### Edgar Filing: AUSTRALIA & NEW ZEALAND BANKING GROUP LTD - Form 6-K

AUSTRALIA & NEW ZEALAND BANKING GROUP LTD Form 6-K December 21, 2004

## FORM 6-K

## SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

**Report of Foreign Private Issuer** 

Pursuant to Rule 13a-16 or 15d-16 of the Securities Exchange Act of 1934

# **Australia and New Zealand Banking Group Limited**

(Translation of registrant s name into English)

Level 6, 100 Queen Street Melbourne Victoria Australia

(Address of principal executive offices)

Indicate by check mark whether the registrant files or will file annual reports under cover Form 20-F or Form 40-F.

Form 20-F ý Form 40-F o

Indicate by check mark whether the registrant by furnishing the information contained in this Form is also thereby furnishing the information to the Commission pursuant to Rule 12g3-2(b) under the Securities Exchange Act of 1934.

Yes o No ý

If Yes is marked, indicate below the file number assigned to the registrant in connection with Rule 12g3-2(b): 82-

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#### **Signatures**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

Australia and New Zealand Banking Group Limited

(Registrant)

By: /s/ John Priestley Company

Secretary

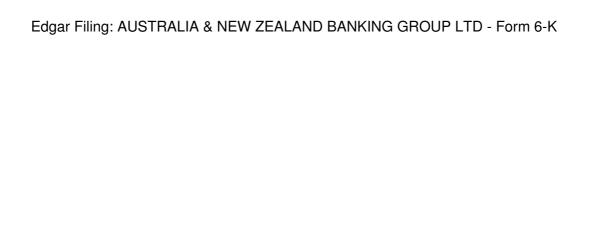
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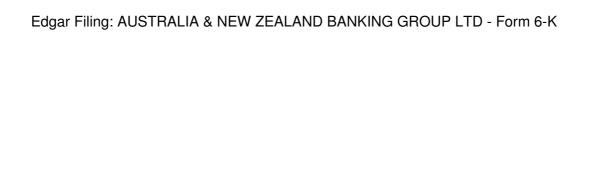
Date 20 December 2004













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# Searchable text section of graphics shown above

ANNUAL GENERAL 04 MEETING

[LOGO]

ANZ has been transformed over the past decad
--

Net Profit after Tax (A\$b)

The	share	price	has	grown	from	\$4	to	over	\$20

**ANZ Share Price** 

Market	Capitalisation	has grown	seven fold
	C 44 P 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4		

Market Capitalisation (A\$b)

#### Total shareholder return consistently above 20%

10 Years	Past Year	
[CHART]	[CHART]	

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**Cost to Income Ratio** 

Risk has	been	reduced ·	now	in	line	with	our	peers

**Net Specific Provision Rate\*** 

<sup>\*</sup>Specific Provisions to Average Net Lending Assets

#### Leading customer satisfaction in Corporate Banking

**Corporate Banking** 

**Customer Satisfaction** 

[CHART]

Source: Roberts Customer Experience Survey Sep 04

#### Personal Banking customer satisfaction leads the major banks

Personal Banking Customer Satisfaction with Main Financial Institution

[CHART]

\*Source: Roy Morgan Research Main Financial Institution Satisfaction

#% Satisfied (very or fairly satisfied), 6 monthly moving average

	Market	leading	staff	engagemen	nt
--	--------	---------	-------	-----------	----

[CHART]

Australian banking and finance average - 54%

Source - Hewitt s Model & Benchmark

Our investment in the community delivering results	
[LOGO]	
[GRAPHIC]	
The kids can ask me for something now and I can say I m capable of saving for that. I ve never felt so proud of anything in my life! of two	Julie, mother

### ANZ has also regained its position in the top 5 ASX listed companies

Rank	1984	1994	2004
1	CRA	ВНР	ВНР
2	ERA	NAB	NAB
3	ВНР	News Corp	CBA
4	ANZ	CRA	$\mathbf{ANZ}$
5	Westpac	WMC	Westpac
6	Pacific Dunlop	Westpac	Telstra
7	Comalco	BTR Nylex	Westfield
8	NAB	ANZ	Woolworths
9	MIM Holdings	Coles Myer	Wesfarmers
10	Tooth & Co	Amcor	AMP

Nationa	l Bank of New Zealand acquisition successful
	ANZ now the leading bank in NZ
	Over 300 branches and 40% of all bank branches
	Innovative 2 brand strategy
	Integration completed end 2005
	Acquisition accretive in the first year by 2.3 cents EPS
	A\$3.6b rights issue triple subscribed
	ANZ Total Shareholder Return 23% since acquisition

[GRAPHIC]

We are seeing progress in a number of non traditional segments				
Personal Banking				
Australia				
Market Share of Traditional				
Banking				
[CHART]				
[CHAKI]				
*Source: Roy Morgan Research				
Traditional banking includes deposit & transaction accounts, cards, mortgages and personal/other loans 12 months to June				
Business Banking				
Market Share Movements				
(June 02 April 04)				
[CHART]				
Source: Business Finance Monitor report May 2004 Taylor Nelson Sofres Primary Business Banking Relationship by Customers				

and increasingly well-placed in key segments							
	[CHART]						

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Clabalication	10	contributing	tΩ	an	inc	reacingl	v com	netitive	domestic	landscane
Olovansanon	10	communicating	w	an	IIIC	i casingi	y CUIII	рсиитс	uomesue	ianuscape

Banks competing in the Australian market\*

[CHART]

<sup>\*</sup>based on holders of APRA banking licenses

### Competitive pressure is increasing particularly from newer players

Traditional		New
[LOGO]	+	[LOGO]

Wealth/Life contribution to FY04 cash earnings

[CHART]

Source FY04 Financial Statements

We plan to add up to 80 new branches	
	[GRAPHIC]

Further investment is planned in business banking and small-business						
[GRAPHIC]						
Janelle Gerry - Director Steinhardt Farms, QLD						
It helped greatly to have the support of ANZ as our new business grew. Our Bank Manager has a good understanding of our industry						

We believe over the medium-term ANZ should position itself in ASEAN and China					
[GRAPHIC]					

The economic outlook,	, although m	ıore subdued,	remains f	favourable	over th	e next few	years

**GDP** Growth

[CHART]

ANZ remains well positioned for the medium-term						
ANZ is now effectively underweight Australia						
Overall banking environment offers opportunity						
We are building good momentum in key businesses						
Investing while competitors are restructuring						
Management Targets						
8% cash EPS growth						
Return on Equity 17-20%						
Steadily improving cost-income ratio						

ANNUAL GENERAL 04 MEETING

[LOGO]

The material in this presentation is general background information about the Bank s activities current at the date of the presentation. It is information given in summary form and does not purport to be complete. It is not intended to be relied upon as advice to investors or potential investors and does not take into account the investment objectives, financial situation or needs of any particular investor. These should be considered, with or without professional advice when deciding if an investment is appropriate.

For further information visit

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or contact

Stephen Higgins

Head of Investor Relations

ph: (613) 9273 4185 fax: (613) 9273 4899 e-mail: higgins@anz.com

ANNUAL GENERAL 04 MEETING

Charles Goode Chairman

[LOGO]

#### ANZ s history in Australia and New Zealand

Bank of Australasia - Sydney December 1835

Full banking services - Melbourne August 1838

Union Bank - first bank to open in New Zealand in Wellington 1840

ANNUAL GENERAL 04 MEETING

[LOGO]

Four ke	y topics
	Performance
	Expansion and growth
	Corporate Governance
	Outlook

Four ke	Four key topics				
	Performance				
	Expansion and growth				
	Corporate Governance				
	Outlook				

A good year for ANZ	
	After Tax m
[CH.	ART]
Significant items	

Eleventh year of dividend increases	
Cents per share	
	[CHART]
Increase of 10.8% adjusted for Rights Issue	

The l	Nat	ional	Ban	k of	New	Zeal	land
-------	-----	-------	-----	------	-----	------	------

[GRAPHIC]

The market has recognised our progress	
Market Capitalisation	
[CHART]	

Four major areas of change				
Increasing our efficiency				
Rebalancing our portfolio of businesses				
Specialist business model				
Changing our culture				

Top	category	of	cost-efficient	banks	in	the	world

Cost to Income Ratio For Top 100 Banks (%)

[CHART]

(1) Top 100 Banks defined by Tier 1 Capital; Excludes Banks with C/I >100 %

Source: The Banker (July 2004); Company Reports

More balanced portfolio of businesses					

Specialised business structure				
	Personal			
	Institutional			
	Corporate			
	New Zealand			
	Asia Pacific			
	Esanda			

### **Experienced leadership team**

[GRAPHIC]

#### John McFarlane

[GRAPHIC] Peter Marriott		[GRAPHIC] Bob Edgar		[GRAPHIC] Peter Hawkins		
[GRAPHIC] Brian Hartzer	[GRAPHIC] Steve Targett	[GRAPHIC] Sir John Anderson	[GRAPHIC] Graham Hodges	[GRAPHIC] Elmer Funke Kupper	[GRAPHIC] Elizabeth Proust	
[GRAPHIC] Peter Hodgson	-	RAPHIC] ne Freeman	[GRAPHIC] Gerard Brown		[GRAPHIC] Mike Grime	

Our focus on people	
[GRAPHIC]	
We can make local decisions, which are right for our branch and our community result.	we have a happier team and happier customers as a
Jason Batson Branch Manager Warragul & Trafalgar ANZ Rural Banking Victoria	

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**Overall Staff Satisfaction** 

[CHART]

A broader role in the community	
Our goal is to ensure as many Australians are equipped to make informed decisions	s regarding all aspects of their finances
[LOGO]	

We have improved our environmental rating in the Dow Jones Index					
[	GRAPHIC]				

### **Sharing success with our stakeholders**

[GRAPHIC] Customers	[GRAPHIC] <b>Staff</b>
[GRAPHIC] Shareholders	[GRAPHIC] Community

Four ke	y topics
	Performance
	Expansion and growth
	Corporate Governance
	Outlook

The	leading	bank	in	New	Zeal	land
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#### **ANZ National Bank**

[GRAPHIC]

[LOGO]

Expansio	on and growth
	Organic expansion in Australia
	Consolidating our position in New Zealand
	Selective investments in the Asia-Pacific region

### **Our priorities**

Order of Priority Focus

Higher Personal Banking Australia

**Business Banking** 

Lower Wealth Management

Asia

Four key topics	
	Performance
	Expansion and growth
	Corporate Governance
	Outlook

Corporate Governance		
	Average company faces \$5.1m compliance bill	
	Governance rating flaws are exposed	
	Hard road to Basel compliance	
	Compliance crunch hits boardrooms	
	The compliance crunch	

Four key	y topics
	Our performance
	Expansion and growth
	Corporate Governance
	Outlook

The Australian and NZ economies performed well	
GDP Growth	
[CHART]	
Source: ABS, RBA	

Unemployment is at a 27 year low	
Australian Unemployment Rate	
[CHART]	
Source: ABS, RBA	

### Further easing in overall credit growth in Australia

**Borrowing for housing** 

Borrowing by business

[CHART] [CHART]

Source: RBA

Official interest rates ex	pected to remain in	the vicinity	of current levels
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Short-term Interest Rates Australian Official Cash Rate

[CHART]

Source: Datastream, ANZ

Overall	for 2005
	Personal, Corporate & Esanda expected to perform well
	Institutional likely to have modest growth
	Modest earnings growth in NZ
	Cash earnings per share growth of around 7%

ANNUAL GENERAL 04 MEETING

[LOGO]

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#### **ANZ 2004 Annual General Meeting**

#### Chairman s Address 17 December 2004

17 December 2001
Ladies and gentlemen, good morning.
My name is Charles Goode.
As your Chairman, it is my pleasure to welcome you to ANZ s 36th Annual General Meeting. I also wish to welcome shareholders joining through our webcast on anz.com.
To give as many of those shareholders as possible the opportunity to attend a meeting, we have been rotating our annual general meetings around Australia s major capital cities in recent years.
Let me say how pleased we are to be holding our Annual General Meeting in Melbourne again.
The coming year marks the 170 <sup>th</sup> anniversary of the founding of our predecessor bank, the Bank of Australasia, which later joined with the Union Bank of Australia to become ANZ.
Our history has followed the history and growth of Australia and New Zealand. It started with the Bank of Australasia s first branch which opened in Sydney in December 1835 and then as the first bank to offer full banking services here in Melbourne through our branch in Little Collins Street in August 1838.
Two years later, in 1840, the Union Bank became the first bank to open in New Zealand through its branch in the Lower Hutt Valley, near Wellington.

us

Today over 200,000 Australians and New Zealanders directly own shares in ANZ.  Now turning to today s meeting:  As a quorum is present I now formally declare this Annual General Meeting of shareholders open.  I propose to take the Notice of Meeting as read. If you need a copy of the Notice, please ask one of the attendants. Minutes of the last meeting and copies of the annual report are available in the registration area outside.  At our meeting today the Chief Executive John McFarlane and I will report on ANZ s performance and the priorities for the year ahead.	The Group s growth has continued in 2004 through our own expansion in Australia, and with the acquisition of The National Bank of New Zealand.
As a quorum is present I now formally declare this Annual General Meeting of shareholders open.  I propose to take the Notice of Meeting as read. If you need a copy of the Notice, please ask one of the attendants. Minutes of the last meeting and copies of the annual report are available in the registration area outside.  At our meeting today the Chief Executive John McFarlane and I will report on ANZ s performance and the priorities for the year ahead.	Today over 200,000 Australians and New Zealanders directly own shares in ANZ.
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1	At our meeting today the Chief Executive John McFarlane and I will report on ANZ s performance and the priorities for the year ahead.
	1

I will later open the floor for questions or comments on any matter related to our business.
After the questions we will move to discussion on the resolutions before today s meeting. I will ask you to vote on these resolutions by way of poll.
At the end of the Meeting the Directors and many of our senior management would like to meet you and talk about ANZ over a cup of tea or coffee in the foyer.
Let me introduce your Directors.
On your far left is Jerry Ellis. Jerry lives in Melbourne. He chairs the Risk Management Committee and he is a member of the Audit Committee. He is seeking re-election at today s meeting in accordance with the Company s Constitution.
Next is Dr Brian Scott.
Brian lives in Sydney. He chairs the Nominations and Corporate Governance Committee, is a member of the Compensation and Human Resources Committee and represents ANZ as a Director on the Board of Metrobank Card Corporation in the Philippines.
Brian will reach retirement age from the Board in April 2005 after 20 years as a Director.
Then David Gonski. David lives in Sydney and is a member of the Risk Management Committee and the Nominations and Corporate Governance Committee, and he represents ANZ as a Director on the Board of ING Australia Limited.
Next is Margaret Jackson. Margaret lives in Melbourne and is Chairman of the Compensation and Human Resources Committee and a member of the Audit Committee.
Margaret is also seeking re-election at today s meeting in accordance with the Company s Constitution.
Next to me is John McFarlane, the Chief Executive Officer. This year marks the start of John s eighth year as Chief Executive, having joined u in October 1997.

On my left, is Peter Marriott. Peter is the Chief Financial Officer. Peter has been with ANZ since 1993 and is recognised as one of Australia leading chief financial officers.
Next is John Dahlsen. John lives in Melbourne. He is Chairman of the Audit Committee and a member of the Nominations and Corporate Governance Committee.
John will be retiring from the Board in February 2005. Like Brian Scott, John has also served on the ANZ Board since 1985.
Then, Dr Roderick Deane. Roderick lives in Wellington. He is Chairman of our bank in New Zealand, ANZ National Bank Limited. Roderic is also a member of the Risk Management Committee and the Compensation and Human Resources Committee.
During 2004, the Board appointed three new Directors. These appointments have added to the Board s experience and expertise and allowed careful management of a transition with the planned retirement of John Dahlsen and Brian Scott in 2005.

I would like to introduce the new Directors, each of whom is seeking election at today s meeting.

Seated next to Roderick is Dr Greg Clark. Greg joined the ANZ Board in February 2004. He lives in Sydney and New York and has had a distinguished career in technology including senior roles at major multinational companies like News Corporation and IBM.
Greg is a member of the Nominations and Corporate Governance Committee.
Then there is David Meiklejohn. David lives in Melbourne and he joined the Board in October 2004. David has a strong background in financian and accounting including at Amcor where he was Chief Financial Officer and later Executive Director until June 2000.
David is a member of the Audit Committee and the Nominations and Corporate Governance Committee. It is planned he will chair the Audit Committee following John Dahlsen s retirement.
Next is John Morschel who lives in Sydney. He also joined the Board in October 2004. John has extensive experience in banking and financia services. He has had a distinguished career at Lend Lease and with Westpac, which included two years as an Executive Director.
John is a member of the Risk Management Committee and the Compensation and Human Resources Committee.
You can read full details of the Directors backgrounds and qualifications in our Annual Report.
Now let me introduce the ANZ executives on the stage.
Behind me from your left are: Judith Downes, Group General Manager Finance, John Priestley, Company Secretary and then Tim L Estrange, Group General Counsel and Company Secretary.
Also, in the front row, are our auditors, Christopher Hall and Michelle Somerville of KPMG.
Before leaving my introductory comments, I would like to give heartfelt thanks to John Dahlsen and Brian Scott for the very substantial contribution they have made to ANZ over the last 20 years.
Their contributions to Board deliberations have reflected the wisdom that comes from their considerable business knowledge and their expertise in particular areas. They have consistently made that extra contribution which is required during difficult or particularly active periods. They

have expressed their views strongly in a Board culture that encourages active, objective discussion and the harmony of a team approach.

In passing, I wish to say that the contributions of John Dahlsen and Brian Scott to Board deliberations have shown the benefit of having Directors with institutional knowledge of the company and who have experienced all phases of the economic cycle. Their contributions highlight that artificial time periods for the length of directorships are not always a good way of assessing the independence or contribution of Directors.
On behalf of all shareholders, I would like to express our sincere appreciation for the contribution John and Brian have made to ANZ.
Now, moving on to reporting on our operations, I will discuss four main matters, namely:
our performance for the year and the key factors driving that performance;
3

our growth including our progress Zealand;	in New Zealand following the acquisition of The National Bank of New
corporate governance and regulation	on;
and finally, the outlook for the year	r ahead.
<u>Performance</u>	
2004 was a good year for ANZ.	
Profit after tax, excluding significant items, was up n	nearly 20% to a record \$2.8 billion.
Including the bonus element of the rights issue comp share returning \$1.6 billion to shareholders.	pleted during the year, dividends increased by over 10 per cent to one dollar and one cent a
I am pleased to say this is the eleventh successive year	ar the Board has increased dividends.
The increase in the dividend is comparable to the inc	rease in cash earnings per share, which was also up 10% excluding significant items.
This year s profit included ten months contribution Australian Dollars in December last year.	n from The National Bank of New Zealand, which we acquired from Lloyds TSB for 4.9 billi
The National Bank of New Zealand together with AN	NZ s existing operations forms the country s largest bank, ANZ National Bank Limited.
The acquisition is an important step in the growth of	ANZ and shows our long-standing confidence in, and commitment to, New Zealand.

We funded the acquisition with a \$3.6 billion discounted rights issue. The rights issue at \$13 was highly successful and a good outcome for shareholders. The market has recognised our progress with the market capitalisation of ANZ rising from \$27.3 billion at the end of our 2003 financial year to \$37.1 billion today making ANZ the fifth largest listed company on the Australian Stock Exchange by value. The Group s capital position remains strong and slightly above our target range. This has allowed us to announce that we plan an on-market share buy back. There have been four major areas of change impacting our performance over the last seven years, namely: a focus on becoming more efficient as measured by the reduction in our cost-income ratio; reducing risk by rebalancing our portfolio of businesses; moving to a specialist business model; and, most importantly, changing our culture.

The key measure of ANZ s productivity and our ability to deal with margin pressure is our cost-to-income ratio. This year it was 45.3% placing us in the top category of cost-efficient banks in the world.
In the mid-1990s we had one of the highest risk profiles of the Australian banks. Today ANZ s risk levels are in line with our peer banks in Australia.
We have created a more balanced portfolio of businesses, by focusing predominantly on Australia and New Zealand, and emphasising growth in personal banking as well as our traditional strength as a leading business bank.
Our retail businesses now represent a larger proportion of our business than our traditional corporate businesses.
One of the things that sets ANZ apart is our specialist business structure. This means ANZ is made up of a group of smaller, more focused businesses. Managers of our operating units are able to focus and act like a small business, yet with the capital and risk management systems of a large business.
During the year we clustered our specialist businesses around the customer segments of Personal, Institutional, Corporate, New Zealand and Asia-Pacific, which allows us to accelerate organic growth and build market share by harnessing the synergies between the businesses.
By investing in our people we are creating a bank with a vibrant, engaging culture which is more flexible, customer-oriented and better able to perform and to grow.
Part of that focus has been to build an experienced leadership team under the strong and effective Group-wide leadership of our Chief Executive, John McFarlane.
It has also involved engaging with and motivating our 31,000 people in 27 countries around the world. It is their actions, their decisions and the roles they play with customers and in their communities that determine our future.
Today s ANZ is now defined by a culture which has a much greater sense of ownership based on increased accountability, freedom and openness, and a common set of values.
Our focus on our people is why we continue to invest to make ANZ a better place to work.

We have developed a systematic approach to improving branch safety and creating a more attractive environment for staff and for customers. This includes a refurbishment program for branches that will be completed in 2005 at a cost of around \$130 million.

While there is more to be done, the results of our progress in creating a more positive environment for staff are evident.

In 1999, when we started this program, only 50% of our staff said they were satisfied working at ANZ. Today, our annual survey reveals that staff satisfaction has reached 85%.

Reinforcing the link between the investment we make in our people and customer service, our Personal business, the business which serves individual customers, has seen customer satisfaction in Australia rise 7% to 74% in 2004.

We are also undertaking a broader role in the community at a corporate level and our people are doing the same throughout the bank.
Our approach has increasingly been to focus on those issues which directly relate to the relationship between financial services organisations and the community.
We believe by improving financial literacy, encouraging savings and developing more accessible financial products and services, we can make a long-term difference to the circumstances of many Australians.
The programs are innovative and have involved many of our people taking an active role at the branch level.
On your behalf I would like to acknowledge the work of thousands of ANZ staff who volunteered their time to help local schools, rebuild community facilities and support the needs of people in financial difficulty.
We have also recognised there is an opportunity to reduce our environmental impact and support the natural environment.
As a result we have improved our environmental rating in the Dow Jones Sustainability World Index and maintained membership of the Financial Times FTSE4Good Index.
Recently we appointed Gavin Murray, who was formerly Director of Environment and Social Development at the International Finance Corporation, a member of the World Bank Group in Washington DC. Gavin will be involved in the development of our lending policies and procedures so there is more consideration of environmental and social issues.
While it is pleasing that we are making progress on issues that are integral to our long-term success, I want to make it clear that all of us on the Board and in the senior management team understand we cannot be complacent.
In an environment of heightened competition and rising customer expectations, our challenge is to deepen the trust customers, staff, shareholders and the community have in ANZ.
While on any measure ANZ is now a better place to work, a better place to do business, a better partner in the community and has been a more rewarding investment for our shareholders, the real test for us is to move to a new level of performance on every one of these issues.

The challenge we now face is, not just to keep that momentum going, but also to build on it, to take ANZ to a new level.

Our future depends on our ability to do that.
New Zealand
I now want to turn to progress in New Zealand which represents over one fifth of the earnings of the Group.
Our acquisition in 2003 of The National Bank of New Zealand has made ANZ the leading bank in New Zealand and the clear number three bank in Australia based on market capitalisation.

We believed in 2003 that we had bought a very good bank at a fair price. Today we know that is absolutely right. In fact, the acquisition was accretive to cash earnings per share in the first year, which is rare in most acquisitions.
Under the leadership of Sir John Anderson, the ANZ New Zealand and National Bank of New Zealand brands are managed separately. The total number of branches is the same as at the time of the acquisition.
As a result we have lost fewer customers than we expected and we have maintained customer satisfaction.
Staff in New Zealand have also reported high levels of satisfaction and engagement. Acquisitions and integration can often create uncertainty and concern among staff and it is pleasing to see this has been well managed.
During the year we decided we would no longer plan to integrate the retail banking technology platforms, as the investment payback benefits were not compelling enough.
The decision to reduce the scope of the integration and to accelerate its completion reduces the risk and complexity of the integration program. It allows management to place more emphasis on market share and future growth. We believe the benefits of this outweigh the potential synergies of platform integration.
We are now focused on the integration tasks in our Institutional and Rural businesses and within the New Zealand head office. We expect to complete these aspects of integration by the end of calendar 2005.
Over and above the core integration costs, there have been some additional costs in New Zealand above those originally estimated and these are mainly associated with regulatory requirements.
Expansion and growth
I now want to talk about growth.
Our strategy is focused on organic expansion in Australia, consolidating our position in New Zealand, and selective investments in the Asia-Pacific region.

Our top priority is to increase market share in each of our core businesses, particularly in those businesses that are lower risk, are more sustainable and where we are underweight. These include Australian Personal Banking and banking for small and medium-size enterprises.

Our focus in retail banking will continue to be on improving service to our customers. Although we have seen early signs of progress this year, we will need to continue to invest in training and developing our people, and in providing market-leading products.

We will also invest in increasing the number of new branches and ATMs. We plan to open up to 80 new branches over the next three years in the population growth corridors around Australia, particularly in Melbourne, Sydney and Brisbane, and the coastal regions of Northern New South Wales and Queensland.

As well as traditional branches we will continue to develop innovative distribution solutions like our new mortgage franchise network.

In small and medium size business banking we have been investing in the development of better service propositions for our clients. Our aim is to be the market leader in this important part of the market.

Generally, small to medium-sized businesses have not had access to the same kind of financial solutions and advice available to large corporates. By using our corporate and investment banking experience and staff who know and understand the issues facing smaller businesses, we believe we can provide a new level of banking service with rewards for both our customers and the bank.

We believe there will also be incremental opportunities from time to time to further advance our position in wealth management through our joint venture with ING.

Over time the boundaries of Australia and New Zealand will however become increasingly constraining and we need to look to East Asia for some of our future growth.

The future of Australia and New Zealand is closely tied to the neighboring countries in our region. We see the long-term future of ANZ being served by building a portfolio of growth options in East Asia in partnership with local entities.

Our strategy in East Asia is to find niches appropriate to our scale and competencies, to be effective in our execution and to take a long-term view.

The idea is not new for us and we have experience in making it work in Panin Bank in Indonesia and through a credit card joint venture with Metrobank in the Philippines. The results from these investments have been promising.

This year we have made an investment to establish a new bank in Cambodia with a local partner, the Royal Group.

There are several areas of China that may be of interest over time. In Shanghai, for example, we have built a relationship with the Shanghai Rural Credit Cooperatives Union and we are working with them to improve their risk management processes.

We will continue to seek modest investments in East Asia and the Pacific to provide longer-term growth opportunities.

#### Governance and regulation

Let me now move onto the topic of governance and regulation.

At last year s meeting, I spent some time outlining ANZ s approach to corporate governance and in this year s Annual Report this approach is updated and spelt out in some detail.
This year the regulatory focus on corporations continued to increase.
There are many new regulatory requirements including those standards associated with CLERP 9 in Australia, the US Sarbanes-Oxley Act and the International Financial Reporting Standards.
At the same time companies like ours need to take into account the principles and guidelines set out by the Australian Stock Exchange Corporate Governance Council, the New Zealand Securities Commission and the New York Stock Exchange.
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The principle we work to is embracing what is considered to be best practice across the jurisdictions and to be an early adopter by complying before a published law or recommendation takes effect.
During the year, the Board worked closely with management to review and update ANZ s policies in the light of changes to regulations, legislation and guidelines.
However, increasing regulation comes at a cost. We estimate the additional cost of complying with new regulations has reduced ANZ s earnings in 2004 by between a half and one percent.
There is the danger of regulation moving into the area of diminishing returns for both shareholders and the community.
Before we move to the business of the Meeting allow me to provide you with our sense of the year ahead.
<u>Outlook</u>
In 2004, the Australian and New Zealand economies performed well.
With growth in the world economy at its strongest pace in 28 years, there has been a strong rise in the price of many of Australia s commodity exports.
At the same time we have benefited from falling prices for many of our imports, thanks in part to the ongoing emergence of China as a major exporter of manufactured goods.
Australia is now into its 14 <sup>th</sup> year of uninterrupted economic growth. This is the longest period without two quarters of negative growth in Australia s history as a nation. Unemployment is at a 27-year low and consumer confidence is very close to a 30-year high.
Similarly, the New Zealand economy continues to advance strongly, and to surprise on the upside.
Annual growth there is estimated to be around 4½% for 2004, arising from continued consumer demand, improved export performance and strong business investment. This growth is resulting in some inflationary pressures emerging in New Zealand.

Looking ahead, Australia and New Zealand should both continue to perform relatively well.
Australia s economy is again expected to grow by about 3 to 3½% in 2005.
There is likely to be some further easing in overall credit growth in Australia and an easing in housing construction. We expect growth in housing credit to return to more sustainable levels from around 20% in 2004 to around 13% during 2005. Growth in business borrowing is expected to grow by a little over 8% in 2005, broadly similar to last year.
With the strength in the Australian Dollar, we expect at this stage official interest rates will remain in the general vicinity of current levels during 2005.
Following the recent Australian election, there is the opportunity and challenge for the Australian Government to re-invigorate economic reformand to foster productivity improvements.

With the Government s forthcomin	ng majority in the Senate, the Govern	nment is in a unique position ir	recent Australian political history. It has
the ability to undertake reforms tha	t would put in place the foundations	for Australia s future econom	ic growth and development.

We hope that further progress will be made by the Australian and New Zealand Governments in the mutual recognition of each country s franking credits for dividends.

In New Zealand, where monetary policy has been tightened during the past twelve months, economic growth is expected to slow to around 3% in 2005.

Overall for 2005, we believe the external environment will remain favorable although we expect credit growth to be lower than in recent years.

Competition will continue to place pressure on margins although a number of factors are likely to result in the decline being less significant than in 2004, when margins fell 18 basis points.

ANZ will be placing more emphasis on revenue growth and increased investment for the future. Naturally we will be maintaining our strong risk management framework while seeking revenue growth and we believe that cost-consciousness has now become part of our culture.

Our Personal Banking and Corporate Banking businesses in Australia as well as Esanda, are expected to perform well with high single digit and above earnings growth. We expect our Institutional business to have modest growth as it deals with the impact of the sale of the London-based project finance business, the higher Australian dollar and competition.

Costs in New Zealand will be higher to assist customer retention and develop growth in ANZ s retail arm and to meet regulatory requirements. In the year to date, credit growth has been stronger than expected in New Zealand, however this has been offset by strong competitive pressure in the mortgage market. These factors when coupled with the run off of tax-based structured deals, are expected to lead to modest earnings growth in New Zealand

While our underlying performance is likely to be quite good, a number of other factors will impact our 2005 earnings and have a modest negative impact compared to our performance in 2004.

These include the loss of earnings arising from likely more subdued investment earnings at ING Australia; lower earnings from our investment in Panin Bank in Indonesia as these were unusually high in 2004; and the negative impact on Treasury earnings of the interest rate environment. We expect the impact from these factors to be felt more in the first half of the year.

Taking into account these factors, management continue to have an internal stretch target of 8% growth in cash earnings per share in 2005, however we continue to view the guidance we have provided to shareholders of around 7% cash earnings per share growth as realistic.

We have a clear strategy, a strong management team, unifying values, a good financial foundation and a well-balanced portfolio of businesses. All of these provide the basis for us to deliver value to our shareholders, our customers, staff and the community over the longer term.

That completes my formal address. Thank you.

Media Release	
	Corporate Affairs
	100 Queen Street
	Melbourne Vic 3000
	Facsimile 03 9273 4899
	www.anz.com
For Release: 1 December 2004	
ANZ prices Tier	One Capital Raising
ANZ today confirmed it had priced a EUR 500 million Hybrid Tier-1 c	apital raising.
The issue of ANZ Capital Trust III Floating Rate Non-Cumulative Trus Eurolibor plus 66 basis points.	st Securities with an initial call date of 15 December 2014 was priced at
ANZ Group Treasurer Mr Michael Dontschuk said that the deal was an investors.	outstanding success and was supported by a large number of European
Final Settlement is scheduled for 13 December 2004.	
For media enquiries, contact:	For analyst enquiries, contact:
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## Searchable text section of graphics shown above

### ANZ National Bank Market Update

Presentation by:

Sir John Anderson Chief Executive Officer

Michael Rowland Chief Financial Officer

December 2004

**ANZ National Bank Limited** 

ANZ National Bank integration is scheduled for completion by 31 December 2005	low risk approach adopted
A good acquisition; 2.3 cents cash EPS accretive in year 1	
Integration has made good progress since regulatory approval obtained	
Levels of attrition well below expectations and comparable acquisitions	
However potential risk of retail integration demanded a different approach:	
Two brand strategy	
Existing retail systems retained	

This has changed mix of costs and benefits, but at lower risk

#### New Zealand businesses delivering sound results

#### NBNZ performance ahead of proforma

(NZ\$)

Item	NBNZ Actual*	NBNZ Proforma	Variance
Net Interest Income	885	841	5%
Other Income	291	290	
Operating Expenses	(498)	(487)	2%
PDD	(70)	(74)	(5)%
Income Tax & OEI	(186)	(163)	14%
NPAT	422	407	4%

NPAT comparison distorted by following one-offs

FY03 includes NZ\$18m one-off structured finance transactions

Amalgamation and integration of NBNZ reduced FY04 NPAT by NZ\$4m

Various other factors

Excluding impact of one-offs, Actual\* performance up 8% on Proforma

Good underlying NPAT momentum in ANZ (NZ) businesses (NZ\$m)

[CHART]

Solid performance by Banking reflecting increased deposit margins and continued growth in deposit FUM

*10	months	to 30	September	2004	annualisea
-----	--------	-------	-----------	------	------------

Market Share in the Retail Segment remains	stable
--	--------

ANZ s and NBNZ s share of customers has remained stable over the last year, as has ANZ National s share of Household Deposits.

The emergence of Kiwibank has had an impact on share of customers for all banks over the last two years.

ANZ share of customer acquisition is a key focus of current initiatives and will be the primary driver of achieving market share parity.

**Share of Personal Customers\*** 

[CHART]

ANZ National Bank Share of Household Deposits

[CHART]

Sources: Share of Customers: ACNielsen Consumer Finance Monitor. Sample size is 10,000 pa. Household Deposits: RBNZ C8 Table & ANZN Standard Statistical Returns.

<sup>\*12</sup> month rolling average

Lending Market Share in the Retail Segment shows signs of growth
Home Lending
ANZ and NBNZ have been losing share of Home Lending but there are strong indications of a turnaround in growth commencing in October and November as a result of the new Spring campaigns and other growth initiatives. NBNZ grew at system in October ie. held market share, reversing previous sub-system growth
November net growth is up for ANZ National with more than double the FUM growth that was achieved in August.
Personal Lending (non-housing)
ANZ National s share of Non-Housing Personal Lending has been stable over the last 18 months.
Business Banking
NBNZ Business Banking s lending growth was 12.4% for the year to September 2004.
Share of Home Lending
[CHART]
Share of Non-Housing Personal Lending*  to October 2004

[CHART]

\*includes Personal Loans, Credit cards, ODs

Sources: Home Lending - RBNZ C6 Table, ANZN 50% risk weighted assets.

Other Personal Lending: RBNZ Aggregate SSR CC1.14

Market Share in Rural	lending	remains	stable
-----------------------	---------	---------	--------

ANZ National s share of rural lending remains stable at approximately 43%

ANZ National is now operating under one brand in the Rural market

No significant customer attrition whilst integrating brands

**ANZ National Share of Rural Lending** 

[CHART]

Sources:

Rural Lending: RBNZ C7 Table, monthly data series

# Corporate & Commercial Banking continues to grow ANZ and National Bank brands have been maintained in both the Corporate & Commercial markets: respects customer choice broadens range of business opportunity creates clear focus on the differing needs of corporate & commercial customers. Collaboration at strategic and regional management levels No significant customer attrition over integration period **Segmentation:** Commercial \$5- \$20 m turnover customers are generally owner/family based structures with simpler needs Corporate \$10-100m turnover customers have more sophisticated corporate structures & needs

Note: Historical data is not available for ANZ Commercial growth as the focus on Commercial customers is newly created.

ANZ National continues to grow strongly in both deposits and lending.

#### **ANZ Corporate Banking**

FUM growth FY04

[CHART]

#### NBNZ Corporate & Commercial Banking

FUM growth FY04

[CHART]

Institutiona	l maintains	strong	position
--------------	-------------	--------	----------

Both National Bank and ANZ have strengthened market share in terms of Transactional lead bank and FX lead dealer in the latest research results. This is consistent with revenue trends.

Relationship Banking market shares are stable for both brands

Whilst relationship market shares have remained stable, volumes have fallen due to concentration issues as previously highlighted

Share of derivatives Lead Dealer shows a significant increase for National Bank in the latest results, reflecting significant effort in 2003. There is a corresponding decline for ANZ

#### Foreign Exchange - Lead Dealer

[CHART]

Source: Peter Lee Associates target approximately 160 senior financial executives in NZ. Criteria are companies > \$200 m in sales, plus organisations specifically requested. Survey completed annually, although business is won and lost throughout the year. 2004 update of Lead dealer share for FX and Interest Rate Derivatives will not be available until early 2005.

Transactional Banking - Domestic Lead Bank

[CHART]

**Institutional Relationship Banking** 

[CHART]

### **Interest Rate Derivatives - Lead Dealer**

[CHART]

## Integration economics, adjusted for risk, compare favourably to previous estimates

Costs & Benefits	Prospectus* / Business case	2004 Interim Results	Core program	September 2004 RBNZ	Infra- structure	Comment
Total Integration Costs	NZ\$265m	NZ\$265m	NZ\$175m	NZ\$31m = NZ\$220m	NZ\$14m	RBNZ requirements increase costs by NZ\$31m. Retail systems integration costs saved
Revenue Benefits 2007 pa	NZ\$31m	NZ\$45m	NZ\$47m			Detailed reviews have identified further benefits, particularly with Institutional. Retail still delivers 50% of original benefits
Cost Synergies 2007 pa	NZ\$126m	NZ\$126m	NZ\$75m	-NZ\$12m = NZ\$63m		Dual systems significantly limits opportunities for synergies plus RBNZ has a negative impact
Revenue Attrition 2007 pa	NZ\$88m	NZ\$42m	NZ\$34m			Exclusion of Retail reduces attrition.
Risk	(2)	(3)	(1)			Integration risk significantly reduced under current option

<sup>(1)</sup> Lower risk

(3) Higher risk

<sup>(2)</sup> Medium risk

<sup>\*</sup>ANZ renounceable rights issue prospectus page 56: Integration costs A\$230m, Cost synergies A\$110m.

### Timing of integration costs and benefits

NZ\$m	2004	2005	2006	2007
Total Integration costs	49	153	18	0
Incremental Integration costs	29	Likely to be approximately	y	
		10 costs capitali	sed,	
		15 covered by re	estructuring provision, and;	
	10%-20% from existing resources			
Cost synergies	6	33	53	63
Revenue synergies	1	24	39	47
Attrition	20	32	34	34

### 30% of integration activities were completed in 2004 including:

Amalgamation on 26 June 2004

Business and organisational structures in place

Systems platforms for all businesses agreed and integration proceeding

Central Head Office and functional units integrated

ERP systems implementation proceeding to plan

Institutional and Corporate integration underway

Rural integration well progressed to complete by end 2004

Initial IT and payments infrastructure in place

RBNZ requirements agreed and solutions underway

Integration is well placed for practical completion in 2005

New Zealand structured finance transactions are being managed down
IRD audit focused on so called conduit transactions
Notices of Proposed Adjustment received on 30 September 2004
Net potential liability on all similar transactions \$NZ232m*
Do not currently expect to raise additional provisions
Legislative change to thin cap rules in NZ will make these transactions economically unviable after 2005
No new conduit transactions entered into for almost 2 years
Expect that remaining conduit transactions will cease before 2006
Likely to see more capital held in NZ negligible profit impact, but may impact franking position
NPAT from NZ Structured Finance Transactions
[CHART]
* including interest which is tax effected, up to 30 September 2004

# Summary of forecasts New Zealand (bank year)

	2004	2005	2006
GDP	4.1	3.0	2.0
Inflation	2.7	2.9	2.2
Unemployment (Sep)	4.1	4.1	4.6
Cash rate (Sep)	6.25	6.50	6.0
\$A/\$NZ (Sep)	1.07	1.15	1.16
Credit			
- Housing	15.5	8.0	7.5
- Business	7.3	5.0	4.5
- Total	11.4	6.6	6.2

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[GRAPHIC] 04

Tier 1 Investor Presentation

Australia and New Zealand Banking Group Limited

November 2004

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[LOGO]

### ANZ at a glance

Established in 1835, ANZ is currently Australia s fourth largest publicly-listed company (by market capitalisation)

ANZ s market capitalisation is A\$38 billion (US\$28 billion)

Following the acquisition of National Bank of New Zealand, ANZ is the third largest Australasian bank by assets

ANZ operates in 27 countries

Principal markets are Australia and New Zealand but smaller operations are conducted in Asia, the Pacific, the United Kingdom, Europe and the United States

Offshore exposure now 4.6% of total lending

### Snapshot of ANZ at September 2004

Net profit after tax (A\$2,815 million)	US\$2,083 million
Return on equity	18.1%
Cost/income ratio	45.3%
Adjusted common equity ratio	5.1%
Total assets (A\$259.3 billion)	US\$191.8 billion
Offshore Lending Assets	4.6%
S&P credit rating	AA-
Moody s credit rating	Aa3
Points of representation	27 countries
	1,190 branches
Number of staff	28,755

[LOGO] 2004 Euro Tier 1 Roadshow

2004 result part of a series of consistent performances
NPAT growth (A\$m)
[CHART]
Cost to Income Ratio
[CHART]
Profit excluding significant items and NBNZ increased by 8% to A\$2,536m
Focus and discipline again delivered strong performance
Cost to income ratio - ANZ is outperforming its peers
Balanced outlook investing for medium-term growth while producing acceptable short-term returns
3

## Strong revenue growth, increased investment

[CHART]

- # reflects increased earnings from STEPS, invested in AUD, over TrUEPrS, invested in USD
- \* Reflects loss of earnings on TrUEPrS hedge

All figures in A\$ millions

Reported profit increased by NBNZ and one-off s
NBNZ performance in line with expectations
TrUEPrS buy-back in 1H04;
\$112m in SWAP income & interest
\$28m in income tax expense
Incremental integration costs of \$14m reflect low risk approach
INGA completion accounts finalised in 2H04;
\$14m due to final settlement and provision release
NBNZ Impact
[CHART]
Significant Items
[CHART]
5

Strong balance sheet growth across most businesses
Continued strong volume growth in mortgages, FUM up 18%
Institutional lending up marginally with good growth in 2H04
Continued strong growth in Corporate
Net Lending Volumes (\$b)
[CHART]
10% increase in Banking Products deposit FUM reflected in strong Personal growth
Institutional & Corporate both experience solid growth
Strong growth in NZ retail deposits
Customer Deposit Volumes (\$b)
[CHART]
* Other deposits include Esanda retail debentures
6

# Previous growth investments in Personal/Corporate paying off

Division	Sep-04 (\$m)	Sep-03 (\$m)	Change (%)
Personal Banking#	802	693	16
Institutional	788	802	(2)
New Zealand	584	211	176
Corporate	344	311	11
Esanda & UDC	143	129	11
Asia Pacific	111	100	11
ING JV	108	82	32
Treasury	64	95	(33)
Total	2944	2423	18

Full Year NPAT (\$m)

[CHART]

# not adjusted for 1H03 Cards under Accrual

### Market share in New Zealand holding up well, particularly in the context of an acquisition

ANZ and NBNZ	share of Personal	Customers	(Main Bank)	) is stable

Rolling 4 quarter average

[CHART]

Source: ACNielsen Consumer Finance Monitor

Share of Rural lending is steady

[CHART]

Source: RBNZ Table C7, ANZ National

Share of household deposits has actually increased since acquisition

[CHART]

Source: RBNZ Table C8, ANZ National

Home loans losing share, initiatives in place to arrest decline

[CHART]

Source: RBNZ Table C6,

ANZ National 50% risk weighted assets

# Improved sustainability: Structural de-risking largely complete

Offshore lending assets significantly reduced
(% of group NLA*)
[CHART]
Net Non-Accrual Loans
[CHART]
More sustainable business mix
(lending assets)
[CHART]
Net specific provision rate
(% of average NLA*)
[CHART]
* Net Lending Assets
9

Credit quality in good shape			
Risk has markedly improved in our international portfolios			
Housing market headed for soft landing, consumer arrears remain at low levels			
Domestic corporates in good shape			
Specific provisions and non accruals lower, despite impact of Telstra s Reach joint venture			
Some lagged effects from Energy & Telco portfolios, but largely yesterday s story			
Well provisioned			
Delinquencies remain low			
[CHART]			
Specific Provisions continue to reduce			
[CHART]			
10			

- 146 ID 14 I	1 1 1 1	1 1 11	41 66 41		C*I
<b>Doubtful Debts charge</b>	higher dile to	lending growth	nartiv atteet nv	imnraved rick r	1 TATILE
Dubliui Debis charge	migner due to	ichuniz ziowni,	partify office by		<i><b>JI UIIIC</b></i>

Bad Debt charge higher due to volume growth, ELP Rate lower

[CHART]

Decline in ELP Rate driven by improved risk profile

[CHART]

Non-accrual	loans	to	Loans	&	Advance	es well	down

Default rate continued to show improvement

[CHART]

Non-Accrual Loans as a  $\,\%\,$  of the portfolio down to 0.37 $\,\%\,$ 

[CHART]

<sup>\*</sup> Default rate is new non accruals/average gross lending assets annualised.

ANZ maintains the largest safety net for both expected and unexpected losses

The continued high level of our General Provisioning reflects the lower level of actual losses in 2004.
The ELP methodology that drives the General Provision is different to other Bank s Dynamic Provisioning and takes a conservative longer term view of the economic credit risk cycle
In 2004, profit and loss charge of \$632m was 30% higher than the actual loss experience.
Specific Provision/Non-Accrual Loans

[CHART]

**General Provision/RWAs** 

Note:

1. As per most recent company financial reports for CBA, NAB and WBC

# Capital position strong, above the top end of our range

**Drivers of the ACE ratio** 

[CHART]

Australian Operating Environment		
Major Countries Policy Interest Rates		
[CHART]		
Source: Reserve Bank of Australia		
Housing Loans Approvals		
[CHART]		
Source: Australian Bureau of Statistics.		
Unemployment Rate		
[CHART]		
Source: Australian Bureau of Statistics: Thomson Financial		
Unemployment Rate		

## **Divisional Outlook for 2005**

Division	Outlook	Drivers	
Personal Banking	ññ	Solid growth in all product business. Continued investment in the franchise. Margin improvement anticipated	
Institutional	ñ	Return to modest growth following de-risking. Improved environment anticipated particularly in Markets business	
New Zealand	ñ	Solid underlying growth offset by impact of NBNZ structured deal run-off, and continued restructure of ANZ (NZ) franchise	
Corporate	ñ	Strong performances in Corporate and Business Banking offset by significant investment in Small Business Banking	
Esanda & UDC	ññ	Continued strong growth in higher return markets. Benefits from brand and growth investment anticipated	
Asia Pacific	ò	Declining Panin contribution, due to reduced one-offs and provision adjustments, offsetting solid underlying performance	
ING	ò	Capital investment earnings uncertainty	
Treasury	ò	Continued drag on group earnings due to unfavourable rates at the long end of the yield curve	
ññ High single digit and above			
ñ Low to Mid single digit			
ò	Profit decrease		
		16	

# **Group Outlook for 2005**

Item Outlook	(normalised for NBNZ and excl. integration costs)
--------------	---

Revenue	6.5% -8% growth:  Lending growth to remain robust; Improving margin environment  Benefit from growth investments, weighted towards second half  Weighed down by Panin and Group Treasury
Expenses	5% to 7% growth:  Expense growth weighted towards first half Investing for sustainable growth, with a focus on increasing frontline capabilities in growth markets
Provision for Doubtful Debts	ELP Rate 28bps to 30bps: Lending growth partly offset by mix effect (likely to moderate) Reduction in ELP top-up
Taxation	Tax rate slightly above FY04
Cash EPS Growth	Stretch target of 8%, but facing headwinds around 7% more realistic

### Some other key issues

#### **IFRS**

Project on track with implementation set for March 2005

Estimated project cost - A\$20m

Work effort is structured around specific teams

No guidance yet received from APRA as to the capital management implications of IFRS

#### **Housing Market**

Housing price increases a global phenomenon

A rational response to background economic conditions

Expected that business credit growth will help offset any slowdown in housing credit growth

The Australian economy continues to perform well; quarterly GDP growth at 4.1% on an annualised basis

Interest rates and unemployment remain low

#### **Basel II Project**

ANZ aiming to achieve Advanced Status

Project on track

Estimated project cost ~A\$43m, which incorporates enhancements to a number of corporate systems

Additional cost of ~ NZ12m to bring ANZ National to Advanced Status

NZ Tax

NZ inland revenue department challenging certain structured finance transactions being undertaken by major banks in NZ

Introduction of thin capitalisation for NZ banks effective from July 2005

Yet to be released, but expected to deny interest deductions if the bank does not hold a level of capital equivalent to 4% of NZ risk weighted assets i.e akin to the current Australian thin capitalisation regime for banks

### **Hybrid Capital Raising Analysis and Intentions**

### **Transaction Overview and Timing**

Hybrid Tier 1 PerpNC10 FRN

Minimum 400 million

Issue rating A- / A2

Roadshow week beginning 22 November

Launch/Pricing thereafter

### **ANZ Tier 1 Spread History**

[CHART]

#### Rationale

Issue forms part of ANZ s ongoing capital management program

strengthen ANZ s balance sheet

increase financial flexibility

reflective of growth in RWA

## **Recent ANZ Tier 1 Issuance Activity**

AUD1 billion PerpNC5 (Sept 2003)

USD350 million PerpNC6 (Nov 2003)

USD750 million PerpNC10 (Nov 2003)

#### **Terms and Conditions**

Issuer ANZ Capital Trust III (Delaware statutory trust)

Securities Non-cumulative Trust Securities representing a Unit

Unit Each Unit represents an ANZ Preference Share with liquidation preference of 1,000, and a 1,000 Note issued by

ANZ Jackson Funding PLC (ANZ UK subsidiary)

**Offering Format** Regulation S

**Expected Ratings** Senior Rating: AA- / Aa3

Issue Rating: A-/A2

**Maturity** Perpetual (conversion to ANZ Preference Shares on the business day prior to 15 Dec 2053)

Initial Call Date 15 December 2014 (PerpNC10)

Issue Size Minimum 400 million

**Issuer Call Option** Subject to APRA consent, callable at par plus accrued anytime on or after the initial call date (or prior to this date on

the occurrence of certain events)

Distribution Rate % floating rate payable quarterly in arrears (15 Mar / 15 Jun / 15 Sep / 15 Dec). Distributions

are non-cumulative and subject to payment tests

Step Up % floating rate payable quarterly in arrears (15 Mar / 15 Jun / 15 Sep / 15 Dec) where not

called at the initial call date (equivalent to a 100 bps step up over the credit spread at issue)

Ranking

A liquidation preference of 1,000 per ANZ Preference Share, ranking behind all indebtedness of ANZ, pari passu

with the most senior Preference Shares and senior to Ordinary Shares

**Dividend Stopper**If Distributions are not paid ANZ is prohibited from paying distributions on, and returning capital on, ordinary shares

or any security that by their terms rank equally with or junior to ANZ Preference Shares

Structure Summary
Pre Conversion Event
[CHART]
Post Conversion Event
[CHART]
* Following the occurrence of a conversion event as a result of the redemption of ANZ preference shares, our liquidation or the repurchase by arentity nominated by us of the units, holders will receive cash instead of ANZ preference shares
** If the conversion event relates to all the trust securities, the trust will be dissolved
21

#### **Conversion Events**

#### Conversion Events include ...

Redemption of the ANZ Preference Shares

Failure to pay distributions

Failure to meet APRA requirements

Event of Default on the Notes (wind-up and liquidation events)

ANZ choosing that a Conversion Event has occurred

### When a Conversion Event occurs ...

the Units are de-stapled

the Notes are transferred to ANZ Paris branch

the ANZ Preference Shares become dividend paying in full and are distributed pro rata to Trust Security holders

the ANZ Capital Trust III is dissolved (if the Conversion relates to all Trust Securities)

holders rights to distributions, voting and ranking remain unchanged

ANZ s rights to call / redeem the issue remain unchanged

### **Payment Tests & Investor Protection**

#### **Distribution Payment Tests**

Payment of a distribution would result in ANZ not complying with APRA s capital adequacy guidelines

The current distribution would exceed ANZ s distributable profits , calculated as:

ANZ s net profit for the preceding two six-monthly financial periods, less

Any dividends/distributions paid on Tier 1 capital in the 12 months prior to the most recent record date (excl. intra-group)

APRA objects to the distribution being paid

#### **Investor Protection**

ANZ guarantees (on a subordinated basis) the payment obligations on the Notes, subject to the payment tests being satisfied

If distributions are not paid, a dividend stopper prevents ANZ from:

paying distributions on ordinary shares or any securities that by their terms rank equally with or junior to the ANZ Preference Shares; or

returning capital on ordinary shares or any securities that by their terms rank equally with or junior to the ANZ Preference Shares.

The dividend stopper ceases to apply if ANZ pays 4 consecutive dividends or pays an optional dividend

[GRAPHIC]	
	04
	Supplementary Information
	Australia and New Zealand Banking Group Limited
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### New Zealand businesses delivering sound results

#### NBNZ performance slightly ahead of proforma (NZ\$)

#### [CHART]

Item	NBNZ Actual*	NBNZ Proforma	Variance
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NPAT comparison distorted by following one-offs

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Various other factors

Excluding impact of one-offs, Actual performance up 8% on Proforma

Good underlying NPAT momentum in ANZ (NZ) businesses (NZ\$m)

[CHART]

Solid performance by Banking reflecting increased deposit margins and continued growth in deposit FUM

<sup>\*10</sup> months to 30 September 2004

NZ integration complete end 2005 lov	w risk approach adopt	ed
--------------------------------------	-----------------------	----

	ANZ and NBNZ	Z share of Personal	Customers (	Main Bank	) is stable
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ICH.	ART

Source: ACNielsen Consumer Finance Monitor

A good acquisition; 2.3 cents cash EPS accretive in year 1

Integration has made good progress since regulatory approval obtained

Levels of attrition well below expectations and comparable acquisitions

However potential risk of retail integration demanded a more conservative approach:

Two brand strategy

Existing retail systems retained

This has changed mix of costs and benefits, but at lower risk

Expenses -	investing	for sustainable	growth
------------	-----------	-----------------	--------

Underlying expense growth  $\tilde{n}$  6.4%

[CHART]

#### Key drivers of growth

Increased FTE (829 in 2H04) and wage rises

Investment and increased amortisation in Retail telling platform

Investment in branch network - new openings and refurbishment of existing branches

Increased compliance costs of ~ \$25m

Higher UK superannuation charges (\$7m), insurance costs (\$10m), marketing spend (\$14m)

<sup>\*</sup>includes operating expenses, acquisition & funding and non incremental integration costs

### Cost management still a core capability; now a strategically sensible time for measured investment in growth

Where we are putting additional people

Growth in FTEs (% of existing Division FTEs)

Expected change from Mar-04 to Mar-05

Expected change from Mar-04 to Mar-05

[CHART]

[GRAPHIC]

[CHART]

Increasing frontline capabilities in our businesses

Investment in frontline Small Business personnel driving growth in Corporate

Increased technology resources to assist in NBNZ integration and compliance requirements

Continued growth in retail frontline resources

Non-interest income growing well
Underlying growth in non-interest income $~~ ilde{n}~~8.3\%$
[CHART]
*reflects P&L impact of hedge income earned in FY03, not earned in FY04
29

# Margin decline is predominantly structural/cyclical

Drivers	2004 v 2003 bps	2H04 v 1H04 bps	Outlook
NBNZ	(3)	(2)	$\Leftrightarrow$
Asset Mix	(1)	(1)	$\Leftrightarrow$
Funding Mix	(5)	(2)	ò
Asset/Liability Wholesale Rate Impact	(6)	(3)	ñ
Competition	(3)	(1)	ò
Brokerage Impact	(2)	0	ò
Other	2*	1	
Total	(18)	(8)	

<sup>\*</sup>Refer page 47 for additional detail

Increasing Mortgages business has reduced NIM through lower asset yields and increased wholesale debt issuance
Increase levels of lower risk, lower yielding assets have reduced NIM
[CHART]
Increased long term wholesale debt required to fund asset growth
[CHART]
31

# **Additional Risk Information**

**Net Specific Provisions** 

[CHART]

Specific Provision Balance by size

[CHART]

iew Specific Provisions down 7% on FY 2003	
Geographic Specific Provisions	
[CHART]	
Specific Provisions by Source	
[CHART]	
34	

Mortgages Growth strong, all	oeit some slo	owing in	second	half
------------------------------	---------------	----------	--------	------

Mortgages Portfolio continues to experience strong growth off the back of excellent products and strong distribution networks
Growth has been strongest in owner occupied and equity products, whilst some slowing has been noted in investment lending
Strong growth in the mortgage portfolio
[CHART]
Strong LVR profile*
[CHART]
Portfolio by product*
[CHART]
*Australian portfolio only

### Low exposure to Inner City residential mortgage lending

#### Lending policies driving shift from investment loans to owner occupier loans

Purpose of inner city lending

#### [CHART]

Detailed analysis has been completed on Docklands, Southbank and Zetland/Waterloo (NSW) given a focus in these areas. There are no delinquencies in these postcodes >60 days. Exposure to each area as at August 04 were:

Docklands	\$ 51.1m (128 loans)
Southbank	\$ 74.0m (330 loans)
Zetland/Waterloo (NSW)	\$ 55.9m (184 loans)

Inner City Dynamic LVR - August 2004

[CHART]

The number of inner city delinquencies has fallen slightly over the half

[CHART]

#### US power exposures continue to reduce

#### Total US Limits(1)

[CHART]

#### US: September 2004

Outstandings: \$0.6bn (75%)

Other Committed: \$0.2bn (19%)

Uncommitted: <\$0.1bn (6%)

#### Customers

Non Accrual: 4 [\$0.2b]

Total: 16

We continue to actively manage our exposure to the US power sector

Over the past two years, exposure to the merchant energy sector and other non-core segments has reduced substantially through repayments, sell-downs and restructuring

During 1H04, non accrual loans increased in the US portfolio due to lagged credit effects from previously identified high risk exposures, however any future losses are expected to be lower and readily absorbed within existing General Provision levels.

New non-accrual loans in 2H04 of just AUD5m

1. Excludes Settlement Limits but includes Contingent and Market-Related products domiciled in the US.

Power markets improving & offshore power exposures reducing
Total Limits Split by Geography
[CHART]
KMV Median Expected Default Frequency
[CHART]
ANZ s exposure to offshore power companies has reduced by 23% since since 2002, with the portfolio becoming increasingly Australasian-centric. Domestic markets will continue to be buoyed by traditional regulated businesses.
Note:  1. Excludes Settlement Limits but includes Contingent and Market-Related products.

The	quality	of the	<b>Telcos</b>	book has	continued	to improve
-----	---------	--------	---------------	----------	-----------	------------

Total Telcos Limits(1)
[CHART]
September 2004
Outstandings: \$1.4bn (43%)
Other Committed: \$1.1bn (33%)
Uncommitted: \$0.8bn (24%)
KMV Median Expected Default Frequency
[CHART]
Note:  1. Excludes Settlement Limits but includes Contingent and Market-Related products.
39

Group risk grade profile	
ANZ	Z Group - Outstandings
	[CHART]
* March & September 2004 includes NBNZ	

Geographic risk profiles
Australia & New Zealand
[CHART]
International
[CHART]
* March & September 2004 includes NBNZ
41

### Industry exposures Australia & New Zealand

Health & Community Services
[CHART]
Cultural & Recreational Services
[CHART]
Forestry & Fishing
[CHART]
Mining
[CHART]
Personal & Other Services
[CHART]

**Communication Services** 

[CHART]

\* Sep 04 includes NBNZ

Finance - Other
[CHART]
Transport & Storage
[CHART]
Utilities
[CHART]
Finance Banks, Building Soc etc.
[CHART]
Accommodation, Clubs, Pubs etc.
[CHART]
Construction
[CHART]
Sep 04 includes NBNZ

### Real Estate Operators & Dev.

Real Estate Operators &	Dev.
[CHART]	
Retail Trade	
[CHART]	
Agriculture	
[CHART]	
Manufacturing	
[CHART]	
Wholesale Trade	
[CHART]	
<b>Business Services</b>	
[CHART]	

<sup>\*</sup> Sep 04 includes NBNZ

# **Other Information**

### **Update on Basel II and IFRS**

[CHART]

### **IFRS Project**

Project on track

Estimated project cost ~\$20m

Work effort is structured around specific streams

Further commentary is given in the Financial Results and Dividend Announcement (pages 33 to 34)

[CHART]

### **Basel II Project**

ANZ aiming to achieve Advanced Status

Project on track

Estimated project cost ~\$43m, which incorporates enhancements to a number of corporate systems

Additional cost of ~NZ12m to bring ANZ National to Advanced status

### Composition of other in the high level margin analysis (pcp)

#### Other items

2 basis points

#### [CHART]

Cashflow mismatch on Capital Markets cross currency swaps negatively impacted the Group s NIM.

The following items improved NIM:

Increased earnings from FX revenue hedging.

Increases in the proportion of credit card volumes earning interest.

Higher investment earnings from the substitution of USD TrUEPrS with AUD StEPS.

Improvements in interest foregone.

	2004	2005	2006
GDP	3.7	3.6	3.0
Inflation	2.4	2.4	2.7
Unemployment (Sep)	6.2	5.6	5.8
Cash rate (Sep)	5.25	5.75	5.75
10 year bonds (Sep)	5.5	6.7	5.5
\$A/\$US (Sep)	0.71	0.77	0.71
Credit	14.5	12.0	11.0
- Housing	19.9	14.7	13.6
- Business	7.6	8.2	7.1
- Other	14.3	11.3	10.1

### **Summary of forecasts** New Zealand (bank year)

	2004	2005	2006
GDP	4.1	3.0	2.0
Inflation	2.7	2.9	2.2
Unemployment (Sep)	4.1	4.1	4.6
Cash rate (Sep)	6.25	6.50	6.0
\$A/\$NZ (Sep)	1.07	1.15	1.16
Credit			
- Housing	15.5	8.0	7.5
- Business	7.3	5.0	4.5
- Total	11.4	6.6	6.2

The material in this presentation is general background information about the Bank s activities current at the date of the presentation. It is information given in summary form and does not purport to be complete. It is not intended to be relied upon as advice to investors or potential investors and does not take into account the investment objectives, financial situation or needs of any particular investor. These should be considered, with or without professional advice when deciding if an investment is appropriate.

For further information visit

www.anz.com

or contact

Stephen Higgins Head of Investor Relations

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Media Release	
	Corporate Affairs
Level 2	22, 100 Queen Street
	Melbourne Vic 3000
Fac	esimile 03 9273 4899
	www.anz.com
For Release: 13 December 2004	
ANZ completes sale of London-headquartered Project Finance business	
ANZ today announced it has completed the sale of the majority of ANZ s London-headquartered Project Finance business to Bank.	o Standard Chartered
For media enquiries, contact:	
Paul Edwards	
Head of Group Media Relations	
Tel: 03-9273 6955 or 0409-655 550	
Email: paul.edwards@anz.com	

	Company Secretary s Office
	Level 6, 100 Queen Street
	Melbourne VIC 3000
	Phone 03 9273 6141
	Fax 03 9273 6142
	www.anz.com
22 November 2004	
The Manager	
Company Announcements	
Australian Stock Exchange	
Level 10, 20 Bond Street	
SYDNEY NSW 2000	
Australia and New Zealand Banking Group Limited Final Dividend 2004 Price	Dividend Reinvestment Plan Price and Bonus Option Plan
ANZ Directors declared the Final Dividend of 54 cents on 15 November 2004. fully paid ordinary shares registered in the books of the Company at the close of	

The price set for shares to be allotted under the ANZ Dividend Reinvestment Plan and Bonus Option Plan is A\$19.95 being the volume weighted average sale price of ANZ shares during the five trading days following the Record Date.
Yours faithfully
John Priestley Company Secretary
Australia and New Zealand Banking Group Limited

Media Release	
meun Accuse	
	Corporate Affairs
	100 Queen Street
	Melbourne Vic 3000
	Facsimile 03 9273 4899
	www.anz.com
	, , , , , , , , , , , , , , , , , , ,
For Release: 19 November 2004	
ANZ Tier One	e Capital Raising
Australia and New Zealand Banking Group Limited (ANZ) will be asso hybrid securities.	essing institutional investor interest in a possible issue of EUR Tier 1
nyona securites.	
Investor presentations will be held in the United Kingdom and Europe	during 22-26 November.
The issue of Tier 1 capital was foreshadowed in ANZ s 2004 Annual I management strategy. The proceeds from any such issue will be used f	
For media enquiries, contact:	For analyst enquiries, contact:
Paul Edwards Head of Group Media Relations	Blair Keenan Manager Investor Relations

Tel: 03-9273-6838 or 0409-150 169 Email: keenanb@anz.com

Tel: 03-9273-6955 or 0409-655-550

Email: paul.edwards@anz.com

This statement does not constitute an offer of any securities for sale or issue. The securities have not been and will not be registered under the U.S. Securities Act of 1933 and may not be offered or sold in the United States absent registration or an applicable exemption from the registration requirements.

Company Secretary s	Office
Level 6, 100 Queen S	Street
Melbourne VIC	3000
Phone 03 9273	6141
Fax 03 9273	6142
www.anz	.com
17 December 2004	
Company Announcements Office	
Australian Stock Exchange Limited	
20 Bridge Street	
SYDNEY NSW 2000	
Dear Sir	
Annual General Meeting on 17 December 2004	
AUSTRALIA AND NEW ZEALAND BANKING GROUP LIMITED	
As required by section 251AA(2) of the Corporations Act the following statistics are provided in respect of each motion on the agenda.	

### To re-elect a director - Mr J K Ellis

The total number of votes exercisable by all validly appointed proxies was:

Votes where the proxy was directed to vote for the motion	814,309,937
Votes where the proxy was directed to vote against the motion	9,574,705
Votes where the proxy may exercise a discretion how to vote	67,869,221
In addition, the number of votes where the proxy was directed to abstain from voting on the motion was	3,108,000
The result of voting on the motion is as follows:	
The motion was carried as an ordinary resolution on a poll the details of which are:	
The number of votes cast for the motion was	892,741,706
The number of votes cast against the motion was	9,677,301
In addition the number of votes which abstained from voting was	3,108,000

To re-elect a director - Ms M A Jackson AC		
The total number of votes exercisable by all v	alidly appointed proxies was:	
Vo	otes where the proxy was directed to vote for the motion	819,347,018
Vo	otes where the proxy was directed to vote against the motion	4,445,120
Vo	otes where the proxy may exercise a discretion how to vote	67,988,329
In addition, the number of votes where the pro	oxy was directed to abstain from voting on the motion was	2,999,908
The result of voting on the motion is as follow	vs:	
The motion was carried as an ordinary resolut	ion on a poll the details of which are:	
Th	ne number of votes cast for the motion was	897,916,845
Th	ne number of votes cast against the motion was	4,528,766
In addition the number of votes which abstain	ed from voting was	2,999,908
To elect a director - Dr G J Clark		
The total number of votes exercisable by all v	alidly appointed proxies was:	
Vo	otes where the proxy was directed to vote for the motion	822,093,621
Vo	otes where the proxy was directed to vote against the motion	3,044,474
Vo	otes where the proxy may exercise a discretion how to vote	67,926,709
In addition, the number of votes where the pro	oxy was directed to abstain from voting on the motion was	1,716,681
The result of voting on the motion is as follow	vs:	
The motion was carried as an ordinary resolut	ion on a poll the details of which are:	
Th	ne number of votes cast for the motion was	900,665,730
Th	ne number of votes cast against the motion was	3,064,218
In addition the number of votes which abstain	ed from voting was	1,716,681
To elect a director - Mr D E Meiklejohn		
The total number of votes exercisable by all v	alidly appointed proxies was:	
Vo	otes where the proxy was directed to vote for the motion	816,356,374
Vo	otes where the proxy was directed to vote against the motion	4,072,227
Vo	otes where the proxy may exercise a discretion how to vote	67,843,216

In addition, the number of votes where the proxy was directed to abstain from voting on the motion was	1,573,729
The result of voting on the motion is as follows:	
The motion was carried as an ordinary resolution on a poll the details of which are:	
The number of votes cast for the motion was	891,871,120
The number of votes cast against the motion was	7,064,164
In addition the number of votes which abstained from voting was	1,573,729
To elect a director - Mr J P Morschel	
The total number of votes exercisable by all validly appointed proxies was:	
Votes where the proxy was directed to vote for the motion	820,759,132
Votes where the proxy was directed to vote against the motion	4,182,848
Votes where the proxy may exercise a discretion how to vote	67,891,820
In addition, the number of votes where the proxy was directed to abstain from voting on the motion was	1,905,105
The result of voting on the motion is as follows:	
The motion was carried as an ordinary resolution on a poll the details of which are:	
The number of votes cast for the motion was	899,282,673
The number of votes cast against the motion was	4,215,097
In addition the number of votes which abstained from voting was	1,905,105
Grant of Performance Shares to Mr McFarlane	
The total number of votes exercisable by all validly appointed proxies was:	
Votes where the proxy was directed to vote for the motion	560,442,339
Votes where the proxy was directed to vote against the motion	185,944,574
Votes where the proxy may exercise a discretion how to vote	59,188,453
In addition, the number of votes where the proxy was directed to abstain from voting on the motion was	80,241,170
In addition the number of votes which abstained from voting was  Grant of Performance Shares to Mr McFarlane  The total number of votes exercisable by all validly appointed proxies was:  Votes where the proxy was directed to vote for the motion  Votes where the proxy was directed to vote against the motion  Votes where the proxy may exercise a discretion how to vote	1,905,105 560,442,339 185,944,574 59,188,453

The result of voting on the motion is as follows:	
The motion was carried as an ordinary resolution on a poll the details of which are:	
The number of votes cast for the motion was	626,661,927
The number of votes cast against the motion was	188,671,030
In addition the number of votes which abstained from voting was	80,241,170
Dated this 17th day of December 2004	
John Priestley	
Company Secretary	