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AMR CORP
Form 8-K
January 17, 2007

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION

Washington, D. C. 20549

FORM 8-K

CURRENT REPORT

Pursuant to Section 13 or 15(d) of the
Securities Exchange Act of 1934

Date of earliest event
reported: January 17, 2007

AMR CORPORATION
(Exact name of registrant as specified in its charter)

Delaware 1-8400 75-1825172
(State of Incorporation) (Commission File Number) (IRS Employer
Identification No.)

4333 Amon Carter Blvd. Fort Worth, Texas 76155
(Address of principal executive offices) (Zip Code)

(817) 963-1234
(Registrant's telephone number)

(Former name or former address, if changed since last report.)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)

Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)

Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))

Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

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Item 2.02 Results of Operations and Financial Condition

AMR Corporation (the Company) is furnishing herewith a press release issued on January 17, 2007 by the Company as Exhibit 99.1 which is included herein. This press release was issued to report the Company's fourth quarter 2006 and full year results.

Item 9.01 Financial Statements and Exhibits

(c) Exhibits

Exhibit 99.1 Press Release of AMR dated January 17, 2007

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

AMR CORPORATION

/s/ Kenneth W. Wimberly
Kenneth W. Wimberly
Corporate Secretary

Dated: January 17, 2007

EXHIBIT INDEX

| Exhibit | Description |
|---------|--------------------|
| | 99.1 Press Release |

Exhibit 99.1

CONTACT: Andy Backover
Corporate Communications
Fort Worth, Texas
817-967-1577
corp.comm@aa.com

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FOR RELEASE: Wednesday, Jan. 17, 2007

Editor's Note: A live Webcast reporting fourth quarter results will be broadcast on the Internet on Jan. 17 at 2 p.m. EST. (Windows Media Player required for viewing)

AMR CORPORATION REPORTS 2006 NET PROFIT OF \$231 MILLION,
COMPANY'S FIRST ANNUAL PROFIT SINCE 2000 AND A
\$1.1 BILLION IMPROVEMENT OVER 2005 RESULTS

\$17 MILLION NET PROFIT IN FOURTH QUARTER IS THIRD
CONSECUTIVE PROFITABLE QUARTER AND \$617 MILLION
IMPROVEMENT OVER YEAR-AGO RESULTS

FORT WORTH, Texas - AMR Corporation, the parent company of American Airlines, Inc., today reported a net profit of \$17 million for the fourth quarter of 2006, or \$0.07 per share fully diluted.

The current quarter results compare to a net loss of \$600 million, or \$3.46 per share fully diluted, in the fourth quarter of 2005. Excluding the \$191 million net charge for special items, AMR's fourth quarter 2005 net loss was \$409 million, or \$2.36 per share.

For 2006, AMR posted a \$231 million net profit, or \$0.98 per share fully diluted, compared to a net loss of \$857 million, or \$5.18 per share fully diluted, in 2005. AMR's 2005 loss would have been \$677 million excluding a \$180 million net charge for special items.

"By producing a fourth quarter and full year profit for the first time since 2000, the people of American Airlines made 2006 a proud milestone in our ongoing turnaround," said AMR Chairman and CEO Gerard Arpey. "We executed on every facet of our Turnaround Plan - from bolstering our financial and competitive positions to investing in our product and strengthening our employee pension plans. With the combined effort of the entire American Airlines team, we expect to build on our momentum in 2007."

Arpey noted significant improvement to the Company's cash balance, a notable increase in the funding status of its defined benefit pension plans, and continued debt reduction as examples of AMR's strong momentum in 2006.

AMR contributed \$323 million to its defined benefit pension plans in 2006, including a \$100 million contribution in the fourth quarter that went beyond the Company's 2006 funding requirement of \$223 million. The Company's 2006 pension contributions, along with strong pension fund asset returns, helped to increase the assets held in trust for its defined benefit pension plans by \$800 million to \$8.5 billion at the end of 2006 and also helped to improve the accumulated benefit obligation funding status of AMR's pension plans to 85 percent, up from 78 percent at the end of 2005.

AMR ended 2006 with \$5.2 billion in cash and short-term investments, including a restricted balance of \$468 million, compared to a balance of \$4.3 billion in cash and short-term investments at the end of 2005, including a restricted balance of \$510 million.

The Company reduced total debt, which includes the principal amount of airport facility tax-exempt bonds and the present value of aircraft operating lease obligations, to \$18.4 billion at the end of the fourth quarter of 2006, compared to \$20.1 billion a year earlier. In addition to \$1.2 billion in scheduled principal

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payments that AMR made in 2006, the Company purchased \$190 million of its outstanding debt and lease obligations during the year. AMR reduced net debt, which is defined as total debt less unrestricted cash and short-term investments, from \$16.3 billion at the end of 2005 to \$13.6 billion at the end of 2006.

AMR reported fourth quarter consolidated revenues of approximately \$5.4 billion, an increase of 4.4 percent year over year. Consolidated 2006 revenues totaled \$22.6 billion, an 8.9 percent increase over 2005 and a nearly 30 percent increase over the Company's \$17.4 billion in total revenue in 2003, the year AMR launched its Turnaround Plan.

In the fourth quarter, Other revenues, including sales from such sources as confirmed flight changes, buy-on-board food services, and third-party maintenance work, increased 11.7 percent year over year to \$347 million.

American's mainline load factor - or the percentage of total seats filled - was a record 78.8 percent during the fourth quarter, compared to 77.9 percent in the final quarter of 2005, and yield, which represents average fares, increased 4.0 percent compared to the fourth quarter of 2005. American's passenger revenue per available seat mile (unit revenue) for the fourth quarter increased 5.1 percent compared to the year-ago quarter. For the full year, unit revenue improved 8.8 percent versus 2005.

American's mainline cost per available seat mile (unit cost) in the fourth quarter was down 5.6 percent year over year. Excluding fuel and special items, mainline unit cost for the fourth quarter increased 0.5 percent year over year. For the full year, mainline unit costs increased 3.8 percent from 2005, however, excluding fuel and special items, these costs increased by 1.3 percent.

During the fourth quarter, AMR paid \$120 million less for fuel than it would have paid at prices prevailing from the prior-year period. The Company estimates that its Fuel Smart conservation program helps American save more than 90 million gallons of fuel annually.

"Our execution under all four tenets of our Turnaround Plan has improved our financial performance and allowed us to continue to meet our obligations to shareholders, lenders, employees and customers," Arpey said. "We have a lot of work left to do, but the track we are on today is the right track to position our company for long-term success."

Highlights from 2006 include:

Fourth Quarter

- * American Airlines Maintenance Services announced that it signed a four-year agreement, valued at more than \$30 million, to provide services to Allegiant Air, a subsidiary of Allegiant Travel Company.
- * American said it will offer customers new choices in light meals, snacks and bottled water. The snacks and bottled water are available for purchase on all flights two hours or longer, and the light meals are available for purchase on flights three hours or longer.
- * American announced plans to invest \$20 million in seat, cabin and entertainment upgrades on its entire fleet of Boeing 767-200 aircraft.
- * American made an additional \$100 million contribution to its employees' defined benefit pension plans. The contribution was in addition to the \$223 million it contributed to satisfy required

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pension funding obligations for 2006.

- * American introduced international check-in capabilities using airport self-service machines.

Third Quarter

- * AMR recorded a net profit of \$15 million, the first time in nearly six years that it had earned a profit in two consecutive quarters.
- * American signed a 5-year service agreement with the U.S. Postal Service potentially worth \$500 million in revenue to American, which is the largest single contract ever awarded to the Company's Cargo division.
- * Transport Workers Union (TWU) employees at American line maintenance bases and management set a goal to obtain \$95 million of annual value creation for American by the end of 2008. Similar goals were announced earlier in 2006. In the second quarter of 2006, management and TWU Local 567 employees at the American Airlines Alliance Maintenance Base, including American's engine repair joint venture with Rolls Royce, set a goal to create \$400 million in value by the end of 2008. In the first quarter of 2006, management, TWU Local 530 officials and employees at the American Airlines Maintenance & Engineering Base in Kansas City set a goal to obtain \$150 million in value creation and to turn the base into a profit center by the end of 2007.
- * The collaboration over the past several years between management, unions and employees helped produce a positive result when Congress passed and President Bush signed a bill that enhances American's ability to fund its pension obligations.
- * American unveiled its Next-Generation Business Class, which features new lie-flat seats, a personal in-flight entertainment system with audio and video on demand, and other cabin upgrades.

Second Quarter

- * AMR reported a second quarter net profit of \$291 million, its most profitable quarter since 2000.
- * American said it would return 19 non-standard 757 aircraft, acquired from TWA, when their leases expire to save more than \$50 million in annual lease costs.
- * As part of its ongoing effort to improve its balance sheet, AMR issued \$400 million in common stock with the intention of using the proceeds for general corporate purposes.
- * American launched daily nonstop service from Chicago O'Hare International Airport to Shanghai Pu Dong International Airport in Shanghai, China.

First Quarter

- * American signed a strategic technology agreement with Lenovo to provide Admirals Club members with access to new Lenovo PCs.

Editor's Note: AMR's Chairman, President and Chief Executive Officer, Gerard Arpey, and its Executive Vice President and Chief Financial Officer, Thomas Horton, will make a presentation to analysts during a teleconference on Wednesday, Jan. 17, from 2

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p.m. to 2:45 p.m. EST. Following the analyst call, they will hold a question-and-answer conference call for media from 3 p.m. to 3:45 p.m. EST. Reporters interested in listening to the presentation or participating in the media Q&A should call 817-967-1577.

Statements in this release contain various forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended, which represent the Company's expectations or beliefs concerning future events. When used in this release, the words "expects," "plans," "anticipates," "indicates," "believes," "forecast," "guidance," "outlook," "may," "will," "should," and similar expressions are intended to identify forward-looking statements. Similarly, statements that describe the Company's objectives, plans or goals are forward-looking statements. Forward-looking statements include, without limitation, the Company's expectations concerning operations and financial conditions, including changes in capacity, revenues and costs; future financing plans and needs; overall economic and industry conditions; plans and objectives for future operations; and the impact on the Company of its results of operations in recent years and the sufficiency of its financial resources to absorb that impact. Other forward-looking statements include statements which do not relate solely to historical facts, such as, without limitation, statements which discuss the possible future effects of current known trends or uncertainties or which indicate that the future effects of known trends or uncertainties cannot be predicted, guaranteed or assured. All forward-looking statements in this release are based upon information available to the Company on the date of this release. The Company undertakes no obligation to publicly update or revise any forward-looking statement, whether as a result of new information, future events, or otherwise.

Forward-looking statements are subject to a number of factors that could cause the Company's actual results to differ materially from the Company's expectations. The following factors, in addition to other possible factors not listed, could cause the Company's actual results to differ materially from those expressed in forward-looking statements: the materially weakened financial condition of the Company, resulting from its significant losses in recent years; the ability of the Company to generate additional revenues and significantly reduce its costs; changes in economic and other conditions beyond the Company's control, and the volatile results of the Company's operations; the Company's substantial indebtedness and other obligations; the ability of the Company to satisfy existing financial or other covenants in certain of its credit agreements; continued high fuel prices and further increases in the price of fuel, and the availability of fuel; the fiercely competitive business environment faced by the Company, and historically low fare levels; competition with reorganized and reorganizing carriers; the Company's reduced pricing power; the Company's likely need to raise additional funds and its ability to do so on acceptable terms; changes in the Company's business strategy; government regulation of the Company's business; conflicts overseas or terrorist attacks; uncertainties with respect to the Company's international operations; outbreaks of a disease (such as SARS or avian flu) that affects travel behavior; uncertainties with respect to the Company's relationships with unionized and other employee work groups; increased insurance costs and potential reductions of available

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insurance coverage; the Company's ability to retain key management personnel; potential failures or disruptions of the Company's computer, communications or other technology systems; changes in the price of the Company's common stock; and the ability of the Company to reach acceptable agreements with third parties. Additional information concerning these and other factors is contained in the Company's Securities and Exchange Commission filings, including but not limited to the Company's Annual Report on Form 10-K for the year ended December 31, 2005.

Detailed financial information follows:

AMR CORPORATION
CONSOLIDATED STATEMENTS OF OPERATIONS
(in millions, except per share amounts)
(Unaudited)

| | Three Months 2006 | Ended December 31, 2005 | Percent Change |
|---|----------------------|----------------------------|-------------------|
| Revenues | | | |
| Passenger - American Airlines | \$ 4,241 | \$ 4,080 | 3.9 |
| - Regional Affiliates | 587 | 566 | 3.7 |
| Cargo | 222 | 211 | 5.2 |
| Other revenues | 347 | 311 | 11.6 |
| Total operating revenues | 5,397 | 5,168 | 4.4 |
| Expenses | | | |
| Wages, salaries and benefits | 1,710 | 1,776 | (3.7) |
| Aircraft fuel | 1,450 | 1,585 | (8.5) |
| Other rentals and landing fees | 316 | 306 | 3.3 |
| Depreciation and amortization | 289 | 296 | (2.4) |
| Commissions, booking fees and credit card expense | 237 | 264 | (10.2) |
| Maintenance, materials and repairs | 245 | 224 | 9.4 |
| Aircraft rentals | 157 | 148 | 6.1 |
| Food service | 122 | 119 | 2.5 |
| Other operating expenses | 686 | 830 | (17.3) |
| Total operating expenses | 5,212 | 5,548 | (6.1) |
| Operating Income (Loss) | 185 | (380) | * |
| Other Income (Expense) | | | |
| Interest income | 78 | 45 | 73.3 |
| Interest expense | (250) | (260) | (3.8) |
| Interest capitalized | 8 | 6 | 33.3 |
| Miscellaneous - net | (4) | (11) | (63.6) |
| | (168) | (220) | (23.6) |
| Income (Loss) Before Income Taxes | 17 | (600) | * |
| Income tax | - | - | - |
| Net Income (Loss) | \$ 17 | \$ (600) | * |
| Earnings (Loss) Per Share | | | |
| Basic | \$ 0.08 | \$ (3.46) | |
| Diluted | \$ 0.07 | \$ (3.46) | |

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| | | |
|--------------------------------------|-----|-----|
| Number of Shares Used in Computation | | |
| Basic | 219 | 173 |
| Diluted | 247 | 173 |

* Greater than 100%

AMR CORPORATION OPERATING STATISTICS (Unaudited)

| | Three Months Ended | | Percent Change |
|---|--------------------|--------|-------------------|
| | December 31, | | |
| | 2006 | 2005 | |
| American Airlines, Inc. Mainline Jet Operations | | | |
| Revenue passenger miles (millions) | 33,201 | 33,226 | (0.1) |
| Available seat miles (millions) | 42,138 | 42,627 | (1.1) |
| Cargo ton miles (millions) | 584 | 573 | 1.9 |
| Passenger load factor | 78.8% | 77.9% | 0.9 pts. |
| Passenger revenue yield per passenger mile (cents) | 12.77 | 12.28 | 4.0 |
| Passenger revenue per available seat mile (cents) | 10.06 | 9.57 | 5.1 |
| Cargo revenue yield per ton mile (cents) | 38.01 | 36.78 | 3.3 |
| Operating expenses per available seat mile, excluding Regional Affiliates (cents) (1) | 10.92 | 11.57 | (5.6) |
| Fuel consumption (gallons, in millions) | 697 | 706 | (1.3) |
| Fuel price per gallon (cents) | 187.6 | 202.1 | (7.2) |
| Regional Affiliates | | | |
| Revenue passenger miles (millions) | 2,451 | 2,359 | 3.9 |
| Available seat miles (millions) | 3,387 | 3,262 | 3.8 |
| Passenger load factor | 72.4% | 72.3% | 0.1 pts. |
| AMR Corporation | | | |
| Average Equivalent Number of Employees | | | |
| American Airlines | 71,700 | 74,000 | |
| Other | 13,500 | 13,200 | |
| Total | 85,200 | 87,200 | |

(1) Excludes \$654 million and \$655 million of expense incurred related to Regional Affiliates in 2006 and 2005, respectively.

AMR CORPORATION NON-GAAP AND OTHER RECONCILIATIONS (Unaudited)

| American Airlines, Inc. Mainline Jet Operations (in millions, except as noted) | Three Months Ended | |
|---|--------------------|---------|
| | December 31, | |
| | 2006 | 2005 |
| Total operating expenses | \$5,253 | \$5,588 |
| Less: Operating expenses incurred related to Regional Affiliates | 654 | 655 |
| Operating expenses excluding expenses | | |

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| | | |
|--|---------|---------|
| incurred related to Regional Affiliates | \$4,599 | \$4,933 |
| American mainline jet operations | | |
| available seat miles | 42,138 | 42,627 |
| Operating expenses per available seat mile, excluding Regional Affiliates (cents) | 10.92 | 11.57 |
| Impact of special items (cents) | - | (0.44) |
| Fuel cost per available seat mile (cents) | (3.10) | (3.35) |
| Operating expenses per available seat mile, excluding impact of special items and the cost of fuel (cents) | 7.82 | 7.78 |
| Percent change | 0.5% | |

AMR Corporation

Impact of Fuel Price Variance

Average fuel price per gallon (cents)

| | |
|---|-----------|
| Three months ended December 31, 2006 | 187.8 |
| Three months ended December 31, 2005 | 203.3 |
| Change in price (cents) | (15.5) |
| 2006 consumption (gallons, in millions) | x 772.4 |
| Impact of fuel price variance (in millions) | \$(119.7) |

Note: The Company believes that operating expenses per available seat mile, excluding special items and the cost of fuel, as well as the impact of fuel price changes, assist investors in understanding the impact of fuel prices on the Company's operations, without regard to special items.

AMR CORPORATION NON-GAAP AND OTHER RECONCILIATIONS (Unaudited)

AMR Corporation

| | | |
|--|---|-----------|
| Impact of Special Items (in millions, except per share amounts) | Three Months Ended December 31, 2005 | |
| | Amount | EPS |
| Net loss | \$(600) | \$ (3.46) |
| Impact of special items | 191 | 1.10 |
| Net loss excluding special items | \$(409) | \$(2.36) |

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Note: The Company believes the loss excluding special items assists investors in understanding the impact of the special items on the Company's financial results.

AMR CORPORATION
CONSOLIDATED STATEMENTS OF OPERATIONS
(in millions, except per share amounts)
(Unaudited)

| | Twelve Months Ended December 31, | | Percent Change |
|--|-------------------------------------|-----------|-------------------|
| | 2006 | 2005 | |
| Revenues | | | |
| Passenger - American Airlines | \$17,862 | \$16,614 | 7.5 |
| - Regional Affiliates | 2,502 | 2,148 | 16.5 |
| Cargo | 827 | 784 | 5.5 |
| Other revenues | 1,372 | 1,166 | 17.7 |
| Total operating revenues | 22,563 | 20,712 | 8.9 |
| Expenses | | | |
| Wages, salaries and benefits | 6,813 | 6,755 | 0.9 |
| Aircraft fuel | 6,402 | 5,615 | 14.0 |
| Other rentals and landing fees | 1,283 | 1,262 | 1.7 |
| Depreciation and amortization | 1,157 | 1,164 | (0.6) |
| Commissions, booking fees and credit card expense | 1,076 | 1,113 | (3.3) |
| Maintenance, materials and repairs | 971 | 985 | (1.4) |
| Aircraft rentals | 606 | 591 | 2.5 |
| Food service | 508 | 507 | 0.2 |
| Other operating expenses | 2,687 | 2,809 | (4.3) |
| Total operating expenses | 21,503 | 20,801 | 3.4 |
| Operating Income (Loss) | 1,060 | (89) | * |
| Other Income (Expense) | | | |
| Interest income | 279 | 149 | 87.2 |
| Interest expense | (1,030) | (957) | 7.6 |
| Interest capitalized | 29 | 65 | (55.4) |
| Miscellaneous - net | (107) | (25) | * |
| | (829) | (768) | 7.9 |
| Income (Loss) Before Income Taxes | 231 | (857) | * |
| Income tax | - | - | - |
| Net Income (Loss) | \$ 231 | \$ (857) | * |
| Earnings (Loss) Per Share | | | |
| Basic | \$ 1.13 | \$ (5.18) | |
| Diluted | \$ 0.98 | \$ (5.18) | |
| Number of Shares Used in Computation | | | |
| Basic | 205 | 165 | |

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Diluted 264 165

* Greater than 100%

AMR CORPORATION
OPERATING STATISTICS
(Unaudited)

| | Twelve Months Ended | | Percent Change |
|---|----------------------|---------|-------------------|
| | December 31, 2006 | 2005 | |
| American Airlines, Inc. Mainline Jet Operations | | | |
| Revenue passenger miles (millions) | 139,454 | 138,374 | 0.8 |
| Available seat miles (millions) | 174,021 | 176,112 | (1.2) |
| Cargo ton miles (millions) | 2,224 | 2,209 | 0.7 |
| Passenger load factor | 80.1% | 78.6% | 1.5 pts. |
| Passenger revenue yield per passenger mile (cents) | 12.81 | 12.01 | 6.7 |
| Passenger revenue per available seat mile (cents) | 10.26 | 9.43 | 8.8 |
| Cargo revenue yield per ton mile (cents) | 37.18 | 36.40 | 2.1 |
| Operating expenses per available seat mile, excluding Regional Affiliates (cents) (1) | 10.90 | 10.50 | 3.8 |
| Fuel consumption (gallons, in millions) | 2,881 | 2,948 | (2.3) |
| Fuel price per gallon (cents) | 200.8 | 172.3 | 16.5 |
| Regional Affiliates | | | |
| Revenue passenger miles (millions) | 9,972 | 8,946 | 11.5 |
| Available seat miles (millions) | 13,554 | 12,714 | 6.6 |
| Passenger load factor | 73.6% | 70.4% | 3.2 pts. |

(1) Excludes \$2.7 billion and \$2.5 billion of expense incurred related to Regional Affiliates in 2006 and 2005, respectively.

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AMR CORPORATION NON-GAAP AND OTHER RECONCILIATIONS (Unaudited)

| American Airlines, Inc. Mainline Jet Operations | Twelve Months Ended December 31 | |
|--|------------------------------------|----------|
| (in millions, except as noted) | 2006 | 2005 |
| Total operating expenses | \$21,675 | \$21,008 |
| Less: Operating expenses incurred related to Regional Affiliates | 2,698 | 2,515 |
| Operating expenses excluding expenses incurred related to Regional Affiliates | \$18,977 | \$18,493 |
| American mainline jet operations available seat miles | 174,021 | 176,112 |
| Operating expenses per available seat mile, excluding expenses incurred related to Regional Affiliates (cents) | 10.90 | 10.50 |
| Impact of special items (cents) | - | (0.11) |
| Fuel cost per available seat mile (cents) | (3.32) | (2.91) |
| Operating expenses per available seat mile, excluding impact of special items and the cost of fuel (cents) | 7.58 | 7.48 |
| Percent change | 1.3% | |

Note: The Company believes that operating expenses per available seat mile, excluding special items and the cost of fuel, assists investors in understanding the impact of fuel prices on the Company's operations, without regard to special items.

AMR CORPORATION NON-GAAP AND OTHER RECONCILIATIONS (Unaudited)

| AMR Corporation | Twelve Months Ended December 31, 2005 | |
|--|--|-----------|
| Impact of Special Items (in millions, except per share amounts) | Amount | EPS |
| Net loss | \$ (857) | \$ (5.18) |
| Impact of special items | 180 | 1.09 |
| Net loss excluding special items | \$ (677) | \$ (4.09) |

Note: The Company believes net loss excluding special items assists investors in understanding the impact of the special items on the Company's financial results.

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| AMR Corporation | As of December 31 | |
|---|-------------------|----------|
| Calculation of Net Debt | 2006 | 2005 |
| (in millions, except as noted) | | |
| Current and long-term debt | \$12,463 | \$13,607 |
| Current and long-term capital lease obligations | 927 | 1,088 |
| Principal amount of certain airport facility tax-exempt bonds and the present value of aircraft operating lease obligations | 4,973 | 5,435 |
| | 18,363 | 20,130 |
| Less: Unrestricted cash and short-term investments | 4,715 | 3,814 |
| Net Debt | \$13,648 | \$16,316 |

Note: The Company believes the Net Debt metric assists investors in understanding changes in the Company's liquidity and its progress in building a financial foundation under the Company's Turnaround Plan.

Current AMR Corp. news releases can be accessed on the Internet.
The address is: <http://www.aa.com>

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