, 2018, with early adoption permitted. The Company has not yet determined the impact of this pronouncement on its financial statements

and related disclosures.

In August 2018, the FASB issued its final standard on the accounting for implementation costs incurred in a cloud computing arrangement that is a service contract. This standard, issued as ASU 2018-15, aligns the requirements for capitalizing implementation costs incurred in a hosting arrangement that is a service contract with the requirements for capitalizing implementation costs incurred to develop or obtain internal-use software. This update is effective for annual and interim periods beginning after December 15, 2019, with early adoption permitted. The Company has not yet determined the impact of this pronouncement on its financial statements and related disclosures.

Table of Contents

APPLIED INDUSTRIAL TECHNOLOGIES, INC. AND SUBSIDIARIES  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Amounts in thousands, except per share amounts) (Unaudited)

2. REVENUE RECOGNITION

The Company adopted ASC 606 - Revenue from Contracts with Customers using the modified retrospective method effective July 1, 2018. The Company completed an analysis of revenue streams at each of its business units and evaluated the impact of adopting ASC 606 on revenue recognition. The Company primarily sells purchased products and the majority of its revenue is recognized at a point in time. The cumulative effect of initially applying ASC 606 resulted in a net increase to the opening retained earnings balance of \$3,429, net of tax, at July 1, 2018. The transition adjustment is comprised of two components. The first component is recognition of revenue from bill and hold arrangements. The second component is recognition of revenue from contracts that meet the criteria to recognize revenue over time as the underlying products have no alternative use and the Company has a right to payment for performance completed to date. Revenue for periods prior to July 1, 2018 has not been adjusted and continues to be reported under ASC Topic 605 - Revenue Recognition.

Revenue Recognition

The Company primarily sells purchased products distributed through its network of service centers and recognizes revenue at a point in time when control of the product transfers to the customer, typically upon shipment from an Applied facility or directly from a supplier. For products that ship directly from suppliers to customers, Applied acts as the principal in the transaction and recognizes revenue on a gross basis. Revenue recognized over time is not significant. Revenue is measured as the amount of consideration expected to be received in exchange for the products and services provided, net of allowances for product returns, variable consideration, and any taxes collected from customers that will be remitted to governmental authorities. Shipping and handling costs are recognized in net sales when they are billed to the customer. The Company has elected to account for shipping and handling activities as fulfillment costs. There are no significant costs associated with obtaining customer contracts.

Payment terms with customers vary by the type and location of the customer and the products or services offered. The Company does not adjust the promised amount of consideration for the effects of significant financing components based on the expectation that the period between when the Company transfers a promised good or service to a customer and when the customer pays for that good or service will be one year or less. Arrangements with customers that include payment terms extending beyond one year are not significant.

Accounts Receivable

Accounts receivable are stated at their estimated net realizable value and consist of amounts billed or billable and currently due from customers. The Company maintains an allowance for doubtful accounts, which reflects management's best estimate of probable losses based on an analysis of customer accounts, known troubled accounts, historical experience with write-offs, and other currently available evidence.

Variable Consideration

The Company's products are generally sold with a right of return and may include variable consideration in the form of incentives, discounts, credits or rebates. Product returns are estimated based on historical return rates. The Company estimates and recognizes variable consideration based on historical experience to determine the expected amount to which the Company will be entitled in exchange for transferring the promised goods or services to a customer. The Company records variable consideration as an adjustment to the transaction price in the period it is incurred. The realization of variable consideration occurs within a short period of time from product delivery; therefore, the time value of money effect is not significant.

Contract Assets

The Company's contract assets consist of un-billed amounts resulting from contracts for which revenue is recognized over time using the cost-to-cost method, and for which revenue recognized exceeds the amount billed to the customer. On July 1, 2018, \$13,823 of contract assets were recognized as part of the cumulative effect adjustment resulting from the adoption of ASC 606.

Activity related to contract assets, which are included in other current assets on the condensed consolidated balance sheet, is as follows:

	March 31,	July 1,	\$	%
	2019	2018	Change	Change
Contract assets	\$ 8,732	\$ 13,823	\$ (5,091)	(36.8)%

Table of ContentsAPPLIED INDUSTRIAL TECHNOLOGIES, INC. AND SUBSIDIARIES  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Amounts in thousands, except per share amounts) (Unaudited)

The following tables summarize the impacts of ASC 606 on the Company's condensed consolidated financial statements:

	Three Months Ended March 31, 2019		
	As Reported	Adjustments	Balances without adoption of ASC 606
Net sales	\$885,443	\$ 569	\$886,012
Cost of sales	629,884	369	630,253
Gross profit	255,559	200	255,759
Selling, distribution and administrative expense, including depreciation	189,456	57	189,513
Intangible Impairment	31,594	—	31,594
Operating income	34,509	143	34,652
Interest expense, net	9,947	—	9,947
Other income, net	(1,256 )	—	(1,256 )
Income before income taxes	25,818	143	25,961
Income tax expense	9,283	37	9,320
Net income	\$16,535	\$ 106	\$16,641
	Nine Months Ended March 31, 2019		
	As Reported	Adjustments	Balances without adoption of ASC 606
Net sales	\$2,589,996	\$ 4,886	\$2,594,882
Cost of sales	1,839,724	3,472	1,843,196
Gross profit	750,272	1,414	751,686
Selling, distribution and administrative expense, including depreciation	556,865	331	557,196
Intangible Impairment	31,594	—	31,594
Operating income	161,813	1,083	162,896
Interest expense, net	30,001	—	30,001
Other income, net	(549 )	—	(549 )
Income before income taxes	132,361	1,083	133,444
Income tax expense	28,171	273	28,444
Net income	\$104,190	\$ 810	\$105,000

Table of ContentsAPPLIED INDUSTRIAL TECHNOLOGIES, INC. AND SUBSIDIARIES  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Amounts in thousands, except per share amounts) (Unaudited)

	As of March 31, 2019		
	As Reported	Adjustments	Balances without adoption of ASC 606
<b>Assets</b>			
Other current assets	\$49,380	\$ (8,732 )	\$40,648
Inventories	454,555	11,461	466,016
Other assets	33,761	209	33,970
<b>Liabilities</b>			
Other current liabilities	62,731	6,649	69,380
Compensation and related benefits	69,324	(402 )	68,922
Other liabilities	77,497	(692 )	76,805
<b>Equity</b>			
Retained Earnings	\$882,848	\$ (2,619 )	\$880,229

## Disaggregation of Revenues

The following tables present the Company's net sales by reportable segment and by geographic areas based on the location of the facility shipping the product for the three and nine months ended March 31, 2019. Other countries consist of Mexico, Australia, New Zealand, and Singapore.

	Three Months Ended March 31, 2019			2018		
	Service Center Based Distribution	Fluid Power & Flow Control	Total	Service Center Based Distribution	Fluid Power & Flow Control	Total
<b>Geographic Areas:</b>						
United States	\$520,180	\$251,922	\$772,102	\$491,698	\$222,197	\$713,895
Canada	66,725	—	66,725	68,112	—	\$68,112
Other countries	43,533	3,083	46,616	41,404	4,254	\$45,658
Total	\$630,438	\$255,005	\$885,443	\$601,214	\$226,451	\$827,665

	Nine Months Ended March 31, 2019			2018		
	Service Center Based Distribution	Fluid Power & Flow Control	Total	Service Center Based Distribution	Fluid Power & Flow Control	Total
<b>Geographic Areas:</b>						
United States	\$1,490,289	\$756,433	\$2,246,722	\$1,399,513	\$438,958	\$1,838,471
Canada	204,401	—	204,401	202,408	—	\$202,408
Other countries	129,095	9,778	138,873	123,813	10,861	\$134,674
Total	\$1,823,785	\$766,211	\$2,589,996	\$1,725,734	\$449,819	\$2,175,553



Table of ContentsAPPLIED INDUSTRIAL TECHNOLOGIES, INC. AND SUBSIDIARIES  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Amounts in thousands, except per share amounts) (Unaudited)

The following tables present the Company's percentage of revenue by reportable segment and major customer industry for the three and nine months ended March 31, 2019:

	Three Months Ended March 31, 2019		
	Service Center Based Distribution	Fluid Center Power & Flow Control	Total
General Industry	35.8 %	41.7 %	37.5 %
Industrial Machinery	10.2 %	24.2 %	14.2 %
Metals	12.0 %	8.6 %	11.0 %
Food	10.5 %	2.5 %	8.2 %
Oil & Gas	10.1 %	2.3 %	7.9 %
Chem/Petrochem	2.8 %	12.8 %	5.7 %
Forest Products	7.0 %	3.6 %	6.0 %
Cement & Aggregate	6.9 %	1.0 %	5.2 %
Transportation	4.7 %	3.3 %	4.3 %
Total	100.0%	100.0 %	100.0%

	Nine Months Ended March 31, 2019		
	Service Center Based Distribution	Fluid Center Power & Flow Control	Total
General Industry	35.9 %	44.0 %	38.2 %
Industrial Machinery	9.7 %	22.0 %	13.3 %
Metals	12.2 %	8.3 %	11.1 %
Food	10.4 %	2.5 %	8.1 %
Oil & Gas	10.0 %	2.2 %	7.7 %
Chem/Petrochem	3.1 %	14.1 %	6.3 %
Forest Products	7.6 %	3.0 %	6.3 %
Cement & Aggregate	6.5 %	1.0 %	4.9 %
Transportation	4.6 %	2.9 %	4.1 %
Total	100.0%	100.0 %	100.0%



Table of ContentsAPPLIED INDUSTRIAL TECHNOLOGIES, INC. AND SUBSIDIARIES  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Amounts in thousands, except per share amounts) (Unaudited)

The following tables present the Company's percentage of revenue by reportable segment and product line for the three and nine months ended March 31, 2019:

	Three Months Ended March 31, 2019		
	Service Center Based Distribution	Fluid Power & Flow Control	Total
Power Transmission	34.5 %	2.3 %	25.2 %
Fluid Power	13.5 %	41.3 %	21.5 %
General Maintenance; Hose Products	24.7 %	4.7 %	18.9 %
Bearings, Linear & Seals	27.3 %	0.4 %	19.6 %
Specialty Flow Control	— %	51.3 %	14.8 %
Total	100.0 %	100.0 %	100.0 %
	Nine Months Ended March 31, 2019		
	Service Center Based Distribution	Fluid Power & Flow Control	Total
Power Transmission	33.8 %	1.7 %	24.3 %
Fluid Power	13.7 %	39.0 %	21.2 %
General Maintenance; Hose Products	26.0 %	5.0 %	19.7 %
Bearings, Linear & Seals	26.5 %	0.3 %	18.8 %
Specialty Flow Control	— %	54.0 %	16.0 %
Total	100.0 %	100.0 %	100.0 %

**3. BUSINESS COMBINATIONS**

The operating results of all acquired entities are included within the consolidated operating results of the Company from the date of each respective acquisition.

**Fiscal 2019 Acquisitions**

On March 4, 2019, the Company acquired substantially all of the net assets of MilRoc Distribution and Woodward Steel. MilRoc Distribution is an Oklahoma based distributor of oilfield specific products, namely pumps and valves, as well as equipment repair services and industrial parts to the oil & gas industry. Woodward Steel is an Oklahoma based steel supplier to the oil & gas and agriculture industries. MilRoc Distribution and Woodward Steel are both included in the Service Center Based Distribution segment. The purchase price for the acquisition was \$35,000, net tangible assets acquired were \$17,981, and intangible assets including goodwill was \$17,019 based upon preliminary estimated fair values at the acquisition date, which are subject to adjustment. The purchase price includes acquisition holdback payments of \$4,375, which are included in other current liabilities and other liabilities on the condensed consolidated balance sheet as of March 31, 2019, and which will be paid on the first, second, and third anniversaries of the acquisition date with interest at a fixed rate of 2.0% per annum. The Company funded this acquisition using available cash. The acquisition price and the results of operations for the acquired entity are not material in relation to the Company's consolidated financial statements.

On November 2, 2018, the Company acquired substantially all of the net assets of Fluid Power Sales, Inc. (FPS), a Baldwinsville, New York based manufacturer and distributor of fluid power components, specializing in the

engineering and fabrication of manifolds and power units. FPS is included in the Fluid Power & Flow Control segment. The purchase price for the acquisition was \$8,100, net tangible assets acquired were \$4,156, and goodwill was \$3,944 based upon preliminary estimated fair values at the acquisition date, which are subject to adjustment. The purchase price includes acquisition holdback payments of \$1,200, which is included in other current liabilities and other liabilities on the condensed consolidated balance sheet as of March 31, 2019, and which will be paid on the first and second anniversaries of the acquisition date with interest at a fixed rate of 1.5% per annum. The Company funded

Table of ContentsAPPLIED INDUSTRIAL TECHNOLOGIES, INC. AND SUBSIDIARIES  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Amounts in thousands, except per share amounts) (Unaudited)

this acquisition using available cash. The acquisition price and the results of operations for the acquired entity are not material in relation to the Company's consolidated financial statements.

**FCX Acquisition**

On January 31, 2018, the Company completed the acquisition of 100% of the outstanding shares of FCX Performance, Inc. (FCX), a Columbus, Ohio based distributor of specialty process flow control products and services. The total consideration transferred for the acquisition was \$781,781, which was financed by cash-on-hand and a new credit facility comprised of a \$780,000 Term Loan A and a \$250,000 revolver, effective with the transaction closing. See Note 5 - Debt. As a distributor of engineered valves, instruments, pumps and lifecycle services to MRO (Maintenance, Repair & Operations) and OEM (Original Equipment Manufacturer) customers across diverse industrial and process end markets, this business is included in the Fluid Power & Flow Control segment.

The following table summarizes the consideration transferred, assets acquired, and liabilities assumed in connection with the acquisition of FCX based on their estimated fair values at the acquisition date.

Cash	\$11,141
Accounts receivable	80,836
Inventories	44,669
Other current assets	1,753
Property	8,282
Identifiable intangible assets	305,420
Goodwill	440,012
Other assets	775
Total assets acquired	\$892,888
Accounts payable and accrued liabilities	54,035
Other liabilities	2,677
Deferred tax liabilities	54,395
Net assets acquired	\$781,781
Purchase price	\$784,281
Reconciliation of fair value transferred:	
Working Capital Adjustments	(2,500 )
Total Consideration	\$781,781

Goodwill acquired of \$161,452 is expected to be deductible for income tax purposes.

Net sales, operating income, and net income from the FCX acquisition included in the Company's three and nine months ended March 31, 2019 are as follows:

	Three Months Ended March 31, 2019	Nine Months Ended March 31, 2019
Net sales	\$132,595	\$417,336
Operating income	6,659	29,117
Net income	5,115	22,798



Table of ContentsAPPLIED INDUSTRIAL TECHNOLOGIES, INC. AND SUBSIDIARIES  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Amounts in thousands, except per share amounts) (Unaudited)

The following unaudited pro forma consolidated results of operations have been prepared as if the FCX acquisition (including the related acquisition costs) had occurred at the beginning of fiscal 2018:

	Three Months Ended March 31, 2018	Nine Months Ended March 31, 2018
Pro forma		
Net sales	\$866,818	\$2,432,709
Operating income	62,360	164,302
Net income	40,546	98,391
Diluted net income per share	\$1.03	\$2.51

These pro forma amounts have been calculated after applying the Company's accounting policies and adjusting the results to reflect additional amortization that would have been recorded assuming the fair value adjustments to identified intangible assets had been applied as of July 1, 2017. In addition, pro forma adjustments have been made for the interest expense that would have been incurred as a result of the indebtedness used to finance the acquisitions. The pro forma net income amounts also incorporate an adjustment to the recorded income tax expense for the income tax effect of the pro forma adjustments described above. These pro forma results of operations do not include any anticipated synergies or other effects of the planned integration of FCX; accordingly, such pro forma adjustments do not purport to be indicative of the results of operations that actually would have resulted had the acquisitions occurred as of the date indicated or that may result in the future.

**Other Fiscal 2018 Acquisition**

On July 3, 2017, the Company acquired 100% of the outstanding stock of Diseño, Construcciones y Fabricaciones Hispanoamericanas, S.A. (DICOFASA), a distributor of accessories and components for hydraulic systems and lubrication, located in Puebla, Mexico. DICOFASA is included in the Service Center Based Distribution segment. The purchase price for the acquisition was \$5,920, net tangible assets acquired were \$3,395, and goodwill was \$2,525 based upon estimated fair values at the acquisition date. The purchase price includes \$906 of acquisition holdback payments, of which \$219 was paid during the nine months ended March 31, 2019. Due to changes in foreign currency exchange rates, the remaining balance is \$645, which is included in other current liabilities and other liabilities on the condensed consolidated balance sheet as of March 31, 2019, and which will be paid on the second and third anniversaries of the acquisition date with interest at a fixed rate of 1.5% per annum. The Company funded this acquisition using available cash. The acquisition price and the results of operations for the acquired entity are not material in relation to the Company's consolidated financial statements.

**4. GOODWILL AND INTANGIBLES**

The changes in the carrying amount of goodwill for both the Service Center Based Distribution segment and the Fluid Power & Flow Control segment for the fiscal year ended June 30, 2018 and the nine month period ended March 31, 2019 are as follows:

	Service Center Based Distribution	Fluid Power & Flow Control	Total
Balance at July 1, 2017	\$ 201,740	\$4,395	\$206,135
Goodwill acquired during the period	2,525	439,164	441,689

Other, primarily currency translation	(1,181 )	—	(1,181 )
Balance at June 30, 2018	\$ 203,084	\$ 443,559	\$ 646,643
Goodwill acquired/adjusted during the period	9,872	4,791	14,663
Other, primarily currency translation	(111 )	—	(111 )
Balance at March 31, 2019	\$ 212,845	\$ 448,350	\$ 661,195

The Company has seven (7) reporting units for which an annual goodwill impairment assessment was performed as of January 1, 2019. The Company concluded that all of the reporting units' fair value exceeded their carrying amounts by at least 20% as of January 1, 2019. The fair values of the reporting units in accordance with the goodwill

Table of ContentsAPPLIED INDUSTRIAL TECHNOLOGIES, INC. AND SUBSIDIARIES  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Amounts in thousands, except per share amounts) (Unaudited)

impairment test were determined using the Income and Market approaches. The Income approach employs the discounted cash flow method reflecting projected cash flows expected to be generated by market participants and then adjusted for time value of money factors. The Market approach utilizes an analysis of comparable publicly traded companies.

The techniques used in the Company's impairment tests have incorporated a number of assumptions that the Company believes to be reasonable and to reflect known market conditions at the measurement dates. Assumptions in estimating future cash flows are subject to a degree of judgment. The Company makes all efforts to forecast future cash flows as accurately as possible with the information available at the measurement date. The Company evaluates the appropriateness of its assumptions and overall forecasts by comparing projected results of upcoming years with actual results of preceding years. Key Level 3 based assumptions relate to pricing trends, inventory costs, customer demand, and revenue growth. A number of benchmarks from independent industry and other economic publications were also used. Changes in future results, assumptions, and estimates after the measurement date may lead to an outcome where additional impairment charges would be required in future periods. Specifically, actual results may vary from the Company's forecasts and such variations may be material and unfavorable, thereby triggering the need for future impairment tests where the conclusions may differ in reflection of prevailing market conditions.

At March 31, 2019 and June 30, 2018, accumulated goodwill impairment losses subsequent to fiscal year 2002 totaled \$64,794 related to the Service Center Based Distribution segment and \$36,605 related to the Fluid Power & Flow Control segment.

The Company's identifiable intangible assets resulting from business combinations are amortized over their estimated period of benefit and consist of the following:

March 31, 2019	Amount	Accumulated Amortization	Net Book Value
Finite-Lived Identifiable Intangibles:			
Customer relationships	\$422,077	\$ 127,758	\$294,319
Trade names	105,933	25,417	80,516
Vendor relationships	11,387	7,968	3,419
Non-competition agreements	2,702	2,112	590
Total Identifiable Intangibles	\$542,099	\$ 163,255	\$378,844

June 30, 2018	Amount	Accumulated Amortization	Net Book Value
Finite-Lived Identifiable Intangibles:			
Customer relationships	\$465,691	\$ 125,009	\$340,682
Trade names	112,939	22,454	90,485
Vendor relationships	11,425	7,382	4,043
Non-competition agreements	2,761	2,024	737
Total Identifiable Intangibles	\$592,816	\$ 156,869	\$435,947

Amounts include the impact of foreign currency translation. Fully amortized amounts are written off.

During the nine month period ended March 31, 2019, the Company acquired identifiable intangible assets with a preliminary acquisition cost allocation and weighted-average life as follows:

Weighted-Average Life

	Acquisition	
	Cost	Allocation
Customer relationships	\$ 5,956	20
Trade names	941	5
Non-competition agreements	250	5
Total Intangibles Acquired	\$ 7,147	17.5

18

---



Table of Contents

APPLIED INDUSTRIAL TECHNOLOGIES, INC. AND SUBSIDIARIES  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Amounts in thousands, except per share amounts) (Unaudited)

Due to a sustained decline in economic conditions in the upstream oil and gas industry in western Canada, management also assessed the long-lived intangible assets related to the Reliance asset group in Canada for impairment during the third quarter of fiscal 2019. The Reliance asset group is located in western Canada and primarily serves customers in the upstream oil and gas industry. The asset group carrying value exceeded the sum of the undiscounted cash flows, indicating impairment. The fair value of the asset group was then determined using the Income approach, and the analysis resulted in the measurement of a full impairment loss of \$31,594, which was recorded in the three months ended March 31, 2019.

Estimated future amortization expense by fiscal year (based on the Company's identifiable intangible assets as of March 31, 2019) for the next five years is as follows: \$10,200 for the remainder of 2019, \$39,000 for 2020, \$36,900 for 2021, \$34,800 for 2022, \$32,700 for 2023 and \$28,500 for 2024.

5. DEBT

Revolving Credit Facility & Term Loan

In January 2018, in conjunction with the acquisition of FCX, the Company refinanced its existing credit facility and entered into a new five-year credit facility with a group of banks expiring in January 2023. This agreement provides for a \$780,000 unsecured term loan and a \$250,000 unsecured revolving credit facility. Fees on this facility range from 0.10% to 0.20% per year based upon the Company's leverage ratio at each quarter end. Borrowings under this agreement carry variable interest rates tied to either LIBOR or prime at the Company's discretion. At March 31, 2019 and June 30, 2018, the Company had \$618,500 and \$775,125, respectively, outstanding under the term loan. The interest rate on the term loan as of March 31, 2019 and June 30, 2018 was 4.25% and 4.13%, respectively. The Company had \$19,000 and \$19,500 outstanding under the revolver at March 31, 2019 and June 30, 2018, respectively. Unused lines under this facility, net of outstanding letters of credit of \$3,290 and \$3,625, respectively, to secure certain insurance obligations, totaled \$227,710 and \$226,875 at March 31, 2019 and June 30, 2018, respectively, and were available to fund future acquisitions or other capital and operating requirements. The weighted average interest rate on the amount outstanding under the revolving credit facility was 4.39% and 3.93% as of March 31, 2019 and June 30, 2018, respectively.

Additionally, the Company had letters of credit outstanding with a separate bank, not associated with the revolving credit agreement, in the amount of \$2,698 as of March 31, 2019 and June 30, 2018, in order to secure certain insurance obligations.

Trade Receivable Securitization Facility

In August 2018, the Company established a trade receivable securitization facility (the "AR Securitization Facility") with a termination date of August 31, 2021. The maximum availability under the AR Securitization Facility is \$175,000. Availability is further subject to changes in the credit ratings of our customers, customer concentration levels or certain characteristics of the accounts receivable being transferred and, therefore, at certain times, we may not be able to fully access the \$175,000 of funding available under the AR Securitization Facility. The AR Securitization Facility effectively increases the Company's borrowing capacity by collateralizing a portion of the amount of the Service Center Based Distribution reportable segment's U.S. operations' trade accounts receivable. The collateralized trade accounts receivable is equal to the borrowed amount outstanding under the AR Securitization Facility and there are no restrictions on cash or other assets. The Company uses the proceeds from the AR Securitization Facility as an alternative to other forms of debt, effectively reducing borrowing costs. Borrowings under this facility carry variable interest rates tied to LIBOR and fees on the AR Securitization Facility are 0.90% per year. As of March 31, 2019, the Company borrowed \$175,000 under the AR Securitization Facility, and the interest rate was 3.39%.

Other Long-Term Borrowings

At March 31, 2019 and June 30, 2018, the Company had borrowings outstanding under its unsecured shelf facility agreement with Prudential Investment Management of \$170,000. The "Series C" notes have a principal amount of \$120,000 and carry a fixed interest rate of 3.19%, and are due in equal principal payments in July 2020, 2021, and 2022. The "Series D" notes have a principal amount of \$50,000 and carry a fixed interest rate of 3.21%, and are due in equal principal payments in October 2019 and 2023.

In 2014 the Company assumed \$2,359 of debt as a part of the headquarters facility acquisition. The 1.5% fixed interest rate note is held by the State of Ohio Development Services Agency, maturing in May 2024. At March 31, 2019 and June 30, 2018, \$1,263 and \$1,438 was outstanding, respectively.

Table of Contents

APPLIED INDUSTRIAL TECHNOLOGIES, INC. AND SUBSIDIARIES  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Amounts in thousands, except per share amounts) (Unaudited)

Unamortized debt issue costs of \$574 and \$551 are included as a reduction of current portion of long-term debt on the condensed consolidated balance sheets as of March 31, 2019 and June 30, 2018, respectively. Unamortized debt issue costs of \$1,490 and \$1,807 are included as a reduction of long-term debt on the condensed consolidated balance sheets as of March 31, 2019 and June 30, 2018, respectively.

## 6. DERIVATIVES

### Risk Management Objective of Using Derivatives

The Company is exposed to certain risks arising from both its business operations and economic conditions. The Company principally manages its exposures to a wide variety of business and operational risks through management of its core business activities. The Company manages economic risks, including interest rate, liquidity, and credit risk primarily by managing the amount, sources, and duration of its assets and liabilities and the use of derivative financial instruments. Specifically, the Company enters into derivative financial instruments to manage exposures that arise from business activities that result in the receipt or payment of future known and uncertain cash amounts, the value of which are determined by interest rates. The Company's derivative financial instruments are used to manage differences in the amount, timing, and duration of the Company's known or expected cash receipts and its known or expected cash payments principally related to the Company's borrowings.

### Cash Flow Hedges of Interest Rate Risk

The Company's objectives in using interest rate derivatives are to add stability to interest expense and to manage its exposure to interest rate movements. To accomplish this objective, the Company primarily uses interest rate swaps as part of its interest rate risk management strategy. Interest rate swaps designated as cash flow hedges involve the receipt of variable amounts from a counterparty in exchange for the Company making fixed-rate payments over the life of the agreements without exchange of the underlying notional amount.

For derivatives designated and that qualify as cash flow hedges of interest rate risk, the gain or loss on the derivative is recorded in accumulated other comprehensive loss and subsequently reclassified into interest expense in the same period(s) during which the hedged transaction affects earnings. Amounts reported in accumulated other comprehensive loss related to derivatives will be reclassified to interest expense as interest payments are made on the Company's variable-rate debt.

In January 2019, the Company entered into an interest rate swap to mitigate variability in forecasted interest payments on \$463,000 of the Company's U.S. dollar-denominated unsecured variable rate debt. The interest rate swap effectively converts a portion of the floating rate interest payment into a fixed rate interest payment. The Company designated the interest rate swap as a pay-fixed, receive-floating interest rate swap instrument and is accounting for this derivative as a cash flow hedge. The fair value of the interest rate cash flow hedge was \$6,856 as of March 31, 2019 (Level 2 in the fair value hierarchy), which is included in other current liabilities and other liabilities in the condensed consolidated balance sheet. Losses related to the interest rate cash flow hedge were not material during the three or nine months ended March 31, 2019.

## 7. FAIR VALUE MEASUREMENTS

Marketable securities measured at fair value at March 31, 2019 and June 30, 2018 totaled \$10,818 and \$10,318, respectively. The majority of these marketable securities are held in a rabbi trust for a non-qualified deferred compensation plan. The marketable securities are included in other assets on the accompanying condensed consolidated balance sheets and their fair values were determined using quoted market prices (Level 1 in the fair value hierarchy).

As of March 31, 2019 and June 30, 2018, the carrying values of the Company's fixed interest rate debt outstanding under its unsecured shelf facility agreement with Prudential Investment Management approximated fair value (Level 2 in the fair value hierarchy).

The revolving credit facility, the term loan and the AR Securitization Facility contain variable interest rates and their carrying values approximate fair value (Level 2 in the fair value hierarchy).

Table of ContentsAPPLIED INDUSTRIAL TECHNOLOGIES, INC. AND SUBSIDIARIES  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Amounts in thousands, except per share amounts) (Unaudited)

## 8. INCOME TAXES

On December 22, 2017, the Tax Cuts and Jobs Act (the "Act") was enacted in the U.S., making significant changes to U.S. tax law. The Act reduced the U.S. federal corporate income tax rate from 35% to 21%, required companies to pay a one-time transition tax on certain un-remitted earnings of foreign subsidiaries that were previously tax deferred, generally eliminated U.S. federal income tax on dividends from foreign subsidiaries, and created new taxes on certain foreign-sourced earnings. During the nine months ended March 31, 2019, the Company's estimated annual effective tax rate reflects the change in the federal statutory rate from 35% to 21%.

As of March 31, 2019, we have completed our accounting for the tax effects of the Act. In fiscal 2018, we recognized a provisional tax liability of \$3,877 related to the one-time transition tax on certain un-remitted earnings of foreign subsidiaries, which is payable over eight years, if elected. The Company has paid the liability in full and no election was made on the Company's federal tax return to defer the payments over eight years. During fiscal 2019, the Company recorded adjustments totaling \$3,448 to reduce the tax liability related to the one-time transition tax. We also recorded a net tax benefit of \$619 to increase the foreign tax credit related to the transition tax. The new taxes and deductions related to certain foreign-sourced earnings recognized in fiscal 2019 resulted in a net tax benefit of \$576. These adjustments were included as components of income tax expense in the condensed statements of consolidated income.

During the three months ended March 31, 2019, the Company recorded a valuation allowance of \$3,785 related to certain deferred tax assets in Canada due to the uncertainty in realizing these net deferred tax assets.

## 9. SHAREHOLDERS' EQUITY

## Accumulated Other Comprehensive Loss

Changes in the accumulated other comprehensive loss are comprised of the following amounts, shown net of taxes:

	Three Months Ended March 31, 2019			Total
	Foreign currency translation adjustment	Post-employment benefits	Cash flow hedge	Accumulated other comprehensive (loss) income
Balance at January 1, 2019	\$ (92,220)	\$ (2,412)	\$ —	\$ (94,632)
Other comprehensive income (loss)	2,767	—	(5,136)	(2,369)
Amounts reclassified from accumulated other comprehensive (loss) income	—	(56)	63	7
Net current-period other comprehensive income (loss)	2,767	(56)	(5,073)	(2,362)
Balance at March 31, 2019	\$ (89,453)	\$ (2,468)	\$ (5,073)	\$ (96,994)
	Three Months Ended March 31, 2018			Total
	Foreign currency translation adjustment	Unrealized gain on securities available for sale	Post-employment benefits	Accumulated other comprehensive (loss) income
Balance at January 1, 2018	\$ (77,355)	\$ 35	\$ (2,294)	\$ (79,614)
Other comprehensive (loss) income	(378)	6	—	(372)
	—	—	(14)	(14)

Amounts reclassified from accumulated other comprehensive  
(loss) income

Net current-period other comprehensive (loss) income	(378 )	6	(14	)	(386	)
Balance at March 31, 2018	\$(77,733)	\$ 41	\$ (2,308	)	\$ (80,000	)

21

---

Table of ContentsAPPLIED INDUSTRIAL TECHNOLOGIES, INC. AND SUBSIDIARIES  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Amounts in thousands, except per share amounts) (Unaudited)

	Nine Months Ended March 31, 2019				Total Accumulated other comprehensive (loss) income
	Foreign currency translation adjustment	Unrealized gain (loss) on securities available for sale	Post-employment benefits	Cash flow hedge	
Balance at July 1, 2018	\$(87,974)	\$ 50	\$ (2,299)	\$—	\$ (90,223 )
Other comprehensive loss	(1,479 )	—	—	(5,136 )	(6,615 )
Amounts reclassified from accumulated other comprehensive (loss) income	—	—	(169)	63	(106 )
Cumulative effect of adopting accounting standard	—	(50 )	—	—	(50 )
Net current-period other comprehensive loss	(1,479 )	(50 )	(169)	(5,073 )	(6,771 )
Balance at March 31, 2019	\$(89,453)	\$ —	\$ (2,468)	\$(5,073)	\$ (96,994 )

	Nine Months Ended March 31, 2018				Total Accumulated other comprehensive (loss) income
	Foreign currency translation adjustment	Unrealized gain on securities available for sale	Post-employment benefits	Cash flow hedge	
Balance at July 1, 2017	\$(79,447)	\$ 21	\$ (2,276)	\$—	\$ (81,702 )
Other comprehensive income	1,714	20	—	—	1,734
Amounts reclassified from accumulated other comprehensive (loss) income	—	—	(32)	—	(32 )
Net current-period other comprehensive income (loss)	1,714	20	(32)	—	1,702
Balance at March 31, 2018	\$(77,733)	\$ 41	\$ (2,308)	\$—	\$ (80,000 )

## Other Comprehensive (Loss) Income

Details of other comprehensive (loss) income are as follows:

	Three Months Ended March 31,					
	2019			2018		
	Pre-Tax Amount	Tax Expense (Benefit)	Net Amount	Pre-Tax Amount	Tax Expense (Benefit)	Net Amount
Foreign currency translation adjustments	\$2,945	\$ 178	\$2,767	\$(353)	\$ 25	\$(378 )
Post-employment benefits:						
Reclassification of net actuarial gains and prior service cost into other income, net and included in net periodic pension costs	(77 )	(21 )	(56 )	(19 )	(5 )	(14 )
Unrealized loss on cash flow hedge	(6,941 )	(1,805 )	(5,136 )	—	—	—
Reclassification of interest from cash flow hedge into interest expense	85	22	63	—	—	—
Unrealized loss on investment securities available for sale	—	—	—	(3 )	(9 )	6
Other comprehensive (loss) income	\$(3,988)	\$(1,626)	\$(2,362)	\$(375)	\$ 11	\$(386 )





Table of ContentsAPPLIED INDUSTRIAL TECHNOLOGIES, INC. AND SUBSIDIARIES  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Amounts in thousands, except per share amounts) (Unaudited)

	Nine Months Ended March 31,					
	2019			2018		
	Pre-Tax Amount	Tax Benefit (Expense)	Net Amount	Pre-Tax Amount	Tax Expense (Benefit)	Net Amount
Foreign currency translation adjustments	\$(1,611)	\$(132 )	\$(1,479)	\$1,775	\$ 61	\$1,714
Post-employment benefits:						
Reclassification of net actuarial gains and prior service cost into other income, net and included in net periodic pension costs	(230 )	(61 )	(169 )	(55 )	(23 )	(32 )
Unrealized gain on investment securities available for sale	—	—	—	39	19	20
Unrealized loss on cash flow hedge	(6,941 )	(1,805 )	(5,136 )	—	—	—
Reclassification of interest from cash flow hedge into interest expense	85	22	63	—	—	—
Cumulative effect of adopting accounting standard	(50 )	—	(50 )	—	—	—
Other comprehensive income	\$(8,747)	\$(1,976 )	\$(6,771)	\$1,759	\$ 57	\$1,702

## Anti-dilutive Common Stock Equivalents

In the three month periods ended March 31, 2019 and 2018, respectively, stock options and stock appreciation rights related to 467 and 67 shares of common stock, were not included in the computation of diluted earnings per share for the periods then ended as they were anti-dilutive. In the nine month periods ended March 31, 2019 and 2018, respectively, stock options and stock appreciation rights related to 255 and 313 shares of common stock, were not included in the computation of diluted earnings per share for the periods then ended as they were anti-dilutive.

## 10. BENEFIT PLANS

The following table provides summary disclosures of the net periodic post-employment costs recognized for the Company's post-employment benefit plans:

Three Months Ended March 31,	Pension Benefits		Retiree Health Care Benefits	
	2019	2018	2019	2018
Components of net periodic cost:				
Service cost	\$11	\$31	\$4	\$5
Interest cost	174	182	13	13
Expected return on plan assets	(133)	(118 )	—	—
Recognized net actuarial loss (gain)	46	106	(30 )	(39 )
Amortization of prior service cost	—	7	(92 )	(92 )
Net periodic cost (benefit)	\$98	\$208	\$(105 )	\$(113 )

Table of ContentsAPPLIED INDUSTRIAL TECHNOLOGIES, INC. AND SUBSIDIARIES  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Amounts in thousands, except per share amounts) (Unaudited)

	Pension Benefits		Retiree Health Care Benefits	
	2019	2018	2019	2018
Nine Months Ended March 31,				
Components of net periodic cost:				
Service cost	\$33	\$93	\$12	\$14
Interest cost	522	549	39	39
Expected return on plan assets	(399)	(355)	—	—
Recognized net actuarial loss (gain)	138	318	(90)	(116)
Amortization of prior service cost	—	21	(276)	(276)
Net periodic cost (benefit)	\$294	\$626	\$(315)	\$(339)

The Company contributed \$3,700 to its pension benefit plans and \$165 to its retiree health care plans in the nine months ended March 31, 2019. Expected contributions for the remainder of fiscal 2019 are \$100 for the pension benefit plans to fund scheduled retirement payments and \$55 for retiree health care plans.

## 11. SEGMENT INFORMATION

In the first quarter of fiscal 2019, the Company performed a review of its management reporting structure and implemented changes to align with how the Company measures performance. As a result, the Company has revised its reportable segments to reflect how management currently reviews financial information and makes operating decisions. Certain supplier support benefits are now included within the Service Center Based Distribution segment operating income. Previously, these benefits were included in Corporate and other expense, net. All prior-period amounts have been adjusted to reflect the reportable segment change.

The accounting policies of the Company's reportable segments are generally the same as those used to prepare the condensed consolidated financial statements. LIFO expense of \$3,650 and \$7,997 is recorded in cost of sales in the condensed statements of income for the three and nine months ended March 31, 2019, respectively, and is included in operating income for the Service Center Based Distribution segment. The corresponding amounts for the prior year periods were not material to the Company's condensed consolidated financial statements. The Company allocates LIFO expense between the segments in the fourth quarter of its fiscal year. Intercompany sales, primarily from the Fluid Power & Flow Control segment to the Service Center Based Distribution segment, of \$7,328 and \$6,706, in the three months ended March 31, 2019 and 2018, respectively, and \$21,013 and \$18,461 in the nine months ended March 31, 2019 and 2018, respectively, have been eliminated in the Segment Financial Information tables below.

Three Months Ended	Service Center Based Distribution	Fluid Power & Flow Control	Total
March 31, 2019			
Net sales	\$ 630,438	\$255,005	\$885,443
Operating income for reportable segments	64,763	25,837	90,600
Depreciation and amortization of property	3,969	1,057	5,026
Capital expenditures	4,024	591	4,615
March 31, 2018			
Net sales	\$ 601,214	\$226,451	\$827,665
Operating income for reportable segments	61,076	26,514	87,590
Depreciation and amortization of property	3,885	828	4,713

Capital expenditures	4,385	2,054	6,439
----------------------	-------	-------	-------

24

---

Table of ContentsAPPLIED INDUSTRIAL TECHNOLOGIES, INC. AND SUBSIDIARIES  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Amounts in thousands, except per share amounts) (Unaudited)

Nine Months Ended	Service Center Based Distribution	Fluid Power & Flow Control	Total
March 31, 2019			
Net sales	\$ 1,823,785	\$ 766,211	\$ 2,589,996
Operating income for reportable segments	185,889	85,960	271,849
Assets used in business	1,252,161	1,070,649	2,322,810
Depreciation and amortization of property	11,791	3,254	15,045
Capital expenditures	9,724	1,987	11,711
March 31, 2018			
Net sales	\$ 1,725,734	\$ 449,819	\$ 2,175,553
Operating income for reportable segments	172,965	53,482	226,447
Assets used in business	1,202,593	1,069,730	2,272,323
Depreciation and amortization of property	11,356	1,365	12,721
Capital expenditures	14,754	3,144	17,898

A reconciliation of operating income for reportable segments to the condensed consolidated income before income taxes is as follows:

	Three Months Ended		Nine Months Ended	
	March 31, 2019	2018	March 31, 2019	2018
Operating income for reportable segments	\$90,600	\$87,590	\$271,849	\$226,447
Adjustment for:				
Intangible amortization—Service Center Based Distribution	2,794	4,311	10,785	13,248
Intangible amortization—Fluid Power & Flow Control	7,117	5,489	21,038	8,078
Intangible Impairment—Service Center Based Distribution	31,594	—	31,594	—
Corporate and other expense, net	14,586	21,346	46,619	50,125
Total operating income	34,509	56,444	161,813	154,996
Interest expense, net	9,947	8,216	30,001	12,521
Other income, net	(1,256 )	(1,291 )	(549 )	(2,022 )
Income before income taxes	\$25,818	\$49,519	\$132,361	\$144,497

The change in corporate and other expense, net is due to changes in corporate expenses, as well as in the amounts and levels of certain expenses being allocated to the segments. The expenses being allocated include corporate charges for working capital, logistics support and other items.

Table of ContentsAPPLIED INDUSTRIAL TECHNOLOGIES, INC. AND SUBSIDIARIES  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Amounts in thousands, except per share amounts) (Unaudited)

## 12. OTHER INCOME, NET

Other income, net consists of the following:

	Three Months Ended		Nine Months Ended	
	March 31, 2019	2018	March 31, 2019	2018
Unrealized gain on assets held in rabbi trust for a non-qualified deferred compensation plan	\$ (1,075 )	\$ —	\$ (238 )	\$ (784 )
Foreign currency transactions loss	63	130	97	79
Net other periodic post-employment (benefits) costs	(22 )	59	(66 )	180
Life insurance income, net	(187 )	(1,488 )	(380 )	(1,495 )
Other, net	(35 )	8	38	(2 )
Total other income, net	\$ (1,256 )	\$ (1,291 )	\$ (549 )	\$ (2,022 )

Table of Contents

APPLIED INDUSTRIAL TECHNOLOGIES, INC. AND SUBSIDIARIES  
REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

The accompanying condensed consolidated financial statements of the Company have been reviewed by the Company's independent registered public accounting firm, Deloitte & Touche LLP, whose report covering their reviews of the condensed consolidated financial statements follows.

REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

To the Board of Directors and Shareholders of  
Applied Industrial Technologies, Inc.  
Cleveland, Ohio

Results of Review of Interim Financial Information

We have reviewed the accompanying condensed consolidated balance sheet of Applied Industrial Technologies, Inc. and subsidiaries (the "Company") as of March 31, 2019, the related condensed consolidated statements of income and comprehensive income for the three-month and nine-month periods ended March 31, 2019 and 2018, the condensed consolidated cash flows for the nine-month periods ended March 31, 2019 and 2018, and the condensed consolidated statements of shareholders' equity for the three-month periods ended September 30, December 31, and March 31, 2019 and 2018, and the related notes (collectively referred to as the "interim financial information"). Based on our reviews, we are not aware of any material modifications that should be made to the accompanying interim financial information for it to be in conformity with accounting principles generally accepted in the United States of America.

We have previously audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States) (PCAOB), the consolidated balance sheet of the Company as of June 30, 2018, and the related statements of consolidated income, comprehensive income, shareholders' equity, and cash flows for the year then ended (not presented herein); and in our report dated August 17, 2018, we expressed an unqualified opinion on those consolidated financial statements. In our opinion, the information set forth in the accompanying condensed consolidated balance sheet as of June 30, 2018, is fairly stated, in all material respects, in relation to the consolidated balance sheet from which it has been derived.

Basis for Review Results

This interim financial information is the responsibility of the Company's management. We are a public accounting firm registered with the PCAOB and are required to be independent with respect to the Company in accordance with the U.S. federal securities laws and the applicable rules and regulations of the Securities and Exchange Commission and the PCAOB.

We conducted our reviews in accordance with standards of the PCAOB. A review of interim financial information consists principally of applying analytical procedures and making inquiries of persons responsible for financial and accounting matters. It is substantially less in scope than an audit conducted in accordance with the standards of the PCAOB, the objective of which is the expression of an opinion regarding the financial statements taken as a whole. Accordingly, we do not express such an opinion.

/s/ Deloitte & Touche LLP

Cleveland, Ohio  
April 30, 2019

27

---

Table of Contents

APPLIED INDUSTRIAL TECHNOLOGIES, INC. AND SUBSIDIARIES  
ITEM 2: MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION  
AND RESULTS OF OPERATIONS

With approximately 6,700 employees across North America, Australia, New Zealand, and Singapore, Applied Industrial Technologies (“Applied,” the “Company,” “We,” “Us” or “Our”) is a leading distributor of bearings, power transmission products, engineered fluid power components and systems, specialty flow control solutions, and other industrial supplies, serving MRO (Maintenance, Repair & Operations) and OEM (Original Equipment Manufacturer) customers in virtually every industry. In addition, Applied provides engineering, design and systems integration for industrial, fluid power, and flow control applications, as well as customized mechanical, fabricated rubber, fluid power, and flow control shop services. Applied also offers storeroom services and inventory management solutions that provide added value to its customers. We have a long tradition of growth dating back to 1923, the year our business was founded in Cleveland, Ohio. During the third quarter of fiscal 2019, business was conducted in the United States, Puerto Rico, Canada, Mexico, Australia, New Zealand, and Singapore from 607 facilities.

The following is Management's Discussion and Analysis of significant factors which have affected our financial condition, results of operations and cash flows during the periods included in the accompanying condensed consolidated balance sheets, statements of consolidated income, consolidated comprehensive income and consolidated cash flows. When reviewing the discussion and analysis set forth below, please note that the majority of SKUs (Stock Keeping Units) we sell in any given period were not necessarily sold in the comparable period of the prior year, resulting in the inability to quantify certain commonly used comparative metrics analyzing sales, such as changes in product mix and volume.

Overview

Consolidated sales for the quarter ended March 31, 2019 increased \$57.8 million or 7.0% compared to the prior year quarter, with acquisitions increasing sales by \$51.5 million or 6.2% and unfavorable foreign currency translation of \$5.7 million decreasing sales by 0.7%. Operating margin of 3.9% of sales, was down from 6.8% for the prior year quarter. The reduction in operating margin is primarily due to a non-cash impairment charge recorded during the quarter ended March 31, 2019 totaling \$31.6 million related to the long-lived intangible assets associated with the Company's upstream oil and gas operations in Canada within the Service Center Based Distribution segment. The Company also recorded a valuation allowance against its Canadian deferred tax assets of \$3.8 million. Therefore, net income of \$16.5 million decreased 54.8% compared to the prior year quarter. Shareholders' equity was \$882.8 million at March 31, 2019, up from the June 30, 2018 level of \$815.0 million. The current ratio was 2.7 to 1 at March 31, 2019 and 2.4 to 1 at June 30, 2018.

During the quarter ended March 31, 2019, the Company recorded charges of \$2.3 million for restructuring activities within the Service Center Based Distribution segment to reduce headcount and consolidate locations, primarily related to the Company's oil and gas operations. Of the total, \$0.7 million related to inventory reserves for excess and obsolete inventory recorded within cost of sales and \$1.6 million related to severance and facility consolidation recorded within selling, distribution and administrative expense. Total restructuring charges reduced gross profit for the quarter by \$0.7 million, operating income by \$2.3 million, and earnings per share by \$0.04.

Applied monitors several economic indices that have been key indicators for industrial economic activity in the United States. These include the Industrial Production (IP) and Manufacturing Capacity Utilization (MCU) indices published by the Federal Reserve Board and the Purchasing Managers Index (PMI) published by the Institute for Supply Management (ISM). Historically, our performance correlates well with the MCU, which measures productivity and calculates a ratio of actual manufacturing output versus potential full capacity output. When manufacturing plants are running at a high rate of capacity, they tend to wear out machinery and require replacement parts.



The MCU (total industry) and IP indices have increased since June and March 2018. The MCU for March 2019 was 78.8, which is increased from both the June 2018 and March 2018 revised readings of 78.6 and 78.2, respectively. The ISM PMI registered 55.3 in March, up from the December 2018 revised reading of 54.3, and remaining above 50 (its expansionary threshold). The indices for the months during the current quarter were as follows:

Month	Index Reading		
	MCU	PMI	IP
March 2019	78.8	55.3	105.5
February 2019	79.0	54.2	105.6
January 2019	79.1	56.6	105.9

Table of ContentsAPPLIED INDUSTRIAL TECHNOLOGIES, INC. AND SUBSIDIARIES  
ITEM 2: MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION  
AND RESULTS OF OPERATIONS

The number of Company employees was 6,660 at March 31, 2019, 6,634 at June 30, 2018, and 6,558 at March 31, 2018. The number of operating facilities totaled 607 at March 31, 2019, 610 at June 30, 2018 and 618 at March 31, 2018.

## Results of Operations

## Three months Ended March 31, 2019 and 2018

The following table is included to aid in review of Applied's condensed statements of consolidated income.

	Three Months Ended March 31, As a Percent of Net Sales		Change in \$'s Versus Prior Period - %	
	2019	2018	Increase	
Net Sales	100.0%	100.0%	7.0	%
Gross Profit	28.9 %	28.9 %	6.7	%
Selling, Distribution & Administrative	21.4 %	22.1 %	3.5	%
Operating Income	3.9 %	6.8 %	(38.9)	%
Net Income	1.9 %	4.4 %	(54.8)	%

During the quarter ended March 31, 2019, sales increased \$57.8 million or 7.0% compared to the prior year quarter, with sales from acquisitions adding \$51.5 million or 6.2% and unfavorable foreign currency translation accounting for a decrease of \$5.7 million or 0.7%. There were 63 selling days in the quarter ended March 31, 2019 and 63.5 selling days in the quarter ended March 31, 2018. Excluding the impact of businesses acquired and foreign currency translation, sales were up \$12.0 million or 1.5% during the quarter, driven by an increase of 2.3% organic growth from operations, primarily the Service Center Based Distribution segment, offset by a decrease of 0.8% due to one half less sales day.

The following table shows changes in sales by reportable segment.

Sales by Reportable Segment	Three Months Ended March 31, 2019 2018		Amount of change due to		
	Sales Increase		Foreign Currency Acquisitions	Organic Change	
Service Center Based Distribution	\$630.4	\$601.2	\$ 29.2	\$3.7	\$ (5.7 ) \$ 31.2
Fluid Power & Flow Control	255.0	226.4	28.6	47.8	— (19.2 )
Total	\$885.4	\$827.6	\$ 57.8	\$51.5	\$ (5.7 ) \$ 12.0

Sales from our Service Center Based Distribution segment, which operates primarily in MRO markets, increased \$29.2 million or 4.9%. The acquisition within this segment increased sales by \$3.7 million or 0.6% while unfavorable foreign currency translation decreased sales by \$5.7 million or 0.9%. Excluding the impact of businesses acquired and foreign currency translation, sales increased \$31.2 million or 5.2%, driven by an increase of 6.0% organic growth

from operations which reflects the improvement in the industrial economy and correlates with the increases in the MCU and IP indices, offset by a decrease of 0.8% due to one half less sales day.

Sales from our Fluid Power & Flow Control segment increased \$28.6 million or 12.6%. The acquisitions within this segment increased sales by \$47.8 million or 21.1%. Excluding the impact of businesses acquired, sales decreased \$19.2 million or 8.5%, due to a 7.5% decrease from operations and a decrease of 1.0% due to one half less sales day. The decrease from operations is primarily due to softness and project delays in our fluid power businesses tied to technology markets, specifically electronic equipment and component manufacturers.

Table of ContentsAPPLIED INDUSTRIAL TECHNOLOGIES, INC. AND SUBSIDIARIES  
ITEM 2: MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION  
AND RESULTS OF OPERATIONS

The following table shows changes in sales by geographic area. Other countries includes Mexico, Australia, New Zealand, and Singapore.

Sales by Geographic Area	Three Months Ended		Sales Increase (Decrease)	Amount of change due to		
	March 31, 2019	March 31, 2018		Foreign Currency Change	Acquisitions	Organic
United States	\$772.1	\$713.9	\$ 58.2	\$51.5	\$ —	\$ 6.7
Canada	66.7	68.1	(1.4 )	—	(3.4 )	2.0
Other countries	46.6	45.6	1.0	—	(2.3 )	3.3
Total	\$885.4	\$827.6	\$ 57.8	\$51.5	\$(5.7 )	\$ 12.0

Sales in our U.S. operations were up \$58.2 million or 8.2%, as acquisitions added \$51.5 million or 7.2%. Excluding the impact of businesses acquired, U.S. sales were up \$6.7 million or 1.0%, driven by an increase of 1.8% organic growth from operations, offset by a decrease of 0.8% due to one half less sales day. Sales from our Canadian operations decreased \$1.4 million or 2.0%, and unfavorable foreign currency translation decreased Canadian sales by \$3.4 million or 5.0%. Excluding the impact of foreign currency translation, Canadian sales were up \$2.0 million or 3.0%, driven by an increase of 4.5% organic growth from operations, offset by a decrease of 1.5% due to one less sales day. Consolidated sales from our other country operations, which include Mexico, Australia, New Zealand, and Singapore, increased \$1.0 million or 2.1% from the prior year. Unfavorable foreign currency translation decreased other country sales by \$2.3 million or 5.1%. Excluding the impact of currency translation, other country sales were up \$3.3 million, or 7.2% during the quarter, driven by an increase of 4.6% organic growth from operations in addition to an increase of 2.6% due to three additional sales days in Mexico.

Our gross profit margin for the current and prior year's quarter was 28.9%. The acquisitions favorably impacted the gross profit margin by 24 basis points during the three months ended March 31, 2019, which was offset by 38 basis points of unfavorable impact from the change in LIFO expense in the current quarter compared to the prior year quarter.

The following table shows the changes in selling, distribution and administrative expense (SD&A).

SD&A	Three Months Ended		SD&A Increase	Amount of change due to		
	March 31, 2019	March 31, 2018		Foreign Currency Change	Acquisitions	Organic
SD&A	\$189.5	\$183.1	\$ 6.4	\$9.5	\$(1.5 )	\$(1.6 )

SD&A consists of associate compensation, benefits and other expenses associated with selling, purchasing, warehousing, supply chain management and providing marketing and distribution of the Company's products, as well as costs associated with a variety of administrative functions such as human resources, information technology, treasury, accounting, insurance, legal, and facility related expenses. SD&A was 21.4% of sales in the quarter ended March 31, 2019 compared to 22.1% in the prior year quarter. SD&A increased \$6.4 million or 3.5% compared to the prior year quarter. Changes in foreign currency exchange rates had the effect of decreasing SD&A during the quarter

ended March 31, 2019 by \$1.5 million or 0.8% compared to the prior year quarter. SD&A from businesses acquired added \$9.5 million or 5.2% of SD&A expenses, including \$1.9 million of intangibles amortization related to the FCX acquisition and net of \$5.7 million of one-time acquisition costs related to the acquisition of FCX in the prior year quarter that did not reoccur in the current year. Excluding the impact of businesses acquired and the favorable currency translation impact, SD&A decreased \$1.6 million or 0.9% during the quarter ended March 31, 2019 compared to the prior year quarter. The Company incurred \$1.6 million of restructuring expenses related to severance and facility consolidation during the quarter ended March 31, 2019. Excluding the impact of acquisitions and restructuring, total compensation decreased \$3.4 million during the quarter ended March 31, 2019. All other expenses within SD&A were up \$0.2 million.

As a result of the continued decline in the oil and gas industry in western Canada the Company performed an impairment analysis for certain long-lived intangible assets related to the Company's Reliance upstream oil and gas operations in Canada during the quarter ended March 31, 2019. As a result of this test, the Company determined that the net book values of these

Table of ContentsAPPLIED INDUSTRIAL TECHNOLOGIES, INC. AND SUBSIDIARIES  
ITEM 2: MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION  
AND RESULTS OF OPERATIONS

long-lived intangible assets were impaired and recognized a non-cash impairment charge of \$31.6 million for intangible assets in the quarter ended March 31, 2019, which decreased net income by \$23.1 million and earnings per share by \$0.60 per share.

Operating income decreased \$21.9 million or 38.9%, and as a percent of sales decreased to 3.9% from 6.8% during the prior year quarter, primarily as a result of the impairment expense recorded during the current quarter.

Operating income as a percentage of sales for the Service Center Based Distribution segment increased to 10.3% in the current year quarter from 10.2% in the prior year quarter. Operating income as a percentage of sales for the Fluid Power & Flow Control segment decreased to 10.1% in the current year quarter from 11.7% in the prior year quarter.

Other income, net, was \$1.3 million for the quarter, which primarily included unrealized gains on investments held by non-qualified deferred compensation trusts of \$1.1 million and life insurance income of \$0.2 million. During the prior year quarter, other income, net consisted of life insurance income of \$1.5 million, offset by \$0.1 million of net unfavorable foreign currency transaction losses and \$0.1 million of net other periodic post-employment costs.

The effective income tax rate was 36.0% for the quarter ended March 31, 2019 compared to 26.1% for the quarter ended March 31, 2018. The increase in the effective tax rate is primarily due to the Company recording a valuation allowance of \$3.8 million related to certain deferred tax assets in Canada due to the uncertainty in realizing these net deferred tax assets, which increased the effective tax rate by 14.7%. The remaining decrease in the effective tax rate is primarily due to the enactment of the Tax Cuts and Jobs Act (TCJA) in December 2017, which reduced the U.S. federal corporate income tax rate from 35% to 21%, effective January 1, 2018. The TCJA resulted in a blended statutory rate for the Company for fiscal 2018, which was 28.1% for the quarter ended March 31, 2018. The new taxes and deductions related to certain foreign-sourced earnings recognized in the quarter ended March 31, 2019 resulted in a net tax benefit of \$0.2 million. We expect our full year tax rate for fiscal 2019 to be in the 22.0% to 24.0% range.

As a result of the factors addressed above, net income decreased \$20.1 million or 54.8% compared to the prior year quarter. Net income per share was \$0.42 per share for the quarter ended March 31, 2019, compared to \$0.93 in the prior year quarter, a decrease of 54.8%.

## Results of Operations

## Nine months Ended March 31, 2019 and 2018

The following table is included to aid in review of Applied's condensed statements of consolidated income.

	Nine Months Ended March 31, As a Percent of Net Sales		Change in \$'s Versus Prior Period - %		
	2019	2018			Increase
Net Sales	100.0%	100.0%	19.1	%	
Gross Profit	29.0 %	28.5 %	21.0	%	
Selling, Distribution & Administrative	21.5 %	21.4 %	19.7	%	

Operating Income	6.2	%	7.1	%	4.4	%
Net Income	4.0	%	4.7	%	2.9	%

During the nine months ended March 31, 2019, sales increased \$414.4 million or 19.1% compared to the prior year, with sales from acquisitions adding \$340.2 million or 15.6% and unfavorable foreign currency translation accounting for a decrease of \$16.0 million or 0.8%. There were 188 selling days in the nine months ended March 31, 2019 and 187.5 selling days in the nine months ended March 31, 2018. Excluding the impact of businesses acquired and currency translation, sales were up \$90.2 million or 4.3% during the period, driven by an increase of 4.0% organic growth from operations, primarily the Service Center Based Distribution segment, in addition to an increase of 0.3% due to one half additional sales day.

Table of ContentsAPPLIED INDUSTRIAL TECHNOLOGIES, INC. AND SUBSIDIARIES  
ITEM 2: MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION  
AND RESULTS OF OPERATIONS

The following table shows changes in sales by reportable segment.

Sales by Reportable Segment	Nine Months		Amount of change due to			
	Ended	Sales	Foreign	Organic		
	March 31,	Increase	Currency	Change		
	2019	2018	Acquisitions			
Service Center Based Distribution	\$1,823.8	\$1,725.8	\$98.0	\$3.7	\$(16.0)	\$110.3
Fluid Power & Flow Control	766.2	449.8	316.4	336.5	—	(20.1)
Total	\$2,590.0	\$2,175.6	\$414.4	\$340.2	\$(16.0)	\$90.2

Sales from our Service Center Based Distribution segment, which operates primarily in MRO markets, increased \$98.0 million or 5.7%. The acquisition within this segment increased sales by \$3.7 million or 0.2%, while unfavorable foreign currency translation decreased sales by \$16.0 million or 0.9%. Excluding the impact of businesses acquired and foreign currency translation, sales increased \$110.3 million or 6.4%, driven by an increase of 6.1% organic growth from operations which reflects the improvement in the industrial economy and correlates with the increases in the MCU and IP indices, in addition to an increase of 0.3% due to one half additional sales day.

Sales from our Fluid Power & Flow Control segment increased \$316.4 million or 70.3%. The acquisitions within this segment increased sales by \$336.5 million or 74.8%. Excluding the impact of businesses acquired, sales decreased \$20.1 million or 4.5%, due to a 5.0% decrease from operations offset by an increase of 0.5% due to one half additional sales day. The decrease from operations is primarily due to softness and project delays in our fluid power businesses tied to technology markets, specifically electronic equipment and component manufacturers.

The following table shows changes in sales by geographic area. Other countries includes Mexico, Australia, New Zealand, and Singapore.

Sales by Geographic Area	Nine Months		Amount of change due to			
	Ended	Sales	Foreign	Organic		
	March 31,	Increase	Currency	Change		
	2019	2018	Acquisitions			
United States	\$2,246.7	\$1,838.5	\$408.2	\$340.2	\$—	\$68.0
Canada	204.4	202.4	2.0	—	(8.6)	10.6
Other countries	138.9	134.7	4.2	—	(7.4)	11.6
Total	\$2,590.0	\$2,175.6	\$414.4	\$340.2	\$(16.0)	\$90.2

Sales in our U.S. operations were up \$408.2 million or 22.2%, as acquisitions added \$340.2 million or 18.5%. Excluding the impact of businesses acquired, U.S. sales were up \$68.0 million or 3.7%, driven by an increase of 3.4% organic growth from operations in addition to an increase of 0.3% due to one half additional sales day. Sales from our Canadian operations increased \$2.0 million or 1.0%, and unfavorable foreign currency translation decreased Canadian sales by \$8.6 million or 4.3%. Excluding the impact of foreign currency translation, Canadian sales were up \$10.6 million or 5.3%, driven by an increase of 5.8% organic growth from operations, offset by a decrease of 0.5% due to one less sales day. Consolidated sales from our other country operations, which include Mexico, Australia, New Zealand, and Singapore, increased \$4.2 million or 3.1% from the prior year. Unfavorable foreign currency translation decreased other country sales by \$7.4 million or 5.5%. Excluding the impact of currency translation, other country sales were up \$11.6 million, or 8.6% during the period, driven by an increase of 6.9% organic growth from operations



in addition to an increase of 1.7% primarily due to five additional sales days in Mexico.

Our gross profit margin for the period was 29.0% compared to the prior year period of 28.5%. The acquisitions favorably impacted the gross profit margin by 70 basis points during the nine months ended March 31, 2019, which was offset by 26 basis points of unfavorable impact from the change in LIFO expense in the current period compared to the prior year period.

Table of ContentsAPPLIED INDUSTRIAL TECHNOLOGIES, INC. AND SUBSIDIARIES  
ITEM 2: MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION  
AND RESULTS OF OPERATIONS

The following table shows the changes in selling, distribution and administrative expense (SD&A).

Nine Months		Amount of change due			
Ended	SD&A	Foreign	Organic		
March 31,	Increase	Currency	Change		
2019	2018	Acquisitions			
SD&A \$556.9	\$465.3	\$ 91.6	\$83.5	(\$ 3.8 )	\$ 11.9

SD&A consists of associate compensation, benefits and other expenses associated with selling, purchasing, warehousing, supply chain management and providing marketing and distribution of the Company's products, as well as costs associated with a variety of administrative functions such as human resources, information technology, treasury, accounting, insurance, legal, and facility related expenses. SD&A was 21.5% of sales for the nine months ended March 31, 2019 compared to 21.4% in the prior year period. SD&A increased \$91.6 million or 19.7% compared to the prior year period. Changes in foreign currency exchange rates had the effect of decreasing SD&A during the nine months ended March 31, 2019 by \$3.8 million or 0.8% compared to the prior year period. SD&A from businesses acquired added \$83.5 million or 18.0% of SD&A expenses, including \$13.4 million of intangibles amortization related to the FCX acquisition, and net of \$6.1 million of one-time acquisition costs related to the acquisition of FCX in the prior year that did not reoccur in the current year. Excluding the impact of businesses acquired and the favorable currency translation impact, SD&A increased \$11.9 million or 2.5% during the nine months ended March 31, 2019 compared to the prior year period. The Company incurred \$1.6 million of restructuring expenses related to severance and facility consolidation during the nine months ended March 31, 2019. Excluding the impact of acquisitions and restructuring, total compensation increased \$5.3 million during the nine months ended March 31, 2019 compared to the prior year period due to an increase in medical costs along with the impact of merit increases. All other expenses within SD&A were up \$5.0 million.

As a result of the continued decline in the oil and gas industry in western Canada the Company performed an impairment analysis for certain long-lived intangible assets related to the Company's Reliance upstream oil and gas operations in Canada during the nine months ended March 31, 2019. As a result of this test, the Company determined that the net book values of these long-lived intangible assets were impaired and recognized a non-cash impairment charge of \$31.6 million for intangible assets in the nine months ended March 31, 2019, which decreased net income by \$23.1 million and earnings per share by \$0.59 per share.

Operating income increased \$6.8 million or 4.4%, and as a percent of sales decreased to 6.2% from 7.1% during the prior year period, primarily as a result of the impairment expense recorded during the current quarter.

Operating income as a percentage of sales for the Service Center Based Distribution segment increased to 10.2% in the current year from 10.0% in the prior year. Operating income as a percentage of sales for the Fluid Power & Flow Control segment decreased to 11.2% in the current year from 11.9% in the prior year.

Other income, net, was income of \$0.5 million in the nine months ended March 31, 2019, which primarily included unrealized gains on investments held by non-qualified deferred compensation trusts of \$0.2 million, and life insurance income of \$0.4 million, offset by \$0.1 million of net unfavorable foreign currency transaction losses. During the prior year period, other income, net was \$2.0 million, which included life insurance income of \$1.5 million and unrealized gains on investments held by non-qualified deferred compensation trusts of \$0.8 million, offset by net unfavorable

foreign currency transaction losses of \$0.1 million and \$0.2 million of net other periodic post-employment costs.

The effective income tax rate was 21.3% for the nine months ended March 31, 2019 compared to 29.9% for the nine months ended March 31, 2018. The decrease in the effective tax rate is primarily due to the enactment of the TCJA in December 2017, which reduced the U.S. federal corporate income tax rate from 35% to 21%, effective January 1, 2018. The TCJA resulted in a blended statutory rate for the Company for fiscal 2018, which was 28.1% for the nine months ended March 31, 2018. Adjustments related to the transition tax had a favorable impact of \$4.1 million, and the new taxes and deductions related to certain foreign-sourced earnings recognized resulted in a net tax benefit of \$0.6 million in the nine months ended March 31, 2019. The Company recorded a valuation allowance of \$3.8 million related to certain deferred tax assets in Canada due to the uncertainty in realizing these net deferred tax assets, which increased the effective tax rate by 2.9% for the nine months ended March 31, 2019. We expect our full year tax rate for fiscal 2019 to be in the 22.0% to 24.0% range.

Table of ContentsAPPLIED INDUSTRIAL TECHNOLOGIES, INC. AND SUBSIDIARIES  
ITEM 2: MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION  
AND RESULTS OF OPERATIONS

As a result of the factors addressed above, net income increased \$2.9 million or 2.9% compared to the prior year. Net income per share was \$2.66 per share for the nine months ended March 31, 2019, compared to \$2.58 in the prior year, an increase of 3.1%.

## Liquidity and Capital Resources

Our primary source of capital is cash flow from operations, supplemented as necessary by bank borrowings or other sources of debt. At March 31, 2019, we had \$983.8 million in outstanding borrowings. At June 30, 2018, we had \$966.1 million in outstanding borrowings. Management expects that our existing cash, cash equivalents, funds available under the revolving credit facility, and cash provided from operations, will be sufficient to finance normal working capital needs, payment of dividends, acquisitions, investments in properties, facilities and equipment, debt service, and the purchase of additional Company common stock. Management also believes that additional long-term debt and line of credit financing could be obtained based on the Company's credit standing and financial strength.

The Company's working capital at March 31, 2019 was \$709.2 million, compared to \$625.5 million at June 30, 2018. The current ratio was 2.7 to 1 at March 31, 2019 and 2.4 to 1 at June 30, 2018.

## Net Cash Flows

The following table is included to aid in review of Applied's condensed statements of consolidated cash flows; all amounts are in thousands.

	Nine Months Ended	
	March 31,	
Net Cash Provided by (Used in):	2019	2018
Operating Activities	\$77,166	\$47,878
Investing Activities	(48,197 )	(795,333 )
Financing Activities	(35,470 )	684,935
Exchange Rate Effect	(282 )	986
Decrease in Cash and Cash Equivalents	\$(6,783 )	\$(61,534)

Net cash provided by operating activities was \$77.2 million for the nine months ended March 31, 2019 compared to \$47.9 million provided by operating activities in the prior period. The increase in cash provided by operating activities during the nine months ended March 31, 2019 is related to improved operating results.

Net cash used in investing activities during the nine months ended March 31, 2019 decreased significantly from the prior period as \$37.5 million was used for acquisitions in the current year period, compared to \$778.1 million used for acquisitions in the prior year period. Further, there was \$6.2 million less spent on property purchases in the current year quarter, primarily due to significant expenditures for building improvements and shop equipment in the prior year period.

Net cash used by financing activities was \$35.5 million for the nine months ended March 31, 2019 versus net cash provided by financing activities of \$684.9 million in the prior year period. The change is primarily due to a decrease in net debt borrowings, as there was \$17.7 million of net debt borrowings in the current year period compared to \$747.0 of net debt borrowings in the prior year period. Further, \$11.2 million of cash was used for the purchase of treasury shares in the current year period compared to \$22.8 million used in prior year period.

Share Repurchases

The Board of Directors has authorized the repurchase of shares of the Company's common stock. These purchases may be made in open market and negotiated transactions, from time to time, depending upon market conditions. During the three months ended March 31, 2019, we acquired 192,082 shares of treasury stock on the open market for \$11.2 million. At March 31, 2019, we had authorization to repurchase an additional 864,618 shares. During the nine months ended March 31, 2018, we acquired 393,300 shares of treasury stock on the open market for \$22.8 million.

Table of Contents

APPLIED INDUSTRIAL TECHNOLOGIES, INC. AND SUBSIDIARIES  
ITEM 2: MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION  
AND RESULTS OF OPERATIONS

**Borrowing Arrangements**

In January 2018, in conjunction with the acquisition of FCX, the Company refinanced its existing credit facility and entered into a new five-year credit facility with a group of banks expiring in January 2023. This agreement provides for a \$780.0 million unsecured term loan and a \$250.0 million unsecured revolving credit facility. Fees on this facility range from 0.10% to 0.20% per year based upon the Company's leverage ratio at each quarter end. Borrowings under this agreement carry variable interest rates tied to either LIBOR or prime at the Company's discretion. At March 31, 2019 and June 30, 2018, the Company had \$618.5 million and \$775.1 million, respectively, outstanding under the term loan. The interest rate on the term loan as of March 31, 2019 and June 30, 2018 was 4.25% and 4.13%, respectively. The Company had \$19.0 million and \$19.5 million outstanding under the revolver at March 31, 2019 and June 30, 2018, respectively. Unused lines under this facility, net of outstanding letters of credit of \$3.3 million and \$3.6 million, respectively, to secure certain insurance obligations, totaled \$227.7 million and \$226.9 million at March 31, 2019 and June 30, 2018, respectively, and were available to fund future acquisitions or other capital and operating requirements. The weighted average interest rate on the amount outstanding under the revolving credit facility was 4.39% and 3.93% as of March 31, 2019 and June 30, 2018, respectively.

Additionally, the Company had letters of credit outstanding with a separate bank, not associated with the revolving credit agreement, in the amount of \$2.7 million as of March 31, 2019 and June 30, 2018, in order to secure certain insurance obligations.

In August 2018, the Company established a trade receivable securitization facility (the "AR Securitization Facility") with a termination date of August 31, 2021. The maximum availability under the AR Securitization Facility is \$175.0 million. Availability is further subject to changes in the credit ratings of our customers, customer concentration levels or certain characteristics of the accounts receivable being transferred and, therefore, at certain times, we may not be able to fully access the \$175.0 million of funding available under the AR Securitization Facility. The AR Securitization Facility effectively increases the Company's borrowing capacity by collateralizing a portion of the amount of the Service Center Based Distribution reportable segment's U.S. operations' trade accounts receivable. The collateralized trade accounts receivable is equal to the borrowed amount outstanding under the AR Securitization Facility and there are no restrictions on cash or other assets. The Company uses the proceeds from the AR Securitization Facility as an alternative to other forms of debt, effectively reducing borrowing costs. Borrowings under this facility carry variable interest rates tied to LIBOR and fees on the AR Securitization Facility are 0.90% per year. As of March 31, 2019, the Company borrowed \$175.0 million under the AR Securitization Facility, and the interest rate was 3.39%.

At March 31, 2019 and June 30, 2018, the Company had borrowings outstanding under its unsecured shelf facility agreement with Prudential Investment Management of \$170.0 million. The "Series C" notes have a principal amount of \$120.0 million and carry a fixed interest rate of 3.19%, and are due in equal principal payments in July 2020, 2021, and 2022. The "Series D" notes have a principal amount of \$50.0 million and carry a fixed interest rate of 3.21%, and are due in equal principal payments in October 2019 and 2023.

In April 2014 the Company assumed \$2.4 million of debt as a part of the headquarters facility acquisition. The 1.5% fixed interest rate note is held by the State of Ohio Development Services Agency, maturing in May 2024. At March 31, 2019 and June 30, 2018, \$1.3 million and \$1.4 million was outstanding, respectively.

The new credit facility and the unsecured shelf facility contain restrictive covenants regarding liquidity, net worth, financial ratios, and other covenants. At March 31, 2019, the most restrictive of these covenants required that the Company have net indebtedness less than 4.25 times consolidated income before interest, taxes, depreciation and amortization. At March 31, 2019, the Company's indebtedness was less than 3.0 times consolidated income before interest, taxes, depreciation and amortization. The Company was in compliance with all covenants at March 31, 2019.



Table of ContentsAPPLIED INDUSTRIAL TECHNOLOGIES, INC. AND SUBSIDIARIES  
ITEM 2: MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION  
AND RESULTS OF OPERATIONS

## Accounts Receivable Analysis

The following table is included to aid in analysis of accounts receivable and the associated provision for losses on accounts receivable:

	March 31,		June 30,		
	2019	2018	2019	2018	
Accounts receivable, gross	\$587,523	\$562,377			
Allowance for doubtful accounts	13,055	13,566			
Accounts receivable, net	\$574,468	\$548,811			
Allowance for doubtful accounts, % of gross receivables	2.2	%2.4	%		

  

	Three Months Ended March 31,		Nine Months Ended March 31,		
	2019	2018	2019	2018	
Provision for losses on accounts receivable	\$10	\$587	\$2,095	\$1,678	
Provision as a % of net sales	—	%0.07	%0.08	%0.08	%

Accounts receivable are reported at net realizable value and consist of trade receivables from customers. Management monitors accounts receivable by reviewing Days Sales Outstanding (DSO) and the aging of receivables for each of the Company's locations.

On a consolidated basis, DSO was 58.4 at March 31, 2019 compared to 55.0 at June 30, 2018.

Approximately 3.7% of our accounts receivable balances are more than 90 days past due, a decrease from 4.0% at June 30, 2018. On an overall basis, our provision for losses from uncollected receivables represents 0.08% of our sales in the nine months ended March 31, 2019. Historically, this percentage is around 0.10% to 0.15%. Management believes the overall receivables aging and provision for losses on uncollected receivables are at reasonable levels.

## Inventory Analysis

Inventories are valued at the average cost method, using the last-in, first-out (LIFO) method for U.S. inventories and the average cost method for foreign inventories. Management uses an inventory turnover ratio to monitor and evaluate inventory. Management calculates this ratio on an annual as well as a quarterly basis, and believes that using average costs to determine the inventory turnover ratio instead of LIFO costs provides a more useful analysis. The annualized inventory turnover based on average costs for the period ended March 31, 2019 was 4.2 compared to 4.0 at June 30, 2018. We believe our inventory turnover ratio at the end of the year will be similar or slightly better than the ratio at March 31, 2019.



Table of Contents

APPLIED INDUSTRIAL TECHNOLOGIES, INC. AND SUBSIDIARIES  
ITEM 2: MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION  
AND RESULTS OF OPERATIONS

Cautionary Statement Under Private Securities Litigation Reform Act

Management's Discussion and Analysis contains statements that are forward-looking based on management's current expectations about the future. Forward-looking statements are often identified by qualifiers, such as "guidance", "expect", "believe", "plan", "intend", "will", "should", "could", "would", "anticipate", "estimate", "forecast", "may", "optimistic" and similar words or expressions. Similarly, descriptions of objectives, strategies, plans, or goals are also forward-looking statements. These statements may discuss, among other things, expected growth, future sales, future cash flows, future capital expenditures, future performance, and the anticipation and expectations of the Company and its management as to future occurrences and trends. The Company intends that the forward-looking statements be subject to the safe harbors established in the Private Securities Litigation Reform Act of 1995 and by the Securities and Exchange Commission in its rules, regulations and releases.

Readers are cautioned not to place undue reliance on any forward-looking statements. All forward-looking statements are based on current expectations regarding important risk factors, many of which are outside the Company's control. Accordingly, actual results may differ materially from those expressed in the forward-looking statements, and the making of those statements should not be regarded as a representation by the Company or any other person that the results expressed in the statements will be achieved. In addition, the Company assumes no obligation publicly to update or revise any forward-looking statements, whether because of new information or events, or otherwise, except as may be required by law.

Important risk factors include, but are not limited to, the following: risks relating to the operations levels of our customers and the economic factors that affect them; changes in the prices for products and services relative to the cost of providing them; reduction in supplier inventory purchase incentives; loss of key supplier authorizations, lack of product availability, or changes in supplier distribution programs; the cost of products and energy and other operating costs; changes in customer preferences for products and services of the nature and brands sold by us; changes in customer procurement policies and practices; competitive pressures; our reliance on information systems and risks relating to the security of those systems and the data stored in or transmitted through them; the impact of economic conditions on the collectability of trade receivables; reduced demand for our products in targeted markets due to reasons including consolidation in customer industries; our ability to retain and attract qualified sales and customer service personnel and other skilled executives, managers and professionals; our ability to identify and complete acquisitions, integrate them effectively, and realize their anticipated benefits; the variability, timing and nature of new business opportunities including acquisitions, alliances, customer relationships, and supplier authorizations; the incurrence of debt and contingent liabilities in connection with acquisitions; our ability to access capital markets as needed on reasonable terms; disruption of operations at our headquarters or distribution centers; risks and uncertainties associated with our foreign operations, including volatile economic conditions, political instability, cultural and legal differences, and currency exchange fluctuations; the potential for goodwill and intangible asset impairment; changes in accounting policies and practices; our ability to maintain effective internal control over financial reporting; organizational changes within the Company; the volatility of our stock price and the resulting impact on our consolidated financial statements; risks related to legal proceedings to which we are a party; potentially adverse government regulation, legislation, or policies, both enacted and under consideration, including with respect to federal tax policy, and international trade, such as recent tariffs and proposed tariffs on imports; and the occurrence of extraordinary events (including prolonged labor disputes, power outages, telecommunication outages, terrorist acts, earthquakes, extreme weather events, other natural disasters, fires, floods, and accidents). Other factors and unanticipated events could also adversely affect our business, financial condition or results of operations.

We discuss certain of these matters and other risk factors more fully throughout this Form 10-Q as well as other of our filings with the Securities and Exchange Commission, including our Annual Report on Form 10-K for the year ended June 30, 2018.



APPLIED INDUSTRIAL TECHNOLOGIES, INC. AND SUBSIDIARIES

ITEM 3: QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

For quantitative and qualitative disclosures about market risk, see Item 7A "Quantitative and Qualitative Disclosures About Market Risk" in our Annual Report on Form 10-K for the year ended June 30, 2018.

APPLIED INDUSTRIAL TECHNOLOGIES, INC. AND SUBSIDIARIES  
ITEM 4: CONTROLS AND PROCEDURES

Evaluation of Disclosure Controls and Procedures

The Company's management, under the supervision and with the participation of the Chief Executive Officer (CEO) and Chief Financial Officer (CFO), evaluated the effectiveness of the Company's disclosure controls and procedures, as defined in Exchange Act Rule 13a-15(e), as of the end of the period covered by this report. Based on that evaluation, the CEO and CFO have concluded that the Company's disclosure controls and procedures are effective.

Changes in Internal Control Over Financial Reporting

There have not been any changes in internal control over financial reporting during the nine months ended March 31, 2019 that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

Table of Contents

## PART II. OTHER INFORMATION

## ITEM 1. Legal Proceedings

The Company is a party to pending legal proceedings with respect to various product liability, commercial, and other matters. Although it is not possible to predict the outcome of these proceedings or the range of reasonably possible loss, the Company believes, based on circumstances currently known, that the likelihood is remote that the ultimate resolution of any of these proceedings will have, either individually or in the aggregate, a material adverse effect on the Company's consolidated financial position, results of operations, or cash flows.

## ITEM 2. Unregistered Sales of Equity Securities and Use of Proceeds

Repurchases of common stock in the quarter ended March 31, 2019 were as follows:

Period	(a) Total Number of Shares	(b) Average Price Paid per Share (\$)	(c) Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs	(d) Maximum Number of Shares that May Yet Be Purchased Under the Plans or Programs (1)
January 1, 2019 to January 31, 2019	90,068	\$58.86	90,000	966,700
February 1, 2019 to February 28, 2019	94,317	\$57.54	94,317	872,383
March 1, 2019 to March 31, 2019	7,765	\$56.00	7,765	864,618
Total	192,150	\$58.10	192,082	864,618

(1) During the quarter the Company purchased 68 shares in connection with the Deferred Compensation Plan.

(2) On October 24, 2016, the Board of Directors authorized the repurchase of up to 1.5 million shares of the Company's common stock, replacing the prior authorization. We publicly announced the new authorization on October 26, 2016. Purchases can be made in the open market or in privately negotiated transactions. The authorization is in effect until all shares are purchased, or the Board revokes or amends the authorization.

## ITEM 4. Mine Safety Disclosures.

Information concerning mine safety violations or other regulatory matters required by Section 1503(a) of the Dodd-Frank Wall Street Reform and Consumer Protection Act and Item 104 of the SEC Regulation S-K is included in Exhibit 95 to this quarterly report on Form 10-Q.

Table of Contents

ITEM 6. Exhibits

Exhibit No. Description

3.1	<u>Amended and Restated Articles of Incorporation of Applied Industrial Technologies, Inc., as amended on October 25, 2005 (filed as Exhibit 3(a) to the Company's Form 10-Q for the quarter ended December 31, 2005, SEC File No. 1-2299, and incorporated here by reference).</u>
3.2	<u>Code of Regulations of Applied Industrial Technologies, Inc., as amended on October 19, 1999 (filed as Exhibit 3(b) to the Company's Form 10-Q for the quarter ended September 30, 1999, SEC File No. 1-2299, and incorporated here by reference).</u>
4.1	<u>Certificate of Merger of Bearings, Inc. (Ohio) (now named Applied Industrial Technologies, Inc.) and Bearings, Inc. (Delaware) filed with the Ohio Secretary of State on October 18, 1988, including an Agreement and Plan of Reorganization dated September 6, 1988 (filed as Exhibit 4(a) to the Company's Registration Statement on Form S-4 filed May 23, 1997, Registration No. 333-27801, and incorporated here by reference).</u>
4.2	<u>Private Shelf Agreement dated as of November 27, 1996, as amended through June 29, 2018, between Applied and PGIM, Inc. (formerly known as Prudential Investment Management, Inc.), conformed to show all amendments (filed as Exhibit 4.2 to the Company's Form 10-K for the fiscal year ended June 30, 2018, SEC File No. 1-2299, and incorporated here by reference).</u>
4.3	<u>Request for Purchase dated May 30, 2014 and 3.19% Series C Notes dated July 1, 2014, under Private Shelf Agreement dated November 27, 1996, as amended, between Applied Industrial Technologies, Inc. and Prudential Investment Management, Inc. (filed as Exhibit 10.1 to the Company's Form 8-K filed July 2, 2014, SEC File No. 1-2299, and incorporated here by reference).</u>
4.4	<u>Request for Purchase dated October 22, 2014 and 3.21% Series D Notes dated October 30, 2014, under Private Shelf Agreement dated November 27, 1996, as amended, between Applied Industrial Technologies, Inc. and Prudential Investment Management, Inc. (filed as Exhibit 4.5 to the Company's Form 10-Q for the quarter ended September 30, 2014, SEC File No. 1-2299, and incorporated here by reference).</u>
4.5	<u>Credit Agreement dated as of January 31, 2018, among Applied Industrial Technologies, Inc., KeyBank National Association as Agent, and various financial institutions (filed as Exhibit 10.1 to the Company's Form 8-K filed February 6, 2018, SEC File No. 1-2299, and incorporated here by reference).</u>
4.6	<u>Receivables Financing Agreement dated as of August 31, 2018 among AIT Receivables LLC, as borrower, PNC Bank, National Association, as administrative agent, Applied Industrial Technologies, Inc., as initial servicer, PNC Capital Markets LLC, as structuring agent and the additional persons from time to time party thereto, as lenders (filed as Exhibit 10.1 to the Company's Form 8-K filed September 6, 2018, SEC File No. 1-2299, and incorporated here by reference).</u>
15	<u>Independent Registered Public Accounting Firm's Awareness Letter</u>
31	<u>Rule 13a-14(a)/15d-14(a) certifications</u>
32	<u>Section 1350 certifications</u>
95	<u>Mine safety and health disclosure</u>

- 101.INS XBRL Instance Document
- 101.SCH XBRL Taxonomy Extension Schema Document
- 101.CAL XBRL Taxonomy Extension Calculation Linkbase Document
- 101.DEF XBRL Taxonomy Extension Definition Linkbase Document
- 101.LAB XBRL Taxonomy Extension Label Linkbase Document
- 101.PRE XBRL Taxonomy Extension Presentation Linkbase Document

The Company will furnish a copy of any exhibit described above and not contained herein upon payment of a specified reasonable fee which shall be limited to the Company's reasonable expenses in furnishing the exhibit. Certain instruments with respect to long-term debt have not been filed as exhibits because the total amount of securities authorized under any one of the instruments does not exceed 10 percent of the total assets of the Company and its subsidiaries on a consolidated basis. The Company agrees to furnish to the Securities and Exchange Commission, upon request, a copy of each such instrument.

Table of Contents

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Company has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

APPLIED INDUSTRIAL TECHNOLOGIES, INC.  
(Company)

Date: April 30, 2019 By: /s/ Neil A. Schrimsher  
Neil A. Schrimsher  
President & Chief Executive Officer

Date: April 30, 2019 By: /s/ David K. Wells  
David K. Wells  
Vice President-Chief Financial Officer & Treasurer